



FISCAL YEAR 2024

Capital Improvement Program



MASSACHUSETTS WATER RESOURCES AUTHORITY

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October 16, 2023

John Sanchez, Chairman
MWRA Advisory Board
2 Griffin Way
Chelsea, MA 02150

Dear Chairman Sanchez:

This letter transmits to the Advisory Board the MWRA's Capital Improvement Program (CIP) for Fiscal Year 2024. The MWRA Board of Directors approved the FY24 CIP at its June 21, 2023 meeting. The FY24 CIP represents an update to the FY23 CIP approved by the Board in June 2022 and includes the latest cost estimates, revised schedules, and new projects. The Board also established the FY24-28 spending Cap at \$1.4 billion. The new cap for the first time includes a 25% discount to account for future expected underspending. This rate is based on historical spending patterns.

The FY24 Capital Improvement Program projects \$302.6 million in spending for FY24, of which \$137.6 million supports Wastewater System Improvements, \$141.7 million supports Waterworks System Improvements, and \$23.2 million is for Business and Operations Support. The projects with significant spending in FY24 include Deer Island Clarifier Rehabilitation Phase 2 Construction, Wachusett Lower Gate House Pipe & Boiler Replacement, Waltham Water Pipeline Construction, and NIH Redundancy & Storage - Section 89 & 29 Replacement Construction.

FY24-28 spending is projected at \$1.8 billion with Asset Protection accounting for the largest share of capital spending. The FY24 CIP includes \$1.2 billion for Asset Protection initiatives, representing 63.9% of projected total MWRA spending in this timeframe. Water System Redundancy project spending totals \$365.8 million in the same FY24-28 period, accounting for 20.0% of total spending.

The FY24 Capital Program reaffirms MWRA's commitment to the community financing assistance programs on both the water and wastewater sides.

A copy of the CIP document is available on-line at www.mwra.com. Questions or comments on this document can be directed to the MWRA Budget Department at (617) 788-2206. Thank you for your continued support.

Sincerely,

A handwritten signature in blue ink that reads "Fred a Laskey".

Frederick A. Laskey
Executive Director

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MWRA AT A GLANCE

Purpose

Provide wholesale water and sewer services to customer communities, funded primarily through rates and charges

Legal Status

Massachusetts public authority established by an enabling act in 1984 – Chapter 372 of the Acts of 1984 as most recently amended November 2019

Management

- 11-member Board of Directors (3 Governor appointees, 3 Mayor of Boston appointees, 1 City of Quincy appointee, 1 Town of Winthrop appointee, and 3 Advisory Board appointees)
- 1 Executive Director (5 divisions: Office of the Executive Director, Operations, Finance, Administration, Law)

Advisory Board

Established by the enabling act to make recommendations to the MWRA on the MWRA budget and programs and to serve as liaison to the customer communities

Service Area

- 61 customer communities (43 sewerage, 54 water)
- 3.0 million people (44% of MA population)
- 5,500 businesses

FY24 Operating Budget (\$ in millions)

Direct Expenses	\$316.0
Indirect Expenses	\$70.4
Capital Finance	\$487.8
Total Operating Budget	\$874.2
Revenues*	\$874.2

*95.4% of Revenues raised from rate assessments

Bond Ratings - General Revenue Bonds (senior/subordinate)

Moody's -	Aa1/Aa2
S&P -	AA+/AA
Fitch -	AA+/AA

Capital Improvement Program

- Total CIP spending: \$9.1 billion since 1984
- Total Current Indebtedness: \$4.4 billion
- FY24 CIP Planned Spending: \$302.6 million

Water System

- 2 protected reservoirs
 - Quabbin
 - Wachusett
- 2 water treatment facilities
 - John J. Carroll
 - William A. Brutsch
- 350 miles of distribution infrastructure including aqueducts, deep rock tunnels, and pipeline
- 14 active storage reservoirs and standpipes
- 11 active pumping stations
- Average Daily flow: 200 mgd
- Safe yield: 300 mgd
- Treatment Capacity: 405 mgd
- Percentage of capacity utilized: 67%*
**based on safe yield*

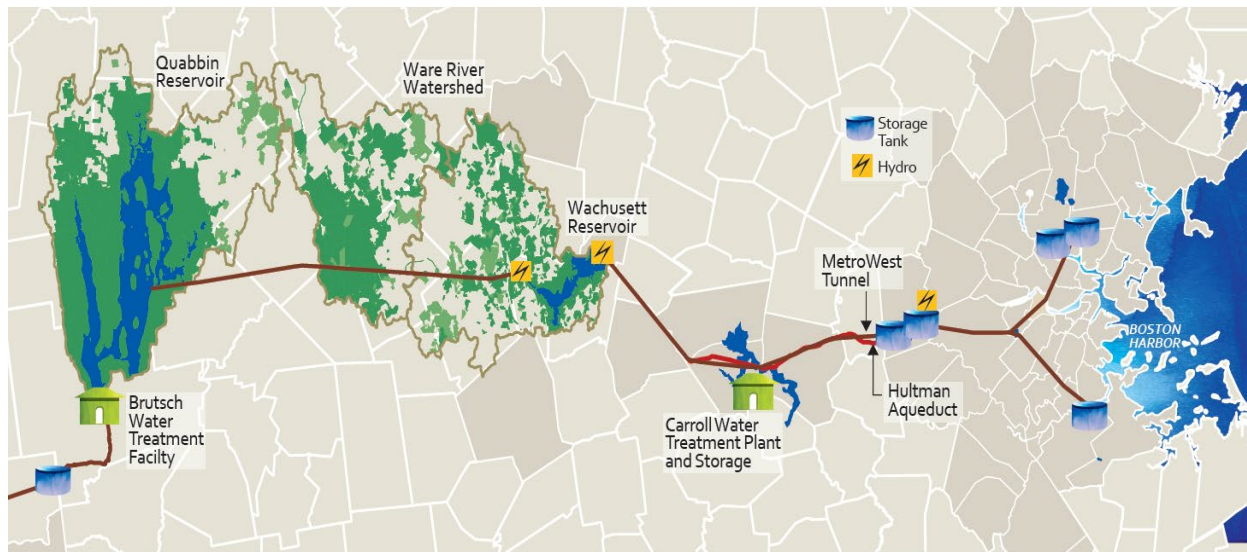
Wastewater System

- 240 miles of sewer pipelines and cross-harbor tunnels
- 13 pump stations
- 1 screening facility/gate house
- 6 CSO treatment/storage facilities
- 2 wastewater treatment plants
 - Deer Island Treatment Plant
 - Clinton Wastewater Treatment Plant
- 4 remote headworks
- 1 Pellet Plant for residuals processing
- Average daily flow: 360 mgd
- Peak wet weather capacity: 1,270 mgd

Renewable Energy

Approximately 30% of MWRA's energy requirement is self-generated from renewable sources (biomass, hydro, wind, & solar assets).

MWRA is voluntarily purchasing New England sourced renewable energy certificates to meet 100% of its purchased electricity needs.



MWRA's water comes from the Quabbin Reservoir, 65 miles west of Boston, and the Wachusett Reservoir, 35 miles west of Boston. The Quabbin alone holds a 4-year supply of water.

The reservoirs are filled naturally. Rain and snow fall onto watersheds (protected land around the reservoirs) and eventually turn into streams that flow into the reservoirs. This water comes into contact with soil, rock, plants and other material as it follows its path. This process helps to clean the water.

The Quabbin and Wachusett Reservoirs are protected. Over 85% of the watershed lands that surround the reservoirs are covered in forest and wetlands. About 75% of the total watershed land cannot be built on. The natural undeveloped watersheds help to keep MWRA water clean and clear. Because they are well-protected, the water in the Quabbin and Wachusett Reservoirs is of very high quality. The MWRA has won numerous awards for quality, taste, and sustainability.

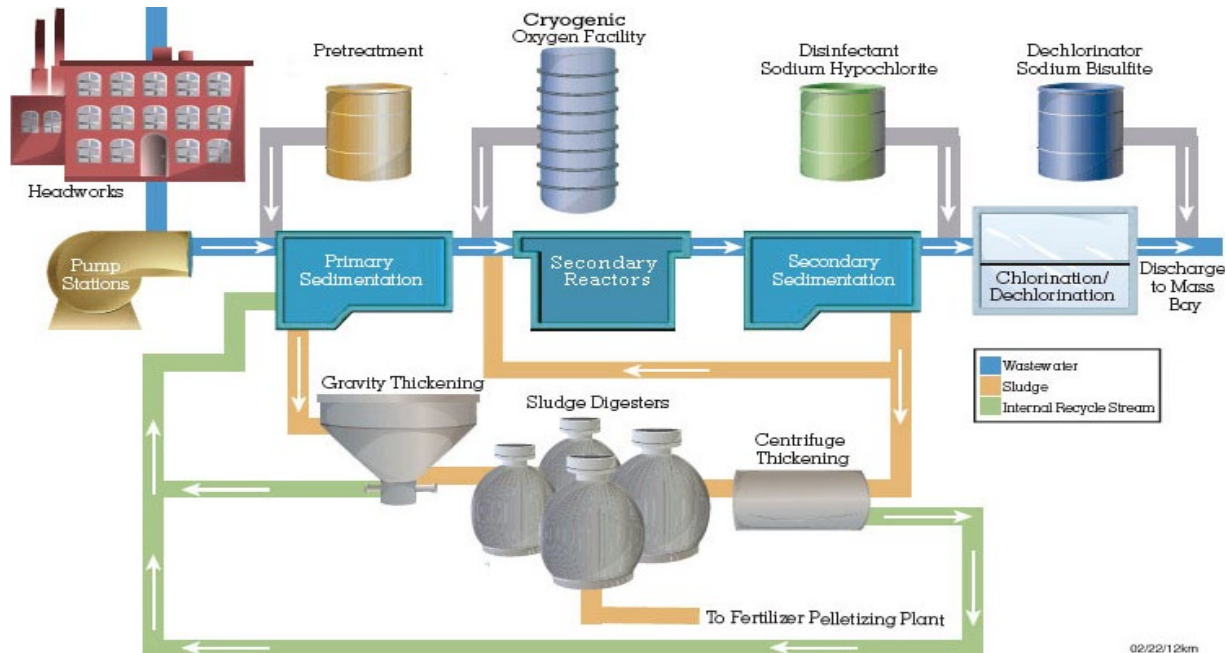
Water for most MWRA communities is treated at the Carroll Water Treatment Plant in Marlborough, Massachusetts. Water from the Quabbin and Wachusett Reservoirs enters the plant through the Cosgrove or Wachusett Aqueduct. The treated water leaves the plant through the MetroWest Water Supply Tunnel and the Hultman Aqueduct. Water from the Quabbin Reservoir for Chicopee, South Hadley Fire District #1 and Wilbraham is treated at the Brutsch Water Treatment Facility in Ware, Massachusetts, and leaves the plant through the Chicopee Valley Aqueduct.

For MetroWest and Metro Boston communities, treated water is sent through the MetroWest Water Supply Tunnel and the Hultman Aqueduct and is stored in covered tanks. From there it is drawn into distribution mains and many smaller community pipes. For Chicopee Valley Area Communities, treated water is sent through the Chicopee Valley Aqueduct to the local distribution mains and smaller community pipes. Water meters log the water entering each community.

Local pipes serve each street in the customer communities and eventually carry water into buildings. Meters installed by the local communities measure the amount of water delivered to each home or business.

To maintain and measure water quality, MWRA tests over 1,600 water samples per month, from the reservoirs all the way to household taps.

MWRA AT A GLANCE – Wastewater System



Water is flushed through a building's pipes into customer community sewers. These 5,100 miles of local sewers transport the wastewater into 227 miles of MWRA interceptor sewers. The interceptor sewers, ranging from 8 inches to 11 feet in diameter, carry the region's wastewater to two MWRA treatment plants. Most communities' wastewater flows to the Deer Island Treatment Plant with the Clinton Wastewater Treatment Plant serving the town of Clinton and the Lancaster Sewer District.

The following describes the Deer Island treatment process:

Collection and Pumping: Sewage is piped to headworks where bricks, logs and other large objects are screened out. Pumps draw the screened sewage through deep-rock tunnels under Boston Harbor to Deer Island.

Preliminary Treatment: Mud and sand settle in a tank called a grit chamber. This material, known as grit and screenings, is taken to a landfill for environmentally safe disposal.

Primary Treatment: The sewage then flows to primary settling tanks where up to 60% of the solids in the waste stream settle out as a mixture of sludge and water.

Secondary Treatment: Plant oxygen is added to the wastewater to speed up the growth of microorganisms. These microbes then consume the wastes and settle to the bottom of the secondary settling tanks. After secondary treatment, 80-90% of human waste and other solids have been removed.

The treated wastewater is disinfected before it is discharged to the Massachusetts Bay. The treated wastewater, known as effluent, travels through a 9.5-mile Outfall Tunnel bored through solid rock more than 250 feet below the ocean floor. The tunnel's last mile and a quarter include 55 separate release points known as "diffusers." With water depths up to 120 feet, this outfall provides a much higher rate of mixing and/or dilution than possible with discharges into the shallow waters of Boston Harbor.

Sludge from primary and secondary treatment is processed further in sludge digesters, where it is mixed and heated to reduce its volume and kill disease-causing bacteria. It is then transported through the Inter-Island Tunnel to the pelletizing plant in Quincy, Massachusetts where it is dewatered, heat-dried and converted to a pellet fertilizer for use in agriculture, forestry and land reclamation.

MWRA Capital Improvement Program Overview

In 1984, legislation was enacted to create the Massachusetts Water Resources Authority, an independent agency with the ability to raise its revenues from ratepayers, bond sales and grants. The primary mission was to modernize the area's water and sewer systems and clean up Boston Harbor. Since its establishment, the MWRA has invested over \$9.1 billion to improve the wastewater and waterworks systems serving its 61 customer communities with projected future spending of \$5.3 billion. The system serves 3.0 million people and more than 5,500 businesses.

Since 1985, MWRA has been subject to a Clean Water Act enforcement action to end years of wastewater pollution of Boston Harbor and its tributaries from the old Deer Island and Nut Island treatment plants and combined sewer overflows (CSOs). The enforcement case was initiated by the Conservation Law Foundation in 1983 and taken up by the U.S. Environmental Protection Agency in 1985. The Commonwealth of Massachusetts, the Boston Water and Sewer Commission, the City of Quincy and the Town of Winthrop are also parties to the case.

The Orders of the Court set forth the schedules of activities to be undertaken to achieve compliance with the law. Since 1985, MWRA has complied with 422 milestones which include the completion of extensive new wastewater treatment facilities at Deer Island in Boston and Nut Island in Quincy, a residuals facility in Quincy, and 35 CSO control projects in Boston, Cambridge, Chelsea, Brookline, and Somerville which comprise the long-term CSO control plan, the last of which were completed in December 2015.

As part of compliance with the Court's Orders, MWRA was required to file monthly compliance and progress reports on its ongoing activities through December 15, 2000 and quarterly compliance and progress reports through December 2016. MWRA was required to submit bi-annual compliance and progress reports through December 2020. Bi-annual reports were also submitted in 2021 prior to the approval of a 3-year extension to the court ordered Long Term Control Plan (December 2024). Under this extension period, annual updates will be submitted to the court.

During the same time, MWRA complied with regulatory mandates to improve waterworks facilities. The mandated waterworks projects included the MetroWest Water Supply Tunnel, the Carroll Water Treatment Plant, and several covered water storage facilities.

The mandated projects account for most of the Capital Improvement Program (CIP) spending. The five initiatives below account for over \$6.0 billion or nearly 70% of life spending to date:

- Boston Harbor Project - \$3.8 billion
- Combined Sewer Overflow - \$915 million
- MetroWest Tunnel - \$697 million
- Carroll Water Treatment Plant - \$429 million
- Covered Storage Facilities - \$239 million

As the MWRA reaches maturity as an agency, the infrastructure modernization and new facilities construction phase is nearing completion, and, barring new mandates, most of the Authority's future capital budget will be designated for Asset Protection, Water System Redundancy, Pipeline Replacement and Rehabilitation, and Business System Support.

Asset Protection focuses on the preservation of the Authority's operating facilities. Currently over \$2.3 billion in future spending is targeted for asset protection initiatives. Water System Redundancy aims to reduce the risks of service interruption and facilitate planned maintenance where major sections of the water delivery system assets can be taken off-line. Long-term water redundancy will be a critical future CIP initiative with estimated spending in excess of \$2.0 billion over the next 17 years. Pipeline Replacement and Rehabilitation focuses on the maintenance and replacement of water and sewer pipelines. Business System Support provides for the continuing improvement and modernization of technology and security systems.

The FY24 CIP Budget reaffirms MWRA's commitment to the community financial assistance programs on both the water and wastewater side.

Capital initiatives to date have been primarily funded through long-term borrowings, and the debt service on these outstanding bonds represents a significant and growing portion of the Authority's operating budget. As of June 30, 2023, MWRA's total debt was \$4.4 billion. The Authority's capital finance (including debt service) obligation as a percent of total expenses has increased from 36% in 1990 to 55.8% in the Final FY24 Current Expense Budget.

The MWRA's credit ratings of Aa1 from Moody's, AA+ from S&P, and AA+ from Fitch, reflect strong management of financial performance, application of operating surpluses to early debt defeasance, satisfactory debt service coverage ratios, well maintained facilities, comprehensive long-term planning of both operating and capital needs, and the strong credit quality of its member service communities.

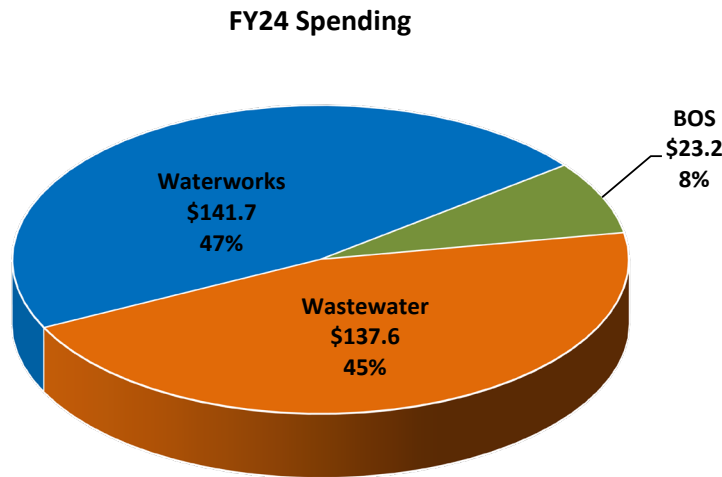
To arrive at the FY24 CIP, the Authority identified the needs of the capital programs taking into account the recommendations of the Master Plan. The long-term strategy for capital work is identified in the Authority's Master Plan which was published in 2006 and updated in 2013 as well as 2018. The Master Plan serves as a road map for inclusion of projects in the CIP in every budget cycle. Additionally, the Authority's 5-Year Strategic Plan for FY21-FY25 was released in early 2021.

The FY24 CIP represents an update to the FY23 CIP and was approved by the MWRA Board in June 2023. The spending projections are the result of prioritizing the projects, establishing realistic estimates based on the latest information, striking a balance between maintenance and infrastructure improvements, and ensuring that there is adequate support for MWRA's core operations to meet all regulatory operating permit requirements.

FY24 Final CIP

FY24 Capital Spending

The FY24 Final Capital Improvement Program projects \$302.6 million in spending for FY24, of which \$137.6 million supports Wastewater System Improvements, \$141.7 million supports Waterworks System Improvements, and \$23.2 million is for Business and Operations Support.



The FY24 Final CIP includes \$57.0 million for community assistance programs, which are a combination of loan and partial grant programs, with net expenditures of \$42.9 million for the local Infiltration/Inflow program and net expenditures of \$14.1 million for the local water pipeline program.

The Fiscal Year 2024 Capital Improvement Program (CIP) represents an update to the FY23 CIP Program approved by the Board in June 2022 for Fiscal Year 2023. The FY24 Final CIP includes the latest cost estimates, revised schedules, and new projects, and reaffirms MWRA's commitment to the community financing assistance programs on both the water and wastewater sides. The FY24 Final CIP projects \$302.6 million spending for FY24, of which \$137.6 million supports Wastewater System Improvements, \$141.7 million supports Waterworks System Improvements, and \$23.2 million is for Business and Operations Support. The projects with significant spending in FY24 include Deer Island Clarifier Rehabilitation Phase 2 Construction (\$24.8 million), Wachusett Lower Gate House Pipe & Boiler Replacement (\$13.6 million), Waltham Water Pipeline Construction (\$13.5 million), and NIH Redundancy & Storage - Section 89 & 29 Replacement Construction (\$10.8 million).

The \$302.6 million in projected spending is driven by 40 active wastewater and water projects. Of this \$302.6 million in spending, project contracts with spending greater than \$5.0 million in FY24, excluding local community assistance programs, total \$114.5 million and account for 37.8% of the total annual spending. These projects are presented in the following table:

Project	Subphase	FY24 \$s in Millions	% of Total
DI Treatment Plant Asset Protection	Clarifier Rehab Phase 2 - Construction	\$24.8	8.2%
Quabbin Transmission System	Wachusett Lower Gate House Pipe & Boiler Replacement Constr.	\$13.6	4.5%
Metro Redundancy Interim Improvements	Waltham Water Pipeline Construction	\$13.5	4.5%
NIH Redundancy & Storage	Section 89 & 29 Replacement - Construction	\$10.8	3.6%
Braintree-Weymouth Relief	B/W Improvements - Construction	\$9.7	3.2%
New Connecting Mains-Shaft 7 to WASM 3	CP3-Sect 23,24,47, Rehabilitation	\$9.5	3.1%
New Connecting Mains-Shaft 7 to WASM 3	Sect 25 & 24 - Construction CP-2	\$9.0	3.0%
DI Treatment Plant Asset Protection	MCC & Switchgear Replacement Construction	\$6.0	2.0%
New Connecting Mains-Shaft 7 to WASM 3	Section 75 Extension - Construction CP-1	\$6.0	2.0%
Metro Tunnel Redundancy	Geotechnical Support Services	\$6.0	2.0%
Metro Redundancy Interim Improvements	CP3 Shafts 7, 7B, 7C, 7D	\$5.7	1.9%
Total Contracts > \$5 million (excl. Loan Programs)		\$114.5	37.8%
Other Project Spending		\$188.2	62.2%
Total FY24 Spending		\$302.6	100.0%

Clarifier Rehabilitation Phase 2 Construction - \$24.8 million (\$289.4 million total construction cost). This project will rehabilitate the sludge removal system in the primary tanks and the aeration/recirculation systems in the secondary tanks. The influent gates, effluent launders and aeration systems, and concrete corrosion in primary clarifiers will also be addressed and repaired.

Wachusett Lower Gatehouse Pipe & Boiler Replacement Construction - \$13.6 million (\$19.0 million total construction cost). Replace the oldest piping in the Lower Gatehouse. Provide CFRP lining of the pipes between the dam and the Lower Gatehouse. Replace the existing propane fueled boilers and radiators.

Waltham Water Pipeline Construction - \$13.5 million (\$27.6 million total construction cost). This contract will include installation of approximately 8,920 linear feet of new 36-inch diameter water main along Lexington Street in Waltham, from Meter 182 to a new meter near Totten Pond Road, including installation of valves, meters and other appurtenances, by-pass pumping, replacement of certain utilities, pavement restoration, traffic and environmental controls.

Northern Intermediate High Redundancy Section 89 and 29 Replacement Construction - \$10.8 million (\$33.7 million total construction cost). This is a redundancy project for MWRA's Northern Intermediate High service area. Section 89 will be replaced now that the redundant pipeline is completed. This contract was awarded in May 2021.

Braintree-Weymouth Improvements Construction - \$9.7 million (\$13.5 million total construction cost). Modifications needed to improve facility safety, reliability and performance. Construction improvements are required to address deficiencies in odor control, monitoring/instrumentation systems, solids screenings/handling and pumping operations.

CP3 Sections 23, 24 and 47 Rehabilitation - \$9.5 million (\$24.6 million total construction cost). This contract includes cleaning and cement mortar lining approximately 4,500 linear feet of Section 23, which is a 36-inch diameter cast iron water main, 10,800 feet of 20-inch Section 24 and Section 47 cast iron water mains, and 500 feet of 20-inch steel water main along Section 24. The construction work will also include installing, by open-cut, 3,600 feet of 36-inch ductile iron Section 23 water main, 6,400 feet of 24-inch ductile iron Section 24 water main, and new valves

and appurtenances, and replacing the check valve assembly at Boston Meter 120. Additionally, the construction contract will include replacing approximately 2,400 linear feet of City of Newton 20-inch diameter, 140 year old cast iron water main on Ward Street between Manet Road and Waverly Avenue. This contract was awarded in October 2021.

Sections 24 & 25 – Construction CP-2 - \$9.0 million (\$21.4 million total construction cost). Replacement of the existing Watertown 4,900ft Section 25, a 16-in CI pipe, with 5,900ft of 20-in DI pipe and valves. Relocation/replacement of Watertown revenue Meter 2 and replacement of Watertown Meter 40 and new PRV for interconnection of the intermediate high to southern high systems. Cleaning and lining 3,300ft of Section 24, a 20-inch CI pipe, including valve replacements. Work in Newton includes the cleaning and lining of the southern crossing of the Charles River (part of Section 24) and valve replacements.

Motor Control Center & Switchgear Replacement Construction - \$6.0 million (\$23.5 million total construction cost). Project includes the replacement of Motor Control Center equipment that has become obsolete and unreliable at Deer Island Treatment Plant.

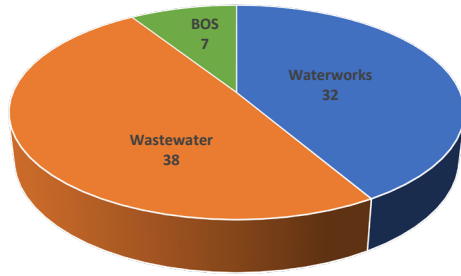
Major Planned Contract Awards for FY24:

In Fiscal Year 2024, 77 contracts totaling \$371.2 million are projected to be awarded. The largest ten projected contract awards total \$183.5 million and account for 49.4% of expected awards. Those planned awards are presented in the following table.

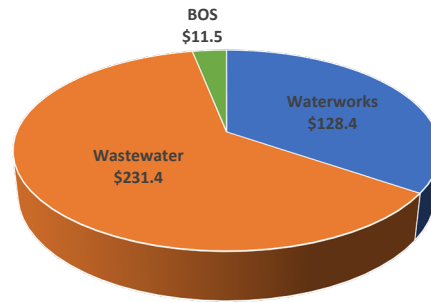
Project	Subphase	Notice to Proceed	Total Contract Amount \$s in Millions
DI Treatment Plant Asset Protection	Fire Alarm System Replacement - Construction	Dec-23	\$35.0
DI Treatment Plant Asset Protection	MCC & Switchgear Replacement Construction	Dec-23	\$23.5
DI Treatment Plant Asset Protection	HVAC Control System Replacement	Jun-24	\$22.0
Northern Extra High Service New Pipelines	CP-2 NEH Improvements	Dec-23	\$20.7
Facility Asset Protection	Hayes Pump Station Rehab Construction	Dec-23	\$19.5
DI Treatment Plant Asset Protection	CHP Des/ESDC/REI	Sep-23	\$14.5
New Connect Mains-Shaft 7 to WASM 3	Section 75 Extension - Construction CP-1	Oct-23	\$14.0
Metro Redundancy Interim Improvements	WASM 3 Rehab CP-2	Mar-24	\$13.7
Waterworks Facility Asset Protection	Steel Tank/Improvement Construction	Sep-23	\$11.5
DI Treatment Plant Asset Protection	DITP Roofing Replacement	Aug-23	\$9.0
Top 10 Planned Contract Awards			\$183.5
% of Planned Awards			49.4%
77 Planned Contract Awards			\$371.2

Of the 77 planned contract awards for FY24, 38 are for Wastewater, 32 are for Waterworks, and 7 for Business and Operation Services with associated dollar awards of \$231.4 million, \$128.4 million, and \$11.5 million, respectively. Deer Island’s Fire Alarm Replacement Construction is the largest planned award at \$35.0 million with a targeted notice to proceed of December 2023.

FY24 Planned NTPs (#)



FY24 Planned NTPs (\$s in millions)



New Projects

The FY24 CIP adds 10 new projects at a total cost of \$245.7 million with projected spending of \$81.2 million over the FY24-28 period. There are 8 wastewater projects totaling \$232.5 million and 2 waterworks projects at \$13.2 million. The largest new project is the Rehabilitation of the Braintree-Weymouth Intermediate Pump Station at \$46.5 million. Other new wastewater projects include rehab of four pump stations: Squantum PS, Quincy PS, Framingham, and New Neponset PS at \$24 million each. The largest water project is the Butterfly Valve Replacement project at the Carroll Water Treatment Plant for \$12.5 million. Another phase of I/I assistance was also added in the FY24 Budget cycle at \$75 million. A complete listing of projects is included as Attachment C.

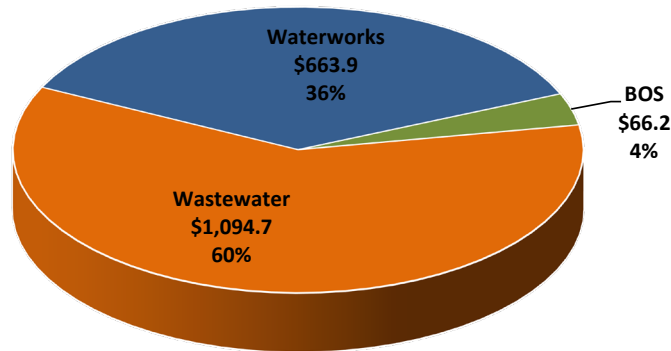
Project	Total Contract Amount	FY24-28 Spending
I/I Local Financial Assistance - Phase XIV	\$75.0	\$55.8
Intermediate Pump Station Rehabilitation	46.5	0.0
New Neponset Pump Station Rehabilitation	24.0	0.0
Framingham Pump Station Rehabilitation	24.0	0.0
Quincy Pump Station Rehabilitation	24.0	0.0
Squantum Pump Station Rehabilitation	24.0	0.0
Fort Point Channel & Mystic/Chelsea Confluence	10.0	9.4
CSO Updated Control Plan Design	5.0	2.8
Total Wastewater #8	\$232.5	\$68.0
Carroll Water Treatment Plant Butterfly Valve 4	12.5	12.5
Brutsch Treatment Plant Sodium Hypo Upgrade	0.7	0.7
Total Waterworks #2	\$13.2	\$13.2
10 New Projects	\$245.7	\$81.2

Additional details on these new projects with cash flows and descriptions can be found in Appendix 3.

FY24-28 Expenditures & Five-Year Spending Cap

Spending during the FY24-28 timeframe is planned to be \$1.8 billion, including local community spending of \$174.5 million for the I/I loan and grant program and \$24.0 million for the water pipeline loan program. The \$1.8 billion includes \$1.1 billion for Wastewater spending, \$663.9 million for Waterworks, and \$66.2 million for Business & Operations Support. Yearly projected expenditures for the FY24-28 Cap period by Division are shown below in millions:

FY24-28 Spending



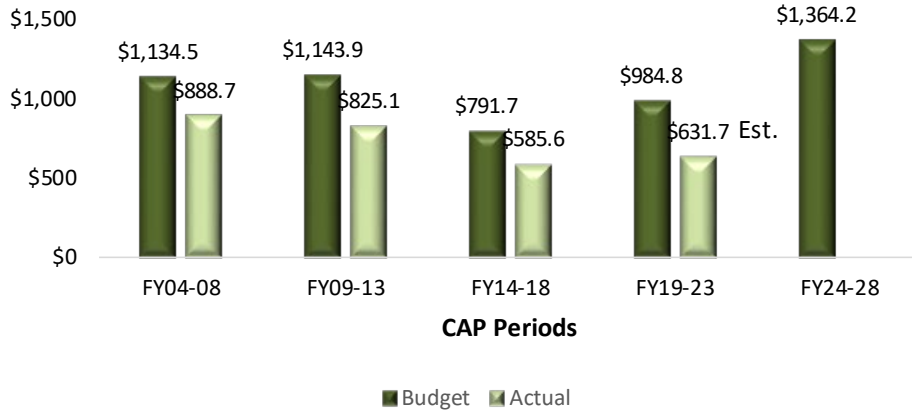
	FY24	FY25	FY26	FY27	FY28	Total FY24-28
Wastewater System Improvements	\$137.6	\$199.6	\$195.6	\$253.3	\$308.7	\$1,094.7
Waterworks System Improvements	\$141.7	\$162.4	\$131.3	\$114.3	\$114.1	\$663.9
Business & Operations Support	\$23.2	\$21.2	\$10.6	\$6.2	\$4.9	\$66.2
Total MWRA	\$302.6	\$383.2	\$337.4	\$373.8	\$427.8	\$1,824.8

FY24-28 Five-Year Spending Cap

The concept of a five-year spending Cap was first introduced at the Advisory Board's recommendation in 2003 for the FY04-08 period. The FY24-28 Cap will be the fifth cap established by the Authority. The Cap represents a targeted maximum spending limit to ensure adequate capital program funding and to serve as a guide for long-term planning estimates and community assessments. The FY24-28 Cap of \$1,346.2 million is significantly higher than the prior FY19-23 Cap of \$984.8 million for a variety of reasons including updated project schedules, inflation, increased spending on asset protection and the funding of initial phases of the long-term redundancy program.

The following graph illustrates the history of the past four five-year Caps and the Final FY24-28 Cap, both in terms of the Cap levels and actual spending:

**CAP Spending
Budget & Actuals**
\$s in millions



MWRA project spending (excluding water and wastewater loan programs) has been 25% under plan levels on average since FY04. Underspending for the past two Cap periods, FY14-18 and projected FY19-23, were 26% and 36%, respectively. To try to better predict future spending, the Authority proposes to discount projected Cap spending by applying a Spend Rate Adjustment of 25%. This will be a better reflection of likely spending targets without removing future projects from plan. The Final FY24-28 Cap cash flows total \$1.8 billion and net to \$1.4 billion after applying the 25% Spend Rate Adjustment. Annual cash flows for the Cap period are shown in the following table (in millions):

		FY24	FY25	FY26	FY27	FY28	FY24-28
FY24 Final	Projected Expenditures excl. Metro Tunnel	\$288.2	\$357.9	\$313.5	\$349.8	\$349.1	\$1,658.5
	Metropolitan Tunnel	\$14.4	\$25.2	\$23.9	\$23.9	\$78.6	\$166.2
	I/I Program	(42.9)	(41.5)	(27.5)	(28.4)	(34.2)	(174.5)
	Water Loan Program	(14.1)	(10.9)	(5.0)	(2.6)	8.6	(24.0)
	MWRA Spending	\$245.6	\$330.8	\$304.9	\$342.8	\$402.2	\$1,626.3
	Contingency	15.2	21.8	20.7	23.6	31.7	113.0
	Inflation on Unawarded Construction	1.9	8.1	12.2	22.1	36.1	80.4
	Chicopee Valley Aqueduct Projects	(0.3)	(0.5)	0.0	0.0	0.0	(0.8)
	Projected Spending before Adjustment	\$262.4	\$360.2	\$337.8	\$388.5	\$469.9	\$1,818.9
	Spend Rate Adjustment (25%)*	(65.6)	(90.1)	(84.5)	(97.1)	(117.5)	(454.7)
FY24 Draft Final FY24-28 Spending	\$196.8	\$270.2	\$253.4	\$291.4	\$352.5	\$1,364.2	

*Based on historical underspending FY04-FY22 excluding community loan programs

In addition to the Spend Rate Adjustment, the format of the Cap table is adjusted to account separately for MWRA and Metropolitan Tunnel spending, and excludes the local I/I grant and loan program and the local water pipeline loan spending which are both outside of MWRA’s control. The Cap also excludes Chicopee Valley Aqueduct system projects. As in past Caps, contingency for each fiscal year is incorporated into the CIP to fund the uncertainties inherent to construction. The contingency budget is calculated as a percentage of budgeted expenditure outlays.

Specifically, contingency is 7% for non-tunnel projects and 15% for tunnel projects. Inflation is added for unawarded construction contracts.

The Capital Improvement Program includes on-going Combined Sewer Overflow improvements in Boston, Chelsea and Somerville, rehabilitation of MWRA's Somerville Marginal, Prison Point and Cottage Farm CSO treatment facilities, and a new placeholder at the end of the cap period for design of any projects that come out of the Variance Water updated CSO Long-Term Control Plan process. MWRA continues to evaluate the needs of the program and will refine cost projections as more information becomes available.

The Capital Improvement Program continues to address critical redundancy improvements most notably the Metropolitan Water Tunnel Program. When this program was initially added to the CIP in FY17, estimated program costs totaled \$1.47 billion, since that time some actual contracts have been awarded and costs are known and additional inflation has been applied. The FY24 CIP includes approximately \$1.79 billion in projected project spending, an increase of \$324.3 million due primarily to inflation. As the design of the tunnel progresses, the associated costs will continue to be refined. The initial contract for Program Support Services was awarded in March 2019 with a budget of \$17.5 million and spanning over a nine-year period. The second contract, Preliminary Design & MEPA Review (Massachusetts Environmental Policy Act), for \$15.7 million was awarded in May 2020 with projected spending through FY24. The third contract, Metropolitan Water Tunnel Program Geotechnical Support Services, for \$12.8 million and a term of 36 months was awarded in December 2022. This contract is critical to identifying geological conditions and selecting the optimal tunnel route.

Today, the Authority is well positioned to reinvest in rehabilitation and replacement of aging facilities as result of conservative fiscal management, which includes judicious control of expenses, and the fact that MWRA has implemented the practice of utilizing available funds for defeasances resulting in the reduction of debt service expense and lowering the rate of increase to assessments. MWRA projects an overall reduction in outstanding indebtedness during the FY24-28 period.

Today, the Authority is better positioned to reinvest in rehabilitation and replacement of aging facilities as result of conservative fiscal management which includes judicious control of expenses, and the fact that MWRA has implemented the practice of utilizing available funds resulting from positive current expense budget variances for defeasances resulting in the reduction of future fiscal years debt service expense. MWRA projects an overall reduction in outstanding principal of debt during the FY24-28 cap period.

FY24-28 Expenditures

Yearly projected expenditures for the Proposed FY24-28 period by program are shown below in millions:

	Future Spending Beyond FY22	FY24	FY25	FY26	FY27	FY28	Total FY24-28
Wastewater System Improvements	\$2,420.6	\$137.6	\$199.6	\$195.6	\$253.3	\$308.7	\$1,094.7
Interception & Pumping	883.3	31.0	40.8	34.6	82.8	110.4	299.5
Treatment	1,277.8	56.2	109.5	132.1	138.1	159.8	595.8
Residuals	90.6	0.0	0.8	0.8	3.5	3.5	8.6
CSO	21.3	7.5	7.1	0.5	0.5	0.8	16.4
Other Wastewater	147.5	42.9	41.5	27.5	28.4	34.2	174.5
Waterworks System Improvements	\$2,736.0	\$141.7	\$162.4	\$131.3	\$114.3	\$114.1	\$663.9
Drinking Water Quality Improvements	72.5	4.0	5.7	5.3	3.7	7.8	26.6
Transmission	2,080.9	66.2	60.5	36.2	39.6	91.4	293.9
Distribution & Pumping	626.7	47.1	68.8	65.0	52.7	14.5	248.1
Other Waterworks	(44.0)	24.5	27.3	24.7	18.3	0.4	95.2
Business & Operations Support	\$96.2	\$23.2	\$21.2	\$10.6	\$6.2	\$4.9	\$66.2
Total MWRA	\$5,252.9	\$302.6	\$383.2	\$337.4	\$373.8	\$427.8	\$1,824.8

It is important to emphasize that the majority of spending within the Wastewater and Waterworks programs is concentrated in several larger projects with significant spending in the FY24-28 timeframe. Project contracts with expenditures greater than \$21 million for the FY24-28 period total \$766.7 million, which excludes local community assistance programs. These 15 projects account for 42.0% of total period spending. Largest construction initiatives in terms of FY24-28 spending include the Clarifier Rehabilitation at Deer Island of \$224.8 million (total cost \$289.4 million), Ward Street Headworks of \$61.3 million (total cost \$142.8 million), CP-1 Section 53 Construction total cost of \$51.5 million, Tunnel Construction of \$50.0 million (total cost \$1.3 billion), Tunnel Final Design \$45.8 million (total cost \$114.4 million), South System PS VFD Replacement of \$45.5 million (total cost \$80.5 million), and Combined Heat and Power Construction \$44.3 million (total cost \$114.0 million).

The table below highlights major project spending in the FY24-28 timeframe:

Project	Subphase	FY24-FY28 \$s in Millions
DI Treatment Plant Asset Protection	Clarifier Rehab Phase 2 - Construction	\$224.8
Facility Asset Protection	Ward St Headworks Construction	\$61.3
NHS - Revere & Malden Pipelines	CP-1 Section 53 Conn-Construction	\$51.5
Metro Tunnel Redundancy	Tunnel Construction	\$50.0
Metro Tunnel Redundancy	Final Design/ESDC	\$45.8
DI Treatment Plant Asset Protection	SSPS VFD Replace Construction	\$45.5
DI Treatment Plant Asset Protection	Combined Heat & Power - Construction	\$44.3
Facility Asset Protection	Columbus Park HW Construction	\$43.8
Metro Tunnel Redundancy	Admin Legal & Public Outreach	\$37.1
DI Treatment Plant Asset Protection	Fire Alarm System Replacement - Construction	\$35.0
NIH Redundancy & Storage	NIH Storage - Construction	\$33.0
Facility Asset Protection	Prison Point Rehabilitation	\$28.7
DI Treatment Plant Asset Protection	MCC & Switchgear Replace Construcion	\$23.5
New Connecting Mains-Shaft 7 to WASM 3	Sect 25 & 24 - Construction CP-2	\$21.4
Metro Redundancy Interim Improvements	Waltham Water Pipeline Construction	\$21.2
Top 15 Subphase Spending (excl. Loan Programs)		\$766.7
% of FY24-28 Spending		42.0%
FY24-28 Spending		\$1,824.8

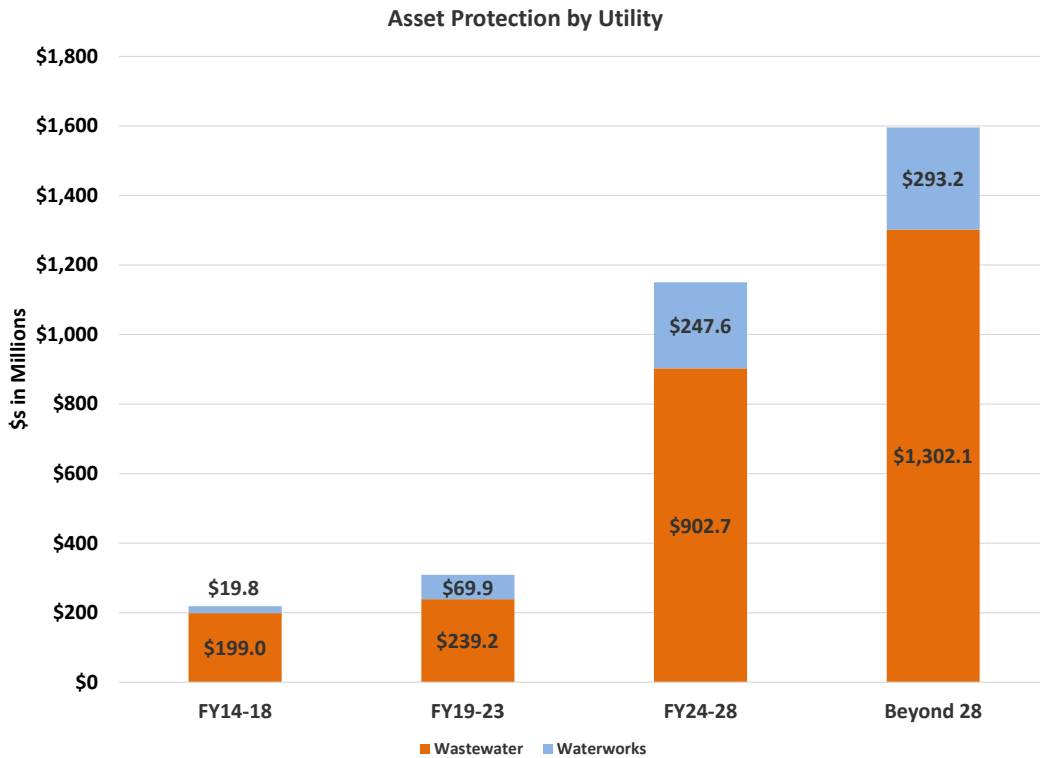
Asset Protection accounts for the largest share of capital expenditures for the FY24-28 period. The FY24 Final CIP includes \$1.2 billion for asset protection initiatives, representing 63.9% of total MWRA spending in this timeframe. Asset protection spending by program is as follows: Wastewater (\$902.7 million), Waterworks (\$247.6 million), and Business and Operations Support (\$15.4 million). Spending for Water Redundancy projects totals \$365.8 million in the same FY24-28 period, accounting for 20.0% of total spending.

