MASSACHUSETTS WATER RESOURCES AUTHORITY

Meeting of the Board of Directors
September 17, 2025

A meeting of the Massachusetts Water Resources Authority (MWRA) Board of Directors was held on September 17, 2025 at MWRA Headquarters at Deer Island, Boston, and via remote participation.

Chair Tepper presided from MWRA Headquarters. Board Members Flanagan, Pappastergion, Vitale, Jack Walsh, Patrick Walsh and Wolowicz also participated at MWRA Headquarters. Board Members Foti, Peña and Swett participated remotely. Board Member Taverna was absent.

MWRA Executive Director Frederick Laskey attended at MWRA Headquarters. General Counsel Carolyn Francisco Murphy; Chief Operating Officer Kathleen Murtagh; Deputy Chief Operating Officers Stephen Cullen and Rebecca Weidman; Director of Finance Thomas Durkin; Director of Administration Michele Gillen; Director of Environmental and Regulatory Affairs Colleen Rizzi; Chief Engineer Brian Kubaska; Senior Program Manager, Planning, Michael O'Keefe; Chief of Staff Katherine Ronan; Associate General Counsel Angela Atchue; IT Asset and Configuration Manager Michael Curtis; and Assistant Secretary Kristin MacDougall were among the staff who also attended at MWRA Headquarters.

Vandana Rao, EEA, and Matt Romero and Richard Raiche, MWRA Advisory Board (Advisory Board), also attended at MWRA Headquarters.

Chair Tepper called the meeting to order at 1:00pm.

ROLL CALL

MWRA General Counsel Francisco Murphy took roll call of Board members in attendance and announced that Messrs. Foti, Peña and Swett were participating remotely. The Chair announced that the meeting was being held at MWRA Headquarters at Deer Island and virtually, via a link posted on MWRA's website. She added that the meeting was being recorded, and that the agenda and meeting materials were available on MWRA's website.

APPROVAL OF JULY 23 AND AUGUST 20, 2025 MINUTES

A motion was duly made and seconded to approve the minutes of the Board of Directors' meetings of July 23 and August 20, 2025.

Hearing no discussion or questions from the Board, Chair Tepper requested a roll call vote in which the members were recorded as follows:

Documents used for this meeting and cited in these minutes, including meeting materials/staff summaries, presentations, and approved minutes, are posted on MWRA's website. https://www.mwra.com/about-mwra/governance-management/board-directors/archive-agendas-and-minutes

Yes	No	Abstain
Tepper		
Flanagan		
Foti		
Pappastergion		
Peña		
Swett		
Vitale		
J. Walsh		
P. Walsh		
Wolowicz		

(ref. I)

REPORT OF THE EXECUTIVE DIRECTOR

MWRA Executive Director Fred Laskey noted that staff continue to monitor the Quabbin Reservoir, which remains within normal operating range during the ongoing regional drought. He thanked Chair Tepper and Board Members Pappastergion, Taverna and Wolowicz for participating in the Quinapoxet Dam Celebration held on September 10, 2025. He reported that the Quabbin Reservoir Watershed Communities Expansion Evaluation would be released in approximately one week, and MWRA was in the process of discontinuing a temporary supply of water to Wayland because the town's water emergency had resolved. Finally, Mr. Laskey welcomed MWRA Advisory Board Executive Committee Chair Richard Raiche to the meeting.

Secretary Tepper congratulated staff on the success of the Quinapoxet Dam Removal Project. (ref. III)

EXECUTIVE SESSION

Chair Tepper requested that the Board move into Executive Session to discuss litigation, since discussing such in Open Session could have a detrimental effect on the litigating positions of the Authority. She announced that the planned topics for Executive Session were discussions of strategy with respect to litigation regarding the federal court Boston Harbor case; the variance appeals relating to the Alewife Brook/Upper Mystic and Charles Rivers; and the *Barletta Heavy Division, Inc. v. MWRA S*uperior Court (Prison Point) case. She advised that the Board would return to Open Session after the conclusion of Executive Session.

A motion was duly made and seconded to enter Executive Session for these purposes, and to resume Open Session after Executive Session adjournment.

General Counsel Francisco Murphy reminded Board members that under the Open Meeting Law members who were participating remotely in Executive Session must state that no other person is present or able to hear the discussion at their remote location. A response of “yes” to the Roll Call to enter Executive Session when their name was called would also be deemed their statement that no other person was present at their remote location or able to hear the Executive Session discussion.

Upon the motion duly made and seconded, a roll call vote was taken in which the members were recorded as follows:

Yes	No	Abstain
Tepper		
Flanagan		
Foti		
Pappastergion		
Peña		
Swett		
Vitale		
J. Walsh		
P. Walsh		
Wolowicz		

Voted: to enter Executive Session, and to resume Open Session after Executive Session adjournment.

*** EXECUTIVE SESSION ***

The meeting entered Executive Session at 1:06pm and adjourned at 1:41pm.

*** CONTINUATION OF OPEN SESSION ***

PRESENTATIONS

Progress on Development of Updated Combined Sewer Overflow Control Plan

Brian Kubaska, MWRA Chief Engineer, reviewed MWRA’s 35 years of significant progress to reduce Combined Sewer Overflow (CSO) discharges in the Metropolitan Boston area and ongoing efforts to develop the next phase of control for the remaining CSO discharge to Alewife Brook and the Charles and Upper Mystic Rivers (“variance waters”).

Mr. Kubaska presented the locations of CSOs in MWRA’s Metropolitan Boston service area. He highlighted those that can still discharge into the variance waters (“open CSOs”), which are operated by MWRA, Cambridge and Somerville (“project partners”), and do not discharge frequently. He explained that the project partners are jointly developing a Draft Updated CSO Control Plan for the open CSOs that is required for submittal to EPA and DEP by December 31, 2025.

Mr. Kubaska noted the variance waters are designated as Class B (“swimmable and fishable" standards) water bodies where CSO discharges are effectively not permitted without variances; the current variances are effective from August 2024 through August 2029; and requirements include the development of updated plans to address the remaining open CSOs, with evaluations up to and including elimination, as well as consideration for predicted climate change impacts.

He explained that the project partners have been working to meet these requirements by using hydraulic modeling to predict the frequency and volumes of CSO discharges during a 2050 typical year ("2050 TY").

Referring to a table showing a predicted rise in CSO discharge frequency and volumes from the prior typical year to the forecasted 2050 TY, Mr. Kubaska noted that climate change is expected to substantially increase storm sizes and intensities, resulting in larger and more frequent CSO discharges. He described how the project partners are also evaluating CSO control alternatives for design storms (5-year/24-hour and 25-year/24-hour) forecasted out to the 2050 planning year in order to consider the impact of climate change for these larger storm events. He noted 2050 design storms are expected to occur infrequently but generate significantly increased CSO discharge volumes.

Next, Mr. Kubaska reviewed the four levels of CSO control considered in the evaluations:

- significant reduction in CSO discharges from those predicted to occur in a 2050 TY;
- no CSO discharges in a 2050 TY;
- no CSO discharges in a 2050 5-year design storm; and
- no CSO discharges in a 2050 25-year design storm.

He presented a table showing predicted CSO discharge volume and what is required to achieve the varying levels of control.

Mr. Kubaska outlined CSO control methods the project partners have incorporated into an extensive suite of potential alternatives, including sewer separation, green stormwater infrastructure, storage, conveyance improvements (increased carrying capacity), and regional tunnels. He explained that the project partners are evaluating the alternatives and would ultimately identify a recommended alternative for each variance water body.

He then outlined some key evaluation considerations such as positive and negative water quality impacts; constructability and implementation feasibility; potential community impacts and disruptions; cost/value; and the timeline to CSO discharge reduction.

With respect to water quality considerations, Mr. Kubaska advised that updated water quality models, which include predicted 2050 TY conditions model results, continue to show that the ability to meet water quality standards would not significantly improve even if all CSO discharges were eliminated in a 2050 TY.

He explained how some CSO control methods were predicted to affect water quality; for example, sewer separation would increase pollution such as from phosphorous due to added stormwater; and CSO discharge treatment, like that provided at MWRA's Cottage Farm and Somerville Marginal facilities, would have no bacterial water quality impacts.

Mr. Kubaska then outlined some cost and value considerations for the CSO alternatives. He noted that escalation to construction midpoint or land acquisition are being considered but not included in comparative cost estimate data; the project partners are working toward a fair and equitable way to share project costs; and some alternatives include benefits beyond CSO control, such as infrastructure upgrades, street improvements and recharged groundwater through infiltration and green stormwater infrastructure. Finally, Mr. Kubaska briefly discussed how the length of time required for each alternative to be implemented and produce meaningful improvements is a factor of consideration.

Next, Colleen Rizzi, MWRA Director of Regulatory and Environmental Affairs, presented representative examples of the 37 CSO alternatives under review (also outlined in the September 17, 2025 Staff Summary).

Ms. Rizzi explained that the full set of alternatives under consideration includes an array of targeted and regional approaches for CSO control, as well as single and mixed implementation methods that incorporate both existing and new infrastructure. She presented comparisons of potential alternatives, including locations, methods, estimated project durations, preliminary estimated costs, and the benefits and challenges for water quality, constructability and potential for disrupting communities and infrastructure. Mr. Laskey briefly noted that a potential CSO storage tank alternative for Charles River could impact a planned DCR renovation at Magazine Beach.

Ms. Rizzi then discussed the next steps in the Updated CSO Control Plan development process, including ongoing public engagement, such as Public Meeting #5 to be held on September 25 and a presentation and hearing set for spring 2026; continued work with project partners; obtaining MWRA consensus including at meetings with the Board of Directors and the Advisory Board; and the December 31, 2025 Draft Report submittal. She highlighted that public engagement, including opportunities for comment, would continue after the submittal.

Finally, Ms. Rizzi noted the Draft Report would include documentation for the alternatives development and selection processes and address any potential changes to water quality standards if warranted.

(Ms. Wolowicz left and returned to the meeting during the presentation.)

Chair Tepper requested more information about public feedback and concerns with respect to the methodology for developing and evaluating CSO control alternatives. Mr. Kubaska noted that the project partners have been engaging with local watershed associations, including at meetings held in advance of public info sessions. He reported that the watershed associations' feedback on the process has been mixed; their members have requested more opportunities to provide technical input; and project partners are doing their best to include these groups while also balancing other stakeholders' needs and concerns.

Chair Tepper advised that consensus would ideally be reached on methodologies, even if agreement on the final outcome cannot be achieved. Mr. Kubaska explained that the watershed associations have been invited to share input about their priorities for the evaluation criteria.

There was general discussion about MWRA's collaboration with the project partners and BWSC, and staff's plan to present proposed recommendations for each variance water to the Board in October, 2025. Chair Tepper recommended that staff provide Board members with materials to review in advance of that meeting. Mr. Kubaska agreed and outlined staff's intention to present the alternatives to the Board in October, then request its direction in November.

Chair Tepper asked if a special Board meeting dedicated to the Updated CSO Control Plan could be held. Ms. Francisco Muprhy affirmed that such a meeting could take place with a quorum. There was brief, general discussion about potential meeting formats, times, locations and participants.

Matt Romero, MWRA Advisory Board Executive Director, thanked staff for keeping the Advisory Board apprised of the Updated CSO Control Plan's progress, and agreed that a special Board meeting would be beneficial. (ref. V.A)

MWRA's Resilience Efforts and Climate Change Adaptation Strategy

Michael O'Keefe, MWRA Program Manager, Planning, presented highlights of MWRA's ongoing adaption and resilience efforts to address and prepare for climate change impacts to operations, such as sea level rise, stronger coastal storms, intense precipitation and extreme heat. He highlighted the Deer Island Wastewater Treatment Plant (DITP) as an example of MWRA's forward-thinking response to coastal storms and sea level rise, noting that DITP, which is designed to be protected against a 100-year storm plus two feet of sea level rise, represents one of the nation's first physical climate adaptation efforts.

Next, Mr. O'Keefe presented a map depicting how a 100-year storm is predicted to impact MWRA's coastal facilities, which are vulnerable to storms and sea level rise. He explained that in 2016 MWRA implemented its initial approach to system-wide climate change adaption, which focused on understanding potential impacts, assessing and prioritizing vulnerable facilities, acting quicky to mitigate impacts, and developing institutional standards for long-term resiliency. He reviewed the benchmarks for evaluating the facilities, facility assessment strategy, vulnerability ranking process, and the exercise of overlaying photos of coastal facilities with 100-year flood elevations to determine vulnerability.

Next, Mr. O'Keefe summarized targeted measures taken to protect the most vulnerable facilities, including deployable flood barriers, entrance stoplogs, sandbags, protective walls, and electrical equipment relocation. He also discussed MWRA's long-term climate adaptation approach for facilities such as adjusting designs for three active rehabilitation design projects to reflect predicted sea level rise, full retrofits, and the consideration of sea level rise in the designs for all future rehabilitation projects.

Mr. O'Keefe then reviewed some of the climate resilience program's accomplishments since the initial assessments, including ongoing work to protect all facilities to the level of a 100-year storm, and regular training for staff on the deployment of temporary flood barriers.

Mr. O'Keefe explained that staff are updating the facility vulnerability assessment processes, including by comparing MWRA's sea level rise and storm benchmarks with the Massachusetts Coastal Flood Risk Model's latest projections, noting that MWRA's initial benchmark for 2050 closely matches the state model's projections. He added that staff will use the Massachusetts State Climate Resilience Design Standards tool to determine the projections needed as facilities are rehabilitated.

He then briefly highlighted some examples of regional collaboration on climate resilience, including coordination with the City of Boston on Moakley Park and its connectors; membership in the Resilient Mystic Collaborative; and work with the Massachusetts Office of Coastal Zone Management to develop statewide plans.

Next, Mr. O'Keefe discussed how historic heavy rains and periods of drought from climate change are expected to impact MWRA's water system. He explained that staff anticipate a modest increase in safe yield, citing the benefits of the MWRA water system's storage capacity and aggressive water conservation programs, and presented a graph of water system demand reductions. He also reviewed climate resilience measures for MWRA's water system assets such as dams, dikes and spillways, including approximately $30 million in spillway and dam improvements, and noted that all MWRA dams are designed to meet a spillway design flood. He added that the Updated CSO Control Plan is also taking climate change into consideration.

Regarding the impacts of increasingly extreme heat from climate change, Mr. O'Keefe noted that staff have implemented a workforce heat stress prevention plan and advised that heat and intense rainfall could affect future drinking water quality due to increased algal blooms and turbidity events and negatively impact the health and biodiversity of watershed forests. He relayed that MWRA and DCR staff are closely monitoring and preparing for these potential impacts.

Finally, Mr. O'Keefe presented a summary of some ongoing climate change resilience efforts, such as further limiting vulnerability at facilities, and continued monitoring and preparation for impacts of changing heat and rainfall conditions on source water.

(Ms. Wolowicz left and returned to the meeting during the presentation.)

Chair Tepper thanked staff for their work and recommended that MWRA begin to consider designing for 2070 climate projections. Mr. O'Keefe agreed and explained that staff are using 2070 projections for future projects.

(Mr. Swett left the meeting during the presentation.) (ref. V.B)

ADMINISTRATION, FINANCE AND AUDIT

Committee Chair Flanagan reviewed the agenda items discussed at the September 17, 2025 Administration, Finance and Audit meeting, and advised that the Committee voted to advance all motions presented for full Board approval.

Approvals

Approval of the Ninety-First Supplemental Bond Resolution

A motion was duly made and seconded to adopt the Ninety-First Supplemental Resolution authorizing the issuance of up to $63,000,000.00 of Massachusetts Water Resources Authority Subordinated General Revenue Bonds and the supporting issuance resolution.

Chair Tepper asked if there was any discussion or questions from the Board. Hearing none, she requested a roll call vote in which the members were recorded as follows:

Yes	No	Abstain
Tepper		
Flanagan		
Foti		
Pappastergion		
Peña		
Vitale		
J. Walsh		
P. Walsh		
Wolowicz		

(ref. AF&A B.1/VI A.1)

Contract Awards

Remarketing Agent for the 2008 Series A-1 and 2025 C-F and Commercial Paper Dealer for the 2025 Notes: BofA Securities, Inc., Goldman Sachs & Co. LLC, Jefferies LLC, RBC Capital Markets, LLC and TD Securities (USA) LLC, Contract F283

A motion was duly made and seconded to authorize the Executive Director, pursuant to the Fifty-Fourth, Eighty-Ninth and Ninetieth Supplemental Resolutions, to approve the recommendation of the Selection Committee for BofA Securities, Inc., Goldman Sachs & Co. LLC, Jefferies LLC, and RBC Capital Markets, LLC., to provide remarketing services for the Multi-Modal Subordinated General Revenue Refunding Bonds, and for TD Securities (USA) LLC to provide commercial paper dealer services for the 2025 Notes, as detailed in the September 17, 2025 Staff Summary presented and filed with the records of this meeting.

Chair Tepper asked if there was any discussion or questions from the Board. Hearing none, she requested a roll call vote in which the members were recorded as follows:

Yes	No	Abstain
Tepper		
Flanagan		
Foti		
Pappastergion		
Peña		
Vitale		
J. Walsh		
P. Walsh		
Wolowicz		

(ref. AF&A C.1/VI B.1)

Assignment and Assumption of Contract EXE-047: Viscom Systems, Inc. to Sullivan & McLaughlin Companies, Inc.

A motion was duly made and seconded to authorize the Executive Director, on behalf of the Authority, to approve the assignment and assumption of Contract EXE-047, Security Equipment Maintenance and Repair Services, from Viscom Systems, Inc. to Sullivan & McLaughlin Companies, Inc., and to further authorize the Executive Director, on behalf of the Authority, to execute an Assignment and Assumption Agreement to effectuate that assignment and assumption with no increase in contract price or contract term.

Chair Tepper asked if there was any discussion or questions from the Board. Hearing none, she requested a roll call vote in which the members were recorded as follows:

Yes	No	Abstain
Tepper		
Flanagan		
Foti		
Pappastergion		
Peña		
Vitale		
J. Walsh		
P. Walsh		
Wolowicz		

(ref. AF&A C.2/VI B.1)

PERSONNEL AND COMPENSATION

Committee Chair Wolowicz outlined the agenda items discussed at the September 17, 2025 Personnel and Compensation meeting and advised that the Committee voted to advance all motions presented for full Board approval.

Approvals

September 2025 PCR Amendments

A motion was duly made and seconded to approve amendments to the Position Control Register (PCR) as presented in the September 17, 2025 Staff Summary and filed with the records of this meeting.

Chair Tepper asked if there was any discussion or questions from the Board. Hearing none, she requested a roll call vote in which the members were recorded as follows:

Yes	No	Abstain
Tepper		
Flanagan		
Foti		
Pappastergion		
Peña		
Vitale		
J. Walsh		
P. Walsh		
Wolowicz		

(ref. P&C A.1/VII A.1)

Appointment of Ethan Wenger, Director, Wastewater

A motion was duly made and seconded to approve the appointment of Mr. Ethan Wenger to the position of Director, Wastewater, (Non-Union, Grade 16), in the Operations Division at an annual salary of $201,380.00, commencing on a date to be

determined by the Executive Director.

Chair Tepper asked if there was any discussion or questions from the Board. Hearing none, she requested a roll call vote in which the members were recorded as follows:

Yes	No	Abstain
Tepper		
Flanagan		
Foti		
Pappastergion		
Peña		
Vitale		
J. Walsh		
P. Walsh		
Wolowicz		

(ref. P&C A.2/VII A.2)

Appointment of Chad A. Whiting, Director, Deer Island Wastewater Treatment Plant

A motion was duly made and seconded to approve the appointment of Mr. Chad A. Whiting to the position of Director, Deer Island Wastewater Treatment Plant (Non-Union, Grade 16) at an annual salary of $195,000.00 commencing on a date to be determined by the Executive Director.

Chair Tepper asked if there was any discussion or questions from the Board. Hearing none, she requested a roll call vote in which the members were recorded as follows:

Yes	No	Abstain
Tepper		
Flanagan		
Foti		
Pappastergion		
Peña		
Vitale		
J. Walsh		
P. Walsh		
Wolowicz		

(ref. P&C A.3/VII A.3)

Appointment of Lisa Richardson-Lowery, Manager, Labor Relations

A motion was duly made and seconded to approve the appointment of Ms. Lisa Richardson-Lowery to the position of Manager, Labor Relations (Non-Union, Grade 14) in the Administration Division, at an annual salary of $146,250.00, commencing on a date to be determined by the Executive Director.

Chair Tepper asked if there was any discussion or questions from the Board. Hearing none, she requested a roll call vote in which the members were recorded as follows:

Yes	No	Abstain
Tepper		
Flanagan		
Foti		
Pappastergion		
Peña		
Vitale		
J. Walsh		
P. Walsh		
Wolowicz		

(ref. P&C A.4/VII A.4)

WATER POLICY AND OVERSIGHT

Committee Member Jack Walsh summarized the agenda items and discussions held at the September 17, 2025 Water Policy and Oversight meeting and advised that the Committee voted to advance all motions presented for full Board approval. (Mr. Pappastergion temporarily left the meeting during the summary.)

Contract Awards

Cathodic Protection System Improvements Shafts E, L, N and W

CorrTech, Inc., Contract 6439

A motion was duly made and seconded to approve the award of Contract 6439, Cathodic Protection System Improvements Shafts E, L, N and W, to the lowest responsible and eligible bidder, CorrTech, Inc., and to authorize the Executive Director, on behalf of the Authority, to execute said contract in the bid amount of $7,324,782.00 with a contract term of 912 calendar days from the Notice to Proceed.

Chair Tepper asked if there was any discussion or questions from the Board. Hearing none, she requested a roll call vote in which the members were recorded as follows:

Yes	No	Abstain
Tepper		
Flanagan		
Foti		
Peña		
Vitale		
J. Walsh		
P. Walsh		
Wolowicz		

(ref. W A.1/VIII A.1)

(Mr. Pappastergion returned to the meeting after the Roll Call vote.)

Contract Amendments/Change Orders

Dam Safety Compliance and Consulting Services – Repairs, Design and Engineering Services During Construction: GZA GeoEnvironmental, Inc., Contract 7614, Amendment 4

A motion was duly made and seconded to authorize the Executive Director, on behalf of the Authority, to approve Amendment 4 to Contract 7614, Dam Safety Compliance and Consulting Services - Repairs, Design and Engineering Services During Construction, with GZA GeoEnvironmental, Inc., increasing the contract amount by $25,100.00, from $582,811.51 to $607,911.51 and increasing the contract term by 24 months from October 21, 2025 to October 21, 2027.

There was brief discussion about the change order's cost and duration.

Hearing no further discussion or questions from the Board, Chair Tepper requested a roll call vote in which the members were recorded as follows:

Yes	No	Abstain
Tepper		
Flanagan		
Foti		
Pappastergion		
Peña		
Vitale		
J. Walsh		
P. Walsh		
Wolowicz		

(ref. W B.1/VIII B.1)

Quinapoxet Dam Removal Design, Permitting and Engineering Services During Construction: SLR International Corporation Contract 7347, Amendment 3

A motion was duly made and seconded to authorize the Executive Director, on behalf of the Authority, to approve Amendment 3 to Contract 7347, Quinapoxet Dam Removal, Design and Engineering Services During Construction, with SLR International Corporation, increasing the contract amount by $148,000.00, from $620,428.67 to $768,428.67, and extending the contract term by 36 months from April 1, 2026 to April 1, 2029.

Chair Tepper asked if there was any discussion or questions from the Board. Hearing none, she requested a roll call vote in which the members were recorded as follows:

Yes	No	Abstain
Tepper		

Yes	No	Abstain
Flanagan		
Foti		
Pappastergion		
Peña		
Vitale		
J. Walsh		
P. Walsh		
Wolowicz		

(ref. W B.2/VIII B.2)

OTHER BUSINESS

There was no Other Business. (ref. IX)

CORRESPONDENCE TO THE BOARD

There was no Correspondence to the Board (ref. X)

ADJOURNMENT

A motion was duly made and seconded to adjourn the meeting.

Hearing no discussion or questions from the Board, Chair Tepper requested a roll call vote in which the members were recorded as follows:

Yes	No	Abstain
Tepper		
Flanagan		
Foti		
Pappastergion		
Peña		
Vitale		
J. Walsh		
P. Walsh		
Wolowicz		

(ref. XI)

The meeting adjourned at 2:56pm.

Approved: October 22, 2025

Attest: Kristin MacDougall for

Brian Peña, Secretary

LIST OF DOCUMENTS AND EXHIBITS USED

- Draft Minutes of the July 23 and August 20, 2025 MWRA Board of Directors' Meetings (ref. I)
- September 17, 2025 Staff Summary and Presentation – Progress on Development of Updated Combined Sewer Overflow Control Plan (ref V.A)
- September 17, 2025 Staff Summary and Presentation – MWRA's Resilience Efforts and Climate Change Adaptation Strategy (ref V.B)
- September 17, 2025 Staff Summary – Approval of the Ninety-First Supplemental Bond Resolution (ref. AF&A B.1/VI A.1)
- September 17, 2025 Staff Summary – Remarketing Agent for the 2008 Series A-1 and 2025 C-F and Commercial Paper Dealer for the 2025 Notes: BofA Securities, Inc., Goldman Sachs & Co. LLC, Jefferies LLC, RBC Capital, Markets, LLC and TD Securities (USA) LLC, Contract F283 (ref. AF&A C.1/VI B.1)
- September 17, 2025 Staff Summary – Assignment and Assumption of Contract EXE-047 Systems, Inc. to Sullivan & McLaughlin Companies, Inc. (ref. AF&A C.2/VI B.2)
- September 17, 2025 Staff Summary – September 2025 PCR Amendments (ref. P&C A.1/VII A.1)
- September 17, 2025 Staff Summary – Appointment of Director, Wastewater (ref. P&C A.2/VII A.2)
- September 17, 2025 Staff Summary – Appointment of Director, Deer Island Wastewater Treatment Plant (ref. P&C A.3/VII A.3)
- September 17, 2025 Staff Summary – Appointment of Manager, Labor Relations (ref. P&C A.4/VII A.4)
- September 17, 2025 Staff Summary – Cathodic Protection System Improvements Shafts E, L, N and W: CorrTech, Inc., Contract 6439 (ref. W A.1/VIII A.1
- September 17, 2025 Staff Summary – Dam Safety Compliance and Consulting Services – Repairs, Design and Engineering Services During Construction: GZA GeoEnvironmental, Inc., Contract 7614, Amendment 4 (ref. W B.1/VIII B.1)
- September 17, 2025 Staff Summary – Quinapoxet Dam Removal Design, Permitting and Engineering Services During Construction: SLR International Corporation, Contract 7347, Amendment 3 (ref. W B.2/VIII B.2)