



Massachusetts Water Resources Authority

Recent Storm Impacts on MWRA Collection System

February 21, 2018



January 2018 Storm Events of Interest

- Astronomical/Storm Surge Tidal Impacts from Storm of Jan 4th -5th
- Snow Melt & Rainfall Impacts for Jan 11th 13th
- High Tide Impacts on Jan 29th -30th



Jan 4th – 5th Storm Forecast

NATIONAL WEATHER SERVICE



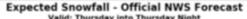
Main Points

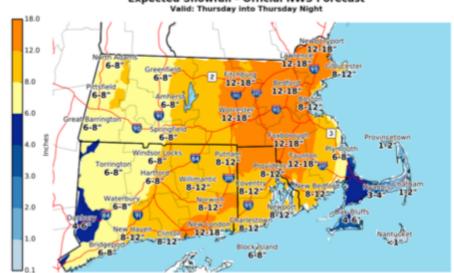
Hazard	Impacts	Location	Timing
Heavy Snow	1-3" per hour snowfall rates. Heaviest snow across eastern MA/RI with blizzard conditions. Travel difficult if not impossible	All of southern New England to the northwest of the Cape Cod Canal. Worst conditions eastern MA/RI.	This morning into this evening, impacting both rush hours
Rain to Snow	Rain changes to heavy snow with rapidly falling temperatures. A FLASH FREEZE MAY OCCUR resulting in very hazardous travel.	Cape/Islands as well as parts of far southeast coastal Plymouth County.	This afternoon and evening.
Damaging Winds	Tree and property damage possible. GREATEST CONCERN POWER OUTAGE RISK WITH ARCTIC AIR FRI/SAT.	Eastern MA/RI especially coastal and southeast MA as well as Cape Islands.	Today into tonight
Coastal Flooding	Widespread flooding of typically vulnerable shore roads/basements. Property damage possible.	Eastern MA coastline especially coastal Plymouth County and in the Sandwich to Dennis area.	Midday High Tide Today. Storm Surge 2-4 feet.
Marine San	50-70 mph wind gusts, 20+ foot high seas, & heavy freezing spray will result in a dangerous/life threatening situation for Mariners	All waters	Today into Friday morning
Weather Forecast Office Boston, MA	Follow us on Twitter	Follow us on Facebook	Presentation Created 1/4/2018 3:19 AM



WEN

Forecast Storm Total Snowfall







Jan 4th -5th Storm Actuals





Facilities Impacted from Jan 4 – 5 Event

Impacted Facilities	Tidal Flow Increase (MGD)	% Increase over Dry Weather
Deer Island Wastewater Treatment	150	61%
Chelsea Creek Headworks	60	86%
Columbus Park Headworks	65	186%
Braintree-Weymouth Replacement PS	17	340%
Braintree-Weymouth Intermediate PS	15	100%
Squantum PS	2.75	367%
Quincy PS	2.5	45%
Hingham PS	0.4	31%



Observations of Impacted Areas in South Boston



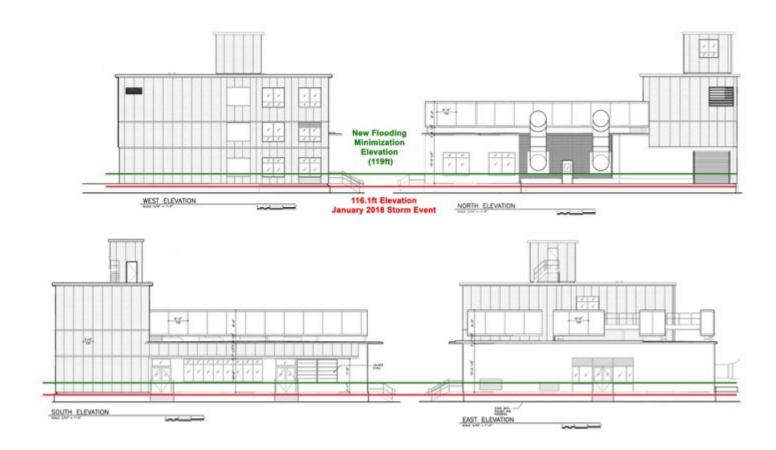


Observations of Impacted Areas in Chelsea





Chelsea Creek Headworks Elevation View



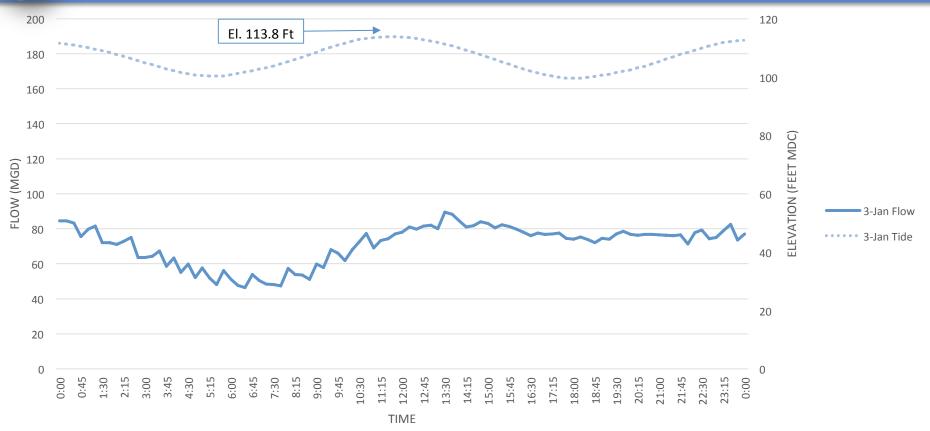


Model Representation of Impacted Area Near CCHW



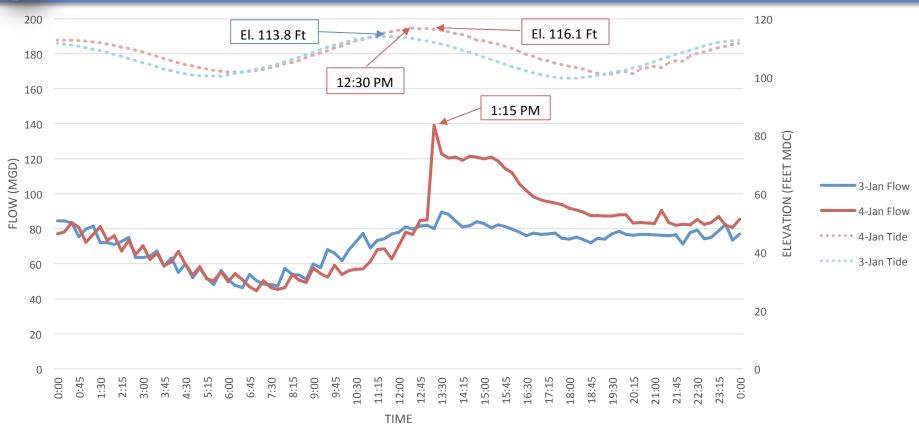


Chelsea Creek Headworks – January 3, 2018



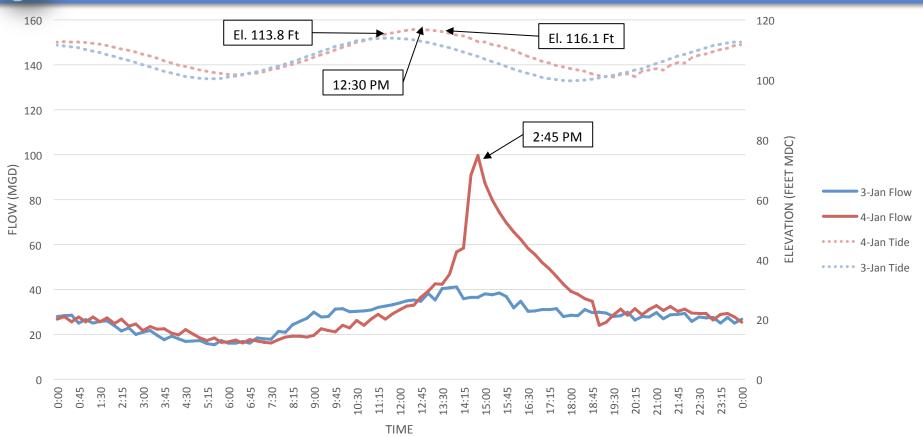


Chelsea Creek Headworks January 3-4, 2018



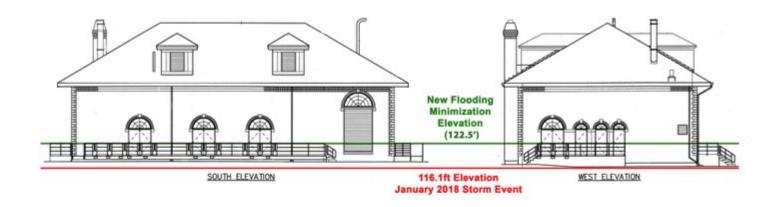


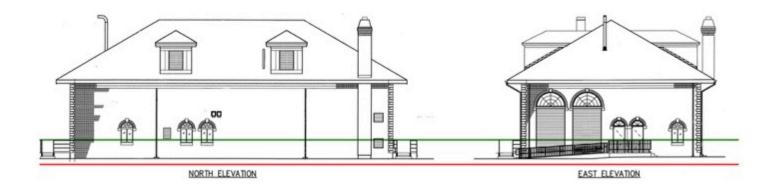
Columbus Park Headworks – January 3-4, 2018





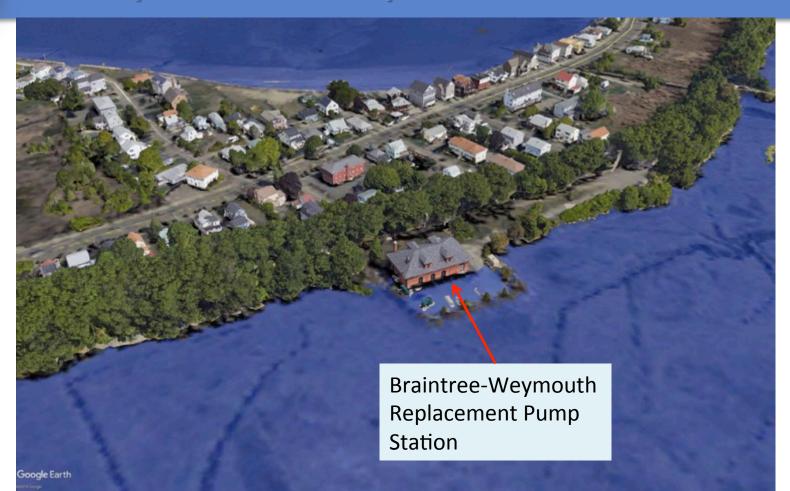
Braintree-Weymouth Replacement Pump Station Elevation View





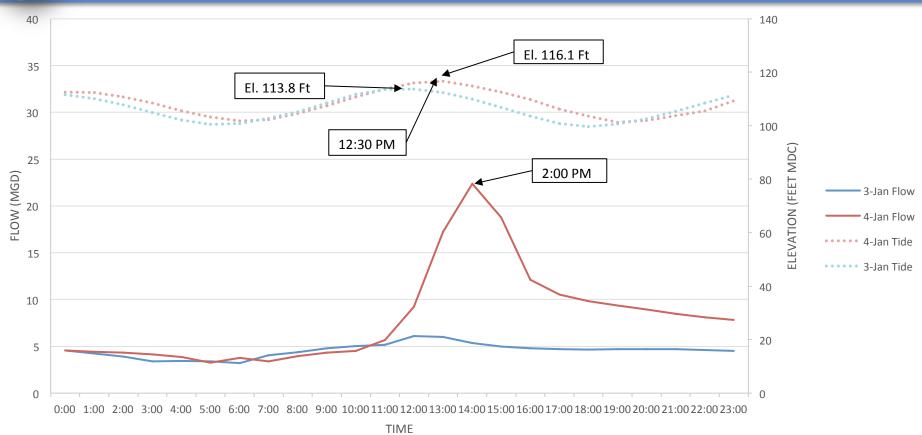


Model Representation of Impacted Area BWRPS





Braintree Weymouth PS – January 3-4, 2018





Squantum Pump Station Elevation View



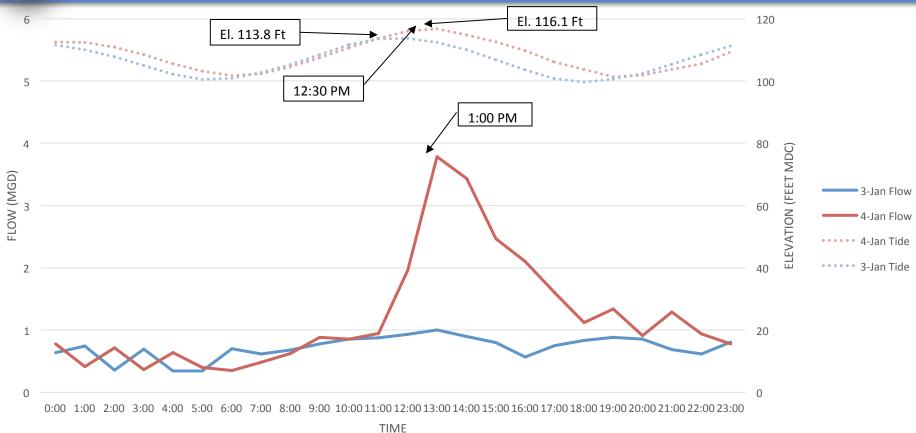


Model Representation of Impacted Area Near Squantum PS



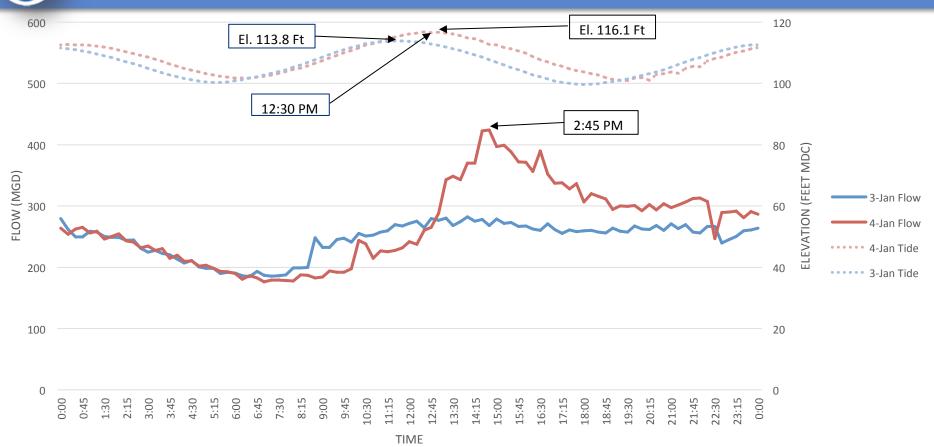


Squantum PS – January 3-4, 2018





Deer Island Treatment Plant – January 3-4, 2018





Access Issues from Tidal Event



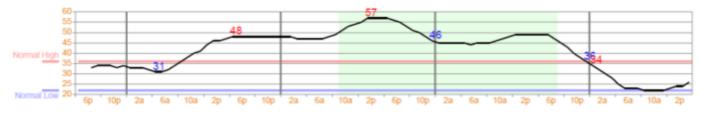


Jan 11th-13th Storm Forecasted & Actuals

January 11-13, 2018 Storm Event	Ward Street Rain Gauge	Columbus Park Rain Gauge	Chelsea Creek Rain Gauge
Total Rainfall (inches)	1.82	1.73	1.46
Duration (hour)	16.75	17.5	21.25
Avg. Intensity (inches/hr)	0.11	0.10	0.07
Peak Intensity (inches/hr)	0.40	0.45	0.38







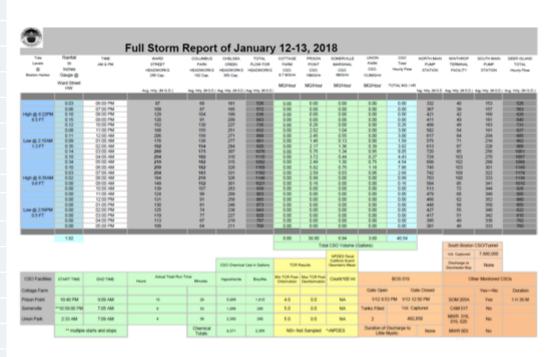


Headworks Flows and CSO Facility Activations

Key Facility Peak Flows	
	MGD
Deer Island Treatment	1,180
Nut Island Headwork	312
Ward Street Headwork	260*
Columbus Park Headwork	210*
Chelsea Creek Headwork	330
* Design Capacity Exceeded	

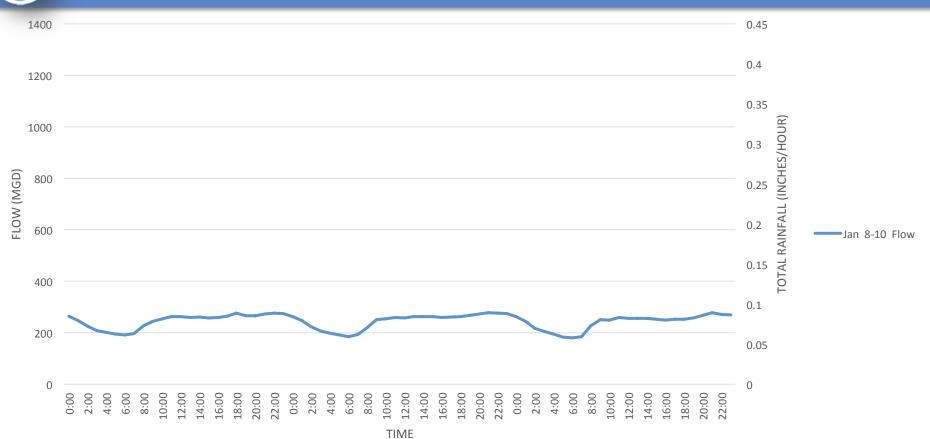
CSO Facility Discharge/Storage

	MG
Cottage Farm CSO	0
Prison Point CSO	30
Somerville Marginal CSO	6.9
Union Park CSO	3.6
South Boston CSO Tunnel	7.9
BOS019 Storage	0.5



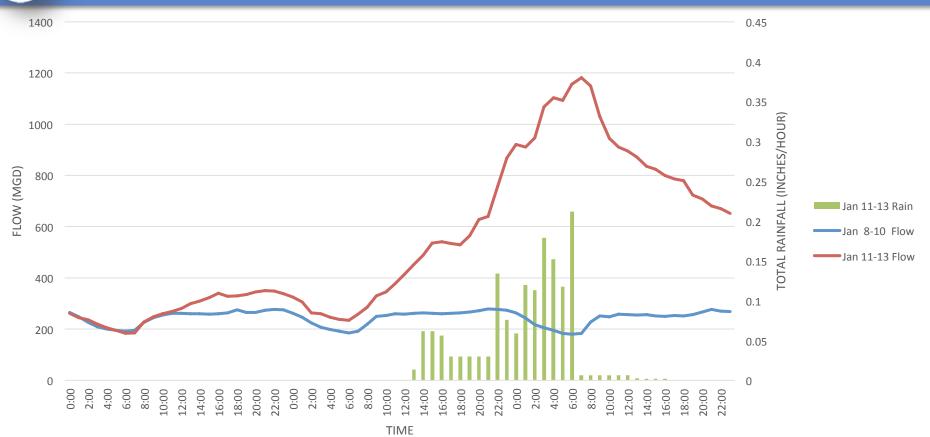


Deer Island Treatment Plant – January 8-10, 2018



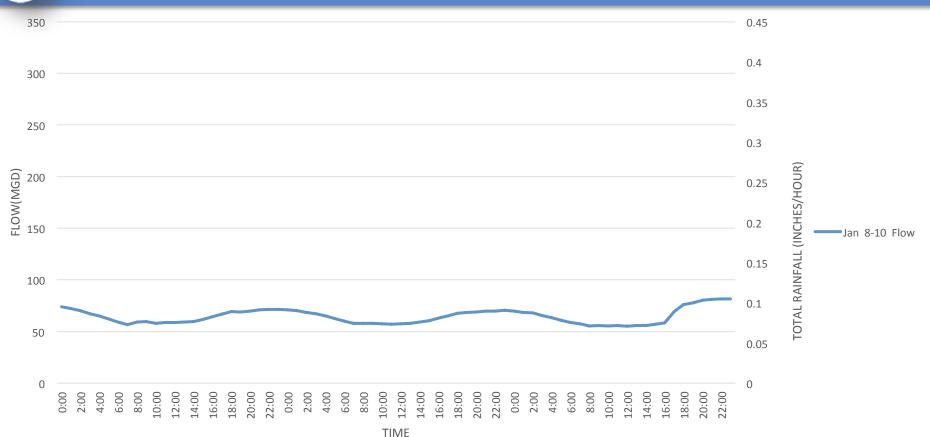


Deer Island Treatment Plant – January 11-13, 2018



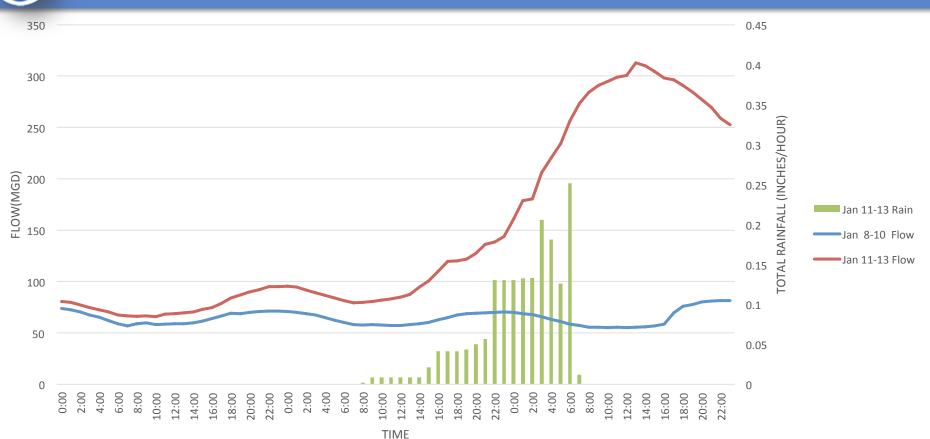


Nut Island Headworks – January 8-10, 2018





Nut Island Headworks – January 11-13, 2018



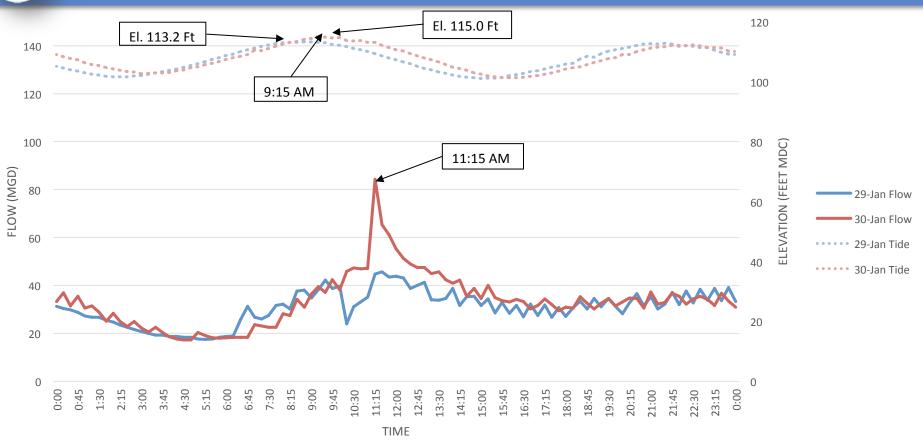


At What Point do Tidal Impacts Start?

- Jan. 30th experience tidal elevation of approx. 3 ft. above Mean High Tide (115' MDC Elev.)
- Significant increase in flows noted at Columbus Park Headworks
- Minor increase in flows noted at Braintree Weymouth PS and the IPS



Columbus Park Headworks – January 29-30, 2018





Conclusions/Next Steps

- Extreme tides impact MWRA and local systems above +/- 114.5' MDC datum
- MWRA System especially the South is significantly impacted by snowmelt followed by rain events
- Continue to refine critical tidal elevations
- Work with MWRA Communities to locate and correct tidal inflow sources
- Evaluate and refine procedures for installation of flood protection systems





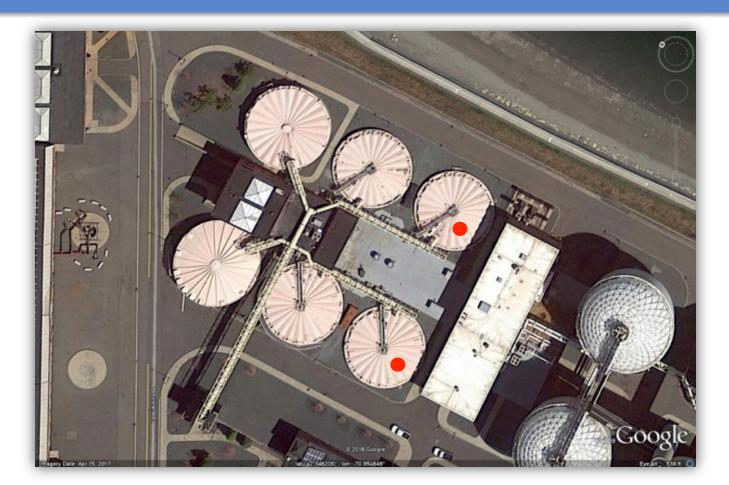
Massachusetts Water Resources Authority

Emergency Repairs to Deer Island Gravity Thickeners 5 and 6

February 21, 2018



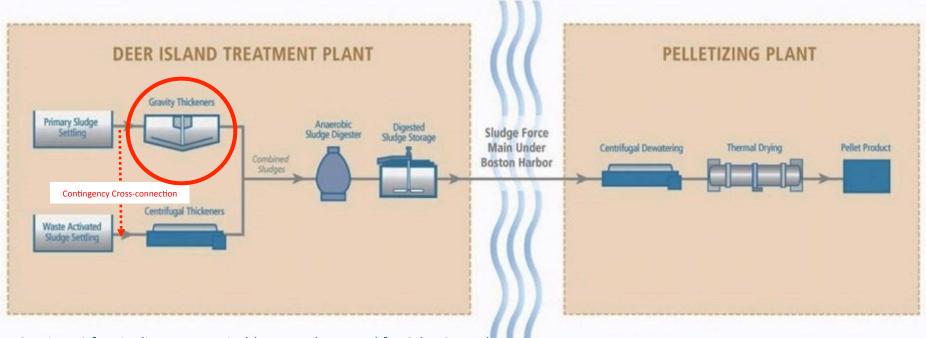
Deer Island Gravity Thickeners





Where Are Gravity Thickeners In The Deer Island Process?

Existing Solids Process Flow Diagram



6 Units: 70 feet in diameter, conical-bottomed, covered for Odor Control

Function: Concentrate primary sludge and scum using gravity

Pump thickened primary sludge from bottom, thickened scum from top surface – to anaerobic digesters (70% of total digester feed)

Sludge settling aided by circular motion of inner support structure. Key component – center cage



How Many Gravity Thickeners Are Required

Gravity Thickeners:

- 6 in total at Deer Island
- 5 required for maximum sludge quantities
- 4 could be operated for short periods



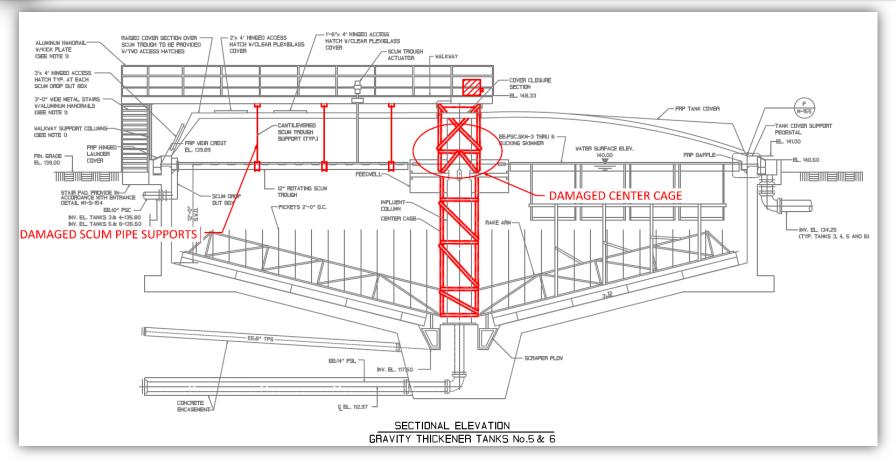
Which Units Failed And When?

Gravity Thickener Failures:

- GT 1 February 2015
 - Result of FRP dome collapse due to heavy snow load
 - To be repaired by GT Rehab Capital Project
- GT 5 December 2017
 - Result of structural failure of center cage
 - Emergency DCAMM waiver / awarded repair
- GT 6 January 2018
 - Result of structural failure of center cage
 - Received emergency DCAMM waiver / bid repair, bids received yesterday



Center Cage Support Failed on GTs 5 and 6





Center Cage Support Failed on GTs 5 and 6

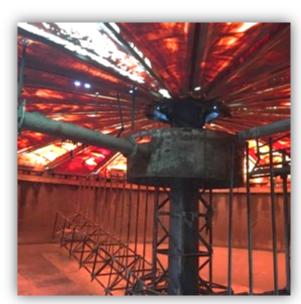


Undamaged Center Cage



GT 5 & 6: Damaged Center Cage





GT 5 Center Cage failure caused lower structure (rake arms) to lift off GT floor



Increase monitoring frequency at GTs - hourly

Visual inspections

Monitor torque and amp readings on drive

Determine sludge blanket depths and thickness

Test sludge solids

Manage sludge inventory between GTs and Primary Clarifiers

Balance sludge loads between processes

Implement cross-connection piping

Provide piping to divert primary sludge to centrifuge thickening operation

Use offline digester as thickening vessel

Maximo maintenance work orders

Add Metal Thickness Inspection to Annual PM

Award Capital Contract 7428, Gravity Thickener Rehabilitation Project

- All 6 GTs scheduled for complete rehab \$18 million
- Change from coated carbon steel to 316 stainless steel
- On street now, bid opening planned for March 20
 - April Board / May Notice to Proceed
 - Repair GT 1 expected completion: December 2018
 - 3 year construction duration

GT 5 repair (Contract S576): (construction completion May 1 est.)

O'Connor Constructors \$219,817 - Non-Responsive

Engineer's Estimate \$400,000

Walsh Construction Co. II \$609,100

GT 6 repair (Contract S577): (construction completion June 15 est.)

- Increased number of firms solicited from four to six.
- One bid received:

Walsh Construction Co. II \$475,315





Massachusetts Water Resources Authority

Chelsea Creek Headworks Upgrade Contract 7161 - Change Order 8

February 21, 2018



Chelsea Headworks Upgrade: Field Painting



Structural Framing

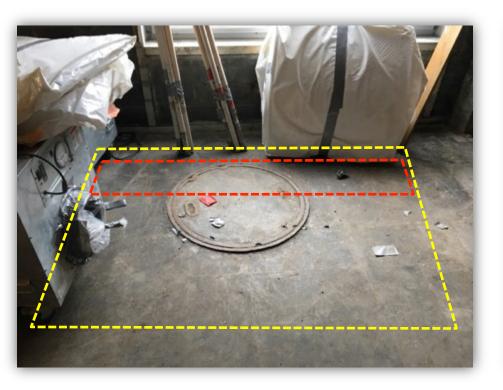
Piping Systems

Hangers and Supports

Process Equipment



Chelsea Headworks Upgrade: Influent Channel Openings







Chelsea Creek Headworks: Channel 1 Rehab





Chelsea Headworks Upgrade: Channel 1 Rehab







Chelsea Headworks Upgrade: Channel 1 Rehab





Chelsea Headworks Upgrade: Abatement







Chelsea Creek Headworks: Section 37 Relocation





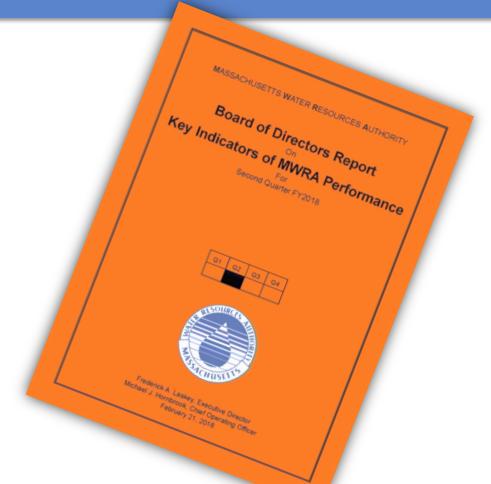
Chelsea Creek Headworks: Exterior Siding





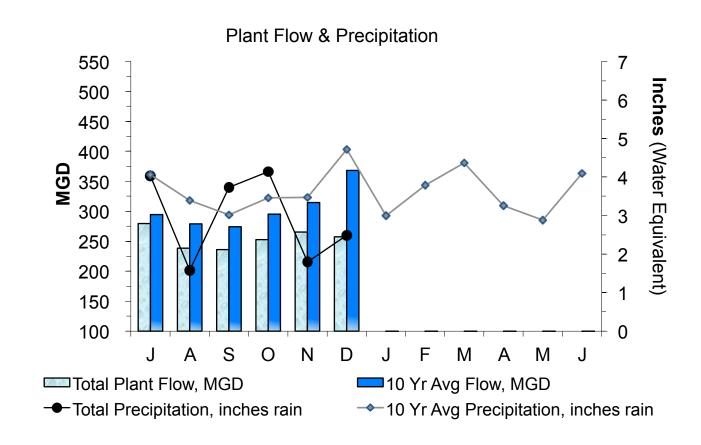


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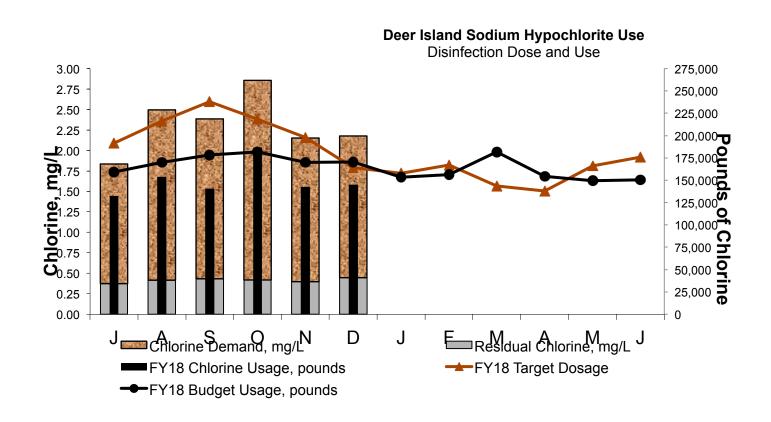


Deer Island Wastewater Flows



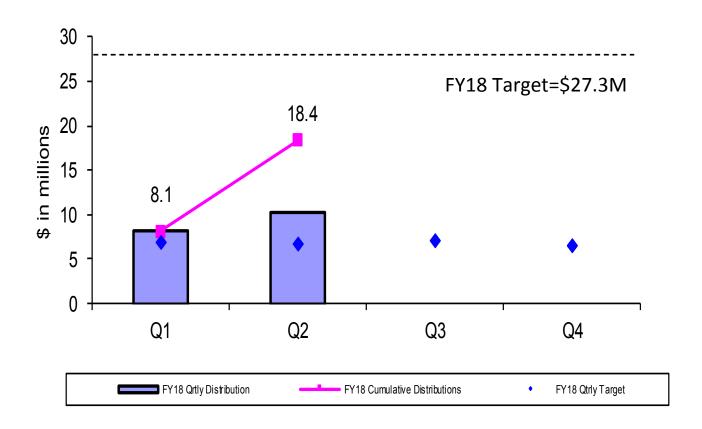


Deer Island Sodium Hypochlorite Use



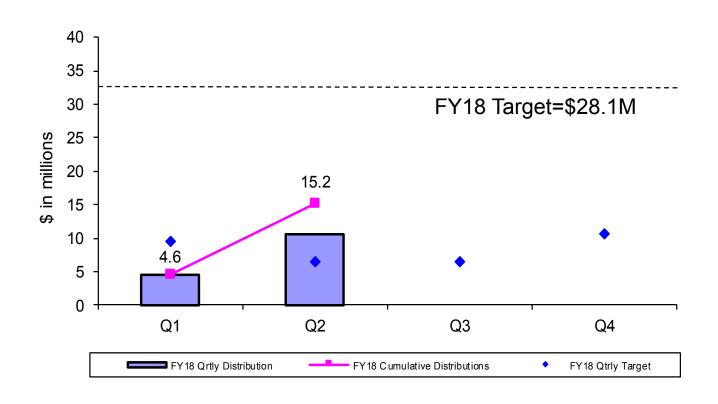


FY18 Quarterly Distributions of Sewer Grant/Loans



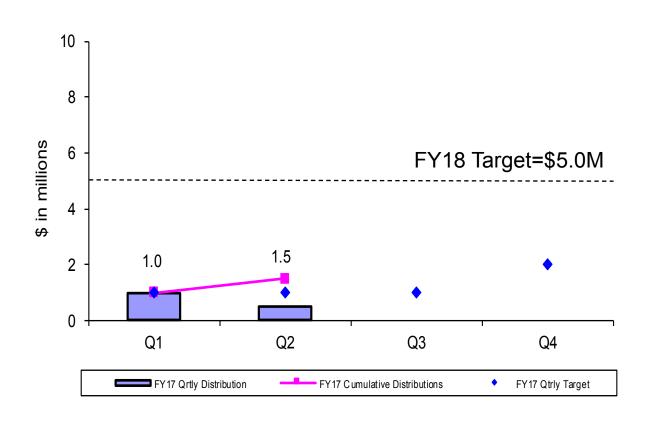


FY18 Quarterly Distributions of Water Loans





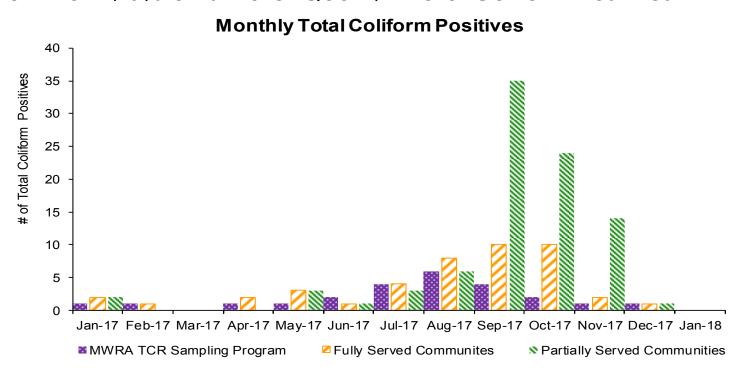
FY18 Quarterly Distributions Lead Service Line Replacement Loans





Community Systems Water Quality – Total Coliform Positives

Community Systems Water Quality - Total Coliform Positives





Community Systems Water Quality - Chlorine Residuals

Chlorine Residuals in Fully Served Communities

	2016	2017											
	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
% < 0.1	0.6	0.1	0.1	0.1	0.0	0.1	0.1	0.3	1.0	1.1	8.0	0.7	0.6
% < 0.2	1.0	0.4	0.2	0.1	0.1	0.1	0.2	8.0	2.9	2.9	2.6	2.6	1.2
% < 0.5	2.0	1.0	0.8	0.7	0.7	0.4	0.7	3.5	6.2	6.8	6.1	6.1	3.4
% <1.0	4.6	1.9	1.7	1.1	1.3	1.2	2.1	7.4	13.4	11.5	10.3	10.3	6.5
% <u>></u> 1.0	95.4	98.2	98.3	98.9	98.7	98.8	98.0	92.6	86.6	88.5	89.7	89.7	93.5





Massachusetts Water Resources Authority

MWRA Fiscal Year 2019 Proposed Current Expense Budget

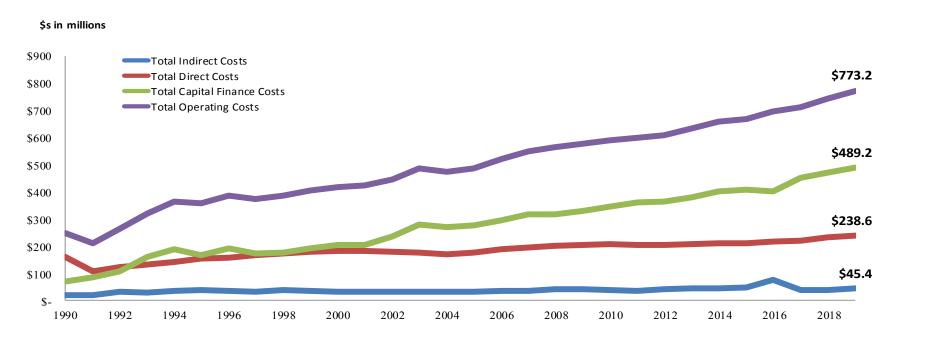
Multi-Year Rates Management Strategy

Deliver Sustainable and Predictable Assessments

Continue Multi-Year Rates Management



Historical Budgeted Spending





Budget Drivers For Multi-Year Planning

- Capital Finance Expenses
- Existing Expenses and Revenue inflation
- New Expenses
 - Long-Term Water Redundancy Program
 Staffing
 - New HEEC Cable Operating and Maintenance Costs
- Long-Term Liabilities



Ways to address the Debt Service challenge

- Defeasance
- Refundings
- Use of Reserves
 - Rate Stabilization Fund
 - Bond Redemption Fund
- Tactical Issuance Repayment Structure
- Control Capital Spending
- Strategic Use of Current Revenue/Capital Funding



Current Expense Budget Assumptions

- Inflation assumptions
- Actuarial valuations
- Interest rate assumptions

Long-Term Water Redundancy Staffing

- FY19 FTEs: 1,150 + 5
- First 5 FTEs of the projected new 15 FTEs for the Metropolitan Tunnels Long-Term Redundancy project



- New HEEC Cable to be operational by December 2019
- \$6.5 million established HEEC Reserve Fund in FY18
- 30 year repayment schedule

	(\$s in millions)								
	FY19	FY20	FY21	FY22	FY23	FY24			
Projected HEEC Payments	\$1.4	\$4.1	\$5.7	\$5.4	\$8.9	\$7.9			

- FY19 existing cable
- FY21-24 new cable payments
 - \$2.5 million reserve offset in FY21
 - \$4.0 million reserve offset in FY22



Long-Term Liabilities

- FY 19 retirement contribution: \$7.1 million, increase of \$3.8 million or 117.0% over FY18
- Pension fund is currently 96.5% funded
- Projected contributions to fully fund the plan by 2024

	(\$s in millions)								
	FY19	FY20	FY21	FY22	FY23	FY24			
Retirement Contributions	\$7.1	\$9.2	\$10.8	\$10.5	\$10.9	\$11.4			



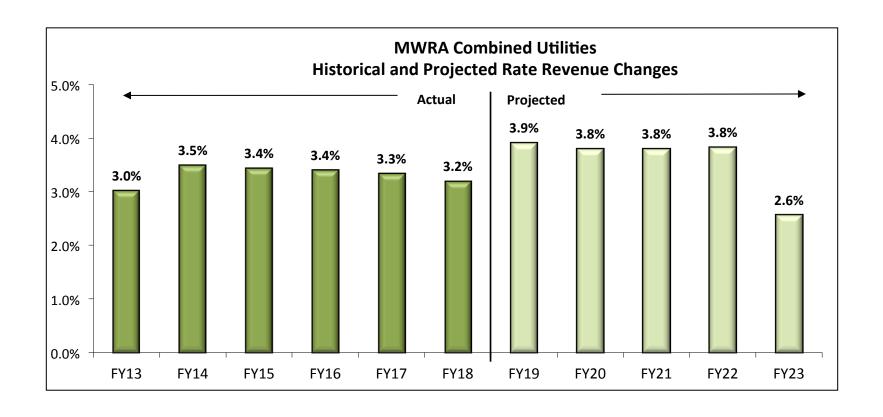
Long-Term Liabilities

 OPEB liability funding: \$5.6 million based on 50% of the contribution per actuarial report

Current OPEB Trust balance: \$24.4 million

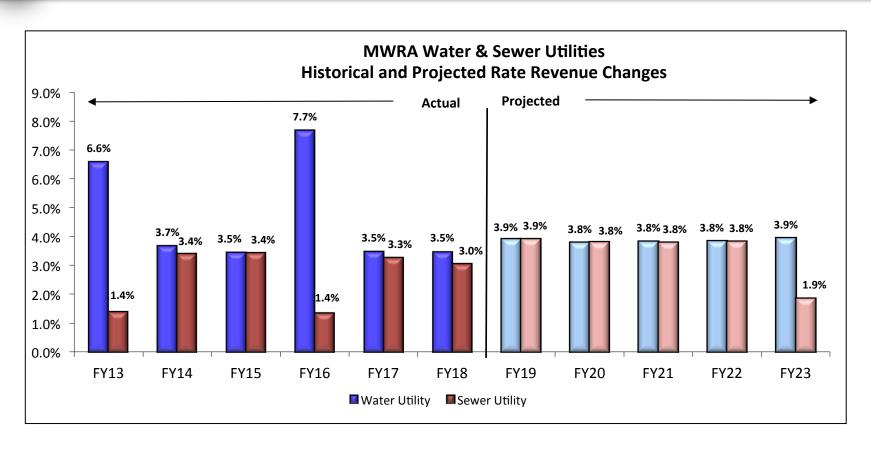


Actual and Forecasted Rate Revenue Changes





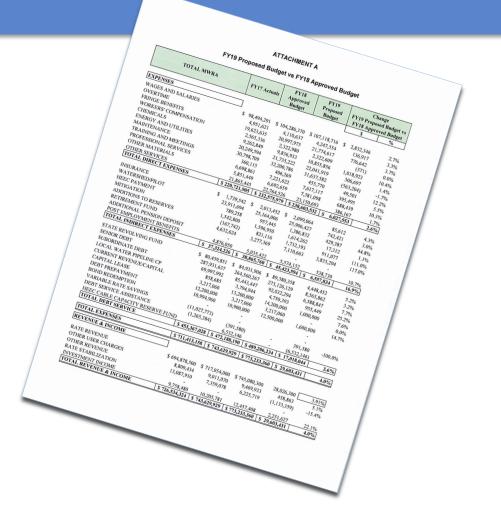
Actual and Forecasted Rate Revenue Changes by Utility





CEB Budget Structure

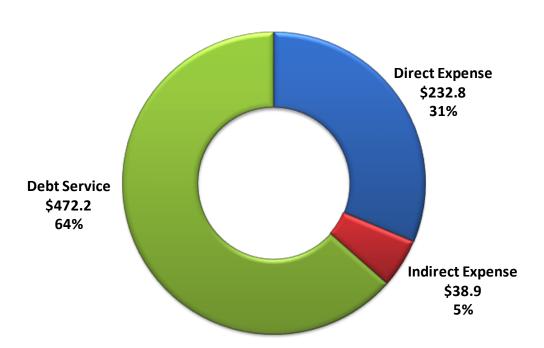
- Direct Expenses
- Indirect Expenses
- Capital Finance Expenses
- Non-Rate Revenue
- Rate Revenue





FY18 Proposed Current Expense Budget (CEB)

FY19 Proposed Current Expense Budget





FY19 Proposed CEB vs FY18

TOTAL CAPITAL FINANCING

TOTAL EXPENSES

	\$s in thousands				
Category	FY18 Approved Budget	FY19 Proposed Budget	Proposed Proposed Budget vs		
			\$	%	
TOTAL DIRECT EXPENSES	\$ 232,576	\$ 238,604	\$ 6,028	2.6%	
TOTAL INDIRECT EXPENSES	\$ 38,866	\$ 45,424	\$ 6,558	16.9%	

\$ 472,188 \$ 489,206 \$

743,630 \$ 773,233 \$

17,018

29,603

3.6%

4.0%



FY19 Proposed Direct Expenses vs. FY18

Highlights –

- Wages and Salaries: \$107.1M, \$2.8M or 2.7% increase
- Chemicals: \$10.9M, \$1.0M or 10.4% increase
- Fringe Benefits: \$21.8M, \$0.8M or 3.7% increase
- Other Materials: \$7.4M, \$0.7M or 10.3% increase
- Utilities: \$22.0M, \$0.3M or 1.4% increase

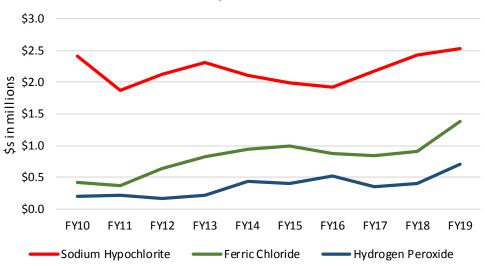


Chemicals

Chemicals - \$10.9M, \$1.0 million or 10.4% increase Budget

- 3 months funding for the Deer Island NPDES permit, \$294k.
- Increased pricing for Ferric Chloride at the Deer Island, \$1.4M budget - increase of \$476k.
- Increased use of Hydrogen Peroxide for odor control at Deer Island and a projected increase in pricing, \$0.7M budget - increase of \$308k.





Historical Health Insurance Cost

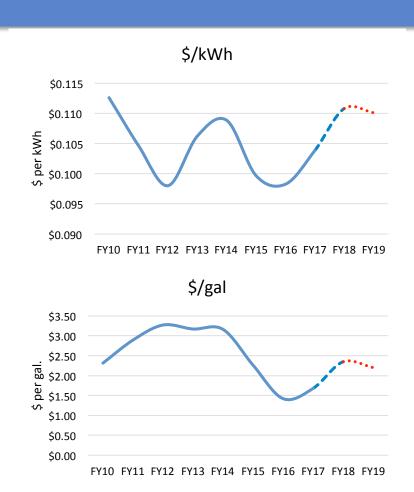


GIC: assume 5% increase in health insurance



\$22.0M for Utilities, \$307k or 1.4% increase

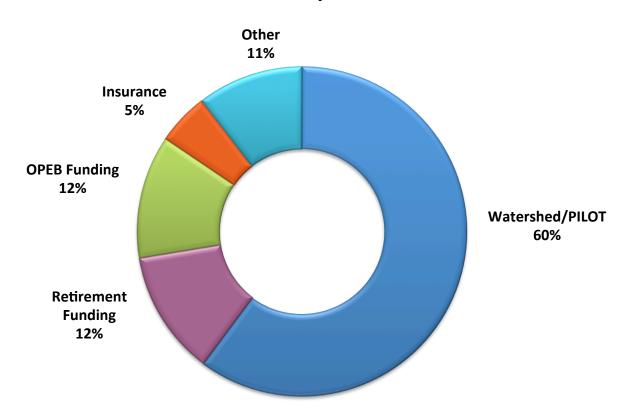
- \$16.5M for Electricity, level funded with FY18 with similar usage and price
 - New Eversource T&D rate structure reviewed in the spring with potential \$0.5M-\$1.0M impact.
- \$2.5M for Diesel level funded with FY18 with lower projected pricing offset by higher usage





CEB Budget Structure – Indirect Expenses

Indirect Expenses





FY19 Proposed Indirect Expenses vs. FY18

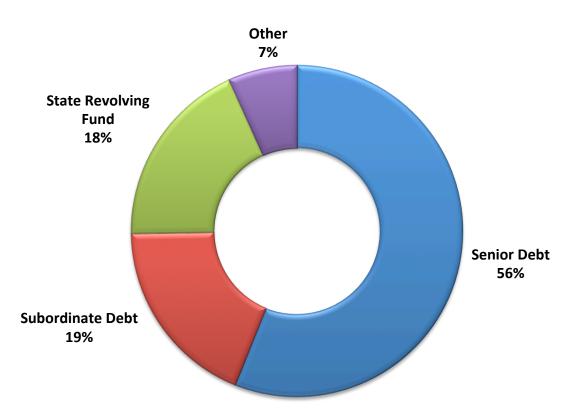
Highlights:

- Watershed Program operating and PILOT: \$25.9M, \$0.7M or 3.0% increase
- Pension Fund required contribution: \$7.1M, \$3.8M or 117.0% increase
- OPEB half of actuarial contribution: \$5.6M, \$0.5M or 10.7% increase
- Insurance: \$2.1M, level funded
- Mitigation: \$1.6M, level funded
- HEEC contract: \$1.4M, \$0.4M or 44.8% increase due to capital improvements on sub-stations



CEB Budget Structure – Capital Finance Expenses

Capital Financing





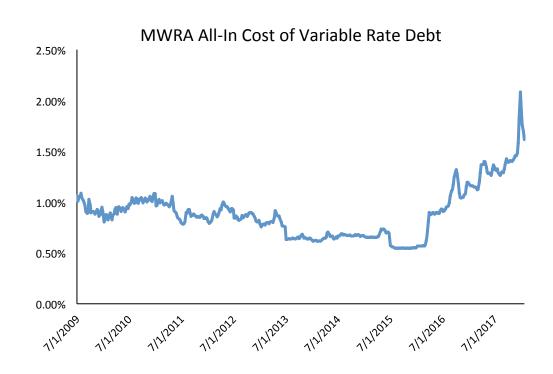
FY19 Proposed Capital Financing

Highlights:

- Variable Rate Debt Assumption 3.50%, 25 bp increase
- \$25.9M defeasance
- \$12.5M prepayment of debt
- \$14.2M to Current Revenue for Capital
- No Debt Service Assistance

Interest trending up with the Fed balancing economic expansion, inflation and employment

- 3 rate hikes projected in 2018 with the next 25 bp increase expected in March
- 2 rate hikes projected in 2019

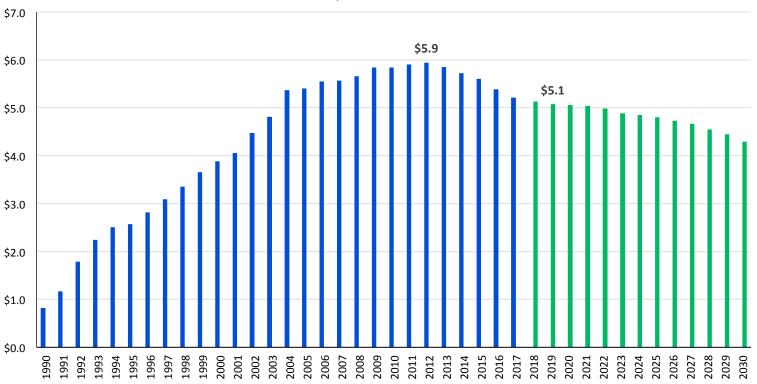




Outstanding Debt Matt to Update

Outstanding Debt

\$s in billions





Highlights -

• Other User Charges: \$9.5M, \$0.5M or 5.1% increase

 Other Revenue: \$6.2M, \$1.1M or 15.4% decrease (related to demand response and RPS programs)

• Investment Income: \$12.5M, \$2.3M or 22.1% increase

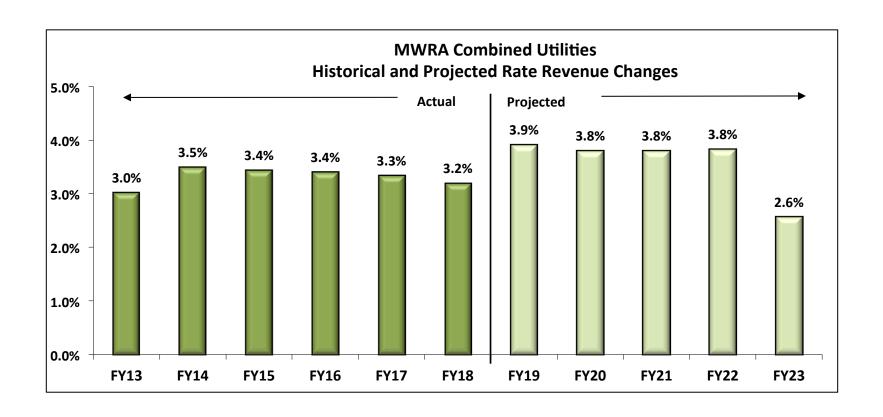


Rate Revenue Requirement \$s in Millions

Direct Expenses	\$238.6
Indirect Expenses	\$45.4
Capital Financing	\$489.2
Non-Rate Revenue	(\$28.2)
Rate Revenue Requirement	\$745.1



Actual and Forecasted Rate Revenue Changes





FY19 Current Expense Budget Next Steps

- Transmit Proposed Budget to Advisory Board for 60 day review
- Public Hearing
- MWRA Board Hearing
- Staff will present Draft Final Budget in May



Thank You