**Changing nature of the CIP by Category
(\$s in millions)**

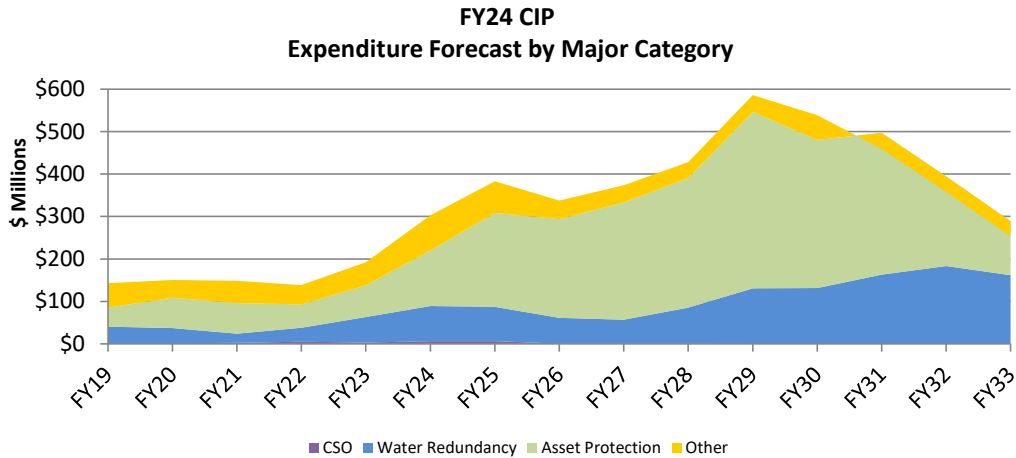
Project Category	FY14-18	FY19-23	FY24-28	Beyond 28
Asset Protection	\$222.8	\$318.3	\$1,165.7	\$1,596.8
Water Redundancy	\$174.6	\$189.7	\$365.8	\$1,813.1
CSO	\$64.7	\$12.3	\$14.2	\$2.2
Other	\$123.5	\$251.6	\$279.0	-\$175.9
Total	\$585.6	\$771.9	\$1,824.8	\$3,236.3
Asset Protection	38.0%	41.2%	63.9%	49.3%
Water Redundancy	29.8%	24.6%	20.0%	56.0%
CSO	11.0%	1.6%	0.8%	0.1%
Other	21.1%	32.6%	15.3%	-5.4%
Total	100.0%	100.0%	100.0%	100.0%

In terms of utility spending, Wastewater Asset Protection accounts for 77.4% of the FY24-28 projected Asset Projection spending at \$902.7 million of which \$581.4 million is designated for the Deer Island Wastewater Treatment Plant and \$321.3 million for headworks and pipelines.

The \$247.6 million targeted for Waterworks Asset Protection includes \$142.3 million for water pipeline projects.



As illustrated by the following graph, the next two waves of spending over the FY24-28 and the FY29-33 periods will be for asset protection and water redundancy. This reflects MWRA’s commitment to maintaining its physical plant and addressing the need for water system redundancy in some critical service areas. This reflects MWRA’s commitment to maintaining its physical plant and addressing the need for water system redundancy in some critical service areas. Total asset protection spending for FY24-28 is projected at \$1.2 billion or 63.9% of projected spending. Similarly, water redundancy spending for FY24-28 is projected at \$365.8 million or 20.0% of projected FY24-28 spending. For the FY29-33 spending window, total asset protection is projected at \$1.4 billion or 65.4% of projected spending. Similarly, water redundancy spending for FY29-33 is projected at \$769.9 million or 35.0% of projected spending.



FY24 CIP Future Expenditures

The FY24 CIP contains future spending (beyond FY22) estimated at \$5.3 billion, including \$2.4 billion for Wastewater (primarily Asset Protection of \$2.2 billion) and \$2.7 billion for Waterworks (primarily Redundancy projects of \$2.2 billion). Wastewater Asset Protection includes \$1.3 billion for Deer Island and \$985.2 million for Wastewater Facility Asset Protection (primarily pump station rehabilitation). Redundancy projects include the Metro Tunnel Redundancy and Metro Redundancy Interim Improvement projects with future spending of \$1.8 billion and \$167.0 million, respectively. FY24-FY28 spending is projected at \$1.8 billion or 34.7% of future spending.

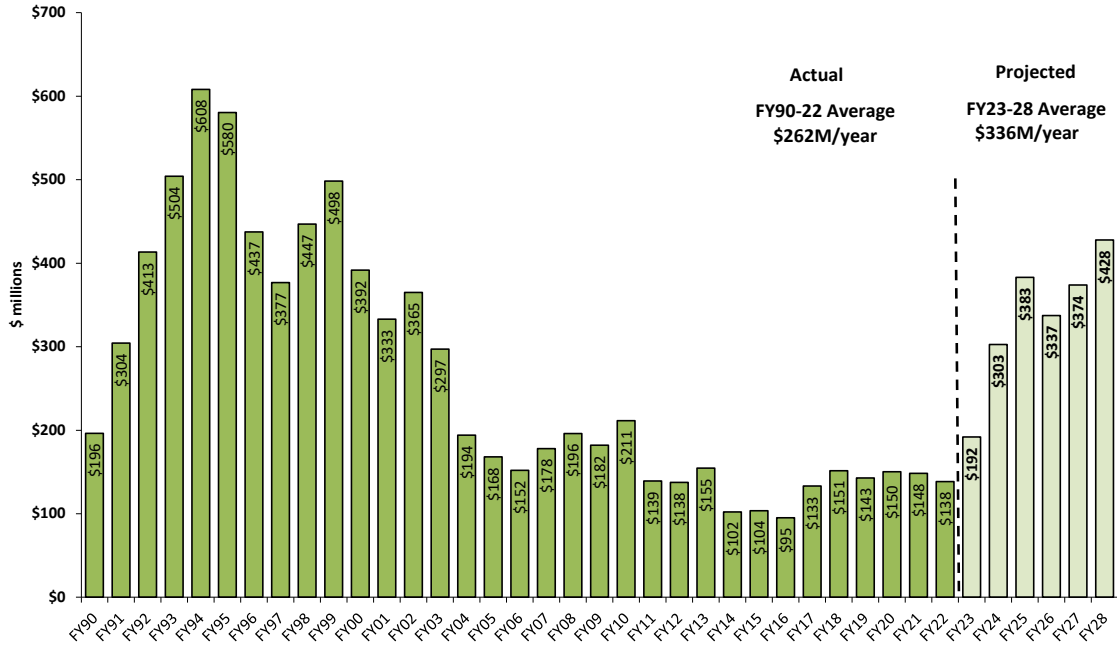
The table below represents the projected spending by the major project categories:

	Future Spending Beyond FY22	FY23	Total FY24-28	Beyond 28
Wastewater System Improvements	\$2,420.6	\$61.6	\$1,094.7	\$1,264.3
Interception & Pumping	883.3	29.5	299.5	554.3
Treatment	1,277.8	9.9	595.8	672.2
Residuals	90.6	0.0	8.6	82.0
CSO	21.3	2.8	16.4	2.2
Other Wastewater	147.5	19.4	174.5	-46.4
Waterworks System Improvements	\$2,736.0	\$101.8	\$663.9	\$1,970.4
Drinking Water Quality Improvements	72.5	4.3	26.6	41.6
Transmission	2,080.9	42.0	293.9	1,744.9
Distribution & Pumping	626.7	39.4	248.1	339.2
Other Waterworks	(44.0)	16.1	95.2	-155.3
Business & Operations Support	\$96.2	\$28.5	\$66.2	\$1.6
Total MWRA	\$5,252.9	\$191.9	\$1,824.8	\$3,236.3

Historical & Projected Spending

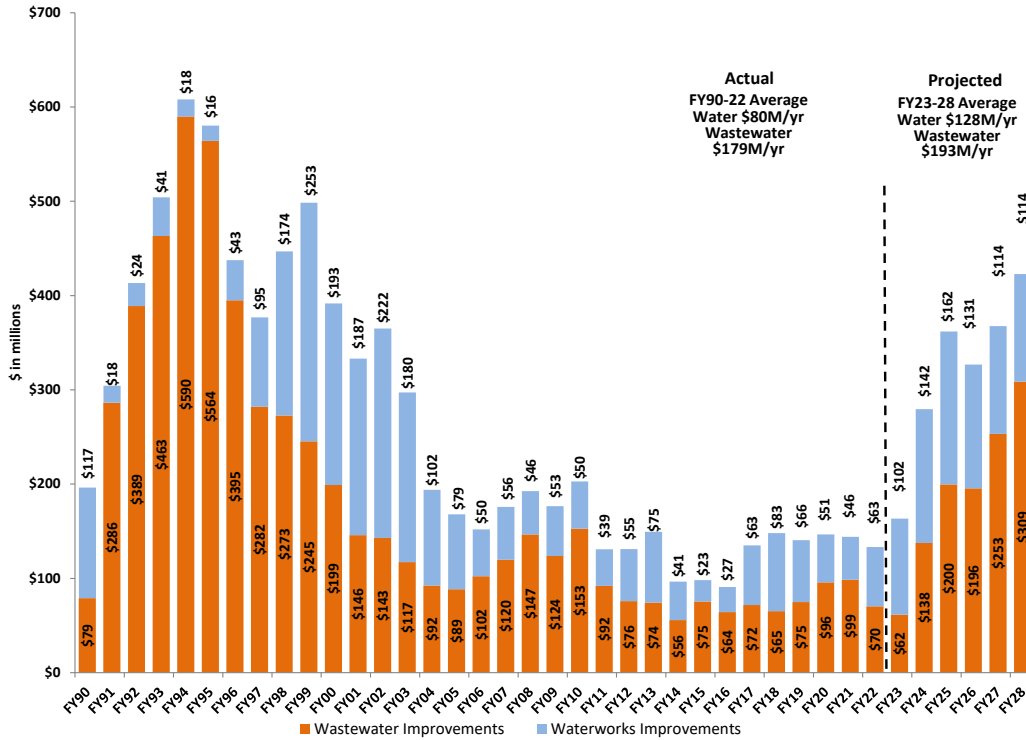
The following chart captures the historical CIP spending through FY22 and projects spending through FY28 based on the FY24 Proposed CIP. Average annual CIP spending through FY22 was \$262 million. Average annual CIP spending for the FY23-28 period is projected to be \$336 million.

Annual CIP Spending



The following chart shows the historical CIP spending from FY90 through FY22 by utility with projections through FY28. Average annual CIP spending through FY22 was \$80 million for Waterworks and \$179 million for Wastewater. Average annual CIP spending for FY23-28 is projected to be \$128 million for Waterworks and \$193 million for Wastewater.

Annual CIP Spending by Utility



Community Loan Programs

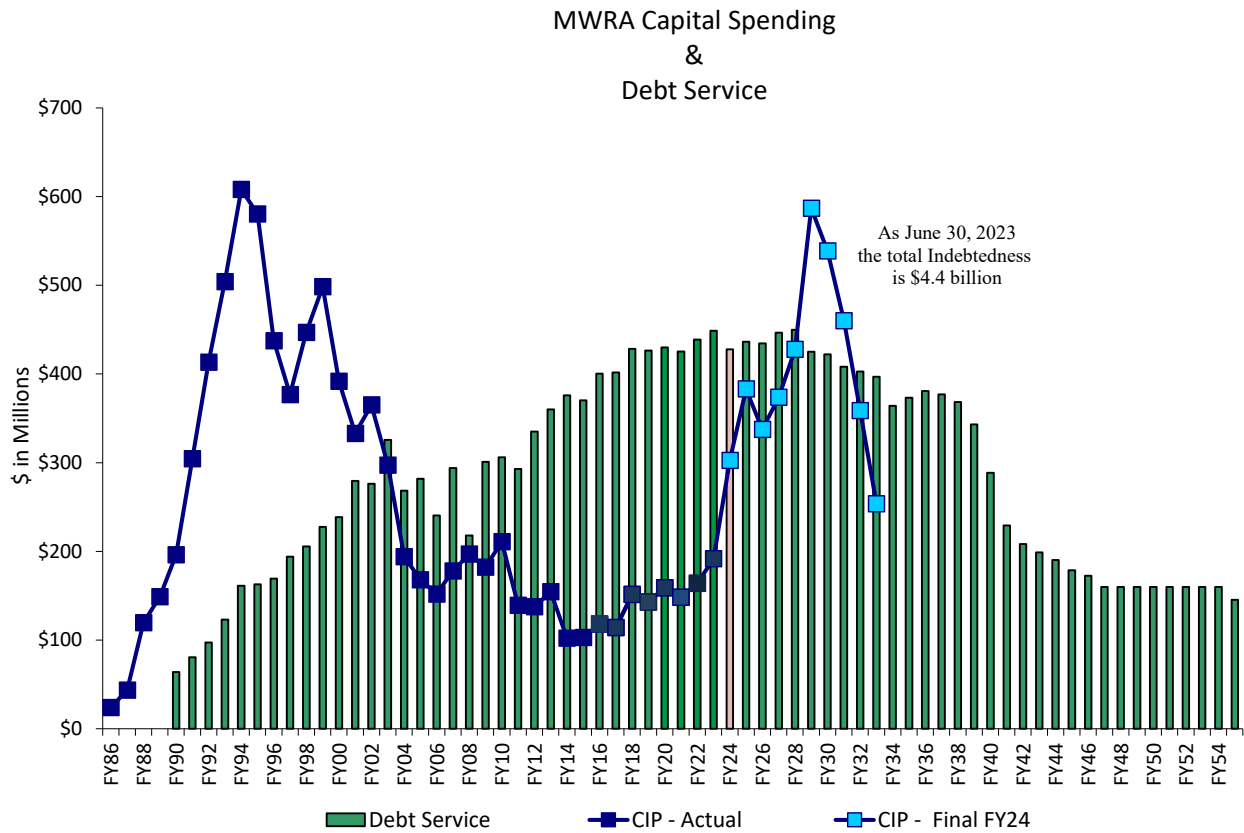
The MWRA offers its water and wastewater communities loan and grant opportunities for infrastructure preservation. Community loans are interest-free and repaid to MWRA over a 5-year or a 10-year period. On the water side, the program's goal is to improve local water system pipeline conditions to help maintain high water quality distribution from MWRA's treatment plant through local pipelines to customers' taps. The water loan program was established in 1998 and over 603 miles of pipeline have been improved. Similarly, on the wastewater side, the local financial assistance program provides MWRA sewer communities funding to perform local infiltration and inflow "I/I" reduction and sewer rehabilitation. The I/I program was established in 1993 and funds are currently approved for distribution through Fiscal Year 2030. Unlike the water loan program, the I/I program is a partial grant program.

Over the FY24-28 timeframe, \$174.5 million in funding is projected to be distributed to MWRA wastewater communities and \$24.0 million is projected to be distributed to MWRA water communities for a total of \$198.5 million in community support.

\$s in Millions	FY24	FY25	FY26	FY27	FY28	FY24-28
I/I Financial Assistance (Net of repayments)	\$42.9	\$41.5	\$27.5	\$28.4	\$34.2	\$174.5
Local Water System Assistance (Net of Repayments)	\$14.1	\$10.9	\$5.0	\$2.6	-\$8.6	\$24.0
Total Community Loan Programs	\$57.0	\$52.4	\$32.5	\$31.0	\$25.6	\$198.5

MWRA Capital Improvement Spending and Debt Service

As of June 30, 2023, MWRA’s total debt is \$4.4 billion, which is \$169.8 million less than the MWRA’s total debt as of June 30, 2022. While total outstanding debt is decreasing, debt service obligations continue to rise and are projected to increase in coming years.



Project Level Budget Summaries and Detail of Changes

Information on individual project budgets and detail of changes is provided in the supplemental appendices attached to this document.

Capital Improvement Program

FISCAL YEAR 2024

APPENDICES



MASSACHUSETTS WATER RESOURCES AUTHORITY

APPENDIX 1

Project Budget Summaries and Detail of Changes

Project Budget Summaries and Detail of Changes

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Wastewater System Improvements



Deer Island Wastewater Treatment Plan

S. 104 Braintree-Weymouth Relief Facilities

Project Purpose and Benefits

- Contributes to improved public health*
- Provides environmental benefits*
- Fulfills a regulatory requirement*
- Extends current asset life*
- Improves system operability and reliability*

In accordance with a DEP administrative consent order, construction of relief facilities and the resulting reduction in community infiltration and inflow will provide capacity for peak sewage flow from Braintree, Hingham, Holbrook, Randolph, Weymouth, and sections of Quincy. This project will reduce surcharging in Braintree and Weymouth, and reduce frequent overflows into the Weymouth Fore River during wet weather.

Project History and Background

The Braintree-Weymouth interceptor system and pump station serves Braintree, Hingham, Holbrook, Randolph, Weymouth, and sections of Quincy. Because of population increases, the sewerage system could not handle the volume of sewage received and sewage overflows were frequent along the Weymouth Fore River during wet weather.

Interim rehabilitation work was required to ensure continued operation of the existing Braintree-Weymouth Pump Station during the long-term design and construction period. After initially proceeding with a dual track design approach for part of this project, MWRA decided to construct a deep rock tunnel rather than a marine pipeline from the new pump station to the Nut Island shaft of the Inter-Island Tunnel to Deer Island. Construction of the Emergency Mill Cove Siphon was completed in June 1998. Construction of the deep rock tunnel was completed in September 2003, and the North Weymouth Relief Interceptor was completed in June 2002. The Intermediate Pump Station and sludge pumping facilities at Deer Island were completed in April 2005. The Fore River Siphons construction contract was completed in May 2005. Construction of the Replacement Pump Station was completed in April 2008. Rehabilitation of Section 624 was completed in December 2010. Remaining phases include Braintree-Weymouth Improvements.

Scope

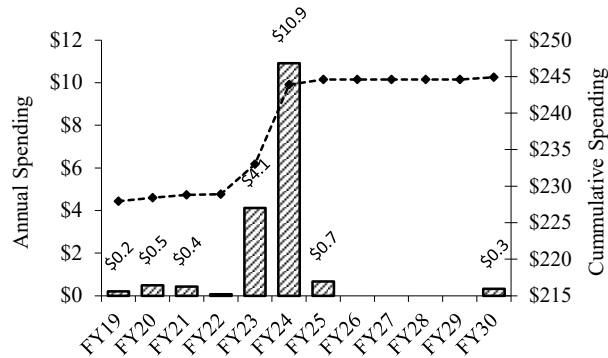
Sub-phase	Scope	Status
Design 1/CS/RI – Tunnel & IPS (5313)	Design of the tunnel and Intermediate Pump Station (IPS). Includes completion of design modifications for sludge pumping facilities at Deer Island and residuals filtrate facilities at Fore River.	Completed
Sediment Tests (6016)	Tests required as part of the evaluation of marine pipeline option.	Completed
Design 2/CS/RI – Surface (5331)	Design of remaining construction including siphons and replacement pump station.	Completed
Tunnel Construction & Rescue (5315)	Construction of a 2.9-mile, 12-foot diameter tunnel beginning at the Nut Island shaft of the Inter-Island Tunnel and ending at the Fore River Staging Area. Two 14-inch sludge pipelines within the tunnel will convey Deer Island sludge from the Inter-Island Tunnel to the pelletizing plant. 0.4 miles of twin 12-inch pipelines within the tunnel will convey filtrate from the pelletizing plant to the Intermediate Pump Station. 2.5 miles of 42-inch force main will carry flows and filtrate to the Inter-Island Tunnel. Also includes a MOA with Quincy, Braintree, and Weymouth for tunnel rescue and fire support services.	Completed
Intermediate Pump Station Construction (5316)	Construction of a 45-mgd pump station and headworks in North Weymouth. Also includes modifications to the sludge pumping facilities at Deer Island and the filtrate facilities at Fore River.	Completed
No. Weymouth Relief Interceptor Construction (5303)	Construction of 2,000 linear feet of 60-inch gravity sewer running from the Intermediate Pump Station and along the Exelon Energy site.	Completed
Fore River Siphons Construction (5373)	Construction of 36-inch, 3,900-foot long twin siphons beneath the Fore River from the Idlewell section of Weymouth to the southeast corner of the Exelon Energy site in North Weymouth. Constructing 1,000 linear feet of 36-inch to 54-inch new sewers in Idlewell.	Completed
B-W Replacement Pump Station (5375)	Construction of a new 28-mgd Braintree-Weymouth Pump Station which will handle flows from Hingham, Weymouth, and portions of Quincy.	Completed
Rehab Section 624 (5310)	Rehabilitation of 2,000 feet of Section 624 in North Weymouth.	Completed

Sub-phase	Scope	Status
Mill Cove Siphon Construction (6368)	Installation of 1,700 linear feet of 42-inch siphon pipe between Newell Playground and Aspinwall Street in North Weymouth to act as second barrel of existing Mill Cove Siphon.	Completed
Construction –Rehab (5309)	Interim rehabilitation of the existing Braintree-Weymouth Pump Station.	Completed
Community Tech Assistance (6331)	Technical assistance for the Town of Weymouth for hydraulic modeling of its sewer system, leak detection for the water system, and mitigation.	Completed
Geotechnical Consultant (6766)	Consulting services related to the tunnel shaft excavation.	Completed
Communication System (6792)	Radio systems for the intermediate and replacement pump stations.	Completed
Mill Cove Sluice Gates Design (7326) and Construction (7327)	Install a single gate to provide for system flushing to reduce sediment deposition and to control odors at the Braintree-Weymouth Pump Station.	Future
Braintree-Weymouth Improvements Design CS (7435), Construction (7366), and REI (7683)	Design/ESDC services for modifications needed to improve facility safety, reliability and performance. Design and construction improvements are required to address deficiencies in odor control, monitoring/instrumentation systems, solids screenings/handling and pumping operations. Corresponding REI services procured under separate contract. Construction awarded September 2022 with substantial completion scheduled for July 2024.	Active
IPS Transformer Replacement (7995)	Replace the transformer at the Intermediate Pump Station.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$248,035	\$228,893	\$19,141	\$4,112	\$5,301	\$10,909	\$11,580	\$3,448

Braintree-Weymouth Relief Facilities



Project Status 5/23	93.5%	Status as % is approximation based on project budget and expenditures. Braintree-Weymouth Improvements Design/Construction Services commenced in December 2018.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$243,825	\$248,035	\$4,210	Apr-26	Apr-31	60 mos.	\$9,675	\$11,580	\$1,905

Explanation of Changes

- Project cost changed due to updated cost estimates for Braintree/Weymouth Improvements based the contract award amount and Mill Cove Sluice Gates due to inflation adjustment.
- Project schedule changed due to updated schedule for Mill Cove Sluice Gates – Construction.
- Project spending changed due to updated cost estimates and schedule change listed above.

CEB Impacts

- None identified at this time.

S. 130 Siphon Structure Rehabilitation

Project Purpose and Benefits

- Contributes to improved public health*
- Provides environmental benefits*
- Extends current asset life*
- Improves system operability and reliability*

Master Plan Project 2009 Priority Rating 2 (see Appendix 3)

Design and construction of improvements to headhouses and structures.

Project History and Background

Siphon chambers are located at the upstream and downstream ends of depressed sewers. Depressed sewers are constructed to avoid obstructions in sewer alignments such as rivers and subsurface utilities. Upstream siphon chambers allow attainment of proper water elevation so that the depressed sewer flows under pressure. Downstream chambers provide transitions between depressed sewers and downstream gravity sewers.

Connecting structures are facilities at which flows from sewers are redirected to converge with or receive flows from other sewers.

There are 92 siphon chambers and 111 connecting structures in the MWRA wastewater system. Wastewater flows through many of these siphon chambers and connecting structures can be impacted by irregular maintenance due to the inaccessibility of many structures. Inadequate or reduced hydraulic capacity could in turn contribute to significant surcharges or overflows. Odor problems have also been identified at some siphon chambers and connecting structures due to hydraulic transitions.

MWRA completed a study in 1998 to evaluate rehabilitation of these structures in order to permit greater accessibility to provide regular maintenance to alleviate the above problems. 83 siphon chambers and 63 connecting structures were included in the study which recommended rehabilitation and improvements to 127 of these structures. MWRA has prioritized the design and construction of improvements to these structures. Phase 1 will provide access improvements and rehabilitation of structures at locations that are subject to inundation from potential surface flooding and are in greatest need of access and/or repair.

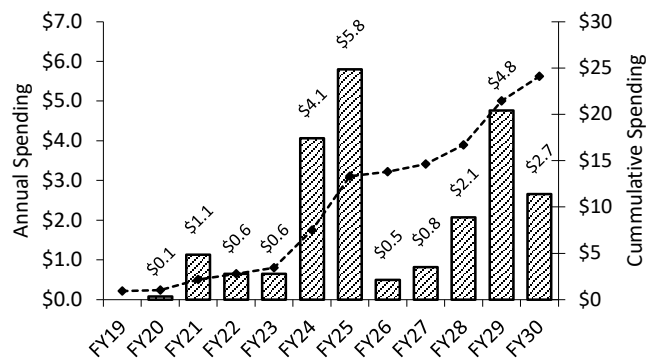
Scope

Sub-phase	Scope	Status
Planning (6017)	Identification of methods to improve accessibility and structures. Inspection of the siphon chambers and diversion structures along with recommendations for rehabilitation.	Completed
Phase 1 Design/CS/RI (6224) and Construction (6225)	Design, ESDC, REI and construction of improvements at high priority siphon locations. Scope includes 41 structures.	Active
Phase 2 Design/CA (7685), Construction (7686), and REI (7997)	Design, ESDC, and construction of improvements at high priority siphon locations. Scope anticipated to include 40 structures.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$24,362	\$2,794	\$21,568	\$648	\$2,502	\$4,065	\$13,251	\$7,669

Siphon Structure Rehabilitation



Project Status 5/23	12.7%	Status as % is approximation based on project budget and expenditures. Initial Planning subphase was completed in 1998. Design began in April 2020.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$19,423	\$24,362	4,939	Jul-27	Jan-30	30 mos.	\$13,824	\$13,251	(\$573)

Explanation of Changes

- Project cost changed due to updated Phase 2 Construction cost estimate.
- Project schedule changed due to updated Phase 2 Construction update.
- Project spending changed due to updated schedules for Phases 1 and 2.

CEB Impacts

- None identified at this time.

S. 132 Corrosion and Odor Control

Project Purpose and Benefits

- Contributes to improved public health*
- Provides environmental benefits*
- Extends current asset life*
- Improves system operability and reliability*

High sulfide levels in the Framingham Extension System cause corrosion and odors in that system and downstream in the Wellesley Extension Sewer System and West Roxbury Tunnel. A study has identified the causes of corrosion and odors and recommended corrective measures. Completion of corrosion control measures will extend the useful life of these assets and minimize the impact on the existing wastewater conveyance infrastructure. Improved odor control will mitigate the impact on surrounding areas.

Project History and Background

Hydrogen sulfide produces sewer odors and is highly corrosive to pipes and pump stations. Collapses in the Framingham Extension Sewer (FES) have alerted MWRA to problems in that area. Odor complaints have been received from residents abutting both the Framingham Extension Relief Sewer (FERS) and the Wellesley Extension Sewer (WES) systems resulting in legal claims totaling several hundred thousand dollars. Severe corrosion has occurred in the drop chamber leading to the West Roxbury Tunnel as well as documented corrosion in the tunnel itself.

While MWRA attempts to minimize odor and corrosion impacts through chemical intervention and sealing locations where odors escape, a more permanent solution is being sought. MWRA awarded a Planning/Study contract in January 1997. The consultant completed inspections in Ashland, Framingham, and Natick and drafted a report identifying, locating, and categorizing the sources and the extent of odor and corrosion problems. The Odor and Corrosion report indicated that significant levels of sulfides are discharged into the FES from Ashland and Framingham. These sulfide levels were documented to increase as the wastewater flows through the FES/FERS system. The report recommends a combination of MWRA and community actions, such as modifications to industrial discharge limits and municipal permits, chemical addition at community pump stations and the FES, and air treatment. The final planning/inspection report was completed in December 1998.

Following the Planning/Study the MWRA began the Interim Corrosion Control project. This design project included modifications to the FERS pump station, FES Tunnel, and air treatment systems. The design project was discontinued in June 2005, leaving the different project components at various levels of design. At the time, a decision was made to allow other recommendations made during the Planning/Study phase to be further implemented (i.e., modifications to community collection systems,

industrial discharge limits, municipal permit modifications). This decision has proven to be prudent given the significant reduction in hydrogen sulfide over the past decade. However, the high hydrogen sulfide levels are still prevalent enough to require chemical addition during the seasonal high period of the year to maintain hydrogen sulfide levels in an acceptable range for both corrosion control and to help reduce nuisance odors.

The Corrosion and Odor Control program has recently been expanded to include odor control and mechanical/ electrical modification to the downstream Nut Island Headworks.

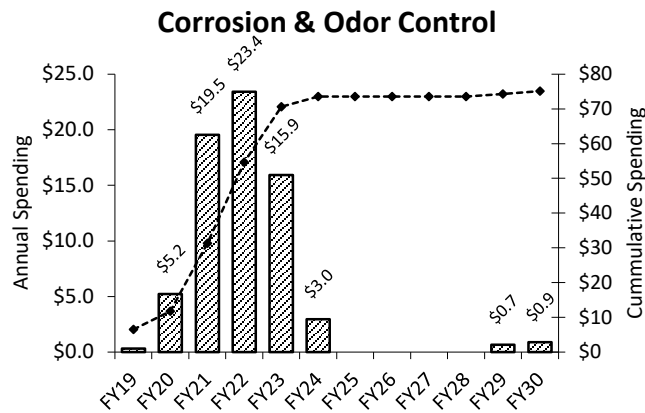
Scope

Sub-phase	Scope	Status
Planning (6137)	Identification of causes and sources of odors; collection of local sewer system information in Ashland, Natick, and Framingham; recommendations for long-term corrective measures.	Completed
Design/CS/RI (6553)	Design, construction services, and resident inspection for FERS Pump Station, FES tunnel, and air treatment systems. By June 2005, the FERS Pump Station achieved 50% Design status, the FES tunnel achieved 30% Design status and the air treatment systems achieved 100% Design status.	Completed
Interim Corrosion Control (6743)	Implementation of chemical addition program at the FERS Pump Station. The program includes the addition of potassium permanganate, and monitoring of the wastewater flows and hydrogen sulfide levels downstream.	Completed
FES/FERS Biofilters Design (6919) & Construction (7215)	FES/FERS Corrosion Control (Biofilters) is a design and construction project to make improvements in the MWRA sewers. Three air treatment systems (biofilters) are recommended to remove and treat hydrogen sulfide in the FES, FERS, WESR and WERS sewer systems. Rehabilitation of hydrogen sulfide meters will be included.	Future
Nut Island Mechanical and Electrical Upgrades Design/CA (7365), REI (7635), and Construction (7495)	This project provides design, ESDC/REI and construction for replacement/upgrades to the mechanical, electrical, instrumentation, and support systems at the Nut Island Headworks Facility.	Future
System-wide Odor Control Study (7364)	The prevalence of Hydrogen Sulfide gas in the collection system has been responsible for system wide odor complaints and infrastructure deterioration. This project will evaluate the system, identify the critical needs, and provide solutions.	Future

NI Headworks Odor Control and HVAC Improvements Evaluation (7494), Design, ESDC, REI (7517) and Construction Phase 2 (7548)	Design ESDC/REI and construction for improvements for the Nut Island Headworks Odor Control and HVAC systems and energy management system. This is the long term improvements project following the January 25-26, 2016 fire and following the Contract 7494 Odor Control, HVAC and Energy Management System Evaluation completed in February 2017. Failure of the odor control system would result in odors being released to surrounding areas and the discharge limits of the facility's air permit being exceeded.	Active
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Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$ 103,497	\$ 54,675	\$ 48,821	\$15,939	\$64,434	\$2,969	\$2,969	\$29,913



Project Status 5/23	66.4%	Status as % is approximation based on project budget and expenditures. Odor Control Evaluation was completed in February 2017. NI Odor Control & HVAC Design CA/REI commenced in March 2017 and construction began in February 2020.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$101,977	\$103,497	\$1,520	Dec-27	Dec-34	84 mos.	\$28,695	\$2,969	(\$25,726)

Explanation of Changes

- Project cost changed primarily due to change orders and amendment for Nut Island Headworks Odor Control and HVAC Improvements Design and Construction and inflation adjustments for FES/FERS Biofilters contracts.
- Project schedule changed due to updated schedule for FES/FERS Biofilters – Construction contract.
- Project spending changed primarily due to updated schedules for Nut Island Mechanical & Electrical Upgrades and FES/FERS Biofilters contracts.

CEB Impacts

- None identified at this time.

S. 136 West Roxbury Tunnel

Project Purpose and Benefits

- Contributes to improved public health*
- Provides environmental benefit*
- Extends current asset life*
- Improves system operability and reliability*

Master Plan Project Priority Rating 1 (See Appendix 3)

Investigation and rehabilitation of the West Roxbury Tunnel sewer. This sewer, built in 1964, transports flows from the Wellesley Extension Relief Sewer System through the West Roxbury portion of Boston to the High Level Sewer. A structural failure could result in surcharging and overflows.

Project History and Background

During construction of the Wellesley Extension Replacement Sewer and inspection of the tunnel in 1999, visual observations indicated that severe corrosion due to hydrogen sulfide had occurred in a portion of the sewer directly upstream of the West Roxbury Tunnel (WRT), and that the tunnel entrance structure had lost cement lining, exposing the reinforcing steel. Manholes and other structures had been affected more severely.

A structural failure of the WRT would affect the tributary communities of Ashland, Brookline, Dedham, Framingham, Natick, Needham, Newton, Wellesley, and the Hyde Park and West Roxbury portions of Boston. Local failure of the tunnel could result in the discharge of 53 to 128 mgd of raw sewage into the Charles River until emergency repairs could be made, back-up of sewage into local residences and businesses, and the interruption of service to as many as 125,000 people. Section 138 is immediately upstream of the tunnel and crosses beneath the VFW Parkway in West Roxbury. Structural failure beneath this major transportation corridor would result in a severe public safety hazard.

Design for structural repairs to Section 138 and the West Portal of the tunnel were completed in June 2001. Construction of these repairs, Contract 6569, repairs to Sections 137 & 138, including the slipline of Section 138, were completed in June 2002. The design contract to rehabilitate the tunnel was awarded in February 2009 and ended in June 2011. The tunnel was inspected in August 2010 and there has been negligible deterioration since the 1999 inspection. Based on these findings and the significant reduction in hydrogen sulfide levels in the tributary sewers over the past decade, it was determined that the tunnel is not in need of immediate repair. In lieu of immediate repair, the West Roxbury Tunnel will be inspected to provide a condition assessment of the current conditions.

Scope

Sub-phase	Scope	Status
Inspection (6230)	Inspection of Section 137 of the West Roxbury Tunnel, which includes 12,500 linear feet of 84-inch reinforced and unreinforced concrete tunnel. Initial inspection completed in 1999.	Completed
Design/CS/RI (6570)	Design, construction services, resident inspection for corrective actions to repair/rehabilitate 1,000 feet of Section 138 and the West Portal, and a conceptual design report for the rehabilitation of the tunnel. Design/construction completed in June 2002.	Completed
Construction (6569)	Rehabilitation of 1,000 feet of Section 138 and the West Portal. Completed in June 2002.	Completed
Tunnel Inspection (6898)	Inspection contract to monitor the conditions of the tunnel in approximately 10 year intervals. Design of the non-professional services contract to perform the inspection is underway.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$10,964	\$10,314	\$ 650	\$0	\$0	\$325	\$ 650	\$0

Project Status 5/23	94.1%	Status as % is approximation based on project budget and expenditures. Tunnel Inspection is expected to begin in FY24.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$11,314	\$10,964	(\$350)	Jun-24	Oct-24	4 mos.	\$1,000	\$650	(\$350)

Explanation of Changes

- Project cost, scheduled completion date and spending changed primarily due to updated cost estimate, schedule and spending for Tunnel Inspection contract.

CEB Impacts

- None identified at this time.

S. 137 Wastewater Central Monitoring

Project Purpose and Benefits

Extends current asset life.

Results in a net reduction in operating costs

Improves system operability and reliability

To study, define, design, and implement a centralized monitoring and control system most appropriate for MWRA's wastewater transport system. Through facility automation and remote monitoring and control, SCADA implementation will result in cost savings and improve wastewater system operation and maintenance.

Project History and Background

MWRA has implemented automation and central monitoring and control of its water and wastewater systems and facilities. Substantial investments have been made in implementing such systems for the Deer Island Wastewater Treatment Plant, and Supervisory Control and Data Acquisition System (SCADA) implementation is fully operational at the wastewater transport facilities and the water conveyance and treatment system.

The SCADA Master Plan, which was completed in July 1999, recommended expansion of the automated control concepts developed for water system operation and identified long-term savings related to staffing reductions and optimization of operations and maintenance. Following the master planning recommendations, a detailed scope of services was prepared to procure professional services contract to provide design, integration, training, construction administration and resident inspection services for various SCADA improvements. Camp Dresser & McKee, Inc. (CDM) was awarded this contract in June 2002. The construction effort on the first and most complex of two construction packages began in March 2006 and reached substantial completion in January 2008. This construction addressed SCADA needs at most pumping and CSO facilities, as well as establishing overall data communications improvements. The second construction package provided for SCADA needs at the remote headworks facilities, taking into consideration future CIP improvements at Chelsea, Columbus Park, and Ward Street Headworks facilities. This contract reached substantial completion in July 2009.

Additional CIP sub-phases have been added and are being implemented to replace existing SCADA equipment that is nearing the end of its useful life or is no longer supported by the manufacturer. Additional efforts will be performed to enhance SCADA communications and improve on computer graphics used by operators to monitor and control facilities (Human Machine Interfaces) and PLC related systems to improve upon cyber security and maintainability.

Scope

Sub-phase	Scope	Status
Planning (6232)	Development of a plan for a monitoring and control system for the MWRA wastewater transport system.	Completed
Design and Integration Services (6532)	Includes design, integration (PLC programming, operator graphics development, MIS/CMMS data transfer), and development and implementation of training. Also covers preparation of documentation and manuals for automating equipment and systems and for remote monitoring and control of the wastewater transport systems and facilities. Includes construction administration, engineering services during and after construction, and resident inspection.	Completed
Construction 1 (CP1) (6533)	Construction and installation of SCADA equipment and systems at seven pumping facilities, three CSOs and one screen house. Also covers Operation Control Center improvements. Facilities include Alewife, Caruso, Hingham, New Neponset, Hayes, Delauri, Houghs Neck, Chelsea Screen House, Cottage Farm, Prison Point, and Somerville Marginal. This construction package included the major components of the SCADA communications infrastructure (microwave radios, routers, etc.).	Completed
Construction 2 (CP2) (6534)	Construction and installation of SCADA instrumentation and control equipment at the three older headworks facilities and Nut Island Headworks. OCC improvements were also made to support these additional facilities.	Completed
Equipment Pre-purchase (6861)	Purchase SCADA system components including computer hardware to ensure consistency with MWRA MIS infrastructure through existing Commonwealth of MA blanket contracts and low cost small quantity system components (ex. fuel tank monitoring units and interfaces, Prison Point Flow meter, CSU/DSUs), and additional instrumentation and control equipment at the Arthur St. Pump Station to ensure consistency and/or compatibility with installed systems.	Completed
Technical Assistance (6535)	Technical assistance work to support all subphases.	Completed

Wastewater Redundant Communications (7363)	To study and implement redundant communications alternatives for Wastewater facilities and improve upon existing communication systems, with an emphasis on wireless options. It is critical to have alternative communication means to ensure facility data, including important facility alarms from unstaffed facilities can reach the Operations Control Center.	Active
Wastewater SCADA/PLC Upgrades Design and Programming Services (7578), Construction (6656), and Equipment Hardware (7580)	Replacement of existing SCADA PLCs nearing their end of useful life with an updated PLC platform. New PLC platforms further provide increased security capabilities, improved programming functionality and maintainability enhancements. Secondary goals include standardizing PLC logic and HMI graphics, and upgrading aging field instrumentation. Project includes Design and Programming Services, Construction, and Equipment Hardware. During FY19 a contract was issued to provide programming to upgrade BOS019 and Framingham SCADA systems. Hardware has been purchased and the project is anticipated to be complete early FY22.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$27,482	\$19,926	\$7,556	\$0	\$ 144	\$0	\$ 3,322	\$ 4,234

Project Status 5/23	72.5%	Status as % is approximation based on project budget and expenditures. Construction 1 contract was substantially complete in December 2007. Construction 2 contract was substantially complete in July 2009. Wastewater SCADA/PLC Upgrades Design and Programming Services began in April 2018.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$27,482	\$27,482	\$0	Nov-28	Nov-28	None	\$ 7,368	\$ 3,322	(\$4,046)

Explanation of Changes

- Spending changed primarily due to updated cashflows for Design and Programming Services and Equipment Hardware.

CEB Impacts

- None identified at this time.

S. 139 South System Relief Project

Project Purpose and Benefits

- Contributes to improved public health*
- Provides environmental benefits*
- Extends current asset life*
- Improves system operability and reliability*

To protect public health and property from sanitary system overflows and back-ups into homes and businesses during extreme wet weather events. Completion of the project will also extend the useful life of system assets and potentially avoid extraordinary costs resulting from system failures.

Project History and Background

Archdale Road Diversion Structure

On October 20, 1996 a 100-year rainstorm caused the MWRA High Level Sewer (HLS) (Section 70) to overflow in the area of Archdale Road in Boston. Following this overflow event, MWRA established a task force to recommend action to mitigate and/or prevent future overflows. The task force developed an emergency response plan and examined several relief alternatives. The first component of the recommended relief plan consisted of construction of a diversion structure that includes two 30-inch by 60-inch sluice gates connecting the HLS to BWSC's Stony Brook drainage conduit. The diversion structure is located at the end of Bradeen Street in Roslindale. If, based on monitoring results, it appears that the High Level Sewer is about to overflow in the Archdale Road area due to an extraordinary storm event, the overflow volume is diverted to the Stony Brook Conduit through the sluice gates. This eliminates the need to deploy large emergency response crews to build temporary sandbag dikes. Construction of the diversion structure was completed in August 1999.

High Level Sewer Repair

Subsequent to the October 1996 storm, MWRA initiated some short-term modifications to the sewer system to reduce overflows. However, during a June 1998 storm, these modifications actually pressurized the HLS. As a result, MWRA began an emergency evaluation of the HLS in June 1998 to analyze its hydraulic capacity and structural integrity. The evaluation, which was completed in January 1999, discovered cracking at a 77-degree bend in the sewer in the Archdale Road area that required immediate attention. Inspection also indicated that approximately 40 feet of the HLS, located in the Arnold Arboretum, needed repair. A construction contract notice-to-proceed was issued in June 1999 and construction was completed in October 1999.

Outfall 023 Cleaning and Structural Improvements

Following the October 1996 storm, the City of Boston engaged a consultant to review the events and recommend remedial actions to prevent future flooding under similar conditions. One recommendation was to clean sediment and debris from the Stony Brook Conduit. Boston Water & Sewer Commission (BWSC) has cleaned the upstream portion of the conduit and MWRA has cleaned the outfall from the Metropolitan District Commission (MDC) gatehouse at Charlesgate to the Charles River. This part of the project also covers structural modifications to Outfall 023 to permit access points and diversion capabilities for future cleaning. This portion of the project has been moved out to fiscal year 2024 after a 2019 inspection discovered acceptable sedimentation levels. Staff will continue to periodically inspect the outfall for increased sedimentation levels and report if schedule modification need to be made.

Milton Financial Assistance

Two residential areas in the Town of Milton have experienced sewage backups into homes during wet weather events and periods of prolonged wet weather. One area affected is a direct tributary of MWRA's High Level Sewer and the other is a tributary to MWRA's New Neponset Valley Sewer. In September 1999, MWRA and Milton entered into a financial assistance agreement to fund design and construction of new sewers, rehabilitation of an existing pump station, and construction of a new pump station to mitigate downstream impacts from high flow conditions in the improved High Level Sewer.

Pump Station Feasibility

MWRA considered investigating the feasibility of constructing a small pump station to convey wastewater from a small area of Quincy away from the Braintree Howard Street Pump Station. The flow would be re-routed back to the Quincy collection system. The City of Quincy would own and operate the pump station. Upon further evaluation, MWRA has decided to delete this project and instead, will continue an MOU with Braintree to pay the town annually for use of 25 percent capacity of Braintree's Howard Street Pump Station.

Scope

Sub-phase	Scope	Status
Archdale Design/CS/RI (6419) and Construction (6420)	Design, construction services, and resident inspection for the Archdale Road Diversion Structure. Construction of an underground diversion structure that houses two 30-inch by 60-inch horizontal sluice gates on the sidewall of the HLS. This structure controls flow into BWSC's Stony Brook Conduit.	Completed
Sections 70 and 71 HLS Evaluation (6519), and Construction (6611)	Initial evaluation and construction of recommended improvements.	Completed
Milton Financial Assistance (6616)	Payment to the Town of Milton for local projects to mitigate downstream impacts from high flow conditions.	Completed
Construction and Improvements for Outfall 023 (6801)	Removal and disposal of sediment and debris from Outfall 023 as well as continuation of structural improvements to enable future cleaning operations.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$4,939	\$ 3,439	\$ 1,500	\$0	\$0	\$0	\$0	\$ 1,500

Project Status 5/23	69.6%	Status as % is approximation based on project budget and expenditures. All sub-phases are complete except for Outfall 023 Structural Improvements which is scheduled to commence in FY24.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$4,939	\$4,939	\$0	Dec-25	Dec-31	72 mos.	\$ 1,500	\$0	(\$ 1,500)

Explanation of Changes

- Schedule and spending change primarily due updated schedule for Outfall 023 - Structural Improvements.

CEB Impacts

- None identified at this time.

S. 141 Wastewater Process Optimization

Project Purpose and Benefits

- Contributes to improved public health*
- Provides environmental benefits*
- Extends current asset life*
- Improves system operability and reliability*

To optimize wastewater system operating procedures and make system improvements and modifications to ensure maximum wastewater treatment, minimum operating and maintenance costs, and extension of the useful life of system assets.

Project History and Background

This project was established to support MWRA Business Plan strategies, which recommend the development of a wastewater process optimization plan, central monitoring facilities for the sewerage system, rehabilitation of wastewater interceptors, and the utilization of automation and new technology to increase efficiency.

The completed planning phase included the development of an updated hydrologic and hydraulic model (InfoWorks CS) and the evaluation of optimization alternatives under typical and extreme storm events. MWRA has evaluated several of the alternatives and has been using hydraulic information gained during this phase to develop facility control logic under the Wastewater Transport SCADA Implementation Project. Two alternatives, which include pipeline modifications, will be taken further as defined below. The model developed under this project continues to be used by MWRA staff for in-house system evaluation and NPDES reporting requirements and by outside consultants to support CSO-related and collection system improvement projects.

Scope

Sub-phase	Scope	Status
Planning (6733)	Evaluate collection system and facility modification alternatives to maximize wastewater treatment and minimize operating and maintenance costs.	Completed
North System Hydraulic Study (6930)	Review the frequency and extent of sanitary sewer overflows (SSOs) in the area tributary to Chelsea Creek Headworks and to evaluate and recommend alternatives to optimize the performance of the collection system and to eliminate or reduce SSOs or relocate them to minimize potential human health risks or environmental impacts.	Completed
Hydraulic Modeling Engineering Design and Construction (7412)	Model impacts of outfall on Mass Bay which is required under the NPDES permit using the Bay Eutrophication Model. Also, phase will be for future implementation of system optimization measures or more significant system modifications which were identified during the North System study. Additional follow-up analysis or project implementation may be done under this phase.	Completed/Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$8,310	\$ 2,172	\$ 6,138	\$27	\$698	\$0	\$0	\$6,111
Project Status 5/23	26.5%	Status as % is approximation based on project budget and expenditures. The Notice-to-Proceed for the North System Hydraulic Study was completed in June 2015. Modeling Massachusetts Bay Water Quality contract Notice to Proceed was issued in May 2019.					

Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$8,310	\$8,310	\$0	Jun-31	Jun-31	None	\$2,954	\$0	(\$2,954)

Explanation of Changes

- Spending changed due to updated cash flows for Hydraulic Modeling Engineering - Design and Construction.

CEB Impacts

- None identified at this time.

S. 142 Wastewater Metering System – Equipment Replacement Project

Project Purpose and Benefits

- Replace Existing Permanent Wastewater Metering System*
- Evaluate and Update Community's Flow Metering Methodologies*
- Continue providing the most accurate and reliable Wastewater metering data for rates*
- Improves system operability and reliability*

The Wastewater metering system primary purpose has been to quantify wastewater flow from each of the 43 MWRA wastewater member communities for use in the formulation of sewer charges. The existing metering system is 12 years old, it was designed with a life expectancy of 7 to 10 years; it is still running reasonably well and MWRA's staff has taken great care to ensure that the accuracy and reliability of meter data is not affected and the metering data is based upon sound engineering and business practices for rate purposes. The project will include planning, design, and Resident Engineering/Inspector (REI) services for the replacement of the wastewater metering system, conduct wastewater flow measurements in unmetered areas and incorporate them in the evaluation of existing community metering methodologies

Project History and Background

The MWRA's permanent wastewater metering system was initially constructed in 1994. The primary purpose has been to quantify wastewater flow from each of the 43 MWRA wastewater member communities for use in the formulation of sewer charges, which includes a flow-based component. Other uses of the data include collection and treatment system analysis and planning, infiltration and inflow quantification in member communities, use in hydraulic models and to a limited extent, operations support.

In 2005 the first wastewater metering system replacement project was completed, the existing MWRA wastewater meters were installed with wireless phone communication and data collection system. Currently the wastewater metering system consist of 212 metering sites located throughout the 43 wastewater member communities, 189 are rate meters and 23 non rate meters. Of the 212 meters, 187 are located inside of sewer manholes and 25 Remote Terminal Units (RTU) are installed inside of MWRA and community facilities. The majority of the meters are installed in gravity sewer lines, owned and operated by the Authority or its member communities. These sewer lines have various pipe shapes, ranging in size from 8 inches to 150 x 138 inches, with manhole depths ranging from 5 feet to over 40 feet deep. The metering sites are located in residential, commercial and industrial areas.

Contract 6739 is comprised of two phases. Phase One includes the evaluation, planning and design of the wastewater metering system of approximately 225 permanent meter sites. Phase Two consists of the metering system replacement installation which includes Resident Engineering and Resident Inspection Services to oversee meter equipment installation and acceptance.

Under Phase One of this project, the flows from all unmetered areas will be updated, using temporary meters, weirs and instantaneous depth of flow and velocity measurements, to account for any changes in flow from those areas over time. The metered areas and meter locations will be evaluated and recommendations to improve the percentage of metered flow above the 85% threshold will be considered where is reasonably feasible bearing in mind the benefits of adding meters versus associated capital and operational/maintenance cost. All existing and any proposed new metering sites will be evaluated and for each meter location the most suitable meter type to provide flow data with a high degree of accuracy and reliability will be recommended.

Phase One also includes the evaluation of the most current and emerging wastewater metering, wireless communication, data collection and analysis software technologies, including reviews of similar systems currently in use elsewhere in the country. The metering system replacement design documents (plans and specifications) for public bidding will be prepared for Contract 7191 and title Permanent Metering System Equipment Purchase and Installation.

Phase Two will include Resident Engineering and Resident Inspection Services to oversee meter equipment installation and acceptance plus the one-year warranty period. The purchase and installation of the meters will be a separate contract overseen by the Phase 2 services.

The wastewater metering system evaluation (including field evaluation and measurement of currently unmetered areas), planning, design and bidding services for purchasing a replacement meter system and equipment is estimated to take 26 months from Notice to Proceed. Phase Two meter installation and acceptance is estimated to take 15 months, followed by a 12-month warranty period.

Scope

Sub-phase	Scope	Status
Planning/Design/REI (6739)	Development of a long-term plan to upgrade or replace the existing wastewater metering system (technology, hardware, software, telemetry). Conduct Wastewater flow measurements in unmetered areas, evaluate and update Community Flow Formulas (CFF). Oversee purchase of metering system and perform REI services during meter installation.	Active
Equipment Purchase/Installation (6793)	Purchase and installation of equipment.	Completed

Wastewater Metering Asset Protection/Equipment Purchase (7191)	Rehabilitation, replacement and upgrades (planning, design and construction) for the Wastewater Metering System to be required every 10 years over the 40 year planning period. Under this phase the Authority awarded Contract 7191 to replace 174 meters throughout the 43 wastewater member communities. The meter installations are expected to be completed by the end of calendar 2021. The next phase of meter installations are anticipated to commence in FY31.	Active
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Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$21,030	\$ 11,961	\$ 9,069	\$395	\$6,632	\$0	\$0	\$8,674
Project Status 5/23	56.8%	Status as % is approximation on project budget and expenditures. The purchase and installation of 2 nd generation of meters is complete. Planning/Design/REI contract was awarded in June 2017. Metering Equipment Purchases and Installation was substantially complete in February 2022.					

Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$21,030	\$21,030	0	Dec-30	Dec-42	144 mos.	\$0	\$0	\$0

Explanation of Changes

- Project schedule changed due to updated schedule for Equipment Purchase contract.

CEB Impacts

- Potential cost savings associated with this project have yet to be quantified.

S. 145 Interception and Pumping Facility Asset Protection

Project Purpose and Benefits

Extends current asset life

Improves system operability and reliability

Improves energy efficiency

To protect the investment of MWRA ratepayers by ensuring timely replacement of equipment and systems.

Project History and Background

This project was developed to ensure that MWRA maintains ongoing service while optimizing operations in its wastewater facilities. This project, in its current form, addresses immediate critical facility and equipment issues. This project will eventually include five areas:

1. Equipment replacement (pumps, HVAC equipment, blowers, etc.).
2. Architectural projects (concrete corrosion, etc.).
3. Utilities projects (water, sewer, drainage, electrical wiring, heating system, etc.).
4. Support Projects (process control system upgrades, etc.).
5. Specialty Projects (instrumentation upgrades, fuel storage tanks, etc.).

The Interception and Pumping Asset Protection project will be ongoing throughout the useful life of the facilities.

Scope

Sub-phase	Scope	Status
Rehabilitation of Section 93A Lexington (6798)	Rehabilitation of 4,000 linear feet of pipeline in Lexington (Section 93A). Completed in April 2004.	Completed

Sub-phase	Scope	Status
Sections 80 and 83 (6842)	Evaluation of the condition of Sections 80 and 83 and design and construct repairs to damaged portions. TV inspection revealed numerous cracks and holes, which impair the structural integrity of the pipe. Contract completed in September 2007.	Completed
Section 160 (6843)	Rehabilitation of 11,000 linear feet of Section 160 of the Mystic Valley Sewer in Winchester due to extensive deterioration of the brick and concrete sewer. Rehabilitation of sewer completed.	Completed
93A Force Main Replacement (6987)	Replacement of 1,100 feet of 24-inch ductile iron force main due to extensive corrosion from hydrogen sulfide. Contract was substantially complete in January 2007.	Completed
Mill Brook Valley Sewer Sections 79 & 92 (7004)	Rehabilitation of a portion of Section 79 pipeline in Arlington. Under MOU trust agreement, MWRA to absorb 50% of total cost of rehabilitation.	Completed
Prison Point HVAC Upgrades, Design (6938) and Construction (6795)	The HVAC system improvements are complete and included the replacement of components for the HVAC system as well as the ductwork, air handling equipment, dampers, louvers, and odor control were in need of upgrade. The conversion of the control system for the HVAC to electronic digital control was completed in FY05/FY06 under the CEB. The diesel engine fuel system modifications at this facility were completed under the SCADA contract and included the fuel oil delivery feed to the system boiler.	Completed

Sub-phase	Scope	Status
Chelsea Screenhouse Upgrades (7431), and ESDC/REI (7490)	<p>The Chelsea Screenhouse has four climber screens and seven hydraulic gates and was built to screen sewage upstream of the Chelsea Creek Siphons and Caruso Pump Station, and to provide screening of flows diverted from the Chelsea Creek Headworks during wet weather events. Most of the operating equipment has passed its useful lifespan. A preliminary evaluation of the gates in 2007 identified maintenance and operational issues. In November 2011, a conceptual design report for the facility was performed within the Remote Headworks Upgrades Design contract, with recommendations for replacements and upgrades to equipment at the facility. A task order, under the As-Needed Technical Assistance contract, was executed in August 2012 to perform final design of the upgrades. ESDC/REI was performed under a separate contract.</p>	Completed
Remote Headworks Heating System Upgrades (6796)	<p>Existing boilers at each of the remote headworks require significant maintenance and consume substantial fuel. A preliminary design report was completed and alternative energy-saving systems are recommended to replace the existing heating systems. The replacement of the existing heating system at the Chelsea Creek Headworks has been completed. The systems at Ward Street and Columbus Park will be replaced under the Ward Street and Columbus Park Headworks Upgrade Project.</p>	Completed

Sub-phase	Scope	Status
Remote Headworks Concept Design (6886)	A Concept Design was performed to identify the needs of the three remote headworks facilities to recommend equipment replacement and upgrades for further design and construction. The Concept Design included a Condition Assessment of all equipment and non-equipment assets to establish a basis for improvements and upgrades to meet business goals and objectives.	Completed
Hingham Pump Station Isolation Gate Construction (7033)	The Hingham Pump Station was built without an influent gate. The station services the Town of Hingham and had no direct means to isolate the flow to this station. Labor intensive and inefficient means using stop logs, sand bags, sewer plugs and pumps were required to isolate and divert flow. This project included the design and installation of a sluice gate in a diversion chamber, to isolate the station and bypass flow allowing maintenance to take place in the station without interruption of service.	Completed
Study Cambridge Branch 27,26,25, 25.5, 24,23 (7511)	The Cambridge Branch Sewer was constructed between 1892 and 1895. The sewer study was completed in 2018 to evaluate rehabilitation needs, feasibility, and scope.	Completed
Melrose Sewer (7248)	Design and construct an 18-inch diameter sewer extension of an existing MWRA sewer on Melrose St. to reduce MWRA sewer overflows at the Roosevelt School. The construction contract was awarded in January 2010 and completed in September 2010.	Completed

Sub-phase	Scope	Status
Nut Island Headworks Fire Alarm/Wire Conduit (7144)	This project will replace the existing obsolete and problematic fire alarm system and faulty wiring at Nut Island Headworks. There have been significant repair costs over the past several years to keep the system functional and to correct deteriorated connections and ground faults. An engineering task order was used to design upgrades to the system and upgrades and replacements were completed in FY10.	Completed
Nut Island Headworks Electrical & Grit/Screenings Conveyance System Design CA/RI (7312) and Construction (7313)	This subphase includes the design and construction of improvements to the electrical system, which is subject to groundwater infiltration, and to the grit and screenings conveyance system which have alignment and operations problems, at the Nut Island Headworks. Based on final preliminary design reports completed in July and August 2011, recommendations were made to improve or replace these systems. Design recommendations were included in one construction contract.	Completed
Cottage Farm Fuel System Upgrade (7281)	Replacement of existing fuel oil system to meet current code requirements, ensure reliable operation, and provide safeguards against accidental oil spills.	Completed

Sub-phase	Scope	Status
Somerville/Marginal Influent Gates and Stop-Log Replacement (7344)	<p>The Somerville Marginal facility has two 5'X6' sluice gates that were installed in 1987. These 22-year old gates are used to hold wastewater in the upstream combined sewer system until the level reaches a predetermined elevation, at which point the sluice gates are opened and the facility is activated (chemicals added, screenings removed). The treated CSO is conveyed to the MWRA permitted CSO discharges MWR205 or MWR205A, upstream and downstream of the dam on the Mystic River. During October of 2009, MWRA staff discovered non-continuous, wet weather gate leakage. Repairs to the gates were made and an air barrier was created using stop planks and temporary sump pumps upstream of the gates to minimize gate leakage. However, given the age and frequent problems with these gates and need to create a more permanent and effective barrier between the CSO system and downstream receiving waters, this project was initiated. The project will replace the facility gate, as well as upstream and downstream stop planks and install permanent sump pumps downstream of the gates to create an air void to ensure CSO does not enter the receiving waters until a facility activation is required. Project design was completed under Task Order 20 (contract 7070) and construction was substantially complete in November 2011.</p>	Completed

Sub-phase	Scope	Status
<p>Caruso Pump Station Improvements Design/CA/RI (7037), and Construction (7362)</p>	<p>This project will replace the existing standby generator, HVAC system, fire detection/suppression system and security system at the Caruso Pump Station. The standby generator is 25 years old and is a one of a kind of this type of generator. The manufacturer is no longer making spare parts and there is only a limited quantity of available spare parts. The generator is being replaced with a newer model with readily available parts to ensure reliable back-up power and increased to 1,000 kW to provide power for the full design capacity of the station. The HVAC system is in need of improvement as is the fire detection/ suppression system and security system. Construction contract 7362 was awarded with an NTP dated March 24, 2016. Project substantial completion achieved June 9, 2017.</p>	<p>Completed</p>
<p>Prison Point/Cottage Farm Facilities Diesel Engine Upgrades/Pump and Gearbox Rebuilds ESDC (7330) and Construction (7452)</p>	<p>Refurbishment of the Prison Point CSO Gearboxes and pumps based on an inspection report performed in May 2010. It is critical during major wet-weather events to have all four pumps operational to provide maximum station capacity and provide redundancy at this critical CSO facility. Also, MWRA non-emergency generator upgrades required by EPA National Emissions Standards for Hazardous Air Pollutants (NESHAP) regulations for Prison Point and Cottage Farm CSO facilities.</p>	<p>Completed</p>

Sub-phase	Scope	Status
Section 156 Design/Build (7393)	Rehabilitation of sewer Section 156 and a portion of adjacent Sections 17 and 19, and associated structures/manholes located between Air Force Road and the Malden River in the City of Everett. The sewer is a 120-year old, 61-inch by 56-inch rounded horseshoe brick sewer, which conveys flows of up to 40 million gallons per day from Wakefield, Stoneham, Woburn, Winchester, and parts of Medford. The sewer is 1,800 feet long of which 125 feet was repaired in 2001. The design/build contract, including Cured-in-Place lining was completed.	Completed
Design/ESDC/REI (7410) and Construction (6936) Cambridge Branch Sewer 1 Sections 23, 24,25,26 (Spot Repair)	Design and construction of the Rehabilitation of Cambridge Branch Sewer Sections 27 and 26 in Charlestown, Somerville, and Cambridge.	Future
Prison Point Piping Rehabilitation (7549)	As a recommendation of the Prison Point/Cottage Farm CSO Preliminary Design/Study, this project will repair weak spots, replace pipe saddle supports, and install an erosion/corrosion liner in the discharge piping.	Completed
Quincy/Hingham Pump Station Fuel Storage Upgrades Construction (7534)	Project to improve diesel fuel storage capacity at Quincy and Hingham pump stations. Hingham's underground tank failed and will be replaced with an above ground tank. Quincy tank storage to be increased from 1 day to 5 days of storage with the addition of an above ground tank.	Completed
Design/ESDC/REI (7513) and Construction (7280) Cambridge Branch Sewer 2 Everett Sections 23 and 24	Design and Construction of the Rehabilitation of Cambridge Branch Sewer Sections 23 and 24 in Everett and Charlestown.	Future

Sub-phase	Scope	Status
Design/ESDC/REI (8014) and Construction (8015) Cambridge Branch Sewer 3 Everett Sections 25 and 26	Design and Construction for the rehabilitation of Cambridge Branch Sewer Section 25 and 26 in Everett.	Future
Interceptor Renewal 7 Malden & Melrose Study/Design/CA (7216), Construction (7217), and REI (7751)	Rehabilitation of Melrose, Malden Sections 41,42,49,54 and 65.	Active
Interceptor Renewal No. 6 Chelsea Sections 12/14/15/62 Design/CA/REI (7514) and Construction (7329)	Rehabilitation of portions of Sections 12/14/15/62 in Chelsea.	Future
Ward Street and Columbus Park Headworks Upgrades Design/ESDC (7429), REI Services (7636), Ward Street Headworks Construction (7430), and Columbus Park Headworks Construction (7587)	Upgrade to include replacement of the screens, grit and screenings collection and conveyance systems, odor control, HVAC, mechanical, plumbing, instrumentation, and electrical systems, as well as the antenna tower at Columbus Park Headworks. It also includes an evaluation of a new facility to replace the existing superstructure at Ward Street and Columbus Park, and rehabilitation of the effluent channels and shafts at Ward Street and Columbus Park.	Active

Sub-phase	Scope	Status
Hayes Pump Station Rehab Design (7162), Construction (7375), and REI (7668)	Design and construction of improvements to Hayes Pump Station, which was constructed in 1987. Due to its age, all major facility components require replacement or rehabilitation including the following: sluice/slide gates, climber screen and grinder system, pumps, valves, instrumentation, motor control center, and emergency generator. The odor control system will be redesigned with the odor control fan relocated outside of the Reading Pump Station. The architectural, fire protection, and building code requirements identified in the previous Code Evaluation Technical Memorandum will be constructed or waivers pursued where applicable. Hazardous materials identified from previous testing will be abated during construction. The project will also improve site drainage. Corresponding REI services to be procured under separate contract.	Active
Somerville-Marginal CSO Facility Rehabilitation Design/CA (7689), Construction (7688) and REI (7829)	Design & construction of upgrades to DeLauri, Hingham, and Hough's Neck Pump Stations & Somerville Marginal CSO Facility. At pump stations and CSO facilities, operability of mechanical equipment and maintenance of electric/standby power systems are key elements to minimize risk of facility failure. Malfunction of mechanical equipment may impact sewer service. Replacement of aging equipment will reduce emergency and corrective maintenance requirements. Somerville	Active
DeLauri Pump Station Rehabilitation Design/CA (7824), Construction (7826) and REI (7825)		
Hingham Pump Station Rehabilitation Design/CA (7827), Construction (7797), and REI (7796)		

Sub-phase	Scope	Status
Houghs Neck Pump Station Rehabilitation Design/CA (7798), Construction (7828), and REI (7799)	Marginal CSO followed by Hingham Pump Station have been selected as the first two facilities for rehabilitation. Scopes of services are under development with Design/ESDC services and are expected to commence in FY24.	
Cottage Farm Rehab and Chemical Building Improvements Design CA/REI (7970) and Construction (7971), and PCB Abatement Design CA/REI (7392), and Construction (7389)	The Cottage Farm CSO Facility was placed into operation in 1971. The Cottage Farm Chemical Building was built adjacent to the Cottage Farm CSO Facility and placed into operation in 1999. The rehabilitation of these facilities will be performed under two main phases as agreed to with EPA in the PCB abatement plan. The first phase will include PCB abatement to remove approximately 80-90% of PCBs within the facility. The second phase will include major equipment upgrades including pumps, engines, sluice gates, gearboxes for coarse screens, electrical distribution systems, and repair/replacement of miscellaneous equipment and structures as identified in the 2012 Cottage Farm CSO Planning Report. Improvement/installation of systems as appropriate for energy efficiencies, security and fire alarm will also be included. Chemical building improvements will also be addressed in phase 2 along with the remaining PCB abatement after completion of Phase 1.	Active

Sub-phase	Scope	Status
<p>Fuel Oil Tank Replacements at Various Facilities Construction Phases 1,2, 3, 4 and 5 (7554, 7555, 7637, 7986, 7987)</p>	<p>Fuel tank replacement at all facilities (water and wastewater) to avoid tank failures. Phase 1 includes two tanks at Gillis Pump Station (one is out of service), one tank at Lexington Street Pumping Station, and one tank at Hayes Pumping Station. For Phase 2, two vehicle fuel tanks (one diesel, one gasoline) will be replaced at the Lonergan Intake Lower Garage and two vehicle fuel tanks (one diesel, one gasoline) at Southborough Facilities. Vehicle fuel management systems to be replaced at these two facilities. For Phase 3, six tanks will be replaced at five facilities. Phases 4 and 5 for fuel tank replacements at all facilities to avoid tank failures based on priorities (1) single wall tanks in vaults (2) double wall steel tanks, approximately 20 years old, and (3) double wall fiberglass tanks over 25 years old.</p>	<p>Completed/Active/Future</p>
<p>Interceptor Renewal No. 3 Dorchester Interceptor Sewer Design CA/RI (7512), and Construction (7279)</p>	<p>Rehabilitation of Dorchester Interceptor Sewer Sections 240, 241, and 242.</p>	<p>Completed</p>
<p>Interceptor Renewal No. 5 New Neponset Valley Sewer Sections 607/608/609/610 Design/CA/REI (7515), and Construction (7328)</p>	<p>Rehabilitation of 15,000 linear feet of New Neponset Valley Sewer in Milton.</p>	<p>Future</p>

Sub-phase	Scope	Status
<p>Interceptor Renewal No. 1 Reading Extension & Metropolitan Sewer Design CA/RI (7163) & Construction (7164)</p>	<p>Reading Extension Sewer (Sections 75, 74, and 73), rehabilitation of 12,400 linear feet of 15, 18, 20-inch Vitrified Clay (V.C.) pipe, primarily in Stoneham, with short reaches in Wakefield and Woburn. Approximately 1,400 linear feet of Reading Extension Sewer Section 74 were CIPP lined in the mid 1990's. Also, included is rehabilitation of 2,280 linear feet of 15-inch V.C. pipe of the Metropolitan Sewer Section 46 in Stoneham. Construction contract 7164 was issued a NTP in August 2017. Project substantial completion achieved on December 10, 2018.</p>	<p>Completed</p>
<p>Alewife Brook Pump Station Rehabilitation Design CA/RI (6937), and Construction (6797)</p>	<p>The Alewife Brook Pump Station was built in 1951. The wet weather pumps are original equipment. The rehabilitation includes replacing the three wet weather pumps, motors, and piping, replacing the influent screens and grinders, updating the HVAC system, upgrading the electrical system, remediating PCB-containing paints, and modifying the building interior to meet current building codes, energy efficiency improvements, flood protection measures, and security improvements.</p>	<p>Completed</p>

Sub-phase	Scope	Status
Remote Headworks Shaft Study (7237)	<p>At each of the four remote Headworks, Chelsea Creek, Ward Street, Columbus Park and Nut Island, the wastewater is discharged into a vertical shaft connected to a tunnel that conveys the sewage to the Deer Island Treatment Plant. A past inspection of the shaft at Chelsea Creek indicated that the walls of the shaft are severely deteriorated. Failure of a shaft could incapacitate the Headworks facility. There is concern this may cause additional problems at Deer Island. To-date, there have been no reported issues but it is suggested that deterioration of the interior surfaces could be detrimental to pumps or other wastewater equipment. The Remote Headworks Shaft Study was completed and evaluated the condition and rehabilitation needs of the four effluent shafts and connecting structures receiving flow from the remote headworks facilities, and the three shafts located at Deer Island. The Study recommendations for the shafts at the Ward Street and Columbus Park Headworks will be carried forward under the upcoming Ward Street and Columbus Park Headworks Upgrade design and construction subphase. A smaller project was designed under the current study to remove grating in the three older Headworks and replace the shaft covers. Construction at Ward Street and Columbus Park will be performed under the Remote Headworks Shaft Access Improvements project.</p>	Completed

Sub-phase	Scope	Status
<p>Remote Headworks Shaft Access Improvements Construction (7550), and ESDC & REI (7781)</p>	<p>Removal of grating/ associated supports and shaft cover replacement at Ward Street and Columbus Park Headworks. This project will allow for improved access to the shafts at the remote headworks for inspections and rehabilitation under the upcoming Ward Street and Columbus Park Headworks Upgrade design and construction subphase.</p>	<p>Active</p>
<p>Chelsea Creek Headworks Upgrades Design/ESDC (7206), REI (6802) and Construction (7161)</p>	<p>The Remote Headworks Preliminary Design proposed recommendations to upgrade the Chelsea Creek, Columbus Park, and Ward Street Headworks, to be included in final design and construction documents. The recommendations include replacement/upgrades to the screens; grit and screenings collection and conveyance systems; odor control, HVAC, mechanical, plumbing, instrumentation, and electrical systems; PCB removal; and antenna towers at Chelsea Creek and Columbus Park. Construction at Chelsea Creek Headworks has been completed. Design of upgrades at Ward Street and Columbus Park is ongoing. Construction and REI contracts for Ward Street and Columbus Park Headworks will be procured under separate subphases.</p>	<p>Completed</p>

Sub-phase	Scope	Status
Prison Point Rehabilitation Design/CA/RI (7359) and Construction (8020)	The Prison Point CSO Facility was constructed in 1981. This rehabilitation will include upgrades to the facility including replacement of diesel pump engines, dry weather screen, wet weather screens, sluice gates, chemical tanks, updating of other facility equipment including electrical distribution and chemical disinfection systems, and repair/replacement of miscellaneous equipment as identified in the 2012 Prison Point CSO Planning Report. Improvement/installation of systems as appropriate for energy efficiencies, security, and fire suppression and alarming systems will also be included. This project will also update the chemical feed/storage facility at Prison Point, including the replacement of chemical tanks and pumps. This project is the successor to Design/CA/RI Contract 7359 and Construction Contract 7462 for which work ceased in 2022.	Future
Study (7423) and Rehabilitation of Sections 186, 4, 5, and 6 Design CA/RI (7421), and Construction (7422)	Rehabilitation projects in 1991 and 1997 lined Sections 4, 5, and 6 with silica/shotcrete covered with epoxy. Emergency removal of delaminated plastic liner from Section 186 was performed in June 2011. A Preliminary Engineering Report, completed in April 2018, included a manned inspection which identified rehabilitation needs, feasibility, and scope. Scope development for the design of the recommended rehabilitation improvements is on hold pending decision on construction packaging to minimize community impacts.	Future

Sub-phase	Scope	Status
DeLauri Pump Station Screens & Security (7361)	This project replaces the existing catenary bar screens and will install security upgrades. Design was developed in-house with the security improvements reviewed by an outside consultant. The security improvements include motion detectors, door switches, small security items in the main building and emergency generator room. This includes work associated with bringing signals underground into underground conduit to run sensor lines for SCADA. The Construction contract was awarded in January 2018. Substantial completion was achieved in February 2019.	Completed
Wiggins Terminal Pump Station Design and Construction (7552)	The Wiggins Terminal Pump Station services a small seasonal flow from Castle Island and Conley Terminal. The Station is in need of rehabilitation and updating of remote operational control. The facility is located within Conley Terminal and requires MassPort security clearance to access.	Future
Section 191 & 192 Rehabilitation (Charles River Valley Sewer) (7643)	Section 192 of Charles River Valley Sewer is approximately 4,500-ft in length and is located in the City of Newton. Section 191 of Charles River Valley Sewer, located immediately downstream of Section 192, is approximately 3,738-ft in length. Inspections performed by MWRA found crown cracks in portions of both Sections 192 and 191. Due to these structural deficiencies of both Section 192 and 191, the affected sections require rehabilitation. A cured in place pipe system was designed by in-house engineering staff to rehabilitation the sewers. The construction contract was awarded in January 2020 with a 6-month contract duration. Construction was completed in June 2020.	Completed

Sub-phase	Scope	Status
Chelsea Creek Headworks Radio Equipment (7785)	This project will provide furnishing and installation of radio equipment at the Chelsea Creek Headworks and the Chelsea Tower Equipment Building at 2 Griffin Way in order to establish a radio communications link between the Chelsea Creek Headworks and the Chelsea Main Office. The scope of this project will include furnishing & installing a list of proprietary radio equipment, waveguide, required cabling & training.	Active
Prison Point Construction 2 Discharge Piping Rehab (8013)	This project will structurally update and line the existing discharge header at Prison point CSO facility.	Active
Belle Isle Sandcatcher Rehab Design/ESDC/REI (7989), and Construction (7988)	This project will rehabilitate the existing Belle Isle Sandcatcher which is structurally deficient and requires repair. The project will also provide rehabilitation of the two associated siphon Headhouses, located in East Boston and Winthrop. The scope of this project will include design, construction administration and resident engineering services.	Active
Intermediate Pump Station Rehab Design/ESDC (8049), Construction (8051), and REI (8050)	IPS receives wastewater from Braintree, Holbrook, Randolph, a small portion of Weymouth, and a very small area of Quincy (via the Braintree Howard Street Pump Station). The facility is critical to prevent SSOs and maintain level of service to the upstream communities. With many critical facility components (electrical, pumps, etc.) nearing the end of their useful life, rehabilitation is needed.	Future

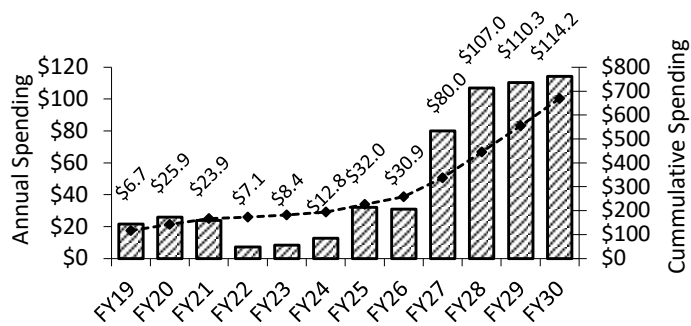
Sub-phase	Scope	Status
<p>New Neponset Pump Station Rehab Design/ESDC (8038), Construction (8037), and REI (8039)</p>	<p>The New Neponset Valley Sewer Pump Station was built in 1995. With many facility components near the end of their useful live, near term rehabilitation is required to ensure reliable facility operation. The facility was constructed to supplement the hydraulic capacity of the 60-inch New Neponset Valley Sewer (NNVS). The facility pumps wastewater through a 48-inch force main parallel to the NNVS to a downstream location where the capacity of the gravity sewer is greater. The tributary area includes Canton, Norwood, Stoughton, and Walpole and is served by separate sanitary sewers.</p>	<p>Future</p>
<p>Framingham Pump Station Rehab Design/ESDC (8040), Construction (8042), and REI (8041)</p>	<p>Although not operated frequently, during high flow conditions the facility is critical to prevent SSOs and maintain level of service to the upstream communities. With many critical facility components (electrical, pumps, etc.) nearing the end of their useful life, rehabilitation is needed.</p>	<p>Future</p>
<p>Quincy Pump Station Rehab Design/ESDC (8043), Construction (8045), and REI (8044)</p>	<p>The Quincy Pump Station lifts wastewater from upstream community-owned sewers in Quincy to the High Level Sewer that connects to the Nut Island Headworks. The facility is critical to prevent SSOs and maintain level of service to the upstream communities. With many critical facility components (electrical, pumps, etc.) nearing the end of their useful life, rehabilitation is needed.</p>	<p>Future</p>

Sub-phase	Scope	Status
Quantum Pump Station Design/ESDC (8046), Construction (8048), and REI (8047)	The Quantum Pump Station lifts wastewater from upstream community-owned sewers in Quincy to the High Level Sewer that connects to the Nut Island Headworks. The facility is critical to prevent SSOs and maintain level of service to the upstream communities. With many critical facility components (electrical, pumps, etc.) nearing the end of their useful life, rehabilitation is needed.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$936,696	\$ 173,533	\$ 763,163	\$8,392	\$86,875	\$12,756	\$262,765	\$492,005

I&P Asset Protection



Project Status 5/23	19.1%	Status as % is approximation based on project budget and expenditures. Chelsea Creek Headworks Upgrades Construction commenced in November 2016. Alewife Brook Pump Station Rehabilitation was substantially complete in March 2019. Fuel Oil Tank Replacement Phase 1 Construction commenced in March 2020. Dorchester Interceptor Sewer Rehabilitation was awarded in March 2020. Interceptor Renewal 7 Malden/Melrose Design/ESDC was awarded in June 2020. Section 191 & 192 Rehabilitation was substantially complete in June 2020. Ward Street & Columbus Park Headworks Design/CA was awarded in December 2020.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$618,450	\$936,696	\$318,246	Jun-32	Jul-34	25 mos.	\$305,695	\$262,765	(\$42,930)

Explanation of Changes

- Project cost changed primarily due to updated cost estimates for Columbus Park Headworks – Construction, Belle Isle Sandcatcher Rehabilitation, Somerville-Marginal CSO Facility Rehabilitation - Design/CA, Fuel Oil Tank Replacement - Construction Phase 3, Interceptor Renewal 7, Malden & Melrose – Construction, Ward St. Headworks – Construction, Hayes Pump Station Rehabilitation – Construction, addition of New Neponset Pump Station Rehabilitation, Quincy Pump Station Rehabilitation, Framingham Pump Station Rehabilitation, Squantum Pump Station Rehabilitation, and Intermediate Pump Station, award greater than budgeted for Fuel Oil Tank Replacement - Construction Phase 2, as well as inflation adjustments on unawarded contracts.
- Schedule change due to addition of New Neponset Pump Station Rehabilitation and Framingham Pump Station Rehabilitation contracts.
- Spending change primarily due updated cost estimates and inflation adjustments listed above, updated schedules for Prison Point Rehabilitation, Columbus Park Headworks, Cambridge Branch2 - Sections 23 & 24, Ward Street & Columbus Park Headworks – REI, Interceptor Renewal 5, New Neponset Valley Sewer, Interceptor Renewal 6 - Chelsea Sections 12, 14, 15 & 62, Hingham Pump Station Rehabilitation, Fuel Oil Tank Replacement - Construction Phase 5, Wiggins Terminal Pump Station, Sections 4, 5, 6 & 186 – Construction in addition to updated cashflows.

CEB Impacts

- None identified at this time.

S. 146 Inspection of Deer Island Cross Harbor Tunnels

Project Purpose and Benefits

<p><i>☑ Contributes to improved public health</i></p> <p><i>☑ Provides environmental benefits</i></p> <p><i>☑ Extends current asset life</i></p> <p><i>☑ Results in a net reduction in operating costs</i></p> <p><i>☑ Improves system operability and reliability</i></p> <p>Master Plan Project ☑ 2008 Priority Rating 2 (see Appendix 3)</p>
<p>To inspect, design, and repair MWRA deep rock tunnels to ensure proper wastewater system operation.</p>

Project History and Background

The MWRA sewer system includes three deep rock tunnels that carry wastewater from the headworks to the DITP. The MWRA currently does not have the technology and capability of inspecting deep rock tunnels.

Scope

Sub-phase	Scope	status
Tunnel Inspection and Condition Assessment (7199)	The MWRA sewer system includes three deep rock tunnels that carry wastewater from the headworks to the DITP. The MWRA currently does not have the technology and capability of inspecting deep rock tunnels. This subphase includes inspection and condition assessment.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$5,000	\$0	\$5,000	\$0	\$0	\$0	\$5,000	\$0

Project Status 5/23	0.0%	Status as % is approximation based on project budget and expenditures.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$5,000	\$5,000	\$0	Jun-29	Jun-29	None	\$0	\$0	\$0

Explanation of Changes

- N/A.

CEB Impacts

- None identified at this time.

S. 147 Randolph Trunk Sewer Relief

Project Purpose and Benefits

<p><input checked="" type="checkbox"/> <i>Contributes to improved public health</i></p> <p><input checked="" type="checkbox"/> <i>Provides environmental benefits</i></p> <p><input checked="" type="checkbox"/> <i>Extends current asset life</i></p> <p><input checked="" type="checkbox"/> <i>Results in a net reduction in operating costs</i></p> <p><input checked="" type="checkbox"/> <i>Improves system operability and reliability</i></p> <p>Master Plan Project <input checked="" type="checkbox"/> 2009 Priority Rating 3 (see Appendix 3)</p> <p><i>To identify system improvements to reduce sanitary sewer overflows that occur at MWRA's Sewer section 628 and Pearl Street siphon.</i></p>

Project History and Background

The Randolph Trunk Sewer was constructed in 1958 and consists of three sections: 627, 628 and 628A. Section 628 is a 42-inch diameter reinforced concrete sewer located in Braintree. During extreme wet weather events, Section 628 experiences overflows, particularly at a 50-foot long double-barrel siphon located at Pearl Street next to residential property. A study will be performed to determine the best method of reducing excessive wet weather flows or to provide hydraulic relief to this section of the Randolph Trunk Sewer.

Scope

Sub-phase	Scope	Status
Study (7220)	Study to identify system improvements at Sewer Section 628 and Pearl Street Siphon.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$698	\$0	\$698	\$0	\$0	\$0	\$0	\$698

Project Status 5/23	0.0%	Status as % is approximation based on project budget and expenditures.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$698	\$698	\$0	Jun-25	Jun-30	24 mos.	\$698	\$0	(\$698)

Explanation of Changes

- Project spending and schedule changed due to updated schedule for Study contract.

CEB Impacts

- None identified at this time.

S. 206 Deer Island Treatment Plant Asset Protection

Project Purpose and Benefits

- ☑ *Contributes to improved public health*
- ☑ *Fulfills a regulatory requirement*
- ☑ *Extends current asset life*
- ☑ *Improves system operability and reliability*
- ☑ *Improves energy efficiency*

To protect the investment of MWRA ratepayers in the Deer Island Treatment Plant by ensuring timely replacement of DI's systems, which contain more than 60,000 pieces of equipment with an approximate value of \$1 billion. Based on the Master Plan developed in 2006, most recently updated in 2013, MWRA expects to sequentially replace equipment and structures in the facility as they reach the end of their useful life. Staff are in the process of updating the Master Plan, which may result in additional changes being incorporated in FY25 for future projects beyond FY35.

Construction of the Deer Island Treatment Plant was one of the largest wastewater projects ever undertaken in the United States. DITP construction was a 12-year, \$3.8 billion effort (not including the cost of off-island residuals facilities) started in 1988. MWRA commenced primary treatment in 1995 and secondary treatment in 1997. With the Effluent Outfall Tunnel completion in September 2000, the plant discharges treated effluent 9.5 miles offshore into the Massachusetts Bay through 55 diffusers spaced along the last 1.25 miles of the tunnel.

Project History and Background

At an expansive and complex facility like the Deer Island Treatment Plant (DITP), unanticipated equipment and system failures can cause operational and/or maintenance crises. It is prudent industry practice to take a proactive approach by establishing programs to anticipate when equipment and systems are near the end of their reliable service lives, and then overhaul, upgrade, or replace the equipment, systems, and structures as needed.

DITP staff implemented a "reliability-centered maintenance" (RCM) program to monitor, evaluate, and maintain all of the equipment and major systems within the facility. RCM includes using non-invasive methods of assessing the operational condition of equipment through programs such as vibration monitoring, lubricant and oil testing, thermography, and ultrasonics (audible sound). These programs involve developing a "base line" for equipment when it is relatively new or rehabbed, then comparing future test results to determine if there is a change in the base line which warrants invasive action or other maintenance procedures to mitigate the problems. In addition to RCM, staff follows original equipment manufacturer (OEM) maintenance protocols when appropriate. To assist staff in keeping all of the historic data; storing OEM maintenance instructions; monitoring costs associated with maintaining the equipment; providing work orders as needed, etc. - the maintenance software program MAXIMO was implemented at DITP and other Authority locations.

To augment the DITP maintenance program, contracts are issued to obtain the services of factory-authorized technicians with the expertise to maintain specialized equipment and systems, such as electricity-generating turbines (hydro, wind, steam and combustion-driven), the oxygen generation facility, Thermal Power Plant equipment, etc. Recommendations to add capital projects to the budget also come from staff managing these maintenance programs and service contracts.

The DITP Asset Protection project encompasses the following major functional categories:

1. Equipment Replacement (chains, pumps, motors, control systems, discrete process equipment, etc.).
2. Architectural projects (expansion joint replacements, concrete corrosion, etc.).
3. Utilities projects (water, sewer, drainage, piping, electrical wiring, heating systems, etc.).
4. Support projects (Technical Information Center projects, security projects, etc.).

5. Specialty projects (chemical pipelines and storage tanks, fuels storage tanks, etc.).

Scope

Sub-phase	Scope	Status
<i>Equipment Replacement:</i>		
Equipment Condition Monitoring (6594)	Installed temperature & vibration-monitoring equipment in NMPS and Winthrop Terminal Facility. Complete January 2005.	Completed
CEMS Equipment Replacement (6882)	Replaced data collection computers, upgraded software, and added PLCs to the Continuous Emissions Monitoring Systems on the two high-pressure Zurn boilers. Complete March 2006.	Completed
Pump Packing Replacement (6422)	Replace pump packing seals with mechanical seals in the North Main, South System, and Winthrop Terminal pump stations. Purchases completed in FY08, installations completed in FY09.	Completed
Cathodic Protection Construction (7056) (Designed under Digester & Storage Tank Rehab project, 7052)	Construction project to replace DI's cathodic protection systems as required. Design will be performed under the Digester & Storage Tank Rehab Design.	Future
Digester Chiller Replacement (7005)	Replaced the refrigeration-based digester gas chiller with a chilled water system that performs better at low operational loads. Completed in May 2006.	Completed
Dystor Tank Membrane Replacement (7006)	Emergency replacement of a torn gas membrane on one digester storage tank, and preventive replacement on the second. Completed both by October 2005.	Completed
Dystor Membrane Replacements (7135)	Periodic replacement of the two gas & sludge storage tank membranes in the digester complex. Replaced both in 2005; expect 15 year life cycle. The membranes are scheduled to be replaced in FY24	Future
Digested Sludge Pump Replacement Design, and Construction (Phase 1) (7123)	The three positive displacement Abel pumps caused pipe vibration and required extensive maintenance. In Phase 1, one centrifugal pump and a flushing pump were installed in 2011, and tested to ensure they worked well before the three remaining pumps were replaced. (See Phase 2, below).	Completed
Digested Sludge Pump Replacement (Phase 2) (6821)	Sub-phase added in FY14, to complete replacement of the Abel pumps. Centrifugal pumps with higher flow rates were installed to minimize grit settlement in the pipes. Completed July 2017.	Completed
Centrifuge Back-drive Replacements (7057)	Replaced the centrifuge back-drives, which had become obsolete. Completed March 2015.	Completed
Grit & East/West Odor Ctrl Air Handler Unit (AHU) Replacements (6881)	Replaced deteriorated air handlers in FY09-16, then every 15 years. Grit AHU replacement completed in June 2010. The E/W Odor Control AHU Replacements are now in the HVAC Equipment Replacement project, below.	Completed
Fire Alarm System Replacement – Design (6904), Construction (7051), and REI (7426)	To replace obsolete fire alarm monitoring & control systems. Design awarded October 2015; construction phase to commence in FY23 and approximately every 20 years thereafter.	Active

Sub-phase <i>Equipment Replacement:</i>	Scope	Status
Bidirectional Radio Repeater System Upgrade 1 (7122) and 2 (7134)	Install a bidirectional radio amplification system in throughout Deer Island to maintain emergency radio communications for Boston/Winthrop Fire Departments to meet current safety code. Equipment for Phase 1 was completed in 2020. Phase 2 Construction to completed in FY24.	Completed and Active
HVAC Equipment Replacement – Design/ESDC (7110, 7111), HVAC Control System Replacement (7745), HVAC Fume Hoods Replacement (7746), HVAC Mechanical Equipment Replacement Construction (7605, 7747) and REI (7094)	Replace the system-wide HVAC control system due to obsolescence. Redesign is required to include three separate construction contracts to ensure competitive bidding.	Active
Centrifuge Replacements – Design (7137), and Construction (7138)	Replace the sludge centrifuges are at the end of their useful life or after a catastrophic failure. Centrifuges thicken secondary waste sludge before it goes to the digesters. Units have a 25 to 30-year life.	Future
Cryogenics Plant Equipment Replacement – Design (7139), and Construction (7140)	Design and construction to the existing compressors, cold boxes, lox tanks and appurtances due to end of useful life and obsolescence. Replacement of 3 chillers was necessary in FY16; see below. Remaining plant overhaul construction work to commence in FY27-30 with future rehab and upgrade work occurring every 20 years. An annual maintenance contract keeps this facility in good operating condition, since it is critical to secondary treatment.	Future
Cryogenics Chillers Replacement (7398)	Replaced failing air chillers that required frequent maintenance in the oxygen generation plant. Completed in September 2016.	Completed
Digester Modules 1 & 2 Pipe Replacement Design and Construction (7055)	During digester cleaning in 2007, deterioration of the glass lining was noted. This project was completed by August 2014. Scope included plug valve replacements. A project for additional digester storage tank rehab work was added in FY13; see the DITP Digester & Storage Tank Rehab project under “Specialties”.	Completed
Butterfly Valve Replacements at North Main Pump Station (NMPS) & Winthrop Terminal Facility (WTF) (7275)	There are twenty 60-inch butterfly valves in NMPS and eight 36-inch plug valves in WTF, for isolating the pumps when maintenance is required. One valve in NMPS was replaced; several others began to leak (gaskets and seals were failing). Scope revisions in FY10 added replacement of the magnetic flow meters, replacement of PSL piping and Eight (8) hydraulic actuators for the SSPS pump check valves. Work began in June 2014 and was completed in September 2017.	Completed

Sub-phase	Scope	Status
<i>Equipment Replacement:</i>		
Gas Protection Systems Replacement (7169)	Replace gas detection devices in 13 DITP locations: pump stations (NMPS, SSPS, Winthrop Terminal), odor control (East/West, Residuals, Winthrop Terminal) and process areas (Thermal Power Plant, Digesters, gas handling, primary & secondary galleries, disinfection, Grit Facility, and gravity thickeners). These detectors measure levels of oxygen, hydrogen sulfide, sulfur dioxide, chlorine, and other combustible gases. They are integral to ensuring the health & safety of employees and contractors. Scheduled in FY20 in two phases; First phase completed in FY22, Second phase to commence in FY24.	Future

Sub-phase	Scope	Status
<i>Architectural:</i>		
Expansion Joint Repairs Design (6668), Construction 1 (6669), Construction 2 (6704)	Replace failed expansion joints in the concrete clarifier decks and/or various retaining walls. Phase 1 complete November 2003; phase 2 February 2014, Phase 3 has been included in Contract 7395.	Active
Eastern Seawall Design/ESDC/REI (6723), and Construction (6724)	Design and construction of repairs to the base of the seawall from tidal damage, exposing rebar. Seawall condition is monitored on a biannual basis. Design was awarded in FY20.	Active
Roof Replacement Phase 1 (S464)	Added in FY10, based on decision to capitalize these costs. Replaced the rubber membrane roof at Winthrop Terminal, the Admin./Warehouse building, the Cryogenics Facility, and the lower roofs on the Digester Modules. Completed March 2010.	Completed
DITP Roof Replacements Phase 2 (6196)	Added in FY10 to replace roof membranes at the North & South Main Pump Stations; East & West Odor Control; the Grit Facility; and the Centrifuge Thickener building. Completed July 2011.	Completed
Personnel Dock Rehabilitation (7168)	Rehabilitate the floating docks at Deer Island. To improve the safety, appearance, and reliability of the floating docks. Awarded in FY17, completed in mid-FY18.	Completed
Barge Berth and Facility Replacement Design/ESDC (6725), and Construction (6726)	Major rehabs of the barge berth & pier facilities due to damage and/or normal wear. Added per the Master Plan. Barge berth/facility work in FY25-30, then on a 20-year repeat cycle.	Future
Rip-rap Material (6727)	Purchased 6,400 tons of rip-rap to reduce and prevent ocean wave soil erosion along the northeast and eastern shoreline at Deer Island. Placement completed by staff in June 2017.	Completed
DITP Roof Replacement Phase 3 (7424)	New roofing was needed at the Grit Facility, North Main Pump Station, Main Switchgear Building, and the gravity thickeners to protect the equipment in the buildings. Completed in July 2014.	Completed
DITP Roofing Replacement (7734)	Replacement of the following rubber roofs that are in need of replacement: Cryogenics, Residuals (Mod #1 and #2 Vestibule Roof), Gravity Thickener Buildings), Garage Building, Reception Training (slate tiles), and Admin Lab Building. Work to start in FY24.	Active

Sub-phase	Scope	Status
<i>Utilities:</i>		
Outfall Modifications (6811)	Inspection of the old outfall tunnels (decommissioned after startup of the new outfall tunnel). Inspection completed in July 2002.	Completed
Electrical Equipment Upgrades Design (7130, 7750), and Construction (including future cycles from the Master Plan) (6767, 6855, 6901, 7124, 7414)	Replace substation equipment. Phase 1-Bus duct 2 & 22 replacement completed October 2001; Phase 2 completed by March 2007; Phase 3 completed in August 2011. Phase 4 completed in June 2016; Phase-5 design to commence in FY29; Phase 6 to commence in FY31.	Future
VFD Replacements (6875, 6902, 6903, 7062, 7125, 7126, 7127, 7128, 7129, 7131)	Replace obsolete variable frequency drives (VFDs) in the North Main Pump Station (in FY12-16); South System Pump Station in FY07-08, with the next cycle to start in FY23 (South System Pump Station Lube System Replacement was added to the scope in the FY19; Winthrop Terminal Facility (FY16-21); and miscellaneous smaller VFDs throughout the plant (on-going). Future replacements every 12-15 years.	Active
Power System Improvement Design and Construction (7061, 7061A, 7061B, 7061C, 7061D)	For modifications to DITP's electrical system as recommended in the consultant report after an FY04 power outage. Design completed in FY09-11. Completing the construction in a series of projects in FY09-14; added 7061C, dump condenser replacement and 7061D for NMPS fuel tank removal in FY11. Two awarded in FY09, two in FY11. The last, 7061A, Thermal Power Plant Fuel System Upgrade was substantially completed by May 2017.	Completed
TPP Boiler Control Replacement (7401)	Replaced boiler controls in the Thermal Power Plant that were obsolete. Completed by November 2016.	Completed
Switchgear Replacements Design/ESDC/REI and Construction including future cycles added per the Master Plan (7133)	On-going program to replace obsolete electrical switchgear. Future cycles beyond that time are not currently funded.	Future
Transformer Replacements (6813)	Approximately 42 electrical substations and 87 transformers have been in service since DITP start-up. Sub-phase eliminated in FY14; replacements are now done in Electrical Equipment Upgrades.	Completed
PICS Replacement including future cycles from the Master Plan (6884)	Replace or upgrade the Process Information Control System (PICS) including keypads, consoles, and software when obsolete. Completed in FY16; may need to be repeated every 10-15 years.	Completed
PICS Fiber Loop Replacement (7172)	Replace the PICS system "backbone", the fiber optic loop.	Future
Chemical Tank & Pipe REI and Construction (to include Gravity Thickener Overflow Pipe Replacement) (7373)	Strip and reline three of the four Sodium Hypochlorite Tanks and the two Sodium Bisulfite Tanks, which are in fair condition on the outside (shows staining, rusting, and corrosion). If one bisulfite tank fails, there is no longer any back-up. (Tanks have been in service for 26 years; Hypo tanks 1 & 3 were relined in 2007, tanks 2 & 4 in 2008). Added the replacement of the Gravity Thickener overflow pipe in this project. Work complete in FY22.	Completed

Sub-phase	Scope	Status
<i>Utilities:</i>		
Chemical Pipe Replacement Design (6851) and Construction (6852)	Planned periodic replacement of the various chemical pipelines in the odor control and disinfection facilities due to deterioration from corrosion.	Future
Heat Loop Pipe Replacement Construction (6876)	Rerouted heat loop piping into galleries to reduce underground corrosion and improve accessibility. Phase 1 complete Dec. 2005, Phase 2 complete February 2008. Phase 3 complete June 2011. Includes periodic valve replacements. Another project phase needs to be added to provide redundancy to the heat loop.	Completed
Fuel Pipe Abandonment (7415)	Cleaned and cemented the existing fuel pipeline in place instead of removing it. Completed December 2012.	Completed
North Main Pump Station Motor Control Center (MCC) Construction (6972)	Replaced MCC equipment that had become obsolete and unreliable. Designed by As-Needed Design task order, construction completed in two phases in FY12-13. See Phase 2 below.	Completed
Motor Control Center (MCC) and Switchgear Replacement Design ESDC/REI (7419) and Construction (7420)	Sub-phase pulled from the project above, second phase being done FY20-22. In FY17, the design scope was revised to include replacement of switchgear in the Admin/Lab building. Construction is scheduled for FY24-FY28.	Active
Combustion Turbine Generator (CTG) Rebuilds (7136)	Rebuilds of the combustion turbines in the Thermal Power Plant. Scheduled for FY27-30 with repeat cycles every 20 years. With the addition of the "Combined Heat & Power" facility, this work may eventually be eliminated.	Future
STG System Modifications Design (6967), and Construction (6973)	Added equipment to the steam turbine generator to increase electricity output by using the current steam production more efficiently. Helps the MWRA meet energy goals set out by executive order. Completed in February 2011. Added Pressure Reducing Valve to maximize electrical generation by July 2014.	Completed
DI Digester Flare No. 4 Design/ESDC (6728) and Construction (6729)	Install a fourth gas flare to reduce the potential for air permit violations when an existing flare is out of service and/or the boilers have to be taken off-line. Unit will be replaced under Contract 7088.	Future
Hydroturbine Replacements Design (7570) and Construction (7571)	There are two 1.1 megawatt hydroturbine generators (HTGs) at Deer Island. Electricity is generated using the force of plant effluent as it drops from the disinfection basins into the intake channel beneath each HTG. This facility came on line in July 2001. The HTGs have reached the end of their useful life, and repairs are costly. A condition assessment and LCCA will be performed to determine future repair/replacement options.	Future

Sub-phase Support:	Scope	Status
DISC Application (6241)	Hardware, software, and contract services to implement a plant-wide computerized database of all plant utility systems. Existing programs deemed sufficient, project removed in FY14.	Completed
Document Format Conversion (6791)	Convert DITP construction documents into electronic format and develop a document-reference database. Work is in process, and has several phases. Completed by the end of FY19.	Completed
As-Needed Design Phases 5, 6, 7, 8, 9, and 10 (7090, 7091, 7399, 7400, 7434, 7501, 7502, 7503, 7644, 7645, 7646, 8018, 7981, 7982)	On-going technical design services and/or construction support to supplement existing engineering resources for specialized or complex engineering issues. Initially, two contracts were issued and ran for two years each. For Phase 6, contract length was extended to three years each. Phases 6-1 and 6-2 ended by October 2012, phase 7-1, 7-2, and 7-3 (at \$1.6M each, end April 2016). Phases 8-1, 8-2, and 8-3 were awarded in FY16 at \$1.6M each, for FY17-FY19. Phase 9 Phases 9-1, 9-2, 9-3 were awarded in FY20 and completed in FY23. Phase 10 expected in FY24.	Active
Deer Island As-Needed Technical Design (7121)	A placeholder used to continue the technical design services as described above. Each series of new contracts will be deducted from this placeholder. Funding now runs from FY26 to FY30.	Future

Sub-phase Specialties:	Scope	Status
Sodium Hypochlorite Tank Liner Removal (7089)	Removed the failed lining in tank #1 of the four sodium hypochlorite storage tanks. Completed in September 2006.	Completed
Hypochlorite Tanks 1 & 3 Reline (6764)	Renamed the "Sodium Hypo Tank Repair 1" sub-phase. Included stripping, repairs and relining tank 3. Completed November 2007.	Completed
Hypochlorite Tanks 2 & 4 Reline (6849)	Strip & reline the two remaining sodium hypochlorite storage tanks. Scope included removing ladders and replacing safety railings on the tanks. Completed in October 2008.	Completed
Sodium Hypochlorite and Bisulfite Tanks Replacement Design/ESDC (7749), and Construction (7142)	Based on condition assessments, expect to start replacing tanks.	Future
Primary & Secondary Clarifier Rehab – Design ESDC/REI (6965)	ESDC/REI Services during the Primary & Secondary Clarifier Rehab Constr., below (design by As-Needed Design consultant). Included secondary clarifiers due to deterioration in the longitudinal chains and scum collection systems. Completed September 2013.	Completed
Primary & Secondary Clarifier Rehab Construction (6899)	Replace longitudinal & cross collector chains and sprockets, chain drives, wear shoes; modify tip tubes, replace hose bibs; repair wall expansion joints, add more drop boxes, etc. Added secondary clarifier work in FY09, specified a higher-grade stainless steel which increased the cost by \$30M. Separated out the gravity thickener scope due to the need for separate, distinct schedules. Project awarded at \$59.4M; completed February 2012.	Completed

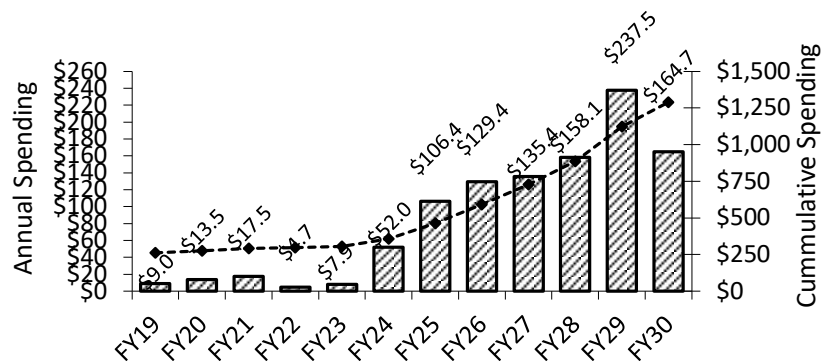
Sub-phase <i>Specialties:</i>	Scope	Status
Gravity Thickener Improvements – Construction (6966)	This subphase was eliminated in FY08, and the scope was included with the Primary Clarifier Rehab work above. Made a stand-alone project again in FY09. The first phase (6966) involved replacing failed fiberglass covers in FY10-12. 6966A, B, and C were added for emergency repairs to center columns in three tanks in FY11. Project completed in June 2012.	Completed
Gravity Thickener Rehabilitation (7428)	Sub-phase pulled from the project above. This phase involves installing catwalks around the perimeter of several tanks, removing concrete blocks in the effluent channels, and modifying the sludge thickener roofing to improve staff access and the operating efficiency.	Completed
Gravity Thickener Center Column Replacement (7427)	Complete replacement of the center columns in all 4 tanks with a higher grade steel, due to the failures experienced in FY11. Contract awarded in FY13, completed by January 2014.	Completed
Odor Control Rehabilitation Design/ESDC (7088), Construction (6538), and REI (6592)	Dropped the Preliminary Design phase and added ESDC/REI to the scope in FY11. The project involves modifications to the plant-wide odor control systems, including the digester gas systems and wet scrubber improvements.	Future
Clarifier W3H Flushing System (7374)	Replaced deteriorated water flushing lines in the clarifier batteries, completed July 2013.	Completed
Clarifier Rehabilitation Phase 2 Design/ESDC (7394), REI (7397), and Construction (7395)	Project to correct deficiencies noted during the first Primary & Secondary Clarifier project. Influent gates not sealing off tanks adequately; effluent launders and aeration systems need repair; and concrete corrosion in primary clarifiers above the water line needs repair and coating to prevent future corrosion. The sludge removal system in primary tanks and aeration/recirculation systems in secondary tanks need to be rehabilitated as well. Design/ESDC contract began in FY15, and construction is currently scheduled for FY23-29.	Active
Scum Skimmer (Clarifier Tip Tube) Replacement (7396)	Scum tip tubes not working properly results in scum build-up in clarifiers that has to be manually collected and transported to the gravity thickeners. Secondary tip tubes replacement was added to the scope, greatly increasing the cost. Completed Oct-13 to Oct-16.	Completed
Digester and Storage Tank Design/ESDC/REI (7052), and Rehabilitation Phase 2 (6240)	The DITP residuals facility includes twelve digesters and two gas handling/sludge storage tanks. During Digester Mods Pipe Replacement (7055), it was noted that additional digester work was needed. Issues with plugged digester recirculation pipes, mixer failures, and overflow box deterioration resulted in increasing the scope needed to correct all deficiencies. Some steel plates in the digesters may also need repair or replacement, and the interior of the digesters needs to be coated.	Active/Future

Sub-phase <i>Specialties:</i>	Scope	Status
Combined Heat & Power (CHP) Study (6963), Design (6730), and Construction (6964)	A system review was done to determine possible options for optimizing the use of methane gas produced from the existing sludge processing system. One option is to construct a CHP facility containing more efficient gas-fired turbines to increase electrical self-generation, and ensure beneficial re-use of all methane gas in the summer while still meeting all plant heat requirements. The CHP facility would be designed to handle the increased methane gas produced by co-digestion, if that project becomes feasible. Depending on the CHP facility design, portions of the 17-year old Thermal Power Plant will be modified or eliminated. A detailed energy alternatives project commenced in FY19, and will be followed by design and construction.	Active
Co-Digestion Design/ESDC/REI and Construction (6822)	Co-digestion construction is for the addition of piping and a receiving tank for the liquid food waste to be delivered to Deer Island. Food waste would be barged to the plant, pumped into the receiving tank, and from there pumped into the digesters.	Future
Co-Digestion Temporary Facility (7148)	Moved from the Residuals CIP to DITP in FY16. The budget was reduced to actual costs incurred since this project is not likely to be continued.	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$1,556,032	\$ 297,107	\$1,258,925	\$7,850	\$52,598	\$52,038	\$581,371	\$669,704

DI Asset Protection



Project Status 5/23	19.6%	Status as % is approximation based on project budget and expenditures. Several previously completed phases for this project are included in the Completed Project list. Contracts in process include the following: As-Needed Design Phase 9-1, 9-2 and 9-3, Clarifier Phase 2 Design and REI, Fire Alarm System Replacement Design, DITP MCC & Switchgear Replacement Design, ESDC and REI, and SSPS VFD Replacement Design. Contracts scheduled to begin in FY23 are: Clarifier Rehab Phase 2 – Construction and REI, Fire Alarm System Replacement Construction, Odor Control Rehab Design, MCC Switchgear Replacement, Digester and Storage Tank Rehab Design, Dystor Membrane Replacement, Cryogenics Plant Equipment Replacement Design among others.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$1,308,809	\$1,556,032	\$247,223	Dec-32	Dec-35	36 mos.	\$145,502	84,632	(\$60,870)

Explanation of Changes

- Project cost change primarily due to award greater than budget for Clarifier Rehabilitation Phase 2 – Construction contract, updated cost estimates for South System Pump Station VFD Replacement – Construction, Fire Alarm System Replacement – Construction, Deer Island Switchgear Replacement – Construction, Deer Island Dystor Membrane Replacements, Deer Island CTG Rebuilds, Centrifuge Replacements - Design/ESCD/REI, Hydroturbine Replacement, Electrical Equipment Upgrades 6, As-Needed Design 10-1, 2 & 3, East/West Odor Control Air Handler Replacement, PICS Fiber Loop Replacement, Chemical Pipe Replacement – Construction, Barge Berth and Pier Facilities Rehabilitation – Construction, Odor Control Rehabilitation Construction, Digester Storage Tank Rehabilitation – Construction, MCC Switchgear Replacement – Construction, Replace Hypochlorite and Bisulfite Tanks, and DI Roof Replacement. Also, inflation adjustments on unawarded contracts.
- Schedule changed primarily due to updated schedule for North Main Pump Station VFD Replacement – Construction contract.
- Spending change primarily due to updated schedules for Electrical Equipment Upgrade 5, NMPS VFD Replacement, Switchgear Relay Replacement - Construction, Digester & Storage Tank Rehabilitation Design/ESDC, Centrifuge Replacements, Cryogenics Plant Equipment Replacement, Odor Control Rehabilitation - Design/ESDC, HVAC Control System Replacement, Hydroturbine Replacement – Construction, HVAC Fume Hoods Replacement, HVAC Mechanical Equipment Replacement, PICS Fiber Loop Replacement, Co-Digestion Design/Build, Chemical Pipe Replacement – Design, Eastern Seawall Construction – 1, Barge Berth and Pier Facilities Rehabilitation – Construction, Combined Heat and Power, Digester Storage Tank Rehabilitation – Construction, and updated cost estimates listed above.

CEB Impacts

- The majority of the projects are required to replace obsolete equipment and systems. Some of the projects are expected to result in decreased maintenance and/or operating costs such as the HVAC equipment replacement. However, the potential benefits from most of the projects are not quantified at this time.

- Benefits of several energy-related projects have been estimated resulting in anticipated annual electrical savings. Some examples include: HVAC Equipment Replacement of \$140,000 (starting in FY31), Future SSPS VFD Replacements (\$120,000 beginning in FY30), and Hydroturbine replacement (\$50,000 in FY33). Any potential impacts of co-digestion and the combined heat and power facility have not yet been quantified or included in the planning estimates due to uncertainty regarding the scope and feasibility of the projects.
- Projects that are expected to reduce maintenance time and other resources are the Cryogenic Plant Equipment Replacement and the Hydroturbine Replacement.

S. 210 Clinton Wastewater Treatment Plant

Project Purpose and Benefits

- Contributes to improved public health*
- Provides environmental benefits*
- Extends current asset life*
- Improves system operability and reliability*

Project History and Background

The Clinton Wastewater Treatment Plant Rehabilitation was completed in 1992. The plant is generally in good condition. Some equipment rehabilitation and replacement projects were recommended in past CIP cycles. Operability of mechanical equipment and maintenance of electric/standby power systems are key elements to minimizing the risk of component failure. Any malfunction of mechanical equipment may impact wastewater treatment, particularly during large storm events that stress the hydraulic capacity of the facility. Key decision making to minimize risks includes the cost/benefit of when to replace aging equipment and which/how many spare parts to pre-purchase. Other uncertainties include technology upgrades to meet future regulatory requirements.

Scope

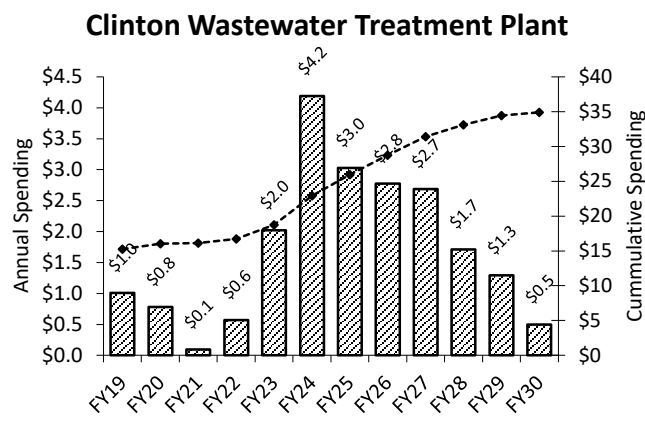
Sub-phase	Scope	Status
Clinton Soda Ash Replacement (7075)	The soda ash delivery system needed for pH control in the activated sludge process was replaced. Completed August 2008.	Completed
Clinton Permanent Standby Generator (7095)	Install a permanent standby generator at the Clinton Wastewater Treatment Plant. Completed November 2007.	Completed
Clinton Digester Cleaning & Rehabs (added concrete repairs and Influent Gates) (7277)	Clinton's two digesters were 20% filled with compacted grit, limiting their efficiency. The new discharge permit's phosphorus limits require both digesters to be used at all times. Therefore, the digesters needed to be emptied, cleaned, and rehabilitated. In FY12, the scope expanded to include installation of two 36-inch influent gates to control flow, to prevent flooding and protect plant assets. In FY14, plant-wide concrete repairs were added to the scope because rebar was exposed in walls, walkways and structural support beams across the primary clarifiers. All construction was completed in FY16; the warranty period ended in FY17.	Completed
Clinton Aeration Efficiency Improvement (and Auxiliary Pumps) (7278)	A study by FS&T recommended replacing mechanical mixers with fine bubble diffusers in three of the six secondary aeration tanks to improve the oxygen transfer and reduce electric costs. In FY12, the scope was expanded to include installation of four submersible auxiliary pumps to increase pumping capacity during high flow conditions. This avoids renting pumps, which was required four times in two prior years. Work completed February 2013.	Completed

Sub-phase	Scope	Status
Phosphorus Reduction Design/ESDC (7377), and Construction (7411)	The new NPDES permit requires compliance with lower phosphorus limits by April 2019 (18 months after the December 2017 start-up). New process equipment was installed to meet the set limit. Design began in FY14, construction in FY16 (which included adding a natural gas line for building heating, and a new electrical back-up generator) completed December 2017. The warranty extends to March 2019.	Completed
Clinton Roofing Rehabilitation (7450)	Replace the tar and gravel roofing on the Administration Building, Chemical Building, Headworks, Digester building, and the Dewatering and Maintenance Shop with EPDM rubber in FY19.	Completed
Clinton Facilities Rehab Design/ESDC/REI (7371), and Construction (7451)	Rehabilitate or replace the grit removal facilities, two belt filter presses, and design for closure of the landfill. Contract will also include Clinton fire alarm replacement work.	Future
NGRID Gas Line (7528)	Agreement with NGrid to construct a natural gas pipeline to convert the plant from oil to natural gas heating. Completed FY17.	Completed
Screw Pumps Replacement Phase 1 (7704), and 2 (7591) and Valves and Pipe Replacement (7372)	There are fifty 4-inch to 8-inch return aerated sludge valves that need replacing, and six 48-inch screw pumps that are 25 years old. Design by As-Needed Consultant. Replace three plant influent screw pumps that are functioning poorly. The three intermediate screw pumps are scheduled to be replaced after Phase 1 is completed; and the valves and pipe replacements were completed in FY22 in a separate project. Phase 1 Screw Pump construction commenced in FY22. Phase 2 will commence in FY25.	Complte/Active/Future
Digester Cover Replacement (7648)	The primary digester cover has reached it's useful life and needs to be replaced. Project broken out from the Clinton Facilities Rehab project. Construction to commence in FY24.	Active
Clinton Storage Facility (7693)	A new facility to be built for parts storage, (valves, pumps, motors, etc.) receiving freight deliveries, and PVC pipe storage.	Future
Clinton SCADA Upgrades (7736)	Replace existing plant control system with a PLC based system. Existing system is obsolete and cannot attain spare parts. System is over 20 years old.	Future
Clariflocculator Valve Replacement (7735)	This project will provide three new 24-inch plug valves on the 24-inch clariflocculator influent piping as well as demolition of four 24-inch stop gates in Distribution Box 4 and installation of three new slide gates with extended stems and handwheel operators supported on the roof of the Sludge Pumping and Chemical Building.	Future

Sub-phase	Scope	Status
Clinton Landfill Closure (7754)	Closure of Clinton Landfill will need to be capped and will include proper drainage. This is regulated per Dep – 310 CMR 19 (Mass Solid Waste Management Facility Regulations).	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$35,628	\$16,721	\$18,907	\$2,021	\$4,477	\$ 4,190	\$14,391	\$2,494



Project Status 5/23	51.3%	Status as % is approximation based on project budget and expenditures. Phosphorus Reduction Construction completed by March 2018. The Clinton Roofing Rehab work was completed in September 2019. Valve and Pipe Replacement was completed in December 2021. Screw Pumps Replacement Phase 1 commenced in January 2022.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$34,925	\$35,628	\$703	Jun-27	Jun-32	60 mos.	\$11,859	\$14,391	\$2,532

Explanation of Changes

- Project cost change primarily due to updated cost estimates for Clinton WWTP Rehabilitation Design/ESDC/REI and Clariflocculator Valve Replacement contracts.
- Schedule changes due to updated schedule for Equipment Storage Building.

- Project spending changed due to updated cost estimates and schedule change listed above, and updated schedules for Landfill Cell No. 1 Closure, and updated cash flows for Screw Pumps Replacement Phase 1 – Construction, Digester Cover Replacement, and Clinton Wastewater Treatment Plant Rehab Design/ESDC/REI.

CEB Impacts

- The projects are required to replace obsolete equipment and systems. The plant influent screw pump and valve and pipe replacements may result in decreased maintenance and/or operating costs although the potential benefits have not been quantified at this time.

S. 271 Residuals Asset Protection

Project Purpose and Benefits

- ☑ *Contributes to improved public health*
- ☑ *Provides environmental benefits*
 - ☑ *Extends current asset life*
- ☑ *Results in a net reduction in operating costs*
- ☑ *Improves system operability and reliability*
 - ☑ *Improves energy efficiency*

Master Plan Project ☑ 2008 Priority Rating 1 (see Appendix 3)

To protect the investment of MWRA ratepayers by ensuring timely replacement of equipment and systems. MWRA expects to replace equipment and structures in the facility as they reach the end of their useful life.

Project History and Background

The Residuals Asset Protection program was created in FY08 as part of the Master Plan. The program consists of the anticipated contracts for maintaining and improving the operations and infrastructure of the biosolids processing plant in the long term. MWRA's Biosolids Processing Facility (aka the "pellet plant") was built in 1991 and expanded in 2001. By 2019, most of the major pieces of processing equipment will be 30 years old. The facility is currently in good condition, but some reinvestment is planned in the FY18-22 timeframe, as discussed in more detail below. For this facility, operability of mechanical equipment and maintenance of electric/standby power systems are key elements to minimizing the risk of component failure. Key decisions to minimize risk hinge on the results from cost/benefit analyses, to determine when to replace equipment. The residuals pelletizing process is also currently energy-intensive; future uncertainties include long-term energy costs and supply.

Under the terms of the contract for operation of the biosolids processing facility, New England Fertilizer Company (NEFCO) was responsible for all facility operation and maintenance including any necessary capital improvements until December 2015. They were obligated to turn the facility back over to the MWRA in an operable condition. The Asset Protection phase is intended to provide a dual-track planning approach addressing: (1) the existing facility capital improvement needs beyond the year 2015, if the Authority continues with pelletization, and (2) the option of assessing alternative technologies prior to the current contract expiration date; which culminated in a decision point in FY15, and was performed as mentioned below.

A comprehensive Residuals Condition Assessment/Reliability Study begun in May 2009 was completed in July 2010. The study found the facility to generally be in good condition with only a few recommendations for improvement. A study to assess the latest technology and regulatory trends planned as a second phase started in FY13 and finished in FY14. The study was intended to narrow the list of viable options for the Authority to consider for long-term implementation. The study examined the feasibility of co-digestion which involves digestion of food wastes and/or fats, oils, and greases (in the digesters at Deer Island Treatment Plant (DITP) and Clinton Wastewater Treatment Plant) to generate additional methane, and determine if there are any changes in the sludge characteristics that may impact the pellet plant. This study also reviewed the adequacy of existing facility components and processes, to provide replacement recommendations based upon the latest existing or alternative technologies. Information developed by these projects will be used by MWRA to produce a prioritized list of recommended design and construction projects that will be scheduled over a 10-year period (FY19-28). Scheduling of upgrade projects will be based on equipment failure risk, construction sequencing to maintain facility operations, and capital expenditure planning.

The Technology and Regulatory Review study provided several major recommendations to the Authority. First, the study found co-digestion to be feasible and potentially beneficial and therefore recommended that the Authority proceeds with projects needed to further evaluate the benefits of that process. As a result, several projects were added to the DITP CIP to achieve that goal. Throughout 2016, efforts were made to determine the best means to transport food waste to DITP. It was determined that barging food waste was the primary acceptable option, but the collection, transport, and delivery via barge was not economically feasible at this time, so co-digestion is currently on hold until the market becomes more developed and associated costs can be more accurately predicted.

Secondly, it was determined that the Authority should continue with pelletization and pursue a five-year extension to the NEFCO contract. Third, it was recommended that larger sludge dryers be installed for increased pelletization capacity at a lower energy cost per ton of sludge processed (further cost-benefit analysis is needed before proceeding). Funding for this element of the project (and other capital expenditures) were also to be points of negotiation with NEFCO.

After considering these recommendations, Authority staff decided to continue with pelletization and negotiated a five-year extension to the pellet plant operations contract with NEFCO. On March 11, 2015 the Board of Directors approved Amendment 1 to contract S345 with NEFCO, which extends the end date to December 31, 2020 and included a \$7 million capital budget funding commitment by the Authority for potential capital projects identified as being necessary over the five-year extension. The projects deemed necessary are being separately bid by the MWRA, and awarded subject to Board approval. This extension will be followed by another long-term competitive procurement. The additional time in this extension allows for a potential increase in competition over the five-year extension; the Authority to better define the operating parameters which may potentially increase competition for the next long-term competitive bid.

For the residuals biosolids processing facility, proposed spending of \$180.3 million on eighteen projects was identified in the 40-year master plan timeframe of FY07 through FY48. The projects identified were merely placeholders in recognition that some capital improvements will likely be required at DITP and/or the pellet plant. Fifteen projects (equaling \$148.6M) out of the eighteen were included in the FY08 CIP. The other three (addressing the rehabilitation of the polymer system, building envelope, and thermal oxidizers) have a priority rating of 3, and therefore have not yet been included in the CIP.

In the FY14 Proposed CIP cycle, the conceptual plan for future design and construction projects was modified; the overall project cost estimate was reduced to \$103.83 million and fewer sub-phases included funding to cover the potential construction projects, since the plan for the future would not be fully developed until after the technology study mentioned above was completed and the findings evaluated, which has been done.

Scope

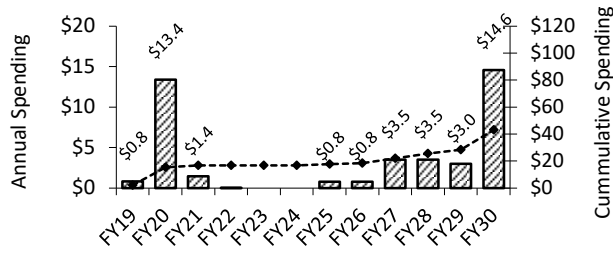
Sub-phase	Scope	Status
Condition Assessment/Reliability Study (7147)	Evaluate the condition of the entire facility at the mid-point of the current contract and then assess other residuals processing options and regulatory changes which may provide cost-saving opportunities. First phase work (present condition assessment) began in May 2009 and finished in July 2010. Work on implementing any short-term recommendations from this phase began in FY11. The 2 nd phase, Technology & Regulatory review began in FY13 and finished in January 2014; recommendations were as discussed above.	Completed

Sub-phase	Scope	Status
Residuals Plant Facility Plan/EIR (7143)	The design and construction of improvements to the plant utilities infrastructure (electric, water, sanitary, and drainage) may be necessary. This CIP project will address issues and/or recommendations identified during the initial study.	Future
Residuals Plant Upgrades – Phase 1 Design & Construction (7153) (includes initial phases to repaint sludge storage tanks and silos; mechanical and electrical improvements as part of the \$7M commitment to NEFCo). Dryer Drum Replacements was added to the scope.	The \$7M included in the NEFCo agreement is under Construction Phase 1, as part of the 5-year NEFCo extension. Funding of \$10.5M is allocated in the Final FY21 CIP for (repainting the sludge storage tanks and pellet storage silos; mechanical improvements and electrical improvements) as agreed to by MWRA and NEFCo. Dryer Drum Replacements was added to the scope and \$3.4M were used from the Residuals Phase 2 Construction Phase.	Completed
Residuals Phase 2 Design (7149), and Construction (7150)	For selection of a consultant to design a series of equipment replacements funded at \$15M for design/ESDC and \$71.6M for various unspecified construction phases. Following approval of the five year extension with NEFCo, phase 2 design work was moved out to begin in FY27; first construction project in FY29. Late in FY18, NEFCo staff informed DITP management that 2 of the 8 dryer drums were no longer functional, and a third drum was nearing the point of failure. NEFCo needs 6 dryer drums to process delivered sludge over a 5-day work week. Failure of a third drum would require adding weekend operations, increasing processing costs.	Future
Residuals Pellet Conveyance Piping Relocation (7173)	Build a separate support system to relocate the pipes (that convey pellets to the "high silo system") that are currently attached to the wall of a building that the MWRA does not own. This project commenced in FY20 and was completed in FY21.	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$107,515	\$16,886	\$90,629	\$0	\$15,649	\$0	\$8,586	\$82,043

Residuals Asset Protection



Project Status 5/23	15.7%	Status as % is approximation based on project budget and expenditures. The Residuals Plant Condition Assessment/Reliability Study was completed in July 2010. The Technology & Regulatory Review contract was completed in January 2014. Residuals Sludge Tank and Silo Coating was completed in September 2018. The Mechanical Improvements/Electrical/Drum Dryer Replacement contract began in June 2019. Pellet Pipe Relocation contract commenced in August 2019. Both were substantially completed by December 2020.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$107,527	\$107,515	(\$12)	Apr-35	Apr-35	none	\$8,986	\$8,586	(\$400)

Explanation of Changes

- Project spending change due to schedule change for Residuals Facility Upgrades – Design.

CEB Impacts

The majority of the projects are required to replace obsolete equipment and systems. Some of the projects may result in decreased maintenance and/or operating costs, however the potential benefits are not quantified at this time.

Introduction to Combined Sewer Overflow (CSO) Program

In 1987, MWRA entered a stipulation in the Federal District Court Order in the Boston Harbor Case ("First Stipulation") by which it accepted responsibility for developing and implementing a long-term CSO control plan for all combined sewer overflows hydraulically connected to MWRA's system, including the outfalls owned and operated by the communities of Boston (BWSC), Cambridge, Chelsea and Somerville (the "CSO communities"). In response to the First Stipulation, MWRA conducted site-specific and watershed based planning both to meet short-term CSO control requirements pursuant to federal regulations, including EPA Nine Minimum Controls ("NMC"), and to develop a long-term control plan to bring Boston area CSOs into compliance with the Federal Clean Water Act and Massachusetts Surface Water Quality Standards. MWRA developed these plans in conformance with federal and state CSO policies and associated guidance documents, which evolved during MWRA's nearly 20-year planning period, to 2006.

EPA's National CSO Policy (April 1994) requires CSO permittees to develop and implement a set of system optimization measures and reporting procedures intended to quantify and minimize CSO discharges in the short term, in part using detailed system characterization, easily implemented and less expensive system improvements and optimized operations and maintenance. In compliance with the policy, MWRA submitted its NMC compliance documentation by January 1, 1997, as required. While most of the reported compliance measures involve operations, maintenance and regulatory functions of MWRA that are funded through the Current Expense Budget, system characterization and hydraulic optimization measures described below were funded through the CIP.

The National Policy also requires permittees to develop and implement a long-term control plan in accordance with the provisions of the policy. In the CIP, MWRA undertook two major planning efforts: one in the period 1986 through 1990, which produced the 1990 CSO Facilities Plan primarily in accordance with the EPA CSO Strategy of 1989, and a second and final planning effort in 1992-1997, which produced a revised long-term plan for CSO control that MWRA recommended in July 1997. With subsequent modifications to the plan, MWRA attained full regulatory and court approval of the revised control plan in April 2006.

MWRA's CSO planning efforts were primarily conducted under the System Master Planning phase of the CIP and produced the following components of a broad plan to control CSO discharges and meet water quality standards:

- Through extensive inspections, system monitoring and modeling, MWRA developed a detailed, field-calibrated assessment of its planned collection and treatment system performance in advance of developing a long-term CSO control plan. The performance assessment incorporated major capital investments in the sewer system already underway or planned by MWRA, including upgrades to the transport system, pumping stations, headworks and Deer Island Treatment Plant. Together with MWRA's and the CSO communities' efforts in the late 1980's and the 1990's to operate and maintain their respective systems more efficiently, these improvements were shown to effectively maximize the system's capacity to control wet weather flows and markedly reduce CSO discharges system-wide. In the period 1988 through 1992, total annual CSO discharge predicted for the Typical Year Rainfall dropped from 3.3 billion gallons to 1.5 billion gallons, with approximately 51% of the remaining discharge treated at five MWRA CSO screening and disinfection facilities. The Charles River especially benefited from these improvements.
- In 1993-1994, MWRA presented a System Optimization Plan ("SOP"), which recommended approximately 160 low cost, easily implemented system modifications to maximize wet weather storage and conveyance. The SOP projects, which were fully implemented by MWRA and the CSO communities by 1997, further reduced CSO discharge by about 20 percent.
- MWRA recommended an extensive set of larger projects covering a range of control technologies to achieve long-term, site-specific CSO control goals using watershed-based assessments of receiving water impacts and uses. MWRA presented a conceptual plan of these improvements in 1994 and refined the recommendations in a facilities plan and environmental impact report it issued in 1997. The long-term plan received initial federal and state approvals in early 1998, allowing MWRA to move the projects into design and construction.
- As MWRA proceeded with implementation of the projects, it evaluated and recommended several adjustments and additions to the long-term plan in the period 1998 through 2006. These adjustments and additions responded to regulatory inquiries seeking higher levels of control (Charles River) or to new information that

raised concerns about construction requirements, cost or CSO control performance (North Dorchester Bay, Reserved Channel, East Boston, and Alewife Brook). A final, comprehensive long-term control plan was approved by EPA and DEP in March 2006 and accepted by the Federal Court in April 2006. This plan and its predicted level of CSO control for each outfall was formally amended in May 2008 to revise the long-term CSO discharges at the Prison Point Facility, based on hydraulic optimization MWRA incorporated into the operations of the facility pursuant to milestones in Schedule Seven. MWRA predicts that the long-term plan, scheduled to be completed in December 2015, will reduce total annual CSO discharge for the Typical Year Rainfall to 0.4 million gallons (an 88% reduction from the 1988 level), with 93% of the remaining discharge to be treated at four MWRA screening and disinfection/dechlorination facilities.

On April 27, 2006, Federal District Judge Richard G. Stearns approved a joint motion of the U.S. Department of Justice (DOJ), EPA, and MWRA that provides a comprehensive resolution of outstanding issues related to MWRA's CSO program. Under the approved motion, MWRA entered a Second CSO Stipulation by which it agreed to implement its previously recommended plans for Alewife Brook/Upper Mystic River and East Boston and to undertake additional work to further reduce CSO discharges to the Charles River from its Cottage Farm CSO Facility. The Cottage Farm facility had been the subject of discussions between EPA and MWRA and related investigations by MWRA since MWRA first issued its long-term control plan in 1997. The additional Charles River work is predicted to reduce CSO discharges from Cottage Farm to 2 activations and 6.3 million gallons in the Typical Year, from the previous goal of 6 activations and 23.6 million gallons. The scope, milestones and performance goals of other CSO projects remain unchanged.

The Federal Court ordered schedule had also contained three unmet milestones related to completion of the CSO control plans for Alewife Brook/Upper Mystic River, East Boston, and region-wide floatables control and outfall closings. The accepted joint motion and the revised court schedule ("Schedule Seven") that was created from it adjusted several previous project milestones and added milestones for the revised Charles River CSO control plan.

In exchange for MWRA agreeing to implement its revised long-term control plan, DEP agreed to issue a series of five (5), up to three-year extensions to the water quality variances for the Lower Charles River Basin and the Alewife Brook/Upper Mystic River through 2020. As they relate to MWRA, the terms and conditions of the variance extensions would be limited to the requirements of the Court Order (i.e. MWRA's responsibility is to implement the long-term control plan contained in the revised Schedule Seven). Pursuant to an agreement reached by MWRA, DEP and EPA in the spring of 2019, MWRA will perform water quality modeling of Alewife Brook/Upper Mystic River and Lower Charles River Basin as part of its CSO performance assessment. In turn, DEP issued 5-year variances for these water bodies on August 30, 2019, effective through August 31, 2024. These variances, issued to MWRA, the City of Cambridge (Charles River, Alewife Brook/Upper Mystic River) and the City of Somerville (Alewife Brook/Upper Mystic River), also require public notification of CSO discharges, progress reports and public briefings on the 2018-2021 CSO Performance Assessment, the evaluation of additional CSO mitigation projects defined in the variances, and the development of updated CSO control plans for these waters, among other CSO and CSO impact mitigation requirements.

The Second CSO Stipulation (2006) replaces the stipulation entered in 1987 that established MWRA's responsibility to develop and implement a region-wide CSO long-term control plan. The Second CSO Stipulation states that once MWRA has implemented the recommended plan and demonstrated that it meets the specified goals for activation frequency and discharge volumes, each CSO community will be solely responsible for level of control and other regulatory requirements at the CSO outfalls it owns and operates in accordance with its NPDES discharge permit. These important conditions in the Second Stipulation provided much greater certainty to the MWRA and its ratepayers relative to the scope and cost of the CSO program and its projects through 2020. The elements of the final long-term CSO control plan and its numerical CSO discharge goals for each receiving water segment are presented in Table 1 on the following page.

The CSO project schedules in Schedule Seven are aggressive and reflect project-specific design, permitting and construction requirements. Cost risks include unforeseen subsurface conditions, utility conflicts and the need to manage traffic and community impacts in densely populated neighborhoods. MWRA entered into memoranda of understanding (MOU) and financial assistance agreements (FAA) with BWSC, City of Cambridge and Town of Brookline, by which each community implemented one or more of the 35 CSO projects and MWRA funded eligible engineering, construction and force account costs. The BWSC MOU/FAA (9 projects) ended on June 30, 2017. MWRA and BWSC entered into a new four-year financial assistance agreement for Dorchester Interceptor Inflow Removal (formerly part of the South Dorchester Bay sewer separation project) effective beginning July 1, 2017.

Under this agreement, BWSC completed an inflow removal construction contract by June 30, 2021 when the Dorchester Agreement came to an end. In June 2021, MWRA and BWSC entered a new financial assistance agreement transferring \$2.2 million of remaining funds in the Dorchester Agreement for construction of “East Boston Sewer Separation Contract 3 and Other CSO Improvements”. The Town of Brookline MOU/FAA (1 project) ended on July 31, 2014, and the City of Cambridge MOU/FAA (5 projects) ended on June 30, 2018. East Boston sewer separation work is ongoing and other construction includes the replacement of the tide gate at MWR205. Design work includes Somerville Marginal CSO Facility New Pipe, CHE008 Pipe Replacement. MWRA and BWSC are drafting a new FAA/MOU for consideration by the Board of Directors in association with the design and construction of improvements to BOS017, BOS062, BOS065 and BOS070.

Table 1: Approved CSO Control Plan and Capital Cost by Receiving Water Segment

Receiving Water	CSO Discharge Goals (Typical Year Rainfall)		Projects*	Capital Cost* (\$ millions)
	Activations	Volume (million gallons)		
Alewife Brook/Upper Mystic River	7 untreated and 3 treated @ Somerville Marginal	7.3 3.5	<ul style="list-style-type: none"> Cambridge/Alewife Sewer Separation MWR003 Gate and Rindge Siphon Relief Interceptor Connections/Floatables Connection/Floatables at Outfall SOM01A Somerville Baffle Manhole Separation Cambridge Floatables Control (portion) 	110.0
Mystic River/Chelsea Creek Confluence and Chelsea Creek	4 untreated and 39 treated @ Somerville Marginal	1.1 57.1	<ul style="list-style-type: none"> Somerville Marginal CSO Facility Upgrade Hydraulic Relief at BOS017 BOS019 Storage Conduit Chelsea Trunk Sewer Replacement Chelsea Branch Sewer Relief CHE008 Outfall Repairs East Boston Branch Sewer Relief (portion) 	96.1
Charles River (including Stony Brook and Back Bay Fens)	3 untreated and 2 treated @ Cottage Farm	6.8 6.3	<ul style="list-style-type: none"> Cottage Farm CSO Facility Upgrade Stony Brook Sewer Separation Hydraulic Relief at CAM005 Cottage Farm Brookline Connection and Inflow Controls Brookline Sewer Separation Bulfinch Triangle Sewer Separation MWRA Outfall Closings and Floatables Control Cambridge Floatables Control (portion) 	88.9
Inner Harbor	6 untreated and 17 treated @ Prison Point	9.1 243.0	<ul style="list-style-type: none"> Prison Point CSO Facility Upgrade Prison Point Optimization East Boston Branch Sewer Relief (portion) 	49.7
Fort Point Channel	3 untreated and 17 treated @ Union Park	2.5 71.4	<ul style="list-style-type: none"> Union Park Treatment Facility BOS072-073 Sewer Separation and System Optimization BWSC Floatables Control Lower Dorchester Brook Sewer Modifications 	72.0
Constitution Beach	Eliminate		<ul style="list-style-type: none"> Constitution Beach Sewer Separation 	3.7
North Dorchester Bay	Eliminate		<ul style="list-style-type: none"> N. Dorchester Bay Storage Tunnel and Related Facilities Pleasure Bay Storm Drain Improvements Morrissey Blvd Storm Drain 	253.7
Reserved Channel	3 untreated	1.5	<ul style="list-style-type: none"> Reserved Channel Sewer Separation 	70.5
South Dorchester Bay	Eliminate		<ul style="list-style-type: none"> Fox Point CSO Facility Upgrade (interim improvement) Commercial Pt. CSO Facility Upgrade (interim improvement) South Dorchester Bay Sewer Separation 	124.4
Neponset River	Eliminate		<ul style="list-style-type: none"> Neponset River Sewer Separation 	2.4
Regional			<ul style="list-style-type: none"> Planning, Technical Support and Land Acquisition 	61.9
TOTAL		410 381		933.2

Treated				
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*Floatables controls are recommended at remaining outfalls and are included in the listed projects and capital budgets.

MWRA commenced implementation of the long-term CSO control plan projects in 1996. Project schedules, which reflect compliance with Federal Court milestones, are presented in Table 2 on the following page. By December 2015, MWRA and the CSO communities had completed all 35 projects in the plan. The completed CSO projects, together with earlier improvements to MWRA's wastewater conveyance and treatment systems, including the upgraded Deer Island Treatment Plant and associated pump stations, are predicted and intended to reduce the total annual volume of CSO discharge in MWRA's federal and state regulatory-approved Typical Rainfall Year from 3.3 billion gallons in 1988 to 0.4 billion gallons, an 88% reduction, with 93% of the remaining overflow receiving treatment at MWRA's four long-term CSO facilities.

Table 2: CSO Control Plan Project Schedules

Project		Commence Design	Commence Construction	Complete Construction
North Dorchester Bay Storage Tunnel and Related Facilities		Aug 97	Aug 07	May 11
Pleasure Bay Storm Drain Improvements		Sep 04	Sep 05	Mar 06
Hydraulic Relief Projects	CAM005 Relief	Aug 97	Jul 99	May 00
	BOS017 Relief		Jul 99	Aug 00
East Boston Branch Sewer Relief		Mar 00	Mar 03	Jul 10
BOS019 CSO Storage Conduit		Jul 02	Mar 05	Mar 07
Chelsea Relief Sewers	Chelsea Trunk Sewer Relief	Jun 97	Sep 99	Aug 00
	Chelsea Branch Sewer Relief		Dec 99	Jun 01
	CHE008 Outfall Repairs		Dec 99	Jun 01
Union Park Detention/Treatment Facility		Dec 99	Mar 03	Apr 07
CSO Facility Upgrades and MWRA Floatables Control	Cottage Farm Upgrade	Jun 96	Mar 98	Jan 00
	Prison Point Upgrade		May 99	Sep 01
	Commercial Point Upgrade		Nov 99	Sep 01
	Fox Point Upgrade		Nov 99	Sep 01
	Somerville-Marginal Upgrade		Nov 99	Sep 01
	MWRA Floatables Control and Outfall Closings		Mar 99	Mar 00
Brookline Connection and Cottage Farm Overflow Interconnection and Gate		Sep 06	Jun 08	Jun 09
Optimization Study of Prison Point CSO Facility		Mar 06	Mar 07	Apr 08
South Dorchester Bay Sewer Separation		Jun 96	Apr 99	Jun 07
Stony Brook Sewer Separation		Jul 98	Jul 00	Sep 06
Neponset River Sewer Separation			Apr 96	Jun 00
Constitution Beach Sewer Separation		Jan 97	Apr 99	Oct 00
Fort Pt Channel Conduit Sewer Separation and System Optimization		Jul 02	Mar 05	Mar 07
Morrissey Boulevard Storm Drain		Jun 05	Dec 06	Jul 09
Reserved Channel Sewer Separation		Jul 06	May 09	Dec 15
Bulfinch Triangle Sewer Separation		Nov 06	Sep 08	Jul 10
Brookline Sewer Separation		Nov 06	Nov 08	Apr 13
Somerville Baffle Manhole Separation			Apr 96	Dec 96
Cambridge/Alewife Brook Sewer Separation	CAM004 Stormwater Outfall and Detention Basin		Apr 11	Apr 13
	CAM004 Sewer Separation	Jan 97	Jul 98/Sep 12	Dec 15
	CAM400 Manhole Separation	Oct 08	Jan 10	Mar 11
	Interceptor Connection Relief/Floatables Control at Outfalls CAM002, CAM401B and CAM001	Oct 08	Jan 10	Oct 10
	MWR003 Gate and Rindge Ave. Siphon Relief	Mar 12	Aug 14	Oct 15
	Connection Relief/Floatables Control at SOM01A	Mar 12	Sep 13	Dec 13
Region-wide Floatables Control and Outfall Closings		Sep 96	Mar 99	Dec 07

MWRA's CSO program includes temporary flow metering and other efforts to collect and evaluate new data to track system performance. The performance of the MWRA and CSO community sewer systems is continuously improving as CSO and non-CSO projects are completed. Updated assessments of the system's hydraulic performance and updated estimates of CSO discharges using actual field data and computer model simulations are essential to verify the predicted benefits of the CSO-related improvements as they are completed, to ensure that the system hydraulic model reflects updated conditions, and to support continuing CSO mitigation efforts and long-term goal tracking.

MWRA's NPDES permit and the variances for the Charles River and Alewife Brook/Upper Mystic River require MWRA to estimate CSO discharges at each permitted outfall for all storm events on an annual basis. This is accomplished by MWRA staff using the InfoWorks collection system model and data from permanent and temporary meters located in the interceptor system, at CSO treatment facilities, and at other CSO outfalls. In addition, the Federal Court schedule requires MWRA to conduct a system-wide performance assessment after completing the CSO projects. The court schedule requires MWRA to commence the performance assessment by January 2018 and submit a report on the assessment findings to EPA and DEP by December 2021. MWRA issued the Notice to Proceed with Contract 7572, CSO Post-Construction Monitoring and Performance Assessment, on November 8, 2017, ahead of and in compliance with the January 2018 milestone.

Anticipated operating cost impacts of the CSO program are summarized below and will be further developed as part of the planning and design phases for individual projects.

Program

The following projects are court mandated, are recommended in MWRA's approved long-term CSO control plan, and are required to meet Massachusetts Surface Water Quality Standards.

Project	Purpose
MWRA Managed	
North Dorchester Bay & Reserved Channel	Virtually eliminate CSO discharges (25-year storm control) and provide a 5-year storm level of separate stormwater control to minimize beach closings along North Dorchester Bay in South Boston.
Hydraulic Relief	Eliminate hydraulic restrictions between local and MWRA systems at two locations, in Boston (Outfall BOS017) and Cambridge (Outfall CAM005) to improve collection and conveyance of wet weather flows, thereby reducing CSO discharges into the Mystic and Charles Rivers, respectively. Somerville Marginal New Pipe Connection was added in FY23 that will allow for by-pass of the existing Somerville Marginal CSO facility and carry higher flows to the Prison Point Facility in storm events.
East Boston Branch Sewer Relief	Increase hydraulic capacity and provide long-term structural integrity to MWRA's East Boston Branch Sewer through the replacement or rehabilitation of the existing sewers. Completion of this project will increase wet weather transport capacity and reduce CSO discharges along the East Boston shoreline, minimizing CSO impacts to the Mystic/Chelsea Confluence, Chelsea Creek and Boston Inner Harbor and facilitating the beneficial uses of these receiving water segments.
BOS019 Storage Conduit	Control CSO discharges at Outfall BOS019, which discharges to the Little Mystic Channel in Charlestown, by storing most of the overflows and pumping them back into the interceptor system after storms.
Chelsea Trunk Sewer Relief	Control CSO discharges at Outfalls CHE002, CHE003, CHE004, and CHE008, which discharge to the Mystic/Chelsea Confluence and Chelsea Creek, by relieving a local trunk sewer and the MWRA Chelsea Branch Sewer and by repairing Outfall CHE008. The Chelsea Branch Sewer relief project also provides relief to the lower portion of the Revere Extension Sewer to improve service and control surcharging.
Union Park Detention Treatment Facility	Reduce the frequency and impacts of CSO discharges from the BWSC Union Park Pumping Station, which discharges into the Fort Point Channel at Outfall BOS070, by providing fine screening, disinfection, dechlorination and a level of detention and solids removal.

Project	Purpose
Upgrade Existing CSO Facilities and MWRA Floatables Control	Minimize CSO impacts to the Lower Charles River, Upper Inner Harbor, Mystic/Chelsea Confluence and South Dorchester Bay receiving waters by upgrading five MWRA CSO treatment facilities (Fox Point, Commercial Point, Cottage Farm, Prison Point, and Somerville Marginal), and providing floatables control at MWRA CSO outfalls along the Lower Charles River Basin that are not associated with treatment facilities.
MWR003 Gate, Rindge Ave. Siphon Relief and SOM01A	Minimize CSO discharges to Alewife Brook as part of MWRA's Alewife Brook CSO control plan and provide sewer system flood control in extreme storms with a control gate at outfall MWR003 and relief of MWRA's Rindge Ave. Siphon. Upgrade local connection capacity and provide floatables control at the City of Somerville's Outfall SOM01A.
Charles River CSO Controls	Bring the MWRA's "Brookline Connection" into service and implement Cottage Farm influent gate controls and other facility inflow controls to minimize treated discharges to Lower Charles River Basin at the Cottage Farm facility.
Community Managed	
South Dorchester Bay Sewer Separation (Fox Point)	Eliminate CSO discharges to South Dorchester Bay by separating combined sewer systems in Dorchester. This project allows MWRA to decommission the Fox Point CSO Facility. Includes additional inflow removal by BWSC from its Dorchester Interceptor system following the closing of CSO outfalls.
South Dorchester Bay Sewer Separation (Commercial Point)	Eliminate CSO discharges to South Dorchester Bay by separating combined sewer systems in Dorchester. This project allows MWRA to decommission the Commercial Point CSO Facility.
East Boston CSO Control	As part of the CSO Post construction assessment, it was determined that although BWSC CSO outfall BOS003, BOS009 and BOS014 have been substantially reduced as part of the East Boston Branch Sewer Relief project, additional work is needed to meet Long Term Control Plan (LTCP) goals. Therefore, MWRA has entered into a new financial assistance agreement to contribute to the construction of "East Boston Sewer Separation Contract 3" to begin in June 2021, and includes the replacement of 2,300 L.F. of sewer, 4,000 L.F. of sewer rehabilitation, and the installation of 7,600 L.F. of storm drains and a new connection from BOS014-2 to the East Boston Branch Relief Sewer (Condor St. Sewer) which is expected to achieve LTCP goals.
Stony Brook Sewer Separation	Minimize CSO discharges to Stony Brook Conduit and the Back Bay Fens, both of which drain to the Lower Charles River Basin, by separating combined sewer systems in parts of Roxbury and Jamaica Plain. Implementation of this project is intended to reduce the number of overflows to the Stony Brook Conduit from as many as 22 to 2 in the Typical Year and reduce annual CSO discharge volume by 99.7%.
Neponset River Sewer Separation	Eliminate CSO discharges to the Neponset River and protect water quality at downstream swimming areas in South Dorchester (primarily Tenean Beach) by separating combined sewer systems in the Neponset section of Dorchester and by permanently closing CSO regulators associated with Outfalls BOS093 and BOS095.
Constitution Beach Sewer Separation	Eliminate CSO discharges at the Constitution Beach CSO Facility, allowing decommissioning of the facility, by separating combined sewer systems in parts of East Boston.
Cambridge Alewife Brook Sewer Separation	Minimize CSO discharges to Alewife Brook by separating combined sewer systems in parts of Cambridge and upgrading local system connections to MWRA's Alewife interceptors. Close certain outfalls.
BWSC Floatables Control	Limit the discharge of floatable materials from five BWSC combined sewer outfalls along Boston Inner Harbor and Fort Point Channel.
Cambridge Floatables Control	Limit the discharge of floatable materials from Cambridge CSO outfalls that will remain following completion of MWRA's CSO control plan.

Project	Purpose
Fort Point Channel Sewer Separation	Minimize CSO discharges to Fort Point Channel by separating sewer systems tributary to Outfalls BOS072 and BOS073. Implementation of the recommended sewer separation plan will reduce the number of overflows from these outfalls from as many as 23 to zero in the Typical Year. Also, relocate a CSO regulator and perform limited sewer separation to reduce CSO discharges from the Lower Dorchester Brook Sewer to Fort Point Channel with a MWRA funding cap of \$2.03 million to BWSC. The work associated with the Fort Point Channel & Mystic includes modification to a siphon structure to divert flows away from BOS017; a secondary connection at BOS062; the raising of a weir at BOS065 and potential adjustments at BOS064 to address a slight increase given modification to 062 and 065; and, modifications to the Boston Main Interceptor to reduce CSO volumes and activations at 070 DBC.
Morrissey Boulevard Drain	Reroute stormwater away from the Outfall BOS087 tributary area and the North Dorchester Bay storage tunnel to Savin Hill Cove in large storms, to increase the level of stormwater control along the South Boston beaches provided by the tunnel.
Reserved Channel Sewer Separation	Minimize CSO discharges to Reserved Channel by separating combined sewer systems in a portion of South Boston. Implementation of the recommended sewer separation plan will reduce the number of overflows to Reserved Channel from as many as 37 to 3 in the Typical Year.
Brookline Sewer Separation	Separate several areas of Brookline, totaling 72 acres, where there are remaining combined sewers tributary to MWRA's Charles River Valley Sewer. The project is intended to reduce treated CSO discharges to the Lower Charles River Basin at the Cottage Farm Facility.
Bulfinch Triangle Sewer Separation	Separate the combined sewers in a 61-acre area of Boston bounded by North Station, Haymarket Station, North Washington St., and Cambridge St. The project is intended to reduce CSO discharges to the Lower Charles River Basin and Upper Inner Harbor, reduce overflows to the Prison Point CSO Facility, and close outfall BOS049.
CSO Support	
CSO Planning and Support	The goals of the CSO Program are to minimize CSO discharges, greatly reduce beach closings following wet weather events, and maximize the beneficial use of CSO receiving waters, in compliance with state water quality standards. This project includes CSO conceptual planning, system master planning, and facilities planning/environmental review that support these goals. It also includes directly related watershed planning activities, development of short-term CSO control measures (known as System Optimization Plans, or SOPs), various as-needed technical support and system performance assessments, including the court-mandated CSO performance assessment in the period 2018-2021, project evaluations required by conditions in CSO variances, and the acquisition of land, easements and construction permits required for CSO project implementation. Future Design phase for further CSO control scope to be defined.

Expenditure Forecast (in \$000s) and Program Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$933,246	\$911,927	\$21,319	\$2,800	\$12,331	\$7,459	\$16,353	\$2,167

Program Status 5/23	97.9%	Status as % is approximation based on project budget and expenditures. MWRA and the CSO communities completed the remaining Long-Term CSO Control projects in December 2015 in compliance with Schedule Seven. (See individual project status and background information).
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Changes to Program Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$ 916,743	\$933,246	\$16,503	Jan-24	Nov-25	22 mos.	\$2,068	\$16,353	\$14,285

Explanation of Changes

- Project cost and spending change due to addition of Fort Point Channel & Mystic, and CSO Updated Control Plan Design contracts, and updated cost estimates for Somerville Marginal New Pipe Connection contracts, and Chelsea 008 Connection Relief work.
- Schedule changed due to additional CSO control work added for Fort Point Channel & Mystic.

CEB Impacts

- \$500,000 for South Boston CSO Tunnel Inspection/Cleaning and Outfalls Inspection in FY27.

S. 349 Chelsea Trunk Sewer Relief

Project Purpose and Benefits

- Contributes to improved public health*
- Provides environmental benefits*
- Fulfills a regulatory requirement*
- Improves system operability and reliability*

To control CSO discharges at outfalls CHE002, CHE003, CHE004, and CHE008 in accordance with MWRA’s approved long-term CSO control plan. These outfalls discharge to the Mystic River/Chelsea Creek Confluence and Chelsea Creek. In addition, the project will relieve the MWRA Chelsea Branch Sewer as well as the lower portion of the Revere Extension Sewer to improve service and control surcharging. The project is court mandated, is in accordance with MWRA’s approved long-term CSO control plan, and is required to meet DEP water quality standards.

Project History and Background

This project combines three components recommended in MWRA’s long-term CSO control plan: 1) relief of a City of Chelsea-owned trunk sewer to minimize CSO discharges to the Inner Harbor at three outfalls, 2) relief of the MWRA Chelsea Branch Sewer and Revere Extension Sewer to minimize CSO discharges to Chelsea Creek and reduce surcharging in the upstream transport system, and 3) repair of the existing CSO pipe in Chelsea at outfall CHE008. All of the work is complete and the contracts have been closed out.

Scope

Sub-phase	Scope
Design/CS/RI (6198)	Design, construction services, and resident inspection for the entire project.
Chelsea Trunk Relief (6262)	The existing Chelsea Trunk Sewer, which varies in diameter from eight to 15 inches, was replaced with 2,300 feet of 30-inch diameter pipe. Information obtained during design about the physical conditions of the CHE002, CHE003, and CHE004 outfalls led to a decision to include rehabilitation of sections of the CHE002 and CHE003 outfalls. Underflow baffles were installed at each regulator to provide floatables control.
Chelsea Branch Sewer (6263)	The MWRA Chelsea Branch and Revere Extension Sewers, which run in parallel along Eastern Avenue in Chelsea, were replaced and/or relieved with approximately 4,200 feet of 42-inch pipe and 3,500 feet of 66-inch pipe along or near Cabot Street and along Eastern Avenue in Chelsea. The construction also included repairs at outfall CHE008. One underflow baffle was installed at the sole regulator structure associated with this outfall to provide floatables control.
Rehab/Chelsea Branch/Revere Extension (6370)	Cured in place pipe rehabilitation methods were used to line approximately 4,200 feet of 36-inch pipe in the Chelsea Branch and 3,000 feet of 54-inch pipe in the Revere Extension Sewer.
Modify Chelsea Screen House (6371)	Installations of connection points and provision of flow control at the Chelsea Screen House in support of the Chelsea Branch Sewer rehabilitation.
Chelsea 008 Pipe Replacement (7915)	Replacement of the existing 30-inch ductile iron cement-lined pipe with a new 48-inch pipe that will likely result in attainment of the LTCP goals for the CHE008 outfall. The pipe replacement is approximately thirty feet in length connecting the City of Chelsea’s CHE008 regulator (RE-081) to the MWRA’s Chelsea Branch Sewer at Structure C. The work includes modifications to RE-081 and Structure C to accommodate for the pipe increase, installation of a steel plate and the demolition of an existing weir wall in Structure C.

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$31,779	\$29,779	\$ 2,000	\$1,000	\$1,000	\$1,000	\$1,000	\$0

Project Status 5/23	94.3%	Status as % is approximation based on project budget and expenditures.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$31,179	\$31,779	\$600	Jun-23	Sep-23	3 mos.	\$0	\$1,000	\$1,000

Explanation of Changes

- Project cost and spending changed due to updated cost and schedule for Chelsea 008 Connection Relief work.

CEB Impact

- No impacts identified at this time.

S. 354 Hydraulic Relief

Project Purpose and Benefits

- Contributes to improved public health*
- Provides environmental benefits*
- Fulfills a regulatory requirement*

Elimination of hydraulic restrictions between local and MWRA systems at locations in Boston and Cambridge to improve transport of wet weather flows, thereby reducing CSO discharges into the Mystic and Charles Rivers. The project is court mandated, is in accordance with MWRA's approved long-term CSO control plan, and is required to meet DEP water quality standards.

Project History and Background

This project combines two local hydraulic relief projects, one in Cambridge to minimize CSO discharges at CAM005 and one in Charlestown to minimize CSO discharges at BOS017.

In Cambridge, the 24-inch, 40-foot long dry weather connection between the CAM005 regulator and the North Charles Metropolitan Sewer, adjacent to Mount Auburn Hospital, was relieved with a new 54-inch connection.

In Charlestown at BOS017, 190 feet of 36-inch pipe were installed in Sullivan Square to divert two local (BWSC) combined sewers to a direct connection with the Cambridge Branch Sewer. In addition, a 10-foot long restriction between the Charlestown and Cambridge Branch Sewers, adjacent to Sullivan Square, was eliminated. This improvement is expected to lower hydraulic grade lines in the Charlestown Branch Sewer during wet weather.

Somerville Marginal New Pipe Connection was added since additional CSO control was needed. The new pipe will allow for by-pass of the existing Somerville Marginal CSO facility and carry higher flows to the Prison Point Facility in storm events. The new pipe will include 20feet of 36-inch diameter pipe, a connection chamber and associated monitoring systems.

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$4,458	\$2,295	\$ 2,163	\$0	\$0	\$ 1,300	\$2,163	\$0

Project Status 5/23	51.5%	Status as % is approximation based on project budget and expenditures.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$3,555	\$4,458	\$903	Jan-24	Dec-24	12 mos.	\$1,260	\$2,163	\$903

Explanation of Changes

- Project cost and spending change due to updated cost estimates for Somerville Marginal New Pipe Connection.
- Project schedule change due to updated schedule for Somerville Marginal New Pipe Connection.

CEB Impact

- No impacts identified at this time.

S. 341 South Dorchester Bay Sewer Separation (Commercial Point)

Project Purpose and Benefits

- Contributes to improved public health*
- Provides environmental benefits*
- Fulfills a regulatory requirement*

This project, together with sewer separation at Fox Point, will eliminate CSO discharges to South Dorchester Bay by separating combined sewer systems in Dorchester. The project is court mandated, is in accordance with MWRA's approved long-term CSO control plan, and is required to meet DEP water quality standards.

Project History and Background

This project involves the construction of new storm drains and appurtenant structures, relocation of storm runoff connections from the existing combined sewers to the new storm drains, and rehabilitation of the existing combined sewers for use as sanitary sewers. The plan calls for construction of approximately 65,000 feet of new storm drains. BWSC is implementing the project with MWRA funds.

A contract for design services was executed by Boston Water & Sewer Commission (BWSC) in June 1996, and a preliminary design report was submitted in December 1997. BWSC executed a separate contract for construction management services in December 1998 and commenced construction in April 1999. BWSC completed all of the sewer separation contracts and closed all of the CSO regulators tributary to South Dorchester Bay by June 2007, and MWRA decommissioned the Commercial Point CSO Facility in November 2007. BWSC is conducting flow monitoring and hydraulic model evaluations to verify that sufficient inflow has been removed from the sewer system and the project performance objectives for the sewer system have been achieved. Downspout disconnection and other infiltration/inflow removal is scheduled to continue through June 2021.

Scope

Sub-phase	Scope	Status
Design (6154)	Design services for construction contracts to be bid, awarded, and managed by BWSC.	Completed
Construction (6248)	Construction of 65,000 feet of new storm drains and appurtenant structures, managed by BWSC. Relocation of storm runoff connections from the existing combined sewers to the new storm drains, rehabilitation of the existing combined sewers for use as sanitary sewers, individual building downspout removal and street paving are also included.	Completed
Dorchester Interceptor Inflow Removal Construction (7576)	Phase to address Dorchester Interceptor Inflow Removal work with funding pursuant to a phase-specific financial assistance agreement with BWSC. Previously, work was included in Construction phase listed above.	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$61,443	\$61,443	\$0	\$0	\$1,581	\$0	\$0	\$0

Project Status 5/23	100%	Status as % is approximation based on project budget and expenditures.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$61,443	\$61,443	\$0	Jun-21	Jun-21	None	\$0	\$0	\$0

Explanation of Changes

- N/A.

CEB Impacts

- No impacts identified at this time.

S. 356 Fort Point Channel Sewer Separation

Project Purpose and Benefits

- ☑ *Contributes to improved public health*
- ☑ *Provides environmental benefits*
- ☑ *Fulfills a regulatory requirement*
- ☑ *Extends current asset life*

To minimize CSO discharges to Fort Point Channel by separating combined sewer systems tributary to outfall BOS073 and implementing system optimization measures at BOS072. Implementation of the recommended sewer separation plan will reduce the number of overflows from these outfalls from as many as 23 to zero in a typical year. This project is court mandated, is in accordance with MWRA's approved long-term CSO control plan, and is required to meet DEP water quality standards.

Project History and Background

On August 14, 2003, MWRA received a Certificate from the Secretary of Environmental Affairs accepting the Notice of Project Change that recommended replacing the Fort Point Channel CSO Storage Conduit project (1997 FEIR recommended plan) with a plan for sewer separation and system optimization. On September 17, 2003, the Board of Directors authorized the Executive Director to negotiate related revisions to the Federal Court Order in the Boston Harbor Case. On February 27, 2004, MWRA's motion to revise the court schedule was approved by the Federal Court.

MWRA and BWSC agreed that this project, like other sewer separation projects in the CSO control plan, would be implemented within the MOU and FAA, with BWSC performing final design, construction services and construction and MWRA funding eligible costs. BWSC would also own and operate the separated systems upon construction completion.

The project is intended to eliminate CSO discharges in a typical year at outfalls BOS072 and BOS073. On March 30, 2007, BWSC substantially completed construction of the project, in compliance with Schedule Seven. BWSC installed 4,550 linear feet of new storm drain and completed weir raising and floatables controls at the related CSO regulators. BWSC is conducting flow monitoring and hydraulics evaluations to verify that the CSO control goals have been met.

To reduce CSO discharges from the Lower Dorchester Brook Sewer to Fort Point Channel and to bring CSO discharges to the Fort Point Channel in line with the long-term level of control an additional phase was added to this project. BWSC has agreed to relocate a CSO regulator and perform limited sewer separation with a MWRA funding cap of \$2.03 million.

Scope

Sub-phase	Scope
Design (6991)	Design services for construction contracts to be bid, awarded and managed by BWSC.

Sub-phase	Scope
Construction (6992)	Construction of approximately 4,550 linear feet of new storm drains and appurtenant structures tributary to outfalls BOS072 and BOS073, managed by BWSC. Relocation of storm runoff connections from the existing combined sewers to the new storm drains and rehabilitation of the existing combined sewers for use as sanitary sewers are also included.
Fort Point Channel and Mystic (8054)	The work associated with the Fort Point Channel & Mystic includes modification to a siphon structure to divert flows away from BOS017; a secondary connection at BOS062; the raising of a weir at BOS065 and potential adjustments at BOS064 to address a slight increase given modification to 062 and 065; and, modifications to the Boston Main Interceptor to reduce CSO volumes and activations at 070 DBC.

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$21,507	\$ 11,507	\$ 10,000	\$ 625	\$ 625	\$ 3,813	\$ 9,375	\$0

Project Status 5/23	57.0%	Status as % is approximation based on project budget and expenditures. Construction reached substantial completion in March 2007.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$11,507	\$21,507	\$10,000	Dec-10	Nov-25	179 mos.	\$0	\$9,375	\$9,375

Explanation of Changes

- Project cost, schedule and spending change due to additional CSO work for Fort Point Channel and Mystic .

CEB Impact

- No impacts identified at this time.

S. 362 East Boston CSO Control

Project Purpose and Benefits

- Contributes to improved public health*
- Provides environmental benefits*
- Fulfills a regulatory requirement*

This project will further reduce CSO discharges from BWSC CSOs (BOS003, BOS009 and BOS014). As part of the CSO Post construction monitoring and performance assessment, it was determined that although these BWSC CSO outfalls (BOS003, BOS009 and BOS014) have been substantially reduced as part of the East Boston Branch Sewer Relief project, additional work is needed to meet court-mandated CSO Long Term Control Plan (LTCP) goals. Therefore, MWRA has entered into a new financial assistance agreement to contribute to the construction of further sewer separation and system improvement.

Scope

Sub-phase	Scope	Status
East Boston Sewer Separation - BOS014 (7925)	MWRA has entered into a new financial assistance agreement to contribute to the construction of "East Boston Sewer Separation Contract 3" to begin in June 2021, and includes the replacement of 2,300 L.F. of sewer, 4,000 L.F. of sewer rehabilitation, and the installation of 7,600 L.F. of storm drains and a new connection from BOS014-2 to the East Boston Branch Relief Sewer (Condor St. Sewer).	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$ 2,182	\$ 2,182	\$0	\$2,182	\$0	\$0	\$0	\$0

Project Status 5/23	100%	Status as % is approximation based on project budget and expenditures.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$2,182	\$2,182	\$0	Jun-23	Jun-23	None	\$0	\$0	\$0

Explanation of Changes

- N/A.

CEB Impacts

- No impacts identified at this time.

S. 324 CSO Planning and Support

Project Purpose and Benefits

- Contributes to improved public health*
- Provides environmental benefits*
- Fulfills a regulatory requirement*

The goals of the CSO Program are to minimize CSO discharges and their impacts, eliminate beach closings caused by CSOs, and maximize the beneficial use of CSO receiving waters, in accordance with national and state CSO policies and in compliance with state water quality standards. This project includes CSO conceptual planning, system master planning, and facilities planning/environmental review. It also includes directly related watershed planning activities, development of short-term CSO control measures (known as System Optimization Plans or SOPs), various as-needed technical support activities and project evaluations required by conditions in CSO variances, and acquisition of land and easements required for CSO control plan implementation.

Project History and Background

MWRA CSO planning work began in 1986. A revised Final Conceptual Plan and System Master Plan were completed in 1994, and a Final CSO Facilities Plan and Environmental Impact Report were filed with MEPA in August 1997. A MEPA certificate was issued in October 1997. In December 1997, DEP issued water quality determinations that were necessary for final CSO plan approval by DEP and EPA. DEP issued a two-year variance for the Charles River in October 1998 and has extended this variance several times. DEP issued a three-year variance for Alewife Brook and Upper Mystic CSOs in March 1999 and has extended the term of the variance several times. Consultant services have included assistance to MWRA in satisfying variance conditions.

As part of CSO Planning and Support, MWRA provided financial and technical assistance to the Charles River Watershed Association in its watershed planning efforts for the Charles River in the 1990s, known as the IM3 Study. MWRA also funded a portion of the costs of a U.S. Geological Survey (USGS) water quality study of the Charles River Basin. Results of these studies will provide additional technical information to support the reassessment of the appropriateness of the recommended Charles River controls in MWRA's CSO plan. To comply with its requirements under the Charles River CSO variance, in 1999 MWRA began funding USGS efforts to collect updated information on Charles River water quality. Final payments to the Charles River Watershed Association and USGS were made in the fall of 1998 and the fall of 2001, respectively.

The federal court order in the Boston Harbor Case required MWRA to develop, by June 1993, a plan for optimizing the existing combined sewer systems to maximize transport and in-system storage capacities, thereby minimizing CSO discharges prior to developing and implementing a long-term control plan. In June 1993, MWRA completed a report entitled System Optimization Plans (SOP) for CSO Control, which recommended more than 100 relatively low cost and easily implemented projects to optimize operation of existing systems. The projects were designed and constructed primarily by the CSO communities, pursuant to SOP financial assistance agreements executed between MWRA and each CSO community. Under the agreements, MWRA reimbursed the communities for design and construction costs. SOP work also includes two projects that are part of the long-term plan: Somerville Baffle Manhole Separation and Somerville Floatables Control. Short-term plans for CSO SOPs were completed in 1997 and MWRA obtained regulatory approvals for its long-term plan in 1997 and 1998.

Various CSO plan reevaluations and systems assessments have been performed under amendments to the CSO Master Planning contract. These include: reevaluation of the Alewife Brook sewer separation plan; assessment of Cottage Farm CSO Facility performance; reevaluation of the need for the Dorchester Brook In-line Storage Project (not included in the CSO Plan or the CIP); reevaluation of the feasibility of closing MWR010; reassessment of CSO discharges from the Boston Marginal Conduit to reevaluate the need for floatables control; and reevaluation of the cost-effectiveness of the East Boston Branch Sewer Relief project in light of cost increases.

By amendment to the Master Planning contract MWRA also added system modeling services to estimate and report actual CSO discharges on an annual basis (through 2003), in compliance with provisions in MWRA's renewed NPDES permit. Since 2004, the annual modeling activities have been conducted by MWRA staff.

The performance of the sewerage system is constantly improving as CSO and non-CSO projects are completed and as maintenance efforts continue to increase the system's capacity. Updated assessments of the system's hydraulic performance and estimates of CSO discharges based on actual field data are essential to verify the predicted benefits of various CSO-related improvements, to recalibrate the system hydraulic model to reflect updated conditions, and to provide up-to-date information to support CSO planning and design efforts. This project provides for temporary flow metering and other efforts to gather and evaluate new data and track system performance. It also includes technical support and system assessments to support the CSO performance assessment required by Schedule Seven and project evaluations required by conditions in CSO variances.

This project has also supported land and easement acquisitions and funded permit costs for all MWRA managed projects in the long-term CSO Control Plan.

Scope

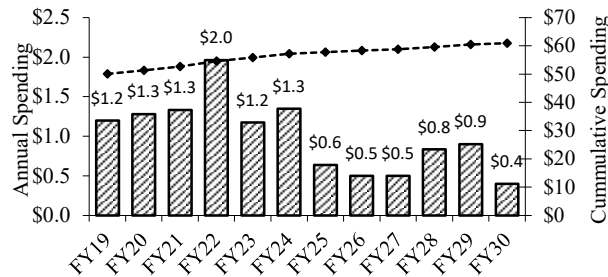
Sub-phase	Scope	Status
Technical Assistance (5790)	Preliminary planning services prior to and in support of the 1988-90 Facilities Planning/EIR efforts.	Completed
Planning/EIR (5791)	Facilities planning and environmental review of CSO control alternatives (1990 Recommended CSO Control Plan).	Completed
Master Planning (5716)	System inspections, flow monitoring, water quality monitoring, and performance assessments to improve MWRA's understanding of the combined sewer and regional wastewater systems, optimize the performance of the existing systems, and reassess CSO control needs in the context of evolving EPA policy and a system master plan. Development of the 1997 Facilities Plan/EIR and subsequent reassessments of, and revisions to, that plan.	Completed
Watershed Planning (6036)	External watershed planning efforts that may affect CSO control needs, including the Charles River Watershed Association IM3 Study and ongoing USGS water quality studies.	Completed
Modeling (5795)	Receiving water quality modeling support to the Master Planning efforts.	Completed
SOP Program (5767)	Development and implementation of System Optimization Plans for short-term CSO control. Implemented by CSO communities. Also includes funding for Somerville Baffle Manhole Separation in the long-term control plan.	Completed
System Assessment (6372)	Temporary flow metering and other efforts to gather and evaluate new data on system performance.	Active
Technical Review (6150)	Technical assistance for the entire CSO control plan including affordability analysis.	Active
CSO Performance Assessment (7572)	Study to assess the performance of completed CSO projects to verify whether CSO control goals are met.	Active
Land/Easements (6169)	Acquisition of land and easements for construction of MWRA-implemented projects. Also, permits not covered in design and construction contracts.	Active
Somerville Marginal In-System Storage (7539)	Memorandum of Agreement between MWRA and the City of Somerville approved on September 14, 2016 and executed on August 29, 2018. MWRA agreed to share the cost of the City's rehabilitation of a major combined sewer upstream of the Somerville Marginal CSO treatment facility, since MWRA's CSO control plan utilizes both the in-line storage and conveyance capacity of the current brick sewer to control and reduce the CSO volume discharged to the Mystic River from the CSO facility.	Completed

CSO Updated Control Plan Design (8057)	The MWRA, Cambridge and Somerville are expected to complete a Updated CSO Control plan for CSO discharges to the variance waters by Dec. 2026. This plan is expected to include project that will require design of projects to further reduce CSOs under this phase that may include new MWRA or community infrastructure (tunnels, relief pipes, green infrastructure, etc.).	Future
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Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$61,769	\$ 54,613	\$ 7,156	\$ 1,175	\$ 6,942	\$ 1,346	\$ 3,815	\$ 2,167

CSO Support



Project Status 5/23	89.9%	Status as % is approximation based on project budget and expenditures. Master Planning was substantially complete in September 2004. On September 14, 2005, the MWRA Board of Directors approved an MOU with Massport that governs the Authority’s construction and long-term operation on land owned by Massport, including the North Dorchester Bay tunnel mining shaft and dewatering pump station. Payments to Massport for temporary and permanent easements are complete. Schedule Seven requires MWRA to complete a CSO performance assessment in the period 2018-2021. MWRA issued the Notice to Proceed for Contract 7572, CSO Post-Construction Monitoring and Performance Assessment, on November 8, 2017, ahead of and in compliance with the January 2018 milestone. Five-year CSO variances issued by DEP effective September 1, 2019 include conditions requiring additional CSO control measures for the Lower Charles River and the Alewife Brook/Upper Mystic River, including but not limited to the evaluation of CSO optimization measures and the evaluation of alternatives that may provide further control of treated discharges from the Somerville-Marginal CSO Facility (outfalls MWR205 and SOM007/MWR205A). These were added to the scope of Contract 7572.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$56,769	\$61,769	\$5,000	Apr-25	Jun-32	86 mos.	\$808	\$3,815	\$3,007

Explanation of Changes

- Project cost, schedule, and spending changed due to addition of design phase for CSO Updated Control Plan.

CEB Impacts

- No impacts identified at this time.

S. 128 Infiltration/Inflow (I/I) Local Financial Assistance Program

Project Purpose and Benefits

- Contributes to improved public health*
- Provides environmental benefits*
- Fulfills a regulatory requirement*

Infiltration and inflow (I/I), groundwater and storm water that enter the collection system, contributes significantly to the total wastewater flow treated by MWRA. This depletes capacity that would otherwise be available to transmit sanitary flows, resulting in sewer surcharging, overflows of untreated sewage, more frequent combined sewage overflows, and higher pumping and treatment costs. The I/I Local Financial Assistance Program provides funding assistance for communities to rehabilitate their collection systems with the goal of structurally reducing I/I flows. Funding assistance for local projects complements other MWRA strategies for regional I/I reduction including wastewater metering to support flow based rates, provision of I/I estimates to communities, technical assistance to communities on local projects, regional coordination of I/I policy issues, and interaction with DEP and EPA.

Project History and Background

MWRA's Deer Island Wastewater Treatment Plant receives flow from 43 communities. The collection system encompasses 230 miles of MWRA interceptors and over 5,300 miles of community sewers. These sewers are of varying size, shape, age, material, depth, and conditions. All contribute some quantity of infiltration and inflow.

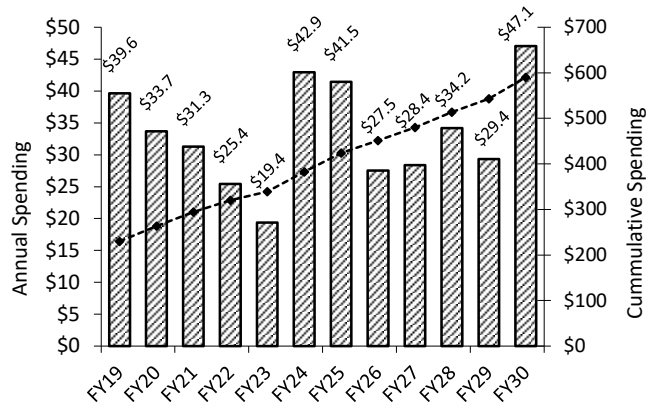
In August 1992, the Board of Directors approved \$25 million to fund the initial phase of the I/I Local Financial Assistance Program. In June 1995, the Board approved \$38.8 million to fund a second phase of the program. Both Phase 1 and 2 funds were distributed as 25% grants and 75% interest-free loans. The Board approved \$37 million to fund a third phase of the program in June 1998, an additional \$40 million for Phase 4 in June 2001, an additional \$40 million for Phase 5 in June 2004, an additional \$40 million for Phase 6 in June 2006, an additional \$40 million for Phase 7 and an additional \$40 million for Phase 8 in June 2009. The grant/loan ratio was revised for Phases 3 through 8 to 45% grants and 55% interest-free loans. During the FY15 Final CIP development in June 2014, Phases 9 and 10 were added to the CIP at \$80 million each to be distributed as 75% grants and 25% interest-free loans. Payback period for Phases 9 and 10 loans was also extended from 5 years to 10 years. During the FY19 Final CIP development, Phases 11 and 12 were added at \$100 million each to be distributed as 75% grants and 25% interest-free loans. During the FY19 Final CIP, \$100 million in Phase 13 I/I Loans only was also added. Phase 14 was added during the FY24 Final CIP process at \$100 million to be distributed as 75% grant and 25% interest free loans. All program funds are allocated to the 43 member communities based on their share of MWRA's wholesale sewer assessment. Binding commitments for funds are issued by MWRA in the form of Financial Assistance Agreements. Distribution of funds is authorized through FY2030.

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$467,585	\$ 320,072	\$ 147,513	\$19,371	\$149,407	\$42,935	\$174,500	(\$46,358)

Project Distribution Status 5/23	61.4%	Through May 2023, MWRA has distributed \$285.5 million in grants and \$243.2 million in interest-free loans to fund 664 separate projects in 43 communities under the I/I Local Financial Assistance Program.
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I/I Local Financial Assistance



Project Repayment Status 5/23	50.2%	Through May 2023, a total of \$197.2 million has been repaid by member communities receiving interest-free loans.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$392,585	\$467,585	\$75,000	Jun-40	Jun-40	None	\$ 109,924	\$ 174,500	\$ 64,576

Explanation of Changes

- Project cost changed due to additional funding for Phase XIV.
- Schedule change due to addition of Phase XIV.
- Project spending changed primarily due to addition of Phase XIV and updated cash flows.

CEB Impacts

- No impacts identified at this time.

Waterworks System Improvements



Wachusett Reservoir

Integrated Water Supply Improvement Program

MWRA's Integrated Water Supply Improvement Program is an initiative consisting of a series of projects to protect reservoir watersheds, build new water treatment and transmission facilities, upgrade distribution storage and MWRA and community pipelines and interim improvements to the Metropolitan Tunnel system redundancy. The program improves each aspect of the water system from the watersheds to the consumer to ensure that high quality water reliably reaches MWRA customers' taps. The program began in 1995 with the initial components which were completed by 2005 and the program remains active as the scope was expanded to continue to improve the water system. The main program components are as follows:

Watershed Protection The watershed areas around Quabbin and Wachusett Reservoirs are pristine areas with 85% of the land covered in forest or wetlands and about 75% protected from development by direct ownership or development restrictions. MWRA works in partnership with the Department of Conservation and Recreation (DCR) to manage and protect the watersheds. MWRA also finances all the operating and capital expenses for the watershed activities of DCR and on-going land acquisition activities.

MetroWest Water Supply Tunnel The 17-mile-long 14-foot diameter tunnel connects the new Carroll Water Treatment Plant at Walnut Hill in Marlborough to the greater Boston area. It is now working in parallel with the rehabilitated Hultman Aqueduct to move water into the metropolitan Boston area. Construction began on the tunnel in 1996 and the completed tunnel was placed in service in October 2003.

Carroll Water Treatment Plant The water treatment plant in Marlborough began operating in July 2005 and it has a maximum day capacity of 405 million gallons per day. This project consolidates all treatment steps into one plant which uses ozone for primary disinfection because ozone is a strong disinfection agent against pathogens such as Giardia and viruses while reducing levels of chlorine disinfection byproducts. Ultraviolet light treatment was added in 2014 as a second primary disinfection process for Cryptosporidium inactivation. The plant also provides corrosion control by adding carbon dioxide and sodium carbonate to raise the water's pH and alkalinity and thus control lead leaching from home plumbing fixtures. The treatment process concludes with fluoridation and residual disinfection with chloramines. A 45 million gallon storage tank on the site allows for daily variation in demand and flexibility in plant operation.

Water Storage Tanks As required by Massachusetts Department of Environmental Protection (DEP) rules, MWRA is building covered storage tanks to replace open distribution storage reservoirs near cities and towns to lessen the risk that contaminants will get into the tap water. A 20 million gallon tank in Stoneham replaced the open Fells Reservoir, two 12.5 million gallon circular tanks in Ludlow replaced the Nash Hill Reservoir and the 20 million gallon Loring Road tank replaced the Weston Reservoir. The largest tank, the 115 million gallon Norumbega Covered Storage Facility replaced the open Norumbega Reservoir in Weston and was placed in full service in 2004. In 2009, MWRA completed construction of a 20 million gallon tank to replace the currently off-line Blue Hills Reservoir in Quincy. The 20 million gallon Spot Pond Storage Facility replaced the off-line Spot Pond Reservoir in Stoneham and was put in service in 2015.

Pipeline Rehabilitation An important component of the overall Integrated Water Supply Improvement Program is focus on the long-term rehabilitation of older, unlined cast iron and steel water mains in the MWRA and community systems. Water in direct contact with the metal surface corrodes through both biological and chemical processes resulting in tuberculation, thus narrowing the pipes and providing surfaces for bacteria growth. These processes also often result in consumer complaints about rusty water. To reap the full value of the other investments in the water system, MWRA decided to replace or rehabilitate the poor quality pipe particularly given that as of 1993, more than 80 percent of MWRA pipes were unlined. Since then, MWRA has been proceeding with a program of replacing or rehabilitating (normally through cleaning and lining) unlined cast iron and steel mains. Furthermore, in 1998, almost half (47%) of community pipes were unlined. In 1999, MWRA created a \$250 million zero-interest loan program to encourage and facilitate rehabilitation of local mains. An additional \$210 million was added in FY11 for

the Phase 2 program known as Local Water System Assistance Program of which \$10 million is allocated among the Chicopee Valley Aqueduct (CVA) communities. The Local Water System Assistance Program was expanded beginning in FY17 to include \$100 million in interest-free loans to communities solely for efforts to fully replace lead service lines. In FY18 Local Water Assistance Program Phase 3 was added in the amount of \$278 million and Phase 3 CVA for \$14 million. The Local Water System Assistance Program was expanded beginning in FY17 to include \$100 million in interest-free loans to communities solely for efforts to fully replace lead service lines. The Lead Service Line Replacement Loan Program is budgeted over twenty years.

Metropolitan Tunnel System Redundancy – Interim Improvements Plans for interim improvements to reduce the risk of failure and improve system operating conditions in the event that an emergency occurs are underway. The projects include the Top of Shafts Interim Improvements, Chestnut Hill Emergency Pump Station improvements, WASM/SPSM PRV Improvements and rehabilitation of WASM 3. These projects will be completed while the proposed tunnel redundancy project goes through environmental review, design, and construction.

Metropolitan Tunnel System Redundancy The Metropolitan Tunnel System includes the City Tunnel (1950), the City Tunnel Extension (1963), and the Dorchester Tunnel (1976). Together, these tunnels carry approximately 60% of the total system daily demand with no redundancy. The tunnels and shafts represent a low risk of failure. However, many of the valves and piping at the surface are in need of repair or replacement. Failure of some valves could cut off a majority of the system's capacity to supply water and have not been exercised for fear of failing in a closed position. These valves should be, but cannot be, replaced because shut down of the City Tunnel would be required. The Metropolitan Tunnel Redundancy program consists of two deep rock tunnels beginning at the same location in Weston near the Massachusetts Turnpike/Route 128 interchange. The 4.5-mile Northern Tunnel generally follows the route of MWRA's existing Weston Aqueduct Supply Main (WASM) 3 transmission main to a point about midway along the pipeline near the Waltham/Belmont border, which will allow flow in WASM 3 in both directions. The 9.5-mile Southern Tunnel runs east to southeast to tie into the surface connections at Shaft 7C of the Dorchester Tunnel. After the tunnels are constructed, the existing tunnels can be removed from service for rehabilitation. The Metropolitan Tunnel Redundancy Program is currently at the very early stages of planning and design. The organizational framework to manage the program within MWRA is in place in the form of the Tunnel Redundancy Department. Program Support Services contract began in April 2019 and the Preliminary Design and MEPA Review contract was awarded in May 2020. Geotechnical Support Services contract was awarded in December 2022.

S. 542 Carroll Water Treatment Plant

Project Purpose and Benefits

- Contributes to improved public health*
- Fulfills a regulatory requirement*

To provide high quality drinking water to MWRA customers and to ensure that the water delivered from the Wachusett Reservoir meets the drinking water quality standards established by the federal Safe Drinking Water Act (SDWA). Part of this objective was met by constructing a 405 million-gallon per day (maximum) water ozonation/chloramination treatment plant primarily in Marlborough with portions of the facility located in Southborough and Northborough. Ultraviolet light disinfection facilities were added in 2014 to comply with new drinking water regulations.

Project History and Background

MWRA provides drinking water to 2.3 million people in 42 metropolitan Boston communities. The source water supply comes from the Quabbin and Wachusett reservoirs; two large, high quality water bodies in Central Massachusetts. About 50% of the water flowing from the Wachusett Reservoir comes first from the Quabbin Reservoir, the larger reservoir to the west. MWRA received a waiver from filtration requirements for the Quabbin Reservoir in 1991 from the Massachusetts Department of Environmental Protection (Mass DEP), the agency granted primacy to enforce the Safe Drinking Water Act (SDWA) by the United States Environmental Protection Agency (USEPA) in Massachusetts.

In June 1993, MWRA negotiated an administrative consent order with DEP setting forth the steps needed to comply with the Surface Water Treatment Rule (SWTR). The consent order required MWRA to find a site, design a filtration plant, and build it, unless MWRA along with MDC could demonstrate to Massachusetts DEP no later than 1998 that the system met the criteria for avoiding filtration and therefore that filtration was not required. After an extensive research and decision-making process, the MWRA Board of Directors voted in October 1998 to request a waiver of the filtration requirements from Mass DEP and to build a new water treatment facility using ozonation with chloramination for the water from Wachusett Reservoir as part of the Integrated Water Supply Improvement Program. The decision recognized that an ozonation/chloramination plant would provide appropriate treatment of the MWRA water supply from Wachusett Reservoir and that adding filtration components costing \$180 million to the new plant would not provide as much additional benefit as using funds to rehabilitate old, unlined cast iron pipes in the MWRA and local distribution systems. As part of the treatment technology decision, MWRA's Board also made a commitment to an expanded program of public health surveillance, financial incentives for communities to target rehabilitation of community pipes, and a full review of the need for further treatment including filtration when the plant was complete.

Mass DEP agreed with the MWRA approach in December 1998 and determined that filtration was not required for the MWRA system. Through the Department of Justice, USEPA sued under its SDWA "overfiling" rights, seeking to require MWRA to build a filtration plant and contending that the SDWA allowed no other option. After an extended trial, on May 5, 2000 Judge Stearns issued his decision that MWRA currently complies with all 11 federal criteria for avoiding filtration under the Surface Water Treatment Rule of the Safe Drinking Water Act. He evaluated the current quality of MWRA water and found MWRA's integrated drinking water improvement program including ozonation treatment technology the better approach to "preserving its safety." He found EPA failed to show that filtration of MWRA water was required either as a matter of cost-benefit or scientific necessity. The judge denied EPA's request for injunctive relief but ordered MWRA to give the Court notice of any future violations of the avoidance criteria to allow the consideration of whether the type of relief requested by USEPA might be necessary. No other order was issued. On July 16, 2001, the U.S. Court of Appeals for the First Circuit affirmed Judge Stearns ruling.

The Carroll Water Treatment Plant (formerly Walnut Hill Treatment Plant) was placed in service in July 2005. It provides treatment necessary to fully comply with all current drinking water regulations. EPA issued new regulations in January 2006 for microbial protection (Long Term 2 Enhanced Surface Water Treatment Rule) and disinfection byproduct control (Stage 2 Disinfectants/Disinfection Byproducts Rule). MWRA will not need to make changes to comply with the Stage 2 D/DBP rule. The LT2ESWT rule required a second primary disinfectant and a somewhat more stringent inactivation of cryptosporidium than the plant's current design. This project included the addition of an ultraviolet light disinfection treatment process at the plant to meet requirements of the LT2ESWT rule. The UV system was placed in service in February 2014.

Scope

Sub-phase	Scope	Status
Study 1 (5023)	Investigation of the potential impacts of SDWA amendments on the MWRA system and evaluation of the need, feasibility, and benefits of improved treatment processes.	Completed
Study 2 (5024)	Evaluation of alternative filtration, disinfection, and corrosion control processes to determine the most appropriate for MWRA source waters. Construction and operation of a pilot plant at the Wachusett Reservoir to allow testing of various treatment technique combinations. Identification of potential locations for treatment facilities.	Completed
AWWARF Red Water Control Strategy Study (6182)	Evaluation of treatment options for eliminating discolored water caused by unlined cast-iron pipe. Also investigation of the fundamental aspects of iron chemistry and corrosion using unlined cast-iron pipe from the MWRA community distribution system.	Completed
Emergency Distribution Reservoir Water Management Study (6206)	Investigation of potential impacts on the emergency distribution reservoirs resulting from their replacement by new covered distribution reservoirs, and study of ways to maintain their water quality for emergency supply. Norumbega, Weston, Spot Pond, Fells, and Blue Hills Reservoirs have been studied. A pilot study was conducted to evaluate in-reservoir algae treatment for Wachusett Reservoir.	Completed
<i>Cryptosporidium</i> Inactivation Study (6118)	Determination of the site-specific efficacy of inactivating <i>Cryptosporidium</i> in Wachusett Reservoir source water using disinfectant alternatives (chlorine/chloramine and ozone/chloramine), and then development of design criteria for the full-scale disinfection contacting system.	Completed
Construction: Cosgrove Disinfection Facility Phases I (6397), and II (6365)	Construction of the Cosgrove Disinfection Facility. Free chlorine is applied at the Cosgrove Aqueduct to utilize travel time to achieve primary disinfection prior to corrosion control treatment and secondary disinfection.	Completed
Immediate Disinfection-MECo (6406)	Massachusetts Electric Co. power line installation to support the disinfection process at the Cosgrove Disinfection Facility.	Completed
Distribution Water Consultant (6401)	To provide technical assistance related to distribution system management.	Completed
EIR/Conceptual Design (5042)	Environmental reviews, data collection and analyses, and facility designs to support the dual track compliance approach, evaluation of design criteria, site plans, plant hydraulics, and construction of a small-scale demonstration water treatment plant.	Completed

Sub-phase	Scope	Status
Design/CS/RI: Walnut Hill WTP (6043)	Design and Engineering Services During Construction for the water treatment plant and associated components.	Completed
WHCP1: Wachusett and Cosgrove Intakes (6207)	Upgrade of the Cosgrove Intake and powerhouse to allow automatic, unstaffed operation of the facility. Replacement of the valves and piping in the Wachusett Intake is required to allow this facility to serve as a backup water supply.	Completed
WHCP2: Interim Aqueduct Rehabilitation (5522)	Shotcrete lining of the Wachusett Aqueduct to ensure supply of water continues to greater Boston during modifications to Shaft C and to enable it to serve as a backup to the Cosgrove Tunnel.	Completed
WHCP3: Site Work and Storage Tank (6488)	Includes clearing and excavation, site access roads, yard piping, and construction of a 45-million gallon storage tank.	Completed
WHCP4: Treatment Facilities (6489)	Construction of ozonation, corrosion control, chloramination operations and emergency generator buildings, modifications to Shafts B and C, and installation of system wide instrumentation from Wachusett Reservoir to Norumbega Reservoir.	Completed
WHCP6: Late Site Work (6491)	Final grading, landscaping, and paving of treatment facility site.	Completed
Design (6951), and Construction (6650) WHCP7: Existing Facilities Modifications	Modification to and conversion of the Interim Corrosion Control Facility, Cosgrove Disinfection Facility, Transmission Maintenance Facility. These buildings will be converted from water treatment/quality uses to expanded maintenance shops and SCADA technicians shop facilities for the new water treatment plant. In addition, the project includes demolition of old electrical building, some miscellaneous items at Cosgrove Intake Building, conversion of Cosgrove Disinfection Facility to a Boat Storage Facility and replacement of the roof, lab improvements and HVAC system for Water Quality Lab at Southboro. Also, buildings rehab will incorporate achievable LEED (Leadership on Energy & Environmental Design) goals.	Completed
Design Management Support (6134)	Professional services and value engineering support to MWRA in review of the water treatment plant design.	Completed
Construction Management/RI (6208)	Construction management and resident inspection during construction of the water treatment plant.	Completed
Cosgrove Disinfection Facility Underwater Improvements (6479)	Installation of underwater piping needed to apply sodium hypochlorite at Shaft A.	Completed
Community Chlorine Analyzers (6485)	Purchase of free chlorine residual analyzers for eight communities to work in association with interim chloramination facilities.	Completed
OCIP (6494)	Owner Controlled Insurance Program, providing pollution liability, workers' compensation, general liability, and excess loss coverage during construction of the CWTP.	Completed
Professional Services (6495)	As needed legal, insurance, design, and construction specialty services for the Carroll Water Treatment Plant.	Completed
Marlborough MOA (6497)	Agreement to mitigate the impacts of the construction of the Carroll Water Treatment Plant on Marlborough.	Completed
WHWTP – Meco (6520)	Relocation of electric power lines.	Completed

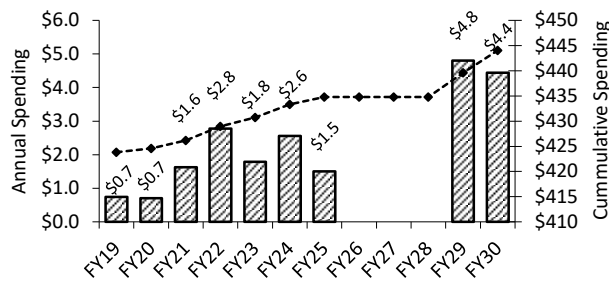
Sub-phase	Scope	Status
Site Security Services (6613)	Site security services at the Carroll Water Treatment Plant.	Completed
CSX Crossing (6670)	Railroad track improvements adjacent to CWTP.	Completed
Wachusett Algae Design (6671), and Construction (6889)	Design and Construction of automated chemical dispensing system for algae control.	Future
Public Health Research (6691)	With the assistance of public health agencies and researchers, evaluation of the public health impact of the water treatment changes that occurred in 2004.	Completed
Security Equipment (6756)	Design and installation of card access, improved motion and intrusion alarm systems, video surveillance, and monitoring equipment for MWRA facilities.	Completed
WHCP8– Cosgrove Screens Design/CS/RI and Construction (6773)	Replace existing manual screens with finer automatically controlled traveling screens.	Completed
AWWARF-Evaluation Ozone and UV (6815)	Study of the effects of ozone and ultraviolet treatment on cryptosporidium to ensure inactivation in Wachusett Reservoir.	Completed
Fitout/Construction (6827)	Non-construction related items for start-up and operation of the new water treatment plant including furnishings, shop and maintenance equipment, audio/visual supplies, laboratory equipment, and miscellaneous consumable supplies.	Completed
Carroll Ultra Violet Disinfection Design (6923), and Construction (6924)	Design and construction programs to add Ultra Violet (UV) to the CWTP. UV system placed into service in February 2014.	Completed
As-Needed Technical Assistance No. 1 (6939), and No. 2 (6989)	As-needed design services to support the start-up of the CWTP including electrical engineering, HVAC engineering, mechanical engineering, civil engineering and a variety of geotechnical, environmental, and architectural technical assistance.	Completed
Ancillary Modifications Construction 1 (7084)	Follow-up construction from the As-Needed Technical Assistance contracts.	Completed
Ancillary Modifications Construction 2 (7085)	Address improvements in reliability, optimization of plant performance and/or reduce plant operating costs.	Completed
Ancillary Mods Design 3 (7192), and 4 (7208)	Additional As-Needed design services as a follow-up for additional improvements at the Carroll Water Treatment Plant.	Completed
Technical Assistance No. 5 (7315), and No. 6 (7316)	Continuation of as-needed engineering technical assistance for ancillary modifications design and plant optimization.	Completed
Carroll Water Treatment Plant Storage Tank Roof Drainage System Repair (7376)	Design and construct a solution that addresses trench drainage system's poor performance. Poor roof drainage could possibly result in water quality problems.	Future
Technical Assistance No. 7 (7406), and No. 8 (7407)	Continuation of as-needed engineering technical assistance for ancillary modifications design and plant optimization.	Completed
Technical Assistance No. 9 (7543), and No. 10 (7544)	Continuation of as-needed engineering technical assistance for ancillary modifications design and plant optimization.	Completed

Sub-phase	Scope	Status
Technical Assistance No. 11 (7713), and No. 12 (7714)	Continuation of as-needed engineering technical assistance for design and plant optimization.	Active
Technical Assistance No. 13 (7973), and No. 14 (7974)	Continuation of as-needed engineering technical assistance for design and plant optimization.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$444,062	\$428,970	\$15,092	\$1,785	\$7,638	\$2,557	\$4,057	\$9,250

Carroll Water Treatment Plant



Project Status 05/23	97%	Status as % is approximate based on project budget and expenditures. Closed Loop Cooling System, a contract of Ancillary Modifications Construction 2 subphase, was substantially complete in April 2010. Second Gaseous Oxygen Line was substantially complete in May 2012. Wachusett Emergency Connection Valves reached substantial completion in August 2013. Carroll Ultraviolet Disinfection Facility Construction reached substantial completion in February 2014. Existing Facilities Modifications CP-7 Southborough Water Quality Laboratory Upgrades was substantially complete in November 2016 and Marlborough Maintenance Facility was substantially complete in July 2018. Technical Assistance 7 was completed in November 2015. Technical Assistance 8 was completed in June 2018 and 9 and 10 completed in December 2020. Technical Assistance 11 and 12 commenced in January 2021. Cosgrove Storage and Intake Improvements was substantially complete in August 2022. Sodium Hypochlorite System Modifications was substantially complete in September 2022. Technical Assistance 13 and 14 commenced in March 2023.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$442,141	\$444,062	\$1,921	Dec-26	Oct-30	46 mos.	\$11,454	\$4,057	(\$7,397)

Explanation of Changes

- Project cost changed primarily due to updated cost estimates for Technical Assistance contracts 13 and 14, and amendment for Technical Assistance contract 12.
- Project completion date changed due to updated schedule for Wachusett Algae Construction work.
- Project spending changed due to updated schedule for Storage Tank Roof Drainage System and cost changes listed above.

CEB Impact

- Expect \$100,000 in FY31 for utilities for the Wachusett Algae Facility.

S. 555 Carroll Water Treatment Plant Asset Protection

Project Purpose and Benefits

- Contributes to improved public health*
- Extends current asset life*
- Improves system operability and reliability*
- Fulfills a regulatory requirement*
- Improves energy efficiency*

To protect the investment of MWRA ratepayers by ensuring timely replacement of equipment and systems.

Project History and Background

The John J. Carroll Water Treatment Plant has been in service since 2005. Some components of the plant are approaching the end of their service lives while others will need replacement in the future. This project was developed to ensure that MWRA maintains ongoing service while optimizing operations in its water facilities. This project in its current form addresses immediate critical facility and equipment issues.

While the current schedule indicates a completion date of 2034 for construction, the CWTP Facility Asset Protection project will be ongoing throughout the useful life of the facilities.

Scope

Sub-phase	Scope	Status
Carroll Water Treatment Plant Asset Protection Study (7593)	A consultant's evaluation of CWTP's capital assets and recommendations for upgrades or modifications to ensure operational efficiency of these assets.	Future
LOX Yard Redundancy (7594)	Provide new piping, valves, vaporizer and/or additional liquid oxygen storage to eliminate single points of failure in the CWTP Liquid Oxygen Yard.	Future
Carroll Water Treatment Plant Water Pump Variable Frequency Drives Replacement (7595)	The variable frequency drives on the CWTP Plant Water System are 13 years old and should be replaced in the near future. The normal life of VFDs is shorter than the pumps they control. It is unlikely that the existing VFDs will be operable until 2030 when the plant water pumps are scheduled to be replaced.	Future
Ozone Generator Re-Build (7596)	Periodic re-building of the ozone generators, including cleaning and gasket replacement, is necessary to maintain proper operation.	Future

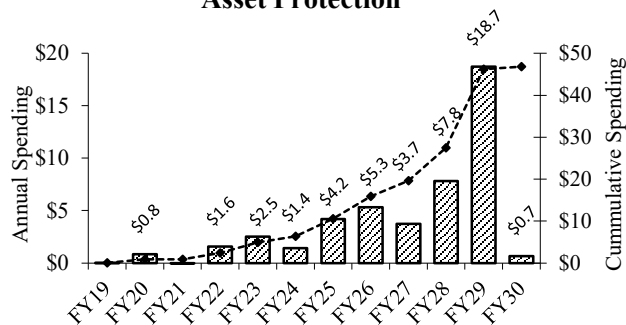
Sub-phase	Scope	Status
Chemical Feed System Improvements (7598) and REI (7972)	Replace the existing fluoride weigh feeder system and chemical feed piping and the soda ash feed equipment to maintain operability. Construction is on-going.	Active
Carroll Water Treatment System Upgrades (Plant Chemical System Pipe Pumps, and Tank Replacement) (7597)	The condition of the plant chemical system components varies. There have been leaks in the hypochlorite pipes and tanks. The ammonia, bisulfite and fluoride feed systems are aging. This project will rehabilitate these systems as needed.	Future
HVAC Equipment Replacement (7605)	The HVAC equipment at CWTP is over 10 years old. The refrigerant used in this equipment (R-22) is being phased out. The existing equipment will not function with the new refrigerant. Replacement of this equipment will be necessary.	Complete/Future
Water Pump Replacement (7606)	The plant water pumps will need to be replaced in the future as they approach the end of their useful life. The current schedule is to replace these pumps by 2030.	Future
Ozone Generator Replacement (7607)	The ozone generators are currently scheduled to be rebuilt in 2022. Eventually spare parts will no longer be available. The current schedule is to replace the ozone generators by 2030.	Future
Ultra Violet Reactor Replacement (7608)	Replacement of the UV reactors will likely be required by 2034 as spare parts for the existing units may no longer be available then.	Future
Carroll Water Treatment Plant Control Room Fire Suppression System (7592)	Replace the existing wet fire sprinkler system in the CWTP Control Room, Communications Room, Electrical Room and Emergency Operations Center with a clean agent type system that does not use water to suppress a fire.	Future
Corrosion Control Pipe Loop Study (7737)	Conduct a corrosion control pipe loop study to determine the optimal corrosion control treatment strategy to achieve compliance with the Final Lead and Copper Rule Revisions (LCRR). Pipe rigs with lead service lines are in the acclimation phase. Consultant Notice-to-Proceed for corrosion control study was issued in February 2023. Experimental phase of project scheduled to begin in summer 2023.	Active
CWTP Emergency Generator No. 1 Replacement (7642)	Replace the generator/alternator on emergency generator No. 1 due to failure.	Complete
CWTP UV Rooms Dehumidification (7790)	Address the tripping of the existing refrigerant type dehumidification units in the UV Rooms by installing desiccant type dehumidifiers, which will operate during the warmer months.	Active
CWTP Parapet Wall Repairs (7755)	Cover the CWTP parapet walls with aluminum caps and a waterproof membrane to prevent leaks into the walls. Replace portions of the existing lightning protection system. Install safety railings around roof hatches and equipment within 10 feet of roof edges. Design documents were finalized and advertised for bidding. Contract is scheduled to begin late fall 2023.	Active

Marlborough Emergency Pump Station Connection (7791)	Install a connection to emergency pumps that will be installed by the City of Marlborough near the Cedar Hill Pump Station to establish water supply redundancy. Construction is substantially complete.	Complete
Brutsch Treatment Facility Sodium Hypochlorite Upgrades (8021)	Upgrades to the sodium hypochlorite tanks, pumps, pipes and controls. Design is underway.	Future
CWTP Butterfly Valve 4 – Design/Construction/REI (8031,8032,8033)	Replacement of 120" butterfly valve that controls flow into CWTP. Also includes a new vault around the valve and a new flow meter on the by-pass pipe around the valve.	Future
Interim Corrosion Control Construction & REI (7999 & 8000)	Resident engineer services for construction of interim changes to corrosion control at CWTP to improve compliance with the Lead and Copper Rule. Construction of interim changes to corrosion control at CWTP to improve compliance with the Lead and Copper Rule. Will be funded as more information is known.	Future
Permanent Corrosion Control Design, Construction & REI (8001, 8002 & 8003)	Design, REI and Construction of permanent changes to corrosion control at CWTP to reduce lead concentrations and improve compliance with the Lead and Copper Rule. Will be funded as more information is known.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$59,802	\$2,401	\$57,401	\$2,519	\$4,919	\$1,425	\$22,517	\$32,366

**Carroll Water Treatment Plant
Asset Protection**



Project Status 05/23	6.7%	HVAC Equipment Replacement reached substantial completion in April 2020. CWTP Emergency Generator No. 1 Replacement was completed in May 2020. Marlborough Emergency Pumping Station Connection commenced in November 2021. Soda Ash and Ammonia Equipment Replacement and REI were awarded in January 2022.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$63,203	\$59,802	(\$3,401)	Oct-34	Oct-34	None	\$29,728	\$22,517	(\$7,211)

Explanation of Changes

- Project cost changed due to deletion of funding projects for Interim Corrosion Control Construction/REI and Permanent Corrosion Control Design, Construction/REI until further information about the need for corrosion control is known. Also, new project added for Butterfly Valve 4 Design/Construction and REI Services. In addition, updated costs for Corrosion Control Pipe Loop Study based on actual award amount and updated cost estimate for CWTP UV Rooms Dehumidification, Parapet Walls Repairs, CWTP Control Room Fire Suppression Systems.
- Project spending changed primarily due to updated costs listed above and updated schedule for CWTP System Upgrades.

CEB Impacts

- None identified at this time.

S. 597 Winsor Station/Pipeline Improvements

Project Purpose and Benefits

Extends current asset life Results in a net reduction in operating costs

Master Plan Project 2008 Priority Rating 1 (See Appendix 3)

Rehabilitation of the water supply infrastructure at the Winsor Station in Belchertown. Design and construct station piping improvements which would allow water to go to the Swift River without going through the isolation valve. Design and construct means to control flow in the Quabbin Aqueduct. Quabbin Release Pipeline work is also included.

Project History and Background

Winsor Dam impounds the Quabbin Reservoir. At the dam, an intake feeds two conduits that are interconnected at a powerhouse below the dam. One conduit discharges to the Chicopee Valley Aqueduct; the other conduit feeds a now inoperative hydroelectric turbine/generator unit. A bypass valve at the Winsor Station house also allows flow to be discharged directly to the Swift River.

The water supply infrastructure within the Winsor Station is in need of major repair and upgrade as much of it is over 75 years old. Several other sub-phases are needed to address the extensive work on the Quabbin Transmission System and the Swift River bypasses. These sub-phases include:

- Winsor Station Chapman Valve Repair & Purchase of Sleeve Valves - Immediate replacement of the existing damaged Chapman Valve with sleeve valves.
- Pipeline Replacement Phase 1 – To repair and upgrade large-diameter piping and valving in the basement of the Winsor Station including the bypasses.
- Quabbin Aqueduct – To replace the antiquated and unreliable shutter system at Shaft 12 with a gate to control flow in the Quabbin Aqueduct and inspect the Quabbin Tunnel and recommend maintenance or repairs. Make repairs to the Shaft 12 building and Shaft 2.
- Winsor Power Station Upgrades -. Rehabilitate Winsor Power Station and the CVA Intake Structure.
- Hatchery Pipeline- To convey cold, well-oxygenated hypolimnetic water from Quabbin Reservoir to the downstream trout hatchery, a hydro turbine is located in a vault near the connection of the pipeline to the CVA that captures some of the hydraulic energy contained in the pipeline as the water is conveyed to the hatchery. The power generated is sold back to the grid.

Scope

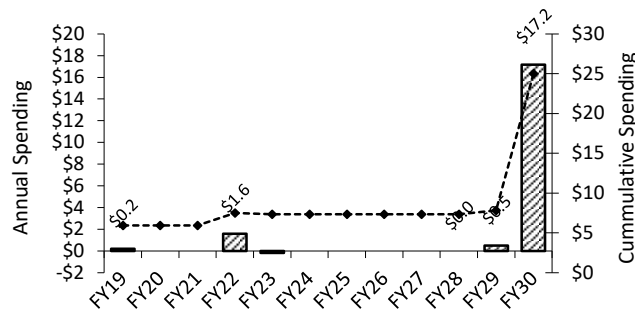
Sub-phase	Scope	Status
Quabbin Aqueduct & Winsor Power Station Preliminary Design (7114)	Preliminary design of improvements at Shafts 1, 2, 9 and 12 of the Quabbin Aqueduct and the Winsor Power Station.	Completed
Shaft 12 Isolation Gate Design CA/RI (7509) and Construction (7197)	Installation of a gate to control flow at Shaft 12, the intake to the Quabbin Aqueduct, thereby improving safety and reliability of the transmission system.	Future

Sub-phase	Scope	Status
Quabbin Aqueduct Inspection (6277)	TV inspection of the Quabbin Aqueduct.	Future
Winsor Power Station Upgrades and Quabbin Buildings Rehabilitation Design CA/RI (7460) and Construction (7115)	Design and Construction to address piping improvements and building rehabilitation for water supply and Swift River discharge. Will also include improvements to the CVA Intake Structure.	Future
Quabbin Aqueduct Shaft 2 Repairs (7198)	Replacement of deteriorated outer concrete layer at Shaft 2. Replacement of fence posts and cast iron vent pipes. Repainting of manhole frames and covers. Construction is substantially complete.	Completed
Hatchery Pipeline Design (7017) and Construction (7235)	Design and construction of approximately 5,000 feet of pipeline to convey 6 MGD of water from the CVA to the downstream trout hatchery. The project would provide a consistent and reliable source of high quality cold water to the hatchery, as well as supplement flows to the Swift River. The project will also include a hydro turbine that would capture some of the hydraulic energy contained in the pipeline as the water is conveyed to the hatchery which will be sold back to the grid. The hydro turbine portion is funded under the Alternative Energy Initiatives project and Massachusetts Leading by Example Program.	Completed
Winsor Station Chapman Valve Repair (7212)	Construction of replacement valving for the existing 36" Chapman Butterfly Valve (design by Technical Assistance consultant).	Completed
Purchase of Sleeve Valves (7234)	For replacing the damaged Chapman Butterfly Valve.	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$70,000	\$7,518	\$62,482	(\$168)	\$1,615	\$0	\$0	\$62,650

Winsor Station/Pipeline Improvements



Project Status 05/23	10.7%	Status as % is approximation based on project budget and expenditures. Winsor Station Chapman Valve Repair was completed in November 2009. Shaft 12 isolation gate Design CA/RI notice to proceed was issued in March 2017. Preliminary design was completed and final design was subsequently cancelled. Hatchery Pipeline construction was substantially complete in September 2017.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$59,087	\$70,000	\$10,913	Jan-26	Jan-35	9 yrs.	\$50,757	\$0	(\$50,757)

Explanation of Changes

- Project cost, schedule and spending changed primarily due to inflation adjustments, and updated schedules for Shaft 12 Isolation Gates Construction, Quabbin Aqueduct and Winsor Power Station Construction, and Quabbin Aqueduct TV Inspection.

CEB Impacts

- None identified at this time.

S. 604 MetroWest Water Supply Tunnel

Project Purpose and Benefits

- Contributes to improved public health*
- Fulfills a regulatory requirement*
- Extends current asset life*
- Improves system operability and reliability*

To provide transmission redundancy for the Hultman Aqueduct ensuring reliable water delivery and providing sufficient hydraulic capacity to support the John J. Carroll Water Treatment Plant and covered storage distribution facilities. This project consists of construction of a 17.6-mile deep rock tunnel from Shaft D in Marlborough to Shaft 5 of the City Tunnel in Weston, and to Shaft W in Weston, as well as the construction of a covered storage facility at Loring Road in Weston. Also included construction of shafts and valve chambers for connections of Shaft 4 in Southborough and to the Norumbega Covered Storage facility.

Project History and Background

Adequate transmission capacity is a critical component of MWRA's Integrated Water Supply Improvement Program. MWRA's water delivery depends on a system of tunnels and aqueducts that transport water from the Quabbin and Wachusett Reservoirs to the distribution reservoirs in metropolitan Boston. The existing tunnels and aqueducts were deficient in several respects. First, the transmission system was unable to supply sufficient hydraulic capacity during peak flow periods, leading to pressure deficiencies in all high service areas during the summer months. Second, key sections of the transmission system, such as the Hultman Aqueduct and the Southborough Tunnel, relied on a single conduit. In the event of failure of any of the major transmission sections, the remaining waterworks system could not meet the demand for water.

Construction of the MetroWest Water Supply Tunnel and its extension to the Weston Aqueduct Terminal Chamber has provided the critically needed minimum level of transmission redundancy for the Hultman Aqueduct. Enhancements and improvements to the reliability of the City Tunnel and the City Tunnel Extension are being planned as part of the Long-Term Redundancy project. This will also enhance system maintenance by allowing each major supply conduit to be taken out of service for inspection, cleaning, and repair.

In June 1989, MWRA began engineering work on reconstruction of the Sudbury Aqueduct. In May 1990, the Board of Directors directed staff to put minimum effort into further study of the Sudbury Aqueduct reconstruction alternatives and maximum effort into study of the all-tunnel alternative. The advantages of tunneling included a large reduction in surface activities resulting in a reduced environmental impact, and the potential to obtain a large increase in water transmission capacity to enable the tunnel to supplant the Weston Aqueduct as well as provide redundancy to the Hultman Aqueduct. Other advantages included a higher pressure rating by constructing a tunnel deeper into rock, and the ability to construct along a straight line, reducing the overall length of the project by three miles.

In November 1990, the Board of Directors directed staff to eliminate the planned tunnel from Norumbega Reservoir to the Chestnut Hill Reservoir in favor of connecting to Shaft 5 of the City Tunnel and to the eastern end of the Weston Aqueduct. The connection allowed the Weston Aqueduct and Weston Reservoir to be taken off-line and used only for emergency supply as required by the Safe Drinking Water Act.

In December 1995, the Board of Directors authorized solicitation of bids on the first major construction contract of the MetroWest Tunnel project. In June 1996, a notice to proceed was issued on this contract, beginning the transition from design to construction of the project. In November 2003, the tunnel was placed in service.

In September 2005, the Board of Directors authorized an engineering services contract to rehabilitate the existing Hultman Aqueduct and to interconnect the MetroWest Tunnel with the Hultman Aqueduct. In the interim, Valve Chamber E-3 at Southborough was constructed in order to facilitate system operations and the demolition of an existing chlorine building was completed in preparation for construction of the interconnections.

In May 2013 construction was substantially complete on Contract CP6A to interconnect the MetroWest Tunnel with the Hultman Aqueduct and to rehabilitate the Hultman Aqueduct from Shaft 4 in Southborough to Shaft 5 of the City Tunnels and to Shaft W of the MetroWest Tunnel in Weston. A second construction contract (CP6B) was substantially complete to rehabilitate the remainder of the Hultman Aqueduct from Shaft C of the Cosgrove Tunnel to Shaft I of the Southborough Tunnel, and to rehabilitate the top-of-shaft facilities at Shaft 4 of the Southborough Tunnel in Southborough.

Program Elements

The MetroWest Tunnel is 17.6 miles long with a 14-foot finished diameter. The first segment of the tunnel extends from the water treatment plant site at Walnut Hill on the Marlborough/Southborough line to Shaft 4 of the Hultman Aqueduct in Southborough. From there, the tunnel continues to a "WYE" connection east of Norumbega Reservoir, and continues east from the "WYE" to Shaft 5 of the City Tunnel and northward to the Weston Aqueduct Terminal Chamber. The tunnel depth varies from 200 to 500 feet below ground surface along the alignment.

After the MetroWest Tunnel and the John Carroll Water Treatment Plant were in service, the Hultman Aqueduct was inspected and rehabilitated. Surface distribution facilities, including piping, valve chambers, and risers connect the tunnel to the Hultman Aqueduct and local community services. Intermediate connections between the MetroWest Tunnel and the Hultman Aqueduct permit operation of segments of either the aqueduct or the tunnel interchangeably, allowing flexibility in the maintenance of the two conduits.

Scope

Sub-phase	Scope	Status
Study (5043)	Study of the aqueduct/tunnel system to determine the best alternative to improve hydraulic capacity and create redundancy.	Completed
Construction-Sudbury Pipe Bridge (5048)	Rehabilitation of the Siphon Pipe Bridge at the Weston Aqueduct which experienced significant leakage.	Completed
Design/EIR-Tunnel-Engineering Services During Construction (5044)	Environmental impact report (EIR) process and design of the 17.6-mile long, 14-foot diameter tunnel. Construction support services, including environmental and safety compliance, claims assistance, contract administration, quality assurance testing, and community relations.	Completed
Construction: Western Tunnel Segment – CP1 (6054)	Construction of the western portion of the tunnel and associated surface facilities. Shaft E was constructed at the Sudbury Dam and a tunnel was excavated 4.9 miles to Shaft D, located adjacent to the clear well of the Walnut Hill Water Treatment Plant (WHWTP). A riser shaft has been excavated to connect the tunnel to Southborough's Hosmer Pump Station and includes the surface piping facilities necessary to bring water from the Wachusett Reservoir.	Completed

Sub-phase	Scope	Status
Construction: Middle Tunnel Segment – CP2 (6055)	Construction of approximately 11.9 miles of tunnel between Southborough and Weston. Construction was staged from Shaft L, located at a sand and gravel pit in Framingham, where a permanent connection to the Hultman will be constructed. Along the alignment, four small-diameter shafts have been constructed for community connections to Framingham and Weston. The western reach of the Middle Tunnel Segment portion of the tunnel terminates at Shaft E. The eastern reach terminates at the "WYE" where it meets the East Tunnel Segment. Shafts NE and NW will be constructed on the northwest side of Norumbega Reservoir where surface work included construction of valve chambers and surface piping to allow connections to the Hultman Aqueduct and Norumbega Reservoir. The design at Shaft N included provisions for connections to the Norumbega Covered Storage Facility and the proposed Metropolitan Tunnel Loop.	Completed
Construction: Shaft 5A-CP3 (6059)	Shaft 5A was excavated near the intersection of Route 128 and the Massachusetts Turnpike.	Completed
Construction: Eastern Tunnel Segment – CP3A (6374)	Construction of the eastern portion of the tunnel. An approximately 4,400-foot long, 12-foot finished diameter tunnel was constructed from the Shaft 5A bottom through the "WYE" where it meets the Middle Tunnel Segment and on to Shaft W where a shaft connection to the Loring Road storage tanks was made.	Completed
Construction: MHD Salt Sheds – CP5 (6056)	Massachusetts Highway Department (MHD) salt storage operations were relocated from the Shaft 5A site to a new, nearby location on MHD property on Recreation Road in Weston. This allowed demolition of the MHD salt sheds at the Shaft 5A site.	Completed
Testing and Disinfection – CP7 (6204)	Pressure testing of the MWWST from Shaft E (west) to Shaft W and 5A, and disinfection and dechlorination of the entire tunnel from Shaft D to Shafts W and 5A, and final disinfection of the Norumbega Covered Storage tanks. Also included the disinfection and dechlorination of the Wachusett Aqueduct and the piping connections through Walnut Hill to MetroWest Shaft D.	Completed
Construction: Loring Road Covered Storage-CP8 (6203)	Construction of surface facilities at the Shaft W site included a 20 million-gallon storage facility that replaced the function of the existing Weston Aqueduct/Weston Reservoir system, allowing the system to be taken off-line and placed on emergency stand-by status. The storage facility has been constructed as two concrete tanks partially buried in a hillside adjacent to Shaft W. Connections were made under this contract at Shaft W to two WASM (1 and 2) low service mains and the WASM 4 high service main, as well as to the 7-foot diameter branch of the Hultman Aqueduct. Also included rehabilitation of 4,100 linear feet of 60-inch diameter pipe and four master meters.	Completed
Construction Management/RI (5284)	Full inspection of all construction activity, as well as provision of construction support services including environmental and safety compliance, claims assistance, contract administration, quality assurance testing, community relations, labor relations, engineering services during construction, and provision of technical assistance.	Completed

Sub-phase	Scope	Status
Hultman Study (5141)	Risk analyses to determine which leaks should be repaired now and a monitoring plan for leaks which presently do not threaten the integrity of the aqueduct.	Completed
Hultman Leak Repair (6128)	Test pit excavation and leak repair on the Hultman Aqueduct.	Completed
Hultman Repair Bands (6140)	Purchase of external repair bands to be installed as part of Hultman investigation and repair.	Completed
Hultman Investigation and Repair (6430)	Evaluation of various segments of the Hultman Aqueduct and installation of repair bands at major leak sites.	Completed
Land Acquisition (5139)	Easements along the 17.6-mile tunnel construction route, as well as land at the Shaft W and Shaft L sites.	Completed
Professional Services (6117)	Services such as construction safety, contractor audit, legal services, risk management consulting services, and other miscellaneous services.	Completed
Framingham MOU (6129)	Agreement to mitigate the impacts of the construction on the Town of Framingham.	Completed
Weston MOU (6367)	Agreement to mitigate the impacts of the construction on the Town of Weston.	Completed
Southborough MOU (6366)	Agreement to mitigate the impacts of the construction on the Town of Southborough.	Completed
Local Water Supply Contingency Design/CA/RI (6063), and Construction (6130)	Design and implementation of a Water Supply Contingency Plan including the installation of new local mains where residential well supplies could be affected by tunnel construction.	Completed
Community Technical Assistance (5976)	Funds to assist communities with the redesign of utility plans.	Completed
Owner Controlled Insurance (6122)	Owner controlled insurance program providing workers' compensation, general liability, and pollution liability insurance for MetroWest Water Supply Tunnel construction.	Completed
Design CA/RI Hultman Interconnect CP6 (6911)	Design CA/RI of the interconnections between the MetroWest Water Supply Tunnel and the Hultman Aqueduct as well as inspection of the Southboro Tunnel and rehabilitation of the Hultman Aqueduct.	Completed
Construction: Hultman CP9 (6856)	Construction of Valve Chamber E-3.	Completed
Interim Disinfection (6872)	Temporary disinfection related to CP-7 sub-phase.	Completed
Equipment Prepurchase (6777)	Pre-purchased one 10-foot diameter butterfly valve for installation in Valve Chamber E3.	Completed

Sub-phase	Scope	Status
Construction CP6A Lower Hultman Rehab. (6975), and 6B Upper Hultman Rehab. (6205)	Construction of interconnections between Metrowest Tunnel and the Hultman Aqueduct, and rehabilitation of Hultman Aqueduct including replacement or repair of air relief structures, blow off valves, culverts beneath the aqueduct; replacement of existing valves; and additional items to restore the aqueduct to safe and efficient operation after more than 70 years of service without an overhaul.	Completed
Construction 6A Demolition (7106)	Demolition of existing chlorine storage building to allow for construction of a new valve chamber on the Hultman Aqueduct.	Completed
CP6 Easements (7105)	Easements for CP-6 Contract.	Completed
Valve Chamber and Storage Tank Access Improvements Design (7283) and Construction (7476)	Design and construction to provide better and safer access to valve chambers for Water Quality and Maintenance personnel. Provide secure hatches at Loring Road Tanks.	Future
Shafts 5A/5 Surface Piping Cathodic Protection Construction (7477)	Construction to replace cathodic protection systems.	Completed
Hultman Shaft 5A Leak (7507)	Repair Hultman Leak at Shaft 5A.	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$700,184	\$697,182	\$3,002	\$0	\$0	\$0	\$3,002	\$0

Project Status 05/23	99.6%	Status as % is approximation based on project budget and expenditures. CP6A Lower Hultman Rehab was substantially complete in May 2013. Upper Hultman CP6B contract was substantially complete in June 2013. Shaft 5A/5 Surface Pipe Cathodic Protection was substantially complete in June 2017.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$700,184	\$700,184	\$0	Mar-27	Mar-28	1 year	\$3,002	\$3,002	\$0

Explanation of Changes

- Project schedule change due to updated schedule for Valve Chamber and Storage Access Improvements.

CEB Impact

- None identified at this time.

S. 616 Quabbin Transmission Rehabilitation

Project Purpose and Benefits

- ☑ Provides environmental benefits
- ☑ Extends current asset life
- ☑ Improves system operability and reliability
- ☑ Improves energy efficiency

To ensure continued reliable delivery of high quality water to MWRA customer communities through inspection, evaluations, and rehabilitation of the aging transmission system. Many of the transmission facilities and structures were constructed in the 1930s and 1940s and are in need of repair, routine maintenance, updating, and modifications for code compliance, health and safety, and security. Based on the findings and recommendations of this inspection phase, MWRA has and will continue to add design and construction phases to the CIP.

Project History and Background

This project provided an engineering assessment of key water transmission facilities, structures, and operations. Many of the 44 facilities were constructed in the 1930s and 1940s and are in need of repairs, routine maintenance, and modifications for code compliance, health and safety, and security. The facilities and structures include dams and spillways, structures on tops of shafts, hydraulic diversion facilities, gatehouses, intake buildings, service buildings, and garages. The facilities are spread over a large geographic area ranging from Quabbin Reservoir eastward to the Boston Metropolitan area.

The engineering assessment utilized existing information and site visits to inventory the condition of each facility. The work yielded a facility report that identifies existing conditions and provides recommendations for needed improvements, rehabilitation, and repairs. The project resulted in the development of a conceptual design for each facility including alternatives, basic design criteria, cost estimates, required permits, and schedules. MWRA uses the final conceptual design reports to develop a detailed scope of work for the future procurement of engineering services for subsequent design, construction administration, and resident inspection services. Staff will integrate and coordinate project findings with MWRA's current master planning efforts.

One critical component of the Quabbin Tunnel, the pressure-reducing valves at the Oakdale Power Station, was targeted for immediate replacement. These valves were in poor condition. Due to their important function of reducing hydraulic head to allow water from the Quabbin Reservoir to flow into Wachusett Reservoir, replacement of the Oakdale Valves was a high priority.

Scope

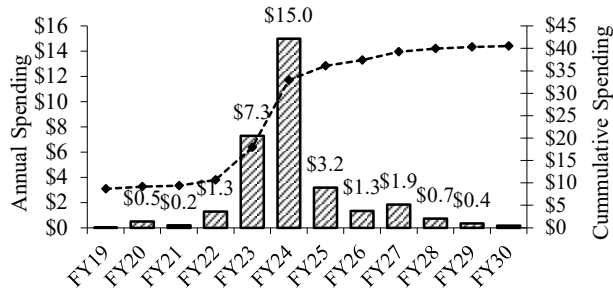
Sub-phase	Scope	Status
Facilities Inspection (6828)	Assessment of existing conditions; update of infrastructure rehabilitation evaluation; identification of improvements/repairs/upgrades, establishment of priorities for repairs, and preparation of cost estimates.	Completed
Oakdale Valves Phase 1 (6690)	Study, design, and construction for the rehabilitation/replacement of two valves and miscellaneous support equipment at the Oakdale facility.	Completed
Equipment Pre-Purchase (7007)	The two large butterfly valves (84 inch and 72 inch) and the fixed orifice valve (48 inch) that were needed in Phase I Valve Rehabilitation, required 6 to 10 months to fabricate and had to be pre-purchased so the valves were available for installation.	Completed

Sub-phase	Scope	Status
Oakdale Phase 1A Design (7229), & Construction (7230)	Upgrade the 60-year old Oakdale facility and electrical control systems and the switchyard which are antiquated and unsafe to personnel. Will lower the station service voltage from 2,200 to 480.	Completed
Ware River Intake Valve Replacement Design (7282) and Construction (7487)	Replace oil-actuated valves currently underwater and inaccessible for maintenance with electric actuated valves. Also, replace siphons with hard piped intakes and automate equipment with remote control capabilities.	Future
CVA Intake Motorized Screen Replacement Construction (7488)	Replace current motorized screens on the CVA Intake. One screen has failed. Both have reached the end of their useful life. The screens keep debris from entering CVA.	Completed
Rehabilitation of Oakdale Turbine Design (7545) and Construction (7378)	Rehabilitate turbine. Turbine was last rehabilitated in 1986 and we will be approaching thirty years which is the expected life of an overhaul.	Future
Rehabilitate Wachusett Bastion Design (7333), Construction (7697), and REI (7716)	Make structural improvements to the Bastion including a new roof, repairs of the concrete walls, and drainage and ventilation systems. Construction is substantially complete.	Completed
Wachusett Lower Gatehouse Pipe and Boiler Replacement Construction (7380) and REI (7717)	Replace the oldest piping in the Lower Gatehouse. Existing piping and valves have failed or are of poor condition. Provide CFRP lining of the pipes between the dam and the Lower Gatehouse. Other piping and valves of the same age in this facility have already been replaced. Abatement of the lead based paint on the exterior brick walls and turbines and the asbestos tile near the windows and radiators.	Active
Heat Pumps at Wachusett Lower Gatehouse, New Neponset Pump Station and Newton Street Pump Station (8061)	Install heat pumps at Wachusett Lower Gatehouse, New Neponset Pump Station, and Newton Street Pump Station.	Future
Wachusett Lower Gatehouse Interim Pipe Repair (7379)	Install blind flanges on the three 48-inch pipes in the Lower Gatehouse to isolate the pipes from the broken Equalizer pipe.	Completed
Wachusett Lower Gatehouse Windows and Doors (7788), Roof and Repointing (7789)	Replace the leaking roof, gutters, and repair/seal masonry and degraded windows and doors. Sealing of the building will allow more efficient heating of building space to prevent further deterioration.	Active
Oakdale High Line Replacement (6940)	Replacement of 70 year old 69kv overhead transmission line and ground operated switch that supplies power and delivers power from the Oakdale Power Station.	Future
Wachusett Dam Bridge Crane Removal (7780)	Demolition of old bridge crane that was removed from the Wachusett Dam Lower Gatehouse as it represented a safety hazard.	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$40,506	\$10,650	\$29,856	\$7,279	\$9,621	\$14,980	\$22,063	\$515

Quabbin Transmission Rehabilitation



Project Status 05/23	36.7%	Status as % is approximation based on project budget and expenditures. . Wachusett Dam Lower Gate House Interim Pipe Repair was completed in June 2020. Wachusett Dam Bridge Crane Removal was completed in September 2021. Rehabilitate Wachusett Bastion Rehab Construction was completed in April 2023. Wachusett Lower Gatehouse Pipe and Boiler Replacement commenced in February 2023.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$24,126	\$40,506	\$16,380	Jan-27	Sept-29	32 mos.	\$5,489	\$22,063	\$16,574

Explanation of Changes

- Project cost and spending changed due to updated actual award of the Wachusett Lower Gatehouse Pipe & Boiler Replacement Construction was greater than budget and updated cost estimate for Rehab of the Oakdale Turbine.
- Project schedule changed due to updated schedule for Oakdale High Line Replacement.

CEB Impacts

- None identified at this time.

S. 617 Sudbury/Weston Aqueduct Repairs

Project Purpose and Benefits

- Contributes to improved public health*
- Extends current asset life*
- Improves system operability and reliability*

To ensure continued reliable delivery of high quality water to MWRA customer communities through study, design, and implementation of repairs to the Sudbury and Weston Aqueducts. These backup systems are both more than 100 years old, and need to be ready for emergency use.

Project History and Background

This project includes the inspection of the Sudbury Aqueduct in preparation for future repairs. This aqueduct constructed in 1878 is almost 140 years old and is in need of renewal and upgrade. This is a critical back-up facility for the City Tunnel and the Sudbury Reservoir emergency supply. The inspection phase of the Sudbury Aqueduct was conducted in 2006. The Inspection Report identified several short-term repairs required to better prepare the aqueduct for short-term use. This project will also fund inspections of the Weston Aqueduct which is more than 110 years old. The results of the inspection will allow MWRA to evaluate and prioritize future construction and repair work for this aqueduct.

Scope

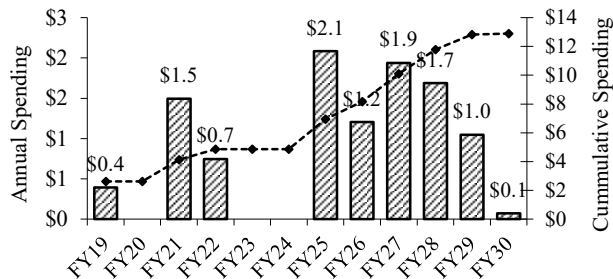
Sub-phase	Scope	Status
Hazardous Materials (6617)	Remove contaminated sediment from aqueduct.	Completed
Sudbury Aqueduct Inspection (6838)	Inspection of the Sudbury Aqueduct to identify need for future repair work.	Completed
Weston Aqueduct Sluice Gates Construction (7369)	Construct a means to isolate the Weston Reservoir from a break west of Ash Street that could detrimentally affect the elevation in the Weston Reservoir. The construction contract will replace antiquated stop-plank gates in Siphon Chambers 3 and 4 blow-off valves along the Weston Aqueduct and an air valve on the Sudbury River Pipe Bridge. Under construction.	Completed
Weston Aqueduct Gatehouse Rehabilitation (7700)	Evaluation of the structural integrity of the gatehouse and design of modifications necessary to rehabilitate the structure. Design for replacement of stop logs and stop log guides.	Future
Sudbury Short-Term Repairs Phase 1 (7016), and 2 Construction (7317)	Repairs needed in order to better prepare the Sudbury Aqueduct for short-term use (flow test and emergency activation).	Future
Rosemary Brook Siphon Building Repairs (7472)	Repairs to stabilize structures for functional use as emergency water supply facility. Repairs include re-pointing and rebuilding of brick structures and roof replacement. Rosemary Brook Siphon in conjunction with the Sudbury Aqueduct supplies raw water to the Chestnut Hill Reservoir in the event of an emergency.	Completed
Evaluation of Farm Pond Buildings-Waban Arches (7473)	Assessment of historic structures to determine measures to repair and stabilize facilities. Will include Massachusetts Historical Commission review of proposed alternative.	Completed

Sub-phase	Scope	Status
Waban Arches Rehabilitation Design (7616) and Construction (7617)	Design and construction of repairs to the Waban Arches of the Sudbury Aqueduct.	Future
Farm Pond Inlet Chamber & Gatehouse Design (7618), and Construction (7619)	Design and repairs to the Farm Pond Inlet Chamber and Gatehouse of the Sudbury Aqueduct.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$12,913	\$4,870	\$8,043	\$0	\$2,638	\$0	\$6,912	\$1,131

Sudbury/Weston Aqueduct Repairs



Project Status 05/23	37.7%	Status as % is approximation based on project budget and expenditures. Inspection of Sudbury Aqueduct was completed in October 2006. Rosemary Brook Siphon Building Repair and Evaluation of Farm Pond Buildings-Waban Arches reached substantial completion in FY18. Weston Aqueduct Sluice Gates Construction was substantially complete in September 2021.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$12,815	\$12,913	\$98	Oct-28	Oct-28	None	\$7,278	\$6,912	(\$366)

Explanation of Changes

- Project cost and spending changed due to inflation adjustment for Sudbury Short-term Repairs.
- Project spending changed due to updated schedule for Waban Arches Rehab Design and Construction phases.

CEB Impacts

- None identified at this time.

S. 621 Watershed Land

Project Purpose and Benefit

- Fulfills regulatory requirement.*
- Provides water quality benefits.*
- Continues to improve public health.*

Acquire, in the name of the Commonwealth, parcels of real estate or interests in real estate that are important or critical to the maintenance of water quality in MWRA water supply sources and the advancement of watershed protection.

Project History and Background

The Watershed Protection Act (WsPA) regulates land use and activities within critical areas of the Quabbin Reservoir, Ware River, and Wachusett Reservoir watersheds for the purpose of protecting the quality of drinking water. Since the passage of the WsPA in 1992, watershed lands had been purchased by the Commonwealth through its bond proceeds. The MWRA was then billed for and, over the years, paid increasing percentages of the debt service on those bonds, eventually reaching 100% of the debt service. MWRA also makes Payments in Lieu of Taxes (PILOT) to each watershed community for the land owned for water supply protection.

Since 1992, land acquisition has evolved into program-status and is a significant component of the Watershed Protection Plans for Quabbin Reservoir/Ware River and Wachusett Reservoir. Land in the watersheds undergoes analysis by the Land Acquisition Panel (LAP), which is comprised of Department of Conservation and Recreation (DCR) and MWRA staff. The LAP analyzes critical criteria for protection of the source water resources, including presence of streams and aquifers, steep slopes, forest cover, and proximity to the reservoirs. Parcels are ranked as to their value to the water supply system and, when the desirable parcels become available, are pursued through the LAP for acquisition through a “friendly taking” in fee or conservation restriction. LAP maintains an active list of parcels to pursue as seller and LAP interest, and funding availability, exist to support acquisition.

Under the revised Memorandum of Understanding between MWRA and DCR, executed April 2004, MWRA will utilize its own bond issuances for the purpose of acquiring, in the name of the Commonwealth, parcels of real estate or interests in real estate for the purpose of watershed protection. At its December 2004 meeting, the MWRA Board of Directors approved the use of MWRA bond proceeds for such purpose.

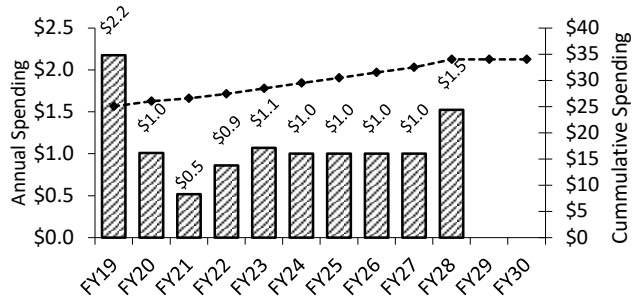
Scope

Sub-phase	Scope	Status
Land Acquisition (7069)	Acquire parcels of real estate or interests in real estate critical to protection of the watershed and source water quality.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$34,000	\$27,407	\$6,593	\$1,070	\$5,631	\$1,000	\$5,523	\$0

Watershed Land



Project Status 05/23	82.3%	Status as % is approximation based on project budget and expenditures. MWRA began purchasing land in FY07.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$29,000	\$34,000	\$5,000	Jun-23	Jun-28	60 mos.	\$0	\$5,523	\$5,523

Explanation of Changes

- Project cost and spending changed due to updated cost for future land purchases.

CEB Impacts

- None identified at this time.

S. 623 Dam Projects

Project Purpose and Benefits

- ☑ *Contributes to improved public health*
- ☑ *Provides environmental benefits*
- ☑ *Extends current asset life*
- ☑ *Results in a net reduction in operating costs*
- ☑ *Improves system operability and reliability*

Master Plan Project ☑ 2008 Priority Rating 2 (See Appendix 3)

To evaluate, design, and make necessary safety modifications and repairs to dams for proper operation as a result of the 2004 MOU between MWRA and DCR.

Project History and Background

Massachusetts Dam Safety Regulations, 302 CMR 10.00, require modifications to the Framingham Reservoir No. 3 (Foss) Dam to provide a spillway system capable of passing the applicable Spillway Design Flood (SDF) or safely storing this same flood within the reservoir without a spillway or other emergency overflow structure. Based on existing Hydraulics and Hydrology studies for Foss Dam, needed improvements include dam embankment armoring and turf improvements to protect against wind-induced overtopping at the Spillway Design Flood (SDF).

All earthen dams and masonry dams under MWRA responsibility were built in the late 1800s to early 1900s and are in periodic need of maintenance. Based on completed internal inspections, repairs are needed including rip rap re-setting and replacement, mitigation of erosion features, and addressing mortar loss and consequent minor leakage at gatehouses are necessary at Foss, Weston, Chestnut Hill, Sudbury and Wachusett Open Channel Lower dams.

Scope

Sub-phase	Scope	Status
Dam Safety Modifications and Repairs (7211 & 7194)	Provide Design and ESDC for required Dam Safety Modifications and Repairs. Construct parapet wave walls on dam crests to safely contain the SDF at the Weston Reservoir Dam. At present, alternatives are being evaluated at Foss.	Completed
Quinapoxet Dam Removal Design/ESDC (7247), Construction (7348), and REI (7690)	Provide final design, ESDC/RI, and construction for the removal of the Quinapoxet Dam adjacent to the Oakdale Pump Station. The removal of the dam will help landlocked fish in the Wachusett Reservoir to reach spawning grounds in the Quinapoxet River.	Active

Sub-phase	Scope	Status
Sudbury/Foss Dam Improvements/Wachusett North Dike Overtopping Protection Design CA/RI (7614), and Construction (7615)	Regulatory requirement for dam safety compliance for the Sudbury/Foss Dams to ensure spillway will properly function and regulatory requirement for dam safety compliance for the Wachusett North Dike to ensure earthen dam structure will withstand overtopping. Dike requires reconnection of earthen berm around Leominster Pump Station to protect against wave run-up/overtopping at the spillway design flood. Area of dike was removed in mid 1960s to build the P.S. instrumentation (piezometers) is required to monitor internal conditions at all High Hazard class earthen dams. Wachusett North and South Dikes will be the first of the remaining dams to have this installed.	Active
Foss Reservoir 3 Sluice Gates - Repoint Construction (8058)	This facility is used for active flood control via sluice gates in the wet wells. Scope includes removal of existing debris and sediment accumulated inside the upstream wet wells along with all deteriorated mortar, repointing joints below the water surface with a product specific for underwater installation as well as repointing joints above the water surface, install trash racks in front of upstream wet wells, and conduct routine inspections to identify defects or deformities.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY24
\$10,523	\$3,583	\$6,940	\$127	\$594	\$3,679	\$6,813	\$0

Project Status 05/23	35.4%	Status as % is approximation based on project budget and expenditures. Design phase for Dam Safety Modifications and Repairs began in September 2009. Dam Safety Modifications and Repairs Construction reached substantial completion in September 2012. Sudbury/Foss Dam Design CA/RI commenced in March 2019. Quinapoxet Dam Removal Design/ESDC commenced in November 2019.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$8,323	\$10,523	\$2,200	Dec-24	Jun-25	6 mos.	\$4,434	\$6,813	\$2,379

Explanation of Changes

- Project cost and schedule change due to updated cost estimate and schedule for Sudbury Foss Dam Construction and Foss Reservoir 3 Sluice Gate Repoint - Construction.
- Project spending change due to updated schedules and cash flows for above contracts.
- Project schedule changed due to updated schedule for Sudbury Foss Dam Construction.

CEB Impacts

- None identified at this time.

S. 625 Metropolitan Tunnel Redundancy

Project Purpose and Benefits

- ☑ *Contributes to improved public health*
- ☑ *Provides environmental benefits*
- ☑ *Extends current asset life*
- ☑ *Improves system operability and reliability*

Master Plan Project ☑ 2018 Priority Rating 1 (See Appendix 3)

To plan, design and construct the recommended redundancy improvements to the City Tunnel, the City Tunnel Extension and the Dorchester Tunnel.

Project History and Background

This project includes the study, permitting, design, and construction of redundancy improvements to critical elements of the water transmission system. The study phase evaluated alternatives and developed conceptual designs and cost estimates to provide redundancy for the metropolitan tunnel system.

The metropolitan tunnel system was evaluated first with emphasis on providing redundancy for Shaft 7 of the City Tunnel. Historically, the plan for providing redundancy for the metropolitan tunnel system was based on one or more proposed parallel deep rock tunnel loops from the terminus of the Hultman Aqueduct and MetroWest Tunnel in Weston into the metropolitan area. The focus of this study was to develop and evaluate alternative surface pipe improvements, in addition to revisiting previously proposed tunnel loops, to achieve an acceptable level of redundancy at a lower cost.

The tunnels in the Metropolitan Boston area, i.e. the City Tunnel, City Tunnel Extension, and Dorchester Tunnel remain a weak link in the water transmission system. While the integrity of the underground tunnel sections is believed to be good based on very low unaccounted-for-water in the MWRA transmission system, there is still risk of failure mainly due to pipe and valve failures at the surface connections to the distribution system or due to major subsurface failures as a result of earthquakes or movement along geological faults. A rupture of piping or a valve failure at critical surface connections points on the metropolitan area tunnel shafts would cause an immediate loss of pressure throughout the entire High Service area and would require difficult emergency valve closures, activation of emergency supplies with a boil-water order and lengthy system repairs. The assumption is that tunnels have a useful life of 100 years, but these subsurface structures have not been inspected and their actual condition is unknown because they cannot be shut down for inspection. Facilities at the top of tunnel shafts have been examined and a number of hardening measures are needed for risk reduction at these sites. Completion of distribution system storage projects at Blue Hills and the Spot Pond Storage Facility have assisted in mitigating the effects of local pipe ruptures.

In the event of a failure of the City Tunnel, a limited amount of water could be transferred through the WASM 3 (scheduled for major rehabilitation) and WASM 4 (rehabilitation completed) pipelines and the Sudbury Aqueduct would need to be brought on-line. Extensive use of the Sudbury Aqueduct/Chestnut Hill Emergency Pump Station and open distribution storage at Spot Pond and Chestnut Hill would be required. Supply would be limited and a boil order would be put in place. Failure of the City Tunnel Extension would be similar with reliance on WASM 3 and open storage at Spot Pond.

The redundancy study was undertaken to recommend a phased program which could be implemented over a period of years. The study reviewed currently proposed MWRA pipeline improvement projects and recommendations as to changes in size and/or alignment to contribute to the objective of transmission redundancy within the metropolitan system.

Additional study of the Metropolitan system has focused on the evaluation of new tunnels for providing redundancy. Several tunnel alternatives were considered and staff presented a recommended plan to the Board of Directors in the fall of 2016. Staff also presented recommended plan to the MWRA water communities in December 2016. The recommended plan which was approved by the Board in February 2017 includes a deep rock tunnel option for both northern and southern components. The northern and southern components are identified below in the Planning, Design and Construction phases.

Subsequent Design, Permitting and Construction phases will follow-up on the recommendations of the study. The Design and Construction costs have been updated based on the recommendations of the study. Long-Term Redundancy is one of the MWRA's largest undertakings in the next decade, and a variety of options are still being evaluated.

Scope

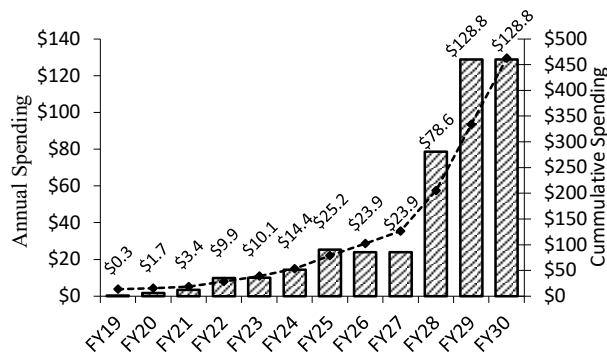
Sub-phase	Scope	Status
Water Transmission Redundancy Plan (6273)	Evaluation and recommendations of alternatives for long term redundancy.	Completed
Sudbury Aqueduct Pre-MEPA Review & Preliminary Design/EIR (7352)	Study and Pre-MEPA review of the Sudbury Aqueduct as a potential element for providing redundancy in the southern portions of the metropolitan tunnel system. Evaluate alternatives and conduct MEPA review for Sudbury pressurization. Also, includes final design and CA/RI for Rosemary Brook Siphon Building repair/stabilization.	Completed
Preliminary Design and MEPA Review (7159)	Preliminary design, geotechnical investigation, permitting and MEPA environmental review of the Northern and Southern Tunnels.	Active
Construction Management (7356)	Constructability review of final documents. Full inspection of all construction activity, as well as provision of construction support services including environmental and safety compliance, claims assistance, contract administration and quality assurance testing.	Future
Final Design/Engineering Services During Construction (7556)	Final Design and Engineering Services During Construction of the Northern and Southern Tunnels, including connecting mains.	Future
Tunnel Construction (7291)	Construction of the Northern and Southern Tunnels.	Future
Tops of Shafts Connecting Mains Surface Construction (7357)	Construction of Connecting Mains between existing facilities and the various tunnel shafts along the Northern and Southern Tunnels.	Future
Tops of Shafts Rehabilitation Design CA/RI (7521) and Construction (7522)	Design CA/RI and Construction to rehabilitate the Tops of Shafts of the existing tunnel system.	Future
Shaft 7 Buildings Design CA/RI (7558), and Construction (7559)	Design and construction of a new access building above the Shaft 7 Top of Shaft structure including new electrical service, HVAC equipment, piping corrosion protection, PRV replacement, new flow meters, and structural and access improvements to the facility.	Future

Sub-phase	Scope	Status
Administration Legal and Public Outreach (7516)	Community agreements, land acquisition and possible Owner Controlled Insurance Program for the Northern and Southern Tunnels.	Active
Program Support Services (7655)	The Program Support Services consultant firm provides technical professional resources and staff augmentation to the Tunnel Redundancy Department to support program-wide management, risk management, quality management, standardization, program controls, contract delivery and contract packaging. The Program Support Services includes independent technical reviews, constructability reviews, critical path schedule evaluations, and cost estimating/opinions.	Active
Geotechnical Support Services (7557)	The contract provides geotechnical field investigation, laboratory testing, and reporting for a two-part geotechnical program of deep rock test borings conducted to support the Tunnel Program.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$1,794,583	\$18,715	\$1,775,867	\$10,108	\$25,368	\$14,446	\$166,208	\$1,599,551

Metropolitan Tunnel Redundancy



Project Status 05/23	1.5%	Status as % is approximation based on project budget and expenditures. Program Support Services commenced in April 2019. Preliminary Design and MEPA Review commenced in July 2020. Geotechnical Support Services commenced in January 2023.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$1,557,718	\$1,794,583	\$236,865	Apr-42	Apr-42	None	\$196,709	\$166,208	(\$30,501)

Explanation of Changes.

- Project cost change primarily due to inflation adjustments on unawarded contracts.
- Project spending changed primarily due to updated schedule for Tunnel Construction and Construction Management Services, Tops of Shafts Construction, and updated cashflows for Final Design.

CEB Impacts

- \$200,000 for additional staff, 748,000 for Rock Core Storage Lease, and \$82,000 for Rock Core Storage utilities in FY25.

S. 628 Metropolitan Redundancy Interim Improvements

Project Purpose and Benefits

- ☑ *Contributes to improved public health*
- ☑ *Provides environmental benefits*
- ☑ *Extends current asset life*
- ☑ *Results in a net reduction in operating costs*
- ☑ *Improves system operability and reliability*

Master Plan Project ☑ 2008 Priority Rating 1 (See Appendix 3)

To plan, design and construct the recommended interim redundancy improvements to the existing tunnel system, to protect or needed as back-up in case of failure.

Project History and Background

Design and Engineering Services during construction for four construction contracts that will be completed in the near term while the proposed tunnel redundancy project goes through environmental review, design and construction. These construction projects are needed to protect and improve critical facilities related to the existing tunnel system, or are needed as back-up means of supply in the event that one or more elements of the existing tunnel system fail. The construction projects include the Top of Shafts Interim Improvements, Chestnut Hill Emergency Pump Station improvements, WASM/Spot Pond Supply Mains, Shaft 5 Building Improvements, PRV Improvements, and Rehabilitation of WASM 3. The Waltham Water Pipeline Project will provide water to Waltham during shutdown of WASM 3 CP-3.

Scope

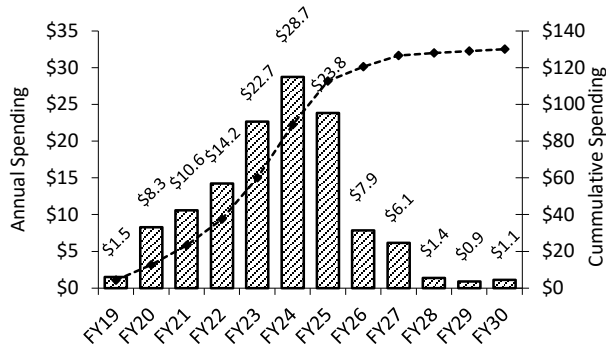
Sub-phase	Scope	Status
CP1 Shafts 6,8,9A (7561), CP2 Shaft 5 (7671) and REI (7702), CP3 Shafts 7,7B,7C,7D (7670) and REI (7703)	This project will provide strengthening of pipe directly connected to the tunnel system, waterproofing of underground vaults, and replacement of nuts on valve connections if found to be at risk.	Active
Chestnut Hill Emergency Pump Station Improvements Design CA/RI (7574)	Preliminary Design investigated surge loads and pressure differentials when the Dorchester Tunnel is out of service and the ability to isolate the pump station from the Dorchester Tunnel if the tunnel is shut down. Surge modeling determined that surge and pressure differentials are best mitigated by operating procedures. Construction and REI contracts will not proceed. Project is being closed out.	Completed
WASM 3 Rehabilitation MEPA/Design CA/RI (6539) and WASM 3 Rehab CP- 1 (6544), CP-2 (6543)	MEPA/Design CA/RI and construction of the WASM 3 rehabilitation from the Hultman Aqueduct Branch in Weston to the existing PRV chamber near Section W16 at Medford Square. Construction will include cleaning and cement mortar lining, some sliplining and some pipe replacement.	Active
CP-3 Section 101 Control Valve Design/CA (8027), Construction (6545) and REI (8026)	Design and construction of conversion of an existing butterfly valve in a vault to a control valve on Section 101 at a location to be determined.	Future

Sub-phase	Scope	Status
Low Service PRV Improvements Design & ESDC (7575), Construction Improvements (7563), REI (7674)	The project will allow the Low Service system to be utilized to increase the supply to the Gillis Pump Station in Stoneham to avoid the need to pump out of the Spot Pond Reservoir in an emergency. The Low Service pipelines would be operated at grade lines consistent with WASM 3 grade line to push additional flow to the Gillis Pump Station in an emergency. Some Low Service revenue meters may require pressure reducing valves to lower pressures to communities along the way. In addition, PRV's on WASM 3/4 would also require replacement to maximize the supply to the north.	Active
Shaft 5 Building Improvements Design/CA (7599), Construction (7600), and REI (7673)	Electrical and architectural improvements at Shaft 5 building in Weston. Includes improvements to dewatering systems inside shafts. Building code and hazardous material assessment completed under Technical Assistance Task Order prior to design.	Active
Shaft 9 Building Improvements Design/ESDC (8075), Construction (8074), and REI (8076)	Electrical and architectural improvements at Shaft 9 building in Somerville. Building code and hazardous material assessment completed under Technical Assistance Task Order prior to design.	Future
Section 101 Extension - Waltham Water Pipeline CA (7547), Construction (7457), and REI (7672)	Construction of 9,000 lf of new 36" diameter pipe. Provide a new connection to Waltham from the Northern Extra High pressure zone improving reliability and providing redundancy if Lexington Street Pumping Station is off line.	Active
Commonwealth Avenue Pump Station Improvements Design CA/RI (7523) and Construction (7524)	Design, engineering services during construction, resident engineering/inspection services and construction to provide improvements to the Commonwealth Avenue Pump Station. The project includes new pipe connections to the Low Service Pipes and two new pumps (one replacement and one additional) for redundancy. Also, includes Supervisory Control and Data Acquisition (SCADA) controls, and heating, ventilation and air conditioning equipment to replace older equipment.	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$204,369	\$37,403	\$166,967	\$22,651	\$57,217	\$28,746	\$67,943	\$76,372

Metropolitan Redundancy Interim Improvements



Project Status 05/23	27.3%	Status as % is approximation based on project budget and expenditures. WASM 3 MEPA/Design CA/RI commenced in July 2013. Chestnut Hill Emergency Pump Station Design/CA commenced in May 2019. WASM 3- CP-1 commenced in October 2020. Commonwealth Avenue Pump Station construction was substantially complete in March 2021. WASM SPSM/PRV Construction commenced in June 2021. CP1 Shafts 6,8,9A was substantially complete in April 2022. Waltham Water Pipeline Improvements was awarded in May 2022 and Construction Administration and Resident Engineering/Resident Inspection awarded July 2022.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$176,731	\$204,369	\$27,638	Apr-28	Jul-32	51 mos.	\$99,154	\$67,943	(\$31,211)

Explanation of Changes

- Project cost changes and schedule changes primarily due to updated cost for Shafts 5 and 9 contracts, and Shafts 7, 7B,7C,and 7D WASM 3 Rehab CP-3, and increase from awarded amount for Waltham Water Pipeline REI. Also, decrease as a result of the deletion of the Chestnut Hill Emergency Pumping Station Construction contract.
- Project spending changed due to repackaging of WASM 3 CP-2 work into WASM 3- Control Valve CP-3 work, updated cash flows for Waltham Water Pipeline Construction, change orders for WASM 3 CP-1, and cost changes noted above.

CEB Impacts

- None identified at this time.

S. 630 Watershed Division Capital Improvements

Project Purpose and Benefit

- ☑ Extends current asset life
- ☑ Fulfills regulatory requirement
- ☑ Improves system operability and reliability
- ☑ Continues to improve public health
- ☑ Improves energy efficiency

To renovate an aging Quabbin Administration Building complex to address existing code or operational deficiencies, energy efficiency, employee and public access. Also, to comply with regulatory requirements by Massachusetts Department of Environmental Protection related to Quabbin Administration Buildings water and wastewater systems.

Project History and Background

DWSP Quabbin/Ware Region facilities support a staff of approximately 80 employees, and provide recreational opportunities and services to more than 500,000 visitors annually to the reservoir.

Construction of the QAB was completed in 1938 and it is not uncommon to find original system controls still operational today (77 years). One of the more pressing needs is the rehabilitation of critically important utilities and support systems that both distribute power and water throughout the facility. Most of these system components are exhibiting signs of deterioration (e.g. wiring, plumbing, heating) and preemptive actions are necessary to avoid catastrophic failures.

The significant investment of capital into the restoration of the facility will also trigger necessary upgrades to satisfy today's more stringent standards for Universal Access, public safety and occupational standards. Example of possible Code induced upgrades may include added environmental safeguards for occupational safety (e.g. ventilation and hazard abatements), installation of fire alarms and expanded fire protection systems, universally accessible access routes to and from the building and special accommodations (e.g. elevator, public restrooms).

Mechanical control systems for the distribution of steam throughout the Complex are very old, antiquated systems that need modernization to ensure continued reliable operation. Many components also fail to satisfy current building code requirements and would require upgrading.

As discussed above in the Quabbin Administration Building Complex: Major Renovations Project, there are many building components that need work. Two issues that need immediate attention are the boiler room wastewater discharges and the leaking water system. In 2013, the Quabbin Administrative Building (QAB) water supply system came under scrutiny by the MA Department of Environmental Protection and the State Plumbing Inspector. DEP is requiring that floor drains located inside of the buildings boiler room be abandoned and that daily well withdrawal levels be brought down to acceptable levels. Also, in 2014 wastewater discharges from the MWRA laboratory inside of the QAB facility were authorized by the DEP under the condition that daily wastewater flows be verified and shown to be within approved limits. The DWSP has initiated monitoring of wastewater flows from the QAB facility and anticipates that future upgrades to the septic system will be needed. In order to satisfy these mandates, significant investments are needed to retrofit existing mechanicals and make significant improvements to the distribution of water and handling of wastewater throughout the building immediately.

These improvements will be needed no matter what form of Quabbin Administration Building renovations are determined to be needed under the larger capital project. These two issues are essentially "fast-track" components on the larger project needed for regulatory compliance. DCR will use professional engineering consultants to complete repair designs.

Scope

Sub-phase	Scope	Status
Quabbin Administration Building Rehabilitation Conceptual Design Report (7569), Design/Construction Administration (7564), and Construction (7565)	Design and Construction for improvements at the Quabbin Administration Building. Code study was completed under Technical Assistance Contract 7713.	Future
River Road Improvements – Wachusett (7701)	Improvements to River Road at Wachusett including paving and drainage.	Completed
Quabbin Water Supply Construction (7753)	Project to supply water to the Quabbin Reservoir buildings. Design completed. Construction underway	Completed
Quabbin Maintenance Garage/Wash Bay/Storage Building Design CA/RI (7677), and Construction (7577)	Design and installation of a modular building in stockroom area off Blue Meadow Road for large vehicle maintenance, washing, and equipment storage. Includes demolition of old sheds, paving and installation of potable water treatment system from well.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$23,582	\$2,464	\$21,118	\$964	\$3,428	\$3,324	\$15,444	\$4,710

Project Status 05/23	12.9%	Status as % is approximation based on project budget and expenditures. River Road Improvements was substantially complete in November 2021. Quabbin Water Supply Construction was awarded in April 2022.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$23,365	\$23,582	\$217	Oct-29	Oct-29	None	\$12,308	\$15,444	\$3,136

Explanation of Changes

- Project cost changed primarily due to updated cost estimate for Maintenance/Wash Bay/Storage Building Construction, partially offset by final costs for River Road Improvements at Wachusett and Quabbin Water Supply Construction contracts.
- Project spending changed primarily due to updated cost and schedule for Maintenance/Wash Bay/Storage Building Construction, and updated schedule for Quabbin Admin Building Rehab Design CA/RI contract.

CEB Impacts

- \$100,000 for lab work in FY27 during the Quabbin Administration Building Rehabilitation.

S. 618 Peabody Pipeline Project

Project Purpose and Benefits

- Contributes to improved public health*
- Extends current asset life*
- Improves system operability and reliability*

The proposed new pipeline and meter will serve the western side of town that is currently served by the Winona WTP and also provide a redundant connection to the city's water distribution system. The City estimates that their MWRA water supply would increase from 1.1 MGD to 2.5 MGD.

Project History and Background

Peabody is a partially supplied MWRA water community. Peabody's drinking water is mainly supplied by the Coolidge and Winona Water Treatment Plants. Raw water from the Ipswich River is pumped to Suntaug Lake and Winona Pond. Water from Winona Pond is treated at the Winona Water Treatment Plant (Winona WTP) and water from Suntaug Lake and Spring pond are treated at the Coolidge Water Treatment Plant (Coolidge WTP). Peabody supplements its drinking water through an existing MWRA connection, Meter 168.

Peabody's Winona WTP, constructed in 1974, has reached the end of its useful life. The city considered an option to purchase more water from the MWRA, however, this option has been cancelled.

Scope

Sub-phase	Scope	Status
Peabody Pipeline Design/ESDC/REI (6895)	This phase includes the design of an 11,450-linear foot, 24-inch diameter water pipeline that will extend MWRA's Section 109 from the Lynnfield/Saugus town line to the Peabody/Lynnfield line on Route 1. Construction and REI contracts will not proceed.	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$1,448	\$1,448	\$0	\$0	\$389	\$0	\$0	\$0

Project Status 05/23	100%	Status as % is approximation based on project budget and expenditures. Design/ESDC/REI was awarded in May 2017 and was cancelled in September 2019.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$1,448	\$1,448	\$0	Sep-19	Sep-19	None	\$0	\$0	\$0

Explanation of Changes

- N/A.

CEB Impacts

- None identified at this time.

S. 692 Northern High Service – Section 27 Improvements

Project Purpose and Benefits

- Contributes to improved public health*
- Extends current asset life*
- Improves system operability and reliability*

To rehabilitate/replace a segment of pipe originally installed in 1898 in Lynn which suffers from poor hydraulic performance and frequent leakage. Rehabilitate/replacement of approximately 7,200 linear feet of pipeline will improve service to the communities north of Lynn.

Project History and Background

Section 27 is a 12–20 inch diameter cast iron main installed in 1898 that serves the communities north of Lynn. The main has become severely corroded. As a result of this deterioration, various major leaks have occurred since 1966. Because the main runs under major thoroughfares in Lynn, repair of leaks is disruptive and costly. Appropriate corrosion control methods will be employed on the pipeline to minimize corrosion potential in Section 27. During preliminary design, an evaluation determined MWRA should abandon the portion of Section 27 that parallels Section 91 and an adjacent pipeline, Section 35.

Scope

Sub-phase	Scope	Status
Section 27 Design/CA, Construction and REI (7721, 6333, 7722)	Rehabilitation/replacement of 7,200 linear feet of pipeline to replace severely corroded pipe.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$2,141	\$124	\$2,017	\$4	\$4	\$0	\$0	\$2,013

Project Status 05/23	5.8%	Status as % is approximation based on project budget and expenditures.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$2,164	\$2,141	(\$23)	Nov-26	Nov-31	60 mos.	\$2,013	\$0	(\$2,013)

Explanation of Changes

- Project cost changes due to updated cost estimate for Easements.
- Project schedule and spending changed due to updated schedule for Section 27 Rehab work.

CEB Impacts

- None identified at this time.

S. 693 Northern High Service - Revere and Malden Pipeline Improvements

Project Purpose and Benefits

- ☑ *Contributes to improved public health*
- ☑ *Extends current asset life*
- ☑ *Improves system operability and reliability*

To improve the delivery capabilities of major distribution lines serving the Northern High System. The existing pipelines are inadequate and suffer from extensive corrosion and leakage. Replacement, rehabilitation, and/or reinforcement will provide a strong and reliable means to convey water from the City Tunnel Extension to communities in the northern and eastern portions of the Northern High Service Area.

Project History and Background

The southeast corner of the Northern High Service Area has experienced pressure deficiencies because of undersized pipes and extensive pipeline corrosion. The corrosion problems have led to numerous leaks and pressure deficiencies which can cause fire-fighting difficulties. These deficiencies particularly affect Malden, Revere, Lynn, Winthrop, Deer Island, East Boston, Saugus, Nahant, Peabody, Marblehead, and Swampscott. To correct these problems, MWRA is implementing a series of pipeline improvements.

This project includes installation of pipeline on Sections 97, 97A and 68 in Revere and Sections 49, 53, 53A and Shaft9A-D in Malden; rehabilitation of Sections 53 and 55 in Revere; and installation of control valves to improve water pressure. All the work for this project, with the exception of the design and construction of Section 53 connections and Section 53A, Section 68 and the Shaft 9A-D Extension is complete. Completion of this construction will improve the pressure and flow of water conveyed to the Northern High Service Area.

A hydraulic study of the distribution system recommended that MWRA install a new pipeline in Revere, beginning at the Everett/Chelsea/Revere border and extending through Revere to the East Boston border. This new pipeline runs parallel with existing pipelines and carries a large portion of the flow formerly carried by the existing system, thereby increasing water pressure and flow to Revere, East Boston, Winthrop, and Deer Island, particularly during periods of high demand. Installation of new control valves was required to regulate water pressure and fill the Winthrop standpipe. The original control valves between Winthrop pipelines and MWRA transmission mains were inadequate. Fluctuations in pressure threatened to rupture the town's pipelines. More efficient valves were required to eliminate the danger. Flow tests performed on Sections 32 and 55 of the existing Revere and Winthrop pipelines revealed that these sections had severe flow problems. The pipelines were only able to carry a fraction of the designed capacity because of internal corrosion. Cleaning and lining the pipelines restored flow capacity.

Section 53 in Malden and Revere was an 18,900-foot long, 30-inch diameter steel pipeline, exceeding 60 years of age. Workers dug four test pits to determine the condition of this pipeline and uncovered 18 holes in the pipe. Investigations into recent failures revealed severe corrosion through the pipe wall in several locations. Replacement of the Malden portion of Section 53 with a new 48-inch diameter pipe has been completed. The Revere portion of Section 53 has been sliplined with 24-inch diameter steel pipe. In addition to feeding into the new 48-inch Saugus/Lynn pipeline, this pipe plays an important role in the supply network for Deer Island. Sections 49 and 49A, old 24-inch pipelines, are used to connect Section 53 to Shaft 9A of the City Tunnel. They are undersized for this purpose and are a severe restriction. A new 5,000 -lf, 48-inch diameter pipe (proposed Section 53A) is needed to reinforce Sections 49 and 49A. A 1,000-lf, 20-inch diameter pipe, portion of Section 68, interconnects Section 53 with the new Saugus/Lynn pipeline. This section is undersized and needs to be reinforced with 1,000 lf of new 48-inch diameter pipe to improve hydraulic capacity. Approximately 5,400 lf of Section 14, an existing 30-inch diameter cast-iron pipe installed in 1916, will be cleaned and cement mortar lined to improve redundancy for Section 84. Approximately 4,500 lf of Sections 49 and 49A will be cleaned and cement mortar lined. The Shaft 9A-D Extension

will provide a more reliable connector from Shaft 9A of the City Tunnel Extension to the Section 99 pipe that serves as the suction line to the Gillis Pump Station.

Scope

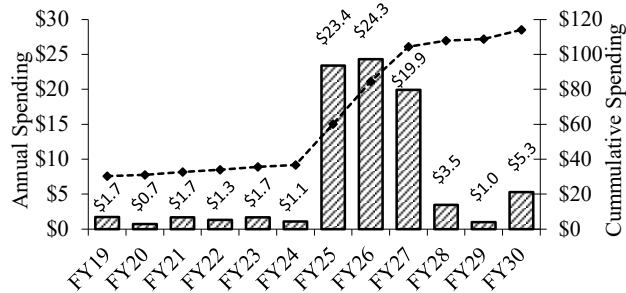
Sub-phase	Scope	Status
Design/CS/RI – Revere/Malden (5185)	Design, construction services, and resident inspection for Section 53 in Malden and Sections 97 and 97A in Revere.	Completed
Construction Revere Beach (5186)	Installation of 5,491 linear feet of 36-inch pipeline and 10,111 linear feet of 30-inch pipeline on Section 97, as well as 3,872 linear feet of 24-inch pipeline, and 1,350 linear feet of 20-inch pipeline on Section 97A in the vicinity of Revere Beach Parkway.	Completed
Construction Malden Section 53 (5176)	Installation of 11,907 feet of 48-inch diameter pipeline in Malden on Section 53.	Completed
Construction Linden Square (5238)	Construction and construction administration of a 1,000 linear feet segment of Section 53 in the Linden Square area of Malden. The Massachusetts Highway Dept constructed this section as part of its roadway reconstruction project around Linden Square.	Completed
Construction Revere Section 53 (5177)	Rehabilitation of 4,900 linear feet of 30-inch pipe in Revere on Section 53 and replacement of 1,500 linear feet under Route 1 in Revere.	Completed
Construction Road Restoration (6033 & 6034)	Design, construction administration, and construction of the full road restoration to ensure a stable road surface without cracking on Eastern Avenue in Malden in compliance with the requirements of the Massachusetts Architectural Access Board. The City of Malden will do this work.	Completed
Construction Control Valves (5191)	Installation of control valves needed to regulate water pressure and fill the Winthrop standpipe.	Completed
Construction DI Pipeline Cleaning & Lining (5179)	Design and cleaning and lining of the 2,000 linear feet, 8-inch diameter water supply main to Deer Island.	Completed
Construction – Winthrop C&L (5178)	Rehabilitation of 7,900 linear feet of 16-inch diameter pipe on Section 32 and 20-inch diameter pipe on Section 55 in Revere and Winthrop.	Completed
Section 53 and 99 Improvements Design CA (7485), and REI (7682)	Design /Construction Administration and Resident Inspection for Sections 53 and 99 Improvements.	Active/Future
CP-1 Construction Section 53 Connections (6335)	Construction of 6,000 linear feet of new 48-inch pipe in Malden. These proposed pipelines will eliminate hydraulic restrictions and better integrate Section 53 into the Northern High distribution system.	Future
CP-3 Section 99 Connections Construction (6958)	Construction of approximately 3,000 linear feet of new 60-inch diameter pipeline in Malden connecting the Shaft 9A-D line (60-inch dia.) to Section 99 (72-inch dia.). Removed from CIP.	Future

Sub-phase	Scope	Status
Section 56 Repl./Saugus River Feasibility Study (7500), Design CA (7454) and Construction (7486), and REI (7681)	Feasibility Study, Design CA and REI, and Construction to replace failed 20/30-inch diameter steel water main crossing of the Saugus River by trenchless methods. Main was installed in 1934 and is out of service. This main provides redundancy to Section 26 which is currently also out of service. 7454 Sect 56 Design CA is currently underway to design a new river crossing using Horizontal Directional Drilling (HDD) and is in the preliminary design phase. Study was complete in 2017.	Active/Future
Section 56 Demolition Construction (7536)	Section 56 Construction Pipe Demolition at General Edwards Bridge.	Completed
Section 14 Pipe Relocation (Malden) (6957)	Abandon 540 lf of existing Section 14 water main in Malden Center and replace with 400 feet of new 36-inch ductile iron water pipe in a new alignment. A 36-inch gate valve will also be installed as well as a blow-off setup.	Completed
CP-2 Section 14 Construction (7699)	Rehabilitation of 9,900 lf of Sections 14, 49, and 49A.	Future
Sections 13 & 48 Rehabilitation Design CA/RI and Construction (7602/7603)	Design and construction of the rehabilitation of Section 13 (7,300 lf of 36-inch cast-iron 1896 vintage pipe) and Section 48 (7,300 lf of 38-inch diameter and 1,400 lf of 30-inch diameter riveted steel 1929 vintage pipe) in Stoneham, Malden and Melrose from the Gate House at Fells Reservoir partially along Highland Avenue to Pleasant Street and Charles Street will improve hydraulics and water quality.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$122,270	\$34,024	\$88,247	\$1,671	\$7,133	\$1,072	\$72,135	\$14,441

**Northern High Service -
Revere and Malden Pipeline Improvements**



Project Status 05/23	29%	Status as % is approximation based on project budget and expenditures. Revere Beach, Malden Section 53, Revere Section 53 Construction and Linden Square construction are complete. Section 56 Feasibility Study was substantially complete in June 2017. Section 14 Pipe Relocation – Malden was completed in May 2018. Section 56 Pipe Demolition on General Edwards Bridge was substantially completed in May 2019. Section 56 Replacement/Saugus Design/CA commenced in November 2019. Sections 53 and 99 Connections Design/CA commenced in February 2020.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$84,861	\$122,270	\$37,409	Jul-28	Jul-31	36 mos.	\$46,590	\$72,135	\$25,545

Explanation of Changes

- Project cost change due to updated cost estimate for CP-1 Section 53 Connections Construction and updated amendment cost for Section 56 Replacement Design contract.
- Project schedule changed due to updated schedule for Section 13 & 48 Rehab Construction.
- Project spending changed primarily due to updated cost estimate for CP-1 Section 53 Connections Construction, partially offset by updated schedule for Section 13 & 48 Rehab Construction.

CEB Impacts

- None identified at this time.

S. 702 New Connecting Mains - Shaft 7 to WASM 3

Project Purpose and Benefits

- Contributes to improved public health*
- Extends current asset life*
- Improves system operability and reliability*

To provide redundancy and improve the reliability of WASM 3 (Weston Aqueduct Supply Main); provide hydraulic looping and redundancy, enable Intermediate High Sections 59 and 60 to be taken off-line for rehabilitation, and improve water quality by reducing the length of unlined cast iron water mains in the MWRA system. Completion of this project will help provide the basis for a strong hydraulic network of piping among WASM 3, WASM 4, and the City Tunnel. The future conversion of Sections 23 and 24 in an emergency to provide a redundant supply to the Intermediate High Service system Section 25 and 59 that serve Belmont and Watertown via the WASM Commonwealth Avenue Pump Station.

Project History and Background

WASM 3 is a 56-inch to 60-inch diameter lock-bar steel pipe installed in 1926 and 1927. It is connected to the MetroWest Tunnel and Hultman Branch at the west end and the City Tunnel Extension at its east end. It extends from Weston through Waltham, Belmont, Arlington and Somerville to Medford. Most of its flow comes from the MetroWest Tunnel Shaft W, with peak flow of 57 million gallons per day. A lesser amount enters the main from the City Tunnel Extension Shaft 9. Upon completion of the Hultman Aqueduct and its interconnection to the Weston Aqueduct Terminal Chamber in 1941, WASM 3 became part of the High Service system. There are no connecting mains along the length of this 11-mile pipeline, and no other means available to adequately supply the nine communities it serves. WASM 3 serves communities northwest of Boston and is the sole source of supply to the Northern Extra High Service Area (Bedford, Lexington, Waltham, Arlington, and Winchester) and the Intermediate High Service Area (Belmont, Arlington, and Watertown). It also supplies a portion of the Northern High Service Area (Waltham, Watertown, Belmont, Arlington, Medford, and Somerville), and is a means of supplying the Spot Pond Supply Mains and Reservoir. WASM 3 serves a population of more than 250,000.

A break almost anywhere on this pipeline would result in severe service disruptions in Waltham, Watertown, Belmont, Arlington, Lexington, Bedford, and Winchester. Virtually no water would reach Waltham if a break were to occur at the west end of the pipeline; water normally supplied through the Shaft W connection would be forced through the Shaft 9 connection, increasing flows and reducing hydraulic grade lines in WASM 3, the City Tunnel, and City Tunnel Extension. The lack of redundancy also makes routine cleaning and lining of the 90± year old pipeline impossible. The need for maintenance is indicated by a significant number of leaks, particularly on the most vulnerable west end, which are the result of corrosion pitting through the pipe wall, as well as by the reduced carrying capacity of the line.

Completion of this project will facilitate conveyance of high service water from Shaft 9 of the City Tunnel Extension to WASM 3. This will be accomplished by rehabilitating existing mains between the City Tunnel Extension and WASM 3.

Previously proposed portions of this project have been eliminated or placed on hold until the Long-Term Redundancy study is completed. Specifically, the proposed new 48-inch diameter pipe through Newton and Waltham has been eliminated. The rehabilitation of Sections 23, 24, and 47 will proceed. Also, extension of Section 75 and replacement of Section 25 with a new 20-inch pipe will allow a redundant supply connection to Sections 25 and 59 serving Belmont and Watertown by way of the Commonwealth Avenue Pump Station.

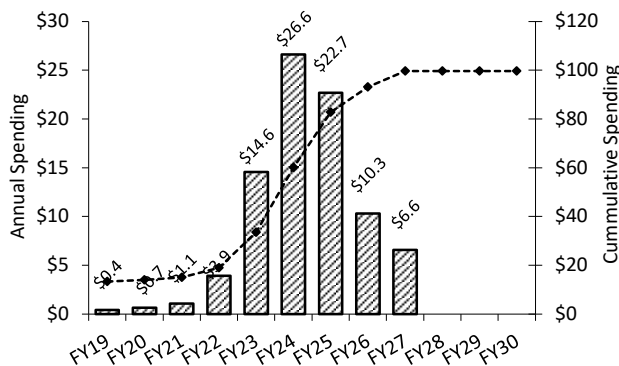
Scope

Sub-phase	Scope	Status
Watertown MOU	Payment to the City of Watertown to fund a portion of its Galen Street project to replace an existing 10-inch diameter pipeline with a new 12-inch diameter water main.	Completed
Routing Study (5163)	Identification of alternatives to determine the optimum approach for providing additional strong connections to WASM 3.	Completed
Design/CA/RI-DP1 (6383)	Design, construction administration and resident inspection services for a new 48-inch pipeline to interconnect WASM 3 with WASM 4 (CP-1). This design work was terminated based on the recommendation of the Long Term Redundancy Study.	Completed
Design DP2/4 Meter 120 (6384)	Design services for Section 47 from Meter 120 to WASM4. Construction Administration and Resident Inspection services to be performed by in-house staff.	Completed
Clean & Line Sections 24, 47, 59 & 60 CP-3 (6548) and REI (8068)	Cleaning and lining of 16,400 linear feet of 20-inch diameter pipe on Sections 59 and 60 (Intermediate High) from Section 25 in Watertown to Meter 121 in Arlington, 3,400 linear feet of 20-inch diameter pipe on Section 24 crossing the Charles River extending into Newton, and rehabilitation or replacement of Meters 110, 111 and 121 and associated valves/cabinets.	Future
Design/CA/RI and Construction Section 23, 24, 47 (6385/6392)	Cleaning and cement mortar lining of 4,500 feet of 36-inch diameter Section 23 and 11,000 feet of 20-inch Section 24 and Section 47; Replacing 3,600 feet of Section 23 water main, and 6,200 feet of Section 24 water main; Replacement of the check valve assembly at existing Revenue Meter 120 to Boston; and Replacement of 2,325 feet of Newton's 20-inch diameter water main in Ward Street, parallel to Sections 23 and 24.	Active
NE Segment CP5 (6394)	Rehabilitation of 15,000 linear feet of 20 and 48-inch diameter pipe for Sections 18, 50, and 51 for the Northeast Segment plus Meter 32 replacement.	Completed
Replace Section 25, Extend Section 75, Rehab 24, 47, 59 & 60 Design/CA (6955)	Design/Construction Administration for Intermediate High pipeline improvements under three construction packages including Extension of Section 75, rehabilitation of a portion of Section 47, and rehabilitation or replacement of Meter 81 (CP-1). Replacement and relocation of Section 25 and rehabilitation of a portion of Section 24 (CP-2). Rehabilitation of Sections 59 & 60 (CP-3) to be completed under future design and construction contracts.	Active
Replacement of Section 25 and Rehabilitation of Section 24 - Construction CP-2 (6956) and REI (7680)	Replacement and partial re-location of existing Section 25 (approximately 5,900 linear feet of existing 16" pipe) with a new 20-inch diameter pipeline, and cleaning and lining of 3,200 linear feet of 20-inch diameter pipe on Sections 24. Also includes rehabilitation or replacement of Meters 2 & 40 and associated valves/cabinets. Ductile Iron Material Pre-Purchase contract required for work on Mt Auburn Street. All 3 contracts active with 2023 NTPs.	Active
Section 75 Extension Construction CP-1 (7484) and REI (8067)	Addition of approximately 4,000 feet of new 30-inch diameter pipe to extend Section 75 easterly to Section 24 in Newton, to provide a redundant feed to the Intermediate High pressure zone supplying Arlington, Belmont and Watertown, and rehabilitation of a portion of Section 47, and replacement of Meters 111 and 81.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$99,669	\$18,943	\$80,726	\$14,563	\$20,581	\$26,619	\$66,163	\$0

New Connecting Mains



Project Status 05/23	31.6%	Status as % is approximation based on project budget and expenditures. Northeast Segment CP-5 construction contract was completed in November 2011. Design of CP3 (Sections 23, 24 & 47) commenced in August 2016. Replacement Section 25, 75, 59 & 60 Design/CA was awarded in December 2018.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$88,293	\$99,669	\$11,376	Apr-27	Apr-27	None	\$54,690	\$66,163	\$11,473

Explanation of Changes

- Project cost and spending changed primarily due to updated cost estimates for Section 25 & 24 Construction CP-2 and REI, and Section 75 Extension Construction CP-1 and REI contracts.

CEB Impacts

- None identified at this time.

S. 704 Rehabilitation of Other Pump Stations

Project Purpose and Benefits

- ☑ *Contributes to improved public health*
- ☑ *Extends current asset life*
- ☑ *Results in a net reduction in operating costs*
- ☑ *Improves system operability and reliability*
- ☑ *Improves energy efficiency*

To rehabilitate five active pump stations (Brattle Court, Reservoir Road, Hyde Park, Belmont, and Spring Street) - each of which is more than 40 years old and is overdue for renewal for safety, reliability, and efficiency reasons. Project includes a future phase to rehabilitate Gillis, Newton Street, Lexington Street, and Commonwealth Ave pump stations.

Project History and Background

MWRA's waterworks distribution system includes ten active pump stations. Extensive rehabilitation of the James L. Gillis, Newton Street, Lexington Street, and Commonwealth Avenue pump stations was completed 20 years ago.

The Brattle Court, Reservoir Road, Hyde Park, Belmont, and Spring Street pump stations were built in 1907, 1936, 1937 and 1958, respectively and were overdue for major rehabilitation. The Brattle Court Pump Station serves the towns of Arlington, Lexington, Waltham, and Winchester. The Reservoir Road Pump Station serves Brookline. The Hyde Park Pump Station serves Boston, Milton, Norwood, Canton, Dedham, Westwood and Stoughton. The Belmont Pump Station serves Belmont, Arlington, and Watertown. The Spring Street Pump Station serves Lexington, Bedford, part of Waltham, Belmont, Arlington, and Winchester. Some equipment at each pump station were inoperable, and system demand patterns had shifted during the life of the stations, requiring adjustments to pumping capacity. In addition, station improvements have not kept pace with changes in building and safety codes.

MWRA has divided construction for these five pump stations into two contracts. The first contract (Construction - Interim Automation), based on a fast-track design was completed in February 2001, involved installation of Supervisory Control and Data Acquisition (SCADA) systems at each station. Under the second construction contract, MWRA completed rehabilitation of the five pump stations (Brattle Court, Reservoir Road, Hyde Park, Belmont, and Spring Street). The second construction contract was awarded in October 2006 and was substantially complete in June 2010.

The next phase will be to rehabilitate the Gillis, Newton Street, and Lexington Street pump stations. The Commonwealth Avenue Pump Station rehabilitation is included in Metropolitan Redundancy Interim Improvements project.

Scope

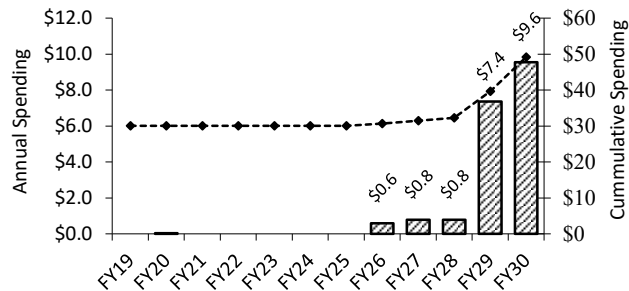
Sub-phase	Scope	Status
Preliminary Design (5153)	Planning and conceptual design including inspection and evaluation of the HVAC systems, buildings, pipes, valves, and other systems at the pump stations; determination of the need for improvements; and preparation of a conceptual design report.	Completed
Design 1/CA/RI (6110)	Design, Construction Administration and Resident Inspection for rehabilitation of five pump stations, including installation of SCADA systems.	Completed
Construction II and C (6304)	Installation of instrumentation at five pump stations to enable remote operation and monitoring.	Completed

Sub-phase	Scope	Status
Rehabilitation of 5 Pump Stations (6375)	Rehabilitation of Brattle Court, Reservoir Road, Hyde Park, Belmont, and Spring Street pump stations, including installation of new mechanical, electrical, instrumentation, and security systems, and building and site refurbishment, and SCADA installation.	Completed
Proprietary Equipment Purchases (6676)	Purchase of proprietary materials for SCADA system for Interim Instrumentation and Control.	Completed
Design 2 CS/RI (6980)	Final Design, construction services, and resident inspection for rehabilitation of five pump stations.	Completed
Technical Assistance	As-Needed Technical Assistance work.	Active
Pump Station Rehabilitation Design CA (7526), Construction (7527), and REI (7720)	Rehabilitation of the Gillis, Newton Street, and Lexington Street pump stations. The pumps in these stations are over 20 years old and maintenance of the existing units will be an issue mostly due to availability of replacement parts. More efficient units will be installed based upon age and life of the equipment. Lexington Street is the only pump stations for its respective service area.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY29-23	FY24	FY24-28	Beyond FY28
\$51,572	\$30,090	\$21,482	\$0	\$33	\$0	\$2,180	\$19,302

Rehab of Other Pump Stations



Project Status 05/23	58.3%	Status as % is approximation based on project budget and expenditures. Construction rehabilitation of 5 pump stations (Brattle Court, Reservoir Road, Hyde Park, Belmont, and Spring Street) was substantially complete in June 2010.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$51,572	\$51,572	\$0	May-28	Jun-30	25 mos.	\$19,500	\$2,180	(\$17,320)

Explanation of Changes

- Project schedule and spending changed primarily due to updated schedules for Pump Station Rehab-Design and Construction.

CEB Impacts

- None identified at this time.

S.708 Northern Extra High Service - New Pipelines

Project Purpose and Benefits

- Contributes to improved public health*
- Extends current asset life*
- Improves system operability and reliability*

To provide redundancy in the Northern Extra High (NEH) system and improve hydraulic service and reliability for major portions of the NEH system. Existing lines are undersized and frequently experience pressure problems. Improvements will include construction of two new pipe segments and rehabilitation of existing mains.

Project History and Background

The Northern Extra High (NEH) Pressure Zone provides water to Arlington, Bedford (through Lexington), Belmont, Lexington, Waltham, and Winchester. The six communities are supplied an average of 11.55 million gallons per day (mgd) from the MWRA through twelve community meters. Water is pumped to these communities and into storage facilities in Arlington, Lexington, and Waltham by three pumping stations: Spring Street PS, Brattle Court PS, and Lexington Street PS. The pumping stations draw water from the Norumbega Covered Storage Facility via the Weston Aqueduct Supply Main 3 (WASM 3). There are two construction contracts planned to repair and replace WASM 3. The initial contract is currently in construction and the second contract is in design.

In addition, the Town of Burlington has been approved for admission to the MWRA Water System to purchase up to 6.5 mgd via a connection to the Town of Lexington's water system, and will also be supplied via the NEH Pressure Zone.

The NEH Pressure Zone Improvements project to be performed by MWRA involves installation of up to 23,100 linear feet of new water main, replacement of approximately 8,400 linear feet of existing water main, rehabilitation or replacement of approximately 4,800 linear feet of existing water main, installation of two new community meters, and rehabilitation or replacement of existing community meters. The project will improve redundancy and rehabilitate or replace aging infrastructure in the NEH Pressure Zone. These improvements are necessary to help ensure that new and existing user communities receive services that meet or exceed the obligations of the MWRA.

Scope

Sub-phase	Scope	Status
NEH Improvements Design/ESDC (7404) and REI (7724)	Design and engineering services during construction and REI Services for CP-1 and CP-2.	Active
CP-1 NEH Improvements (6522)	CP1 includes installation of approximately 5,300 linear feet of new water main in Lexington to connect the MWRA system to the water main being installed as part of Burlington's Phase 2 project. Construction of CP1 was completed and activated by the time Burlington's Phase 2 project was complete.	Active
CP-2 NEH Improvements (7725)	CP2 includes installation of up to 11,100 linear feet of new water main in Lexington to interconnect an existing MWRA water main to the new water main installed in CP1 to help improve redundancy. CP2 also includes installation of a new meter for Lexington and replacement of 3,400 linear feet of existing, undersized water main in Arlington.	Future

CP-3 NEH Improvements (7910)	CP3 includes installation of up to 6,700 linear feet of new water main in Lexington to interconnect an existing MWRA water main to the new water main installed in CP2 to help improve redundancy. CP3 also includes replacement of approximately 5,000 linear feet of existing, undersized water main in Arlington, rehabilitation or replacement of approximately 4,800 linear feet of existing water main in Arlington, installation of one new meter for Belmont, and rehabilitation and replacement of existing community water meters for Arlington, Lexington, Belmont, Waltham, and Winchester.	Future
Design/CA/RI and Construction Sections 45, 63, and 83 (5242/6340)	Replacement of approximately 2,600 linear feet of Section 45 with 24-inch diameter pipe extending from the connection point at Meter 47 to Section 82 on Park Street at the Intersection of Paul Revere Road in Arlington; installation of about 2,100 linear feet of new 24-inch pipeline (Section 101), parallel to a portion of Section 83, starting from Meter 182 and proceeding to the intersection of Waltham Street (in Lexington and part of Waltham) and Concord Ave (in Lexington). Also, Rehabilitation of Section 63, consisting of about 3,400 linear feet of 20-inch pipeline connecting Section 63 to Meter 136.	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$59,771	\$7,161	\$52,610	\$9,449	\$12,978	\$4,042	\$35,098	\$8,063

Project Status 05/23	26.5%	Status as % is approximation based on project budget and expenditures. Construction of a portion of Section 45 was completed in September 2001. NEH Improvements Design/ESDC was awarded in January 2021 and construction was awarded in February 2022. CP-1 REI was awarded in April 2022.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$51,304	\$59,771	\$8,467	Nov-27	Nov-30	36 mos.	\$36,437	\$35,098	(\$1,339)

Explanation of Changes

- Project cost changed primarily due to updated cost for CP-2 NEH Improvements.
- Project schedule changed due to updated schedule for CP-3 NEH Improvements
- Project spending changed due to updated cost for CP-2 NEH Improvements and updated schedule for CP-3 NEH Improvements.

CEB Impacts

- None identified at this time.

S. 712 Cathodic Protection of Distribution Mains

Project Purpose and Benefits

- ☑ *Contributes to improved public health*
- ☑ *Extends current asset life*
- ☑ *Improves system operability and reliability*

To evaluate the condition of existing cathodic protection systems and determine the feasibility of upgrading or installing cathodic protection systems to protect the system from corrosion.

Project History and Background

Within the MWRA water system there are approximately 300 miles of distribution pipe, 10 active pump stations, and 12 distribution storage facilities. A majority of the pipes are made of steel, cast iron and ductile iron and as a result are subject to corrosion due to the environmental conditions in which they reside. In order to maintain pipe integrity, cathodic protection is utilized within the system. Proper cathodic protection decreases the number of pipeline leaks and failures and ensures the integrity of the water distribution system is maintained.

Approximately 68 miles or 24% of MWRA's waterworks pipelines ranging from 24 inches to 60 inches in diameter are made of steel and are particularly subject to corrosion from acidic soils, fluctuating groundwater levels (especially where the groundwater is saline), and stray electrical currents. These steel pipelines are located in 26 of MWRA's 50 water communities.

Cathodic protection reduces deterioration of structural material, thereby increasing pipeline and storage tank life and deferring the need for replacement. Without proper cathodic protection, pipeline leaks and premature pipeline and storage tank failures increase, causing potentially costly property damage and possible loss of service to customers.

Some sections of MWRA's existing steel pipes were originally equipped with cathodic protection systems intended to reduce the effects of corrosion. Other steel pipelines had cathodic protection systems installed sometime after the original pipe installation. Other steel pipelines have been rehabilitated and still other sections of steel pipeline have never received cathodic protection.

Scope

Sub-phase	Scope	Status
Planning	Evaluation of the condition of the steel pipelines, identification of areas of rapid corrosion due to stray currents, and design and installation of corrosion test stations.	Completed
Cathodic Protection Testing and Evaluation Program (6438)	Test and evaluate 1,019 cathodic protection test stations and 16 rectifiers including: level of protection; functionality of insulation joints; perform repairs; and identify, recommend and test replacement electrodes.	Completed
Cathodic Protection Shafts E & L Construction (6440)	Construction of new cathodic protection systems at Shafts E & L to replace the old systems.	Completed
Cathodic Protection Shaft E,L, N & W Improvements Construction and REI (6439/7610)	Construction to replace the existing cathodic protection systems in order to maintain pipe and steel storage tanks integrity for Shafts E & L and Shafts N & W.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$7,268	\$1,160	\$6,108	\$0	\$891	\$1,166	\$6,108	\$0

Project Status 05/23	16%	Status as % is approximation based on project budget and expenditures. Project Planning phase is complete. Cathodic Protection Testing and Evaluation Program was completed in August 2017. Cathodic Protection Shafts E&L was substantially complete in August 2019.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$39,284	\$7,268	(\$32,016)	Jul-29	Oct-25	(45) mos.	\$34,769	\$6,108	(\$28,661)

Explanation of Changes

- Project cost, schedule, and spending changed primarily due to deleting Metro CP1-CP6 and Section 71 projects since cathodic protection work will be included in other pipeline projects. Also, updated cost estimate for Cathodic Protection E, L, N & W Construction.

CEB Impacts

- None identified at this time.

S. 713 Spot Pond Supply Mains - Rehabilitation

Project Purpose and Benefits

- Contributes to improved public health*
- Extends current asset life*
- Improves system operability and reliability*

To improve the condition, carrying capacity, and valve operability of the two long supply mains which extend north from Chestnut Hill to Spot Pond. These cast-iron mains, originally installed in 1899, deliver water to the Northern Low Service System. Improvements involve a combination of replacement, cleaning and lining, and valve replacement depending on specific site conditions and needs. Improving these supply lines will reduce the need to take water from the City Tunnel to augment the Low Service System and improve the quality of water delivered to eight user communities.

Project History and Background

The East and West Spot Pond Supply Mains (SPSMs) serve the Northern Low Service Area, including portions of Brighton, East Boston, Charlestown, Chelsea, Malden, Medford, Somerville, and Everett. The lines are also designed to fully supply Cambridge during drought or emergency. The mains have historically supplied Spot Pond and subsequently the James L. Gillis Pump Station (formerly the Spot Pond Pump Station). With the closure of Spot Pond as a water supply source and the construction of the Spot Pond Suction Main (Section 99) as the primary supply to the Gillis Pump Station, the Spot Pond Supply Mains serve as distribution mains to the eight communities and provide emergency backup supply to the Gillis Pump Station. In the event Section 99 is out of service, the station would take suction directly from these mains, rather than from Spot Pond. These mains interconnect with the new Spot Pond Covered Storage and pump station.

The East Spot Pond Supply Main consists of 61,000 linear feet of mostly 48-inch diameter pipe which passes through Brookline, Boston, Cambridge, Somerville, Medford, Malden, Melrose, and Stoneham. The West Spot Pond Supply Main consists of 53,000 linear feet of 48-inch and 60-inch diameter pipe that passes through Brookline, Boston, Cambridge, Somerville, Medford, and Stoneham. Portions of the SPSMs in Brookline, primarily on Beacon Street, were rehabilitated under the Boston Low Service Pipe and Valve Rehabilitation project.

The carrying capacities of the pipes had been significantly reduced as a result of the build-up of rust deposits (tubercules) and other matter along the pipe walls, which also contributed to water quality deterioration in the Low Service System. The ability of the mains to withstand service pressures was drastically reduced in some areas due to exterior corrosion of pipes. In addition, inoperable or poorly operating valves along the mains made isolation and re-routing of flow difficult to implement.

Section 67 is included in this project because it provides a connection between the East and the West SPSM from Section 11 at Porter Square in Cambridge to Section 4 at Union Square in Somerville. Section 67 consists of 6,900 linear feet of 48-inch diameter steel pipe constructed in 1949. Rehabilitation of this main was needed because of the age of the pipe and the critical role of the main in providing flow to the East and West mains during shut downs for maintenance and construction.

Internal lining of these mains to restore capacity and improve structural integrity, will ensure adequate peak and emergency flow to user communities, alleviate water quality deterioration, and provide emergency back-up capacity for the Northern High System and Northern Intermediate High via the Gillis Pump Station. MWRA's reconfiguration of the water distribution system provides for the Spot Pond Supply Mains to be fed from the City Tunnel Extension only during periods of peak demand, thus conserving tunnel supply for High Service use. Supply to the Low Service System will be provided by Weston Aqueduct Supply Mains 1 and 2, which are connected to the new Loring Road covered storage tanks in Weston that have been constructed as part of MWRA's MetroWest Water Supply Tunnel

project. A portion of the supply is from WASM 4, which connects to the East and West Spot Pond Supply Mains at Western Avenue and North Harvard Avenue and on Memorial Drive at Magazine Beach in Cambridge.

Completion of this project will improve pressures to the far reaches of the Northern High Service Area by reducing the demand burden on the City Tunnel Extension. The quality of water delivered to eight communities will improve as a result of the upgrade of 18 miles of deteriorated pipe.

Scope

Sub-phase	Scope	Status
Preliminary Design and Design/CA/RI (6223)	Preliminary design, design, construction administration, and resident inspection of the rehabilitation or replacement of Sections 3, 4, 5, 6, 7, 9, 10, 11, 12, 67, and portions of Sections 2, 16W, and 57.	Completed
North (Medford/Melrose) Construction-CP1 (6317)	Cleaning and lining of 20,300 feet of 48-inch and 60-inch pipe in Medford, Malden, Melrose, and Stoneham (Sections 7 and 12). Replacement of valves and reconfiguration of blow-off valves to eliminate cross-connections with storm drains or sewers. Elimination of connection with Spot Pond (considered a cross connection with a non-potable water source), and configuration to allow emergency reconnection if needed.	Completed
Middle (Medford/Somerville) Construction – CP2 (6381)	Cleaning and lining of 24,100 feet of the East Spot Pond Main (48-inch pipe) in Somerville and Malden (Sections 4, 5, 6, and 7) including reinforcement at rail and MBTA crossings; cleaning and lining of 14,000 feet of the West Spot Pond Main (48-inch pipe) in Medford and Somerville; and some steel pipe replacement on the Mystic Valley Parkway (800 feet, 60-inch, Section 16W), and Middlesex Fells Parkway (700 feet, 48-inch, Section 5 on land). Cleaning and lining on Somerville Avenue (Section 67, 6,500 feet of 48-inch steel). Replacement of valves throughout the pipelines, including in Medford Square at the interconnections of Sections 12, 16W, and 57.	Completed
South (Cambridge/Boston) CA/RI Construction – CP3 (6382)	Cleaning and lining of 11,700 linear feet of the East Spot Pond Main in Charles River Crossing and Cambridge (48-inch, Sections 3 and 4) including valve replacement, and cleaning and lining of 16,800 linear feet of the West Spot Pond Main in Harvard St., Franklin St., No. Harvard Avenue, and Massachusetts Avenue (48-inch, Sections 9 and 11, Brighton and Cambridge).	Completed
Early Valve Replacement Contract (6475)	Installation of nine main line valves and associated blow-off valves, as well as permanent by-pass piping to meters and air valves. Also includes removal of pipe at three locations for materials strength testing.	Completed
Walnut Street Bridge Truss Construction and Construction Administration (7787/7483)	Section 4 Bridge Truss at Walnut Street spans New Hampshire-Maine Railroad Line is in need of repair, painting and possible replacement. Bridge inspection and structural analysis needs to be done before maintenance life cycle scope can be developed. (A portion of CIP 7483 to be used for replacement of rods and inspection and analysis of bridge.)	Active
Early Valve Equipment Purchase (6483)	Purchase Order for 12 valves that were installed from 1998-2001 as a precursor to the cleaning and lining contracts.	Completed

Sub-phase	Scope	Status
Section 4 Webster Ave Bridge Pipe Rehabilitation Design and Construction (7334/7335)	Section 4 is a 48-inch diameter cast iron main crossing the Webster Ave Bridge in Somerville that needed to be rehabilitated and was currently out of service due to pipe deflection and leakage. This project returned an isolated pipeline to service to provide redundancy.	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$67,282	\$65,627	\$1,655	\$668	\$806	\$187	\$187	\$800

Project Status 05/23	97.6%	Status as % is approximation based on project budget and expenditures. Construction of CP1 (North), CP2 (Middle), CP3 (South), the Early Valve Replacement Contract and Section 4 Webster Ave Bridge Pipe Replacement are complete.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$66,697	\$67,282	\$585	Oct-24	Oct-29	60 mos.	\$800	\$187	(\$613)

Explanation of Changes

- Project cost, schedule and spending changed as a result of updated cost estimates and schedules for Walnut Street Bridge Truss work.

CEB Impacts

- None identified at this time.

S. 719 Chestnut Hill Connecting Mains

Project Purpose and Benefits

- ☑ *Contributes to improved public health*
- ☑ *Extends current asset life*
- ☑ *Improves system operability and reliability*

To simplify the complex arrangement of old pipes near the former Chestnut Hill pump stations for safety and operability. Also, create a connection between Shaft 7 of the City Tunnel and the Southern Distribution surface mains to provide redundancy along the Dorchester Tunnel. MWRA is restructuring the piping arrangement through a combination of constructing new pipelines, rehabilitating older pipelines, sliplining, abandoning aqueducts, replacing pressure regulating valves, replacing the emergency pumps at Chestnut Hill, and abandoning pipes and valves which are no longer needed for service.

Project History and Background

The City Tunnel divides into two branches at Chestnut Hill: The City Tunnel Extension going north to supply the Northern High, Northern Intermediate High and Northern Extra High Systems, and the Dorchester Tunnel, which goes south to supply the Southern High and Southern Extra High Systems. There are two shafts in the Chestnut Hill area: Shaft 7 on the City Tunnel, located immediately west of the Chestnut Hill Reservoir, and Shaft 7B on the Dorchester Tunnel, located immediately east of the reservoir. At each of these shafts two newer pipes extend to connect to the older pipelines of the Boston Low, Northern Low and Southern High Systems.

Previously, the Southern High System could only be supplied from Shaft 7B. If the Dorchester Tunnel were to be out of service, it would be necessary to activate the Sudbury Reservoir System, transport water from there via the Sudbury Aqueduct (currently on standby) to the Chestnut Hill Reservoir (currently on standby) and utilize the emergency pump station at Chestnut Hill to pump water from the reservoir to the Southern High System. This water would not be of acceptable quality and its use would require a boil order. A new potable water connection has been constructed from the low service pipes to the new emergency pump station.

The older pipes in the area were originally designed to be supplied from the Cochituate and Sudbury Aqueducts, the Chestnut Hill Reservoir, or the Chestnut Hill High Service and Low Service pump stations. None of these facilities are presently in normal use, and a new underground pump station has replaced the Chestnut Hill pump stations. The pipe network is not only old and inordinately complex, but it is not designed to take water from the two tunnel shafts that are the present sources of potable supply. Portions of this pipe network have been rehabilitated and integrated into the present operation of the system. Considerable lengths of pipe with minimal or stagnant flow, which are a source of discolored water, have been abandoned. Some new pipe was added to better connect the two tunnel shafts with the surface pipe network. The interconnections between the potable water system and standby facilities, which are considered non-potable, have been rebuilt to eliminate the possibility of cross-connections during normal operation.

The High and Low Service pump station buildings at Chestnut Hill housed facilities which served four functions: emergency pumping, surge relief for the Boston Low System, level control for the Chestnut Hill Reservoir, and remote hydraulic operation of large valves on and near the site of the High Service pump station. Construction of a new underground pump station provides more reliable emergency pumping capacity and has enabled MWRA to abandon the pump station buildings and return them to the Commonwealth. Surge relief was provided in a new Shaft 7B pressure reduction chamber that also interconnects restructured piping. Gate House No. 2 has also been refurbished to provide supply to the new pump station. New valves have been constructed to replace the old hydraulic valves.

Scope

Sub-phase	Scope	Status
Design/CA/RI and Construction – Pump Station Potable Connection (6141/6651)	Construction of potable suction and discharge piping to the emergency pump station, restructuring piping to permit surplusing of Chestnut Hill pump station site, elimination of potential cross connections with non-potable suction and discharge lines, reconstruction of the Shaft 7B PRV Station, upgrade of the Shaft 9A PRV station, rehabilitation of valves at Waban Hill Reservoir, and abandonment of the Ward Street Pumping Station and associated piping. Construction to provide potable low service suction to the new pump station and to restructure piping to permit surplusing of the historic pumping stations site. Completion of upgrades of facilities that also may be used during the Walnut Hill Water Treatment Plant startup at Shaft 7B, Shaft 9, and Ward Street.	Completed
Preliminary Engineering (6301)	Provide preliminary design services for the rehabilitation and upgrade of facilities so that MWRA is able to operate the water system during normal conditions and specific emergency scenarios.	Completed
Design/CA/RI and Construction – Emergency Pump Relocation (6503/6501)	Relocation of the emergency pumping function and other minor facilities from the existing High and Low Service pump station buildings to a new 90-mgd underground pump station constructed adjacent to the Low Service building. The relocation enables MWRA to surplus these historic buildings. The new pump station has the capacity to pump 90-mgd from the Sudbury Aqueduct/Chestnut Hill Reservoir to the Southern High Distribution System.	Completed
Boston Paving (6558)	Payment(s) to the City of Boston for paving work provided.	Completed
BECO Emergency Pump Connection (6623)	Payment to Boston Edison Company for installation of electrical service to meet special requirements.	Completed
Chestnut Hill Final Connections Design ESDC, Construction, REI (6995/6982/7705)	Chapter 30 and Chapter 149 final pipe connections.	Future
Equipment Pre-Purchase (6814)	Valve pre-purchase to support potable connection construction so that the Chestnut Hill Pump Station site could be returned to the Commonwealth of Massachusetts as surplus property.	Completed
Demolition of Garages (6820)	Demolition of garages prior to transfer of property to the Commonwealth, at request of state Department of Capital Asset Management.	Completed
Chestnut Hill Gatehouse No. 1 Repairs (7382)	This project provided structural stability of sub-structure of gatehouse which involved flowable fill and structural support walls.	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$54,433	\$18,287	\$36,146	\$0	\$0	\$0	\$0	\$36,146

Project Status 05/23	33.6%	Status as % is approximation based on project budget and expenditures. Chestnut Hill Gatehouse Repairs was substantially complete in April 2018.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$43,504	\$54,433	\$10,929	Dec-27	Dec-33	72 mos.	\$24,941	\$0	(\$24,941)

Explanation of Changes

- Project cost changed due to inflation adjustments for Chestnut Hill Final Connections work.
- Project schedule and cost changed due to updated schedules for Chestnut Hill Final Connections work.

CEB Impacts

- None identified at this time.

S. 721 Southern Spine Distribution Mains

Project Purpose and Benefits

- ☑ *Contributes to improved public health*
- ☑ *Extends current asset life*
- ☑ *Improves system operability and reliability*

To increase carrying capacity and improve valve operability along the large surface mains that run parallel to the Dorchester Tunnel and provide service to the Southern High and Southern Extra High systems. These mains have serious hydraulic deficiencies and many inoperable valves. Hydraulic performance improvements are needed to provide redundancy for the Dorchester Tunnel. Work will include rehabilitation of more than 12 miles of large diameter pipeline.

Project History and Background

The Southern Spine Distribution Mains comprise the surface piping which parallels the Dorchester Tunnel. The mains begin in the vicinity of Shaft 7B in Brookline and end at the Blue Hills Reservoir in Quincy. The mains serve the Southern High and Southern Extra High System communities of Boston, Brookline, Milton, Quincy, Norwood, Canton, Stoughton and Dedham-Westwood.

Because of the poor conditions of the valves, MWRA operations staff must frequently close several valves in order to shut down a line. This practice often results in closing more of the system than is otherwise necessary. Several of these pipelines are currently functioning at approximately 50% of their original carrying capacity due to the build-up of rust deposits and other matter along the pipeline walls. In their present condition, these mains could not provide adequate service to users if the Dorchester Tunnel was taken off-line.

Construction of the first two contracts for Section 22 South was completed by June 2005. The contracts for Section 107 Phase 1 and Phase 2 were completed in January 2009 and January 2012, respectively.

Scope

Sub-phase	Scope	Status
Sections 21,43, 22 Design/CA/RI	Design, construction administration, and resident inspection for five construction contracts in Phase 1, including rehab of 32,000 linear feet of 24- to 48-inch diameter pipes, and installation of 17,000 linear feet of 36- to 48-inch pipes. Rehabilitation to consist of cleaning and cement mortar lining, and replacement of the main line valves, blow-off valves, and appurtenances.	Completed
Section 22 South Construction	Rehabilitation of approximately 10,000 linear feet of 48-inch diameter Section 22 South, and installation of 1,700 linear feet of new pipe.	Completed
Adams Street Bridge (6396)	Relocation of a pipeline made necessary by the reconstruction of this bridge by the MBTA.	Completed
Southern High Ext Study (6602)	Study to determine the feasibility of expanding water services to additional communities in the Southern High Service Area. Cost of the study and public participation was fully funded by the Commonwealth of Massachusetts. Completed in May-1999.	Completed

Sub-phase	Scope	Status
Section 22 Rehab Alternative Analysis/Environmental Permitting (7155)	Section 22 rehabilitation alternatives analysis and environmental permitting.	Active
Section 22 Design/ESDC (7120)	Design/ESDC for Section 22 and Section 21.	Future
Section 22 Construction (6844) and REI (7723)	Rehabilitation of 16,000 linear feet of 48-inch diameter Section 22 and 5,000 linear feet of 24-inch diameter Section 21.	Future
Section 20 and 58 Rehabilitation Design (6296) Easements (6297) and Construction (6298)	Rehabilitation of approximately 19,000 feet of 36-inch diameter steel and cast iron pipes in Morton Street from Shaft 7C of the Dorchester Tunnel to Washington Street.	Future
Section 107 Phase 1 Construction (6845)	Construction of 4,400 linear feet of new 48-inch diameter pipe from East Milton Square to Furnace Brook Parkway in Milton and Quincy.	Completed
Section 107 Phase 2 Construction (7099)	Replacement of Sections 21 and 43 with 9,200 linear feet of new 48-inch diameter pipe from Dorchester Lower Mills in Boston to East Milton Square, and cleaning and lining of 4,000 feet of existing water mains	Completed
Contract 1 A Construction (6885)	Rehabilitation of 4,400 linear feet of Section 22 South.	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$113,605	\$38,445	\$75,159	\$233	\$1,995	\$1,666	\$2,356	\$72,570

Project Status 05/23	34%	Status as % is approximation based on project budget and expenditures. Section 22 Rehabilitation Alternatives Analysis and Environmental Permitting was awarded in July 2019.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$104,191	\$113,605	\$9,414	May-27	Jul-32	62 mos.	\$64,515	\$2,356	(\$62,159)

Explanation of Changes

- Project cost changed primarily due to inflation adjustments for Section 22 Construction and Sections 20 & 58 Design and Construction.
- Project schedule changed due to updated schedule for Sections 20 & 58 Construction.
- Project cost changed due to updated schedules for Section 22 Construction and Sections 20 & 58 Design and Construction.

CEB Impacts

- None identified at this time.

S. 722 Northern Intermediate High (NIH) Redundancy and Storage

Project Purpose and Benefits

- ☑ *Contributes to improved public health*
- ☑ *Extends current asset life*
- ☑ *Improves system operability and reliability*

Master Plan Project ☑ 2008 Priority Rating 1 (see Appendix 3)

The Northern Intermediate High System lacks both pipeline redundancy and sufficient storage. The intent of this project is to identify and take measures that reduce both the risk and impacts of a pipeline failure within the Northern Intermediate High System.

Project History and Background

This system serves Reading, Stoneham, Wakefield, Wilmington, Winchester, and Woburn with an average daily demand of 9.9 million gallons. The population served is approximately 150,000. The current six million gallon capacity of MWRA's Bear Hill Tank in Stoneham is both insufficient to meet MWRA's goal of one day of storage for the service area and is not advantageously placed within the NIH system.

Section 89 is a three mile, four foot diameter Prestressed Concrete Cylinder Pipe (PCCP) transmission main with no redundancy other than the low capacity, century old Section 29 that parallels its route for a short distance. The 10,500 foot length of Section 89 northwest of Spot Pond is constructed of Class IV wire which is of significant concern given experience with catastrophic failures elsewhere in the country. Section 29 was originally constructed in 1901 and measures 6,300 feet in length and 24 inches in diameter. Because of its age and the fact that it is unlined cast-iron pipe, tuberculation has reduced the pipeline carrying capacity to approximately 45% of the original design capacity (C-value: 58). In the event of a shut down in Section 89, Section 29 may not be able to meet the minimum hydraulic needs of the area and additional chlorination to maintain water quality may be required.

Scope

Sub-phase	Scope	Status
Concept Plan, ENF, and Mobile Pump Unit	Developed a concept level plan to evaluate options to reduce the risk and the impacts of potential failures in Sections 29 and 89. Measures evaluated included valve improvements, improved community interconnections, pipeline redundancy, targeted emergency response plans, additional storage and other improvements that can be implemented within the NIH system. Concept planning work included environmental review of the recommended plan and specification and purchase of the Mobile Pump Unit.	Completed
Design CA/RI and construction NIH Impr./Gillis PS Impr./Reading-Stoneham Interconnection (7045/7260/7261)	This phase includes the design and construction of short-term measures identified in the conceptual plan including Gillis PS Improvements and the Reading/Stoneham Interconnection.	Completed
Sub-phase	Scope	Status
Design CA/RI and Construction Section 89/29	Contract 6906 includes design and CA/RI for the redundant pipeline Section 110 (approximately 7 miles) consisting of 4 construction	Completed

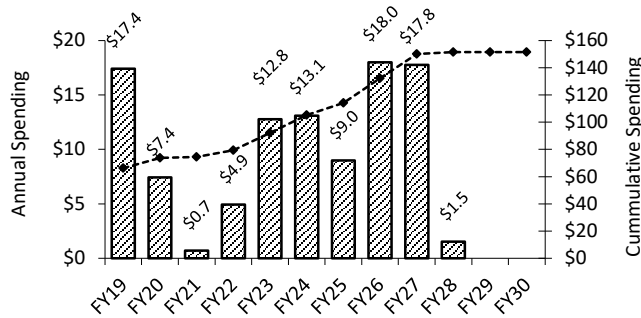
Redundancy Phases 1A, 1B, 1C & 2 (6906/7066/7067/7471/7478)	contracts. Phase 1 includes Phase 1A West Street Section 110 Woburn/Reading (7066), Phase 1B Section 110 Reading (7471) and Phase 1C Section 110/112 Stoneham and Wakefield (7478). Phase 2 includes Section 110 in Stoneham (7067).	
NIH Storage Design/CA & Construction (7311/7068)	Design, CA/RI and construction contracts for a new 6 million gallon above ground storage tank adjacent to the existing Bear Hill Tank location in Stoneham.	Active
Section 89 & 29 Replacement Design/CA (7116), RE/RI Services (7633) and Construction (7117)	Section 89 will be replaced after the redundant pipeline is completed. These phases include Design/CA, RE/RI and construction for the replacement of Section 89.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$151,514	\$79,372	\$72,141	\$12,770	\$43,247	\$13,108	\$59,371	\$0

Project Status 05/23	60.7%	Status as % is approximation based on project budget and expenditures. Section 89/29 Redundancy Design/CA/RI contract was awarded in March 2011. Reading/Stoneham Interconnections was substantially complete in October 2012. Gillis Pump Station Improvements was substantially complete in December 2014. West St Pipeline Reading Construction Phase 1A was substantially complete in May 2015. Phase 1B and Phase 1C were substantially complete in May 2018 and September 2018, respectively. Phase 2 Construction was substantially complete in June 2020. Section 89 & 29 Replacement Construction was awarded in May 2021. REI services was awarded in April 2021.
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NIH Redundancy and Storage



Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$141,221	\$151,514	\$10,293	Jan-28	Jan-28	None	\$53,487	\$59,371	\$5,884

Explanation of Changes

- Project cost increased primarily due to inflation costs for NIH Storage – Design and Construction.
- Project spending changed primarily due to updated costs for NIH Storage Design and Construction and updated cash flows for Section 89 & 29 Replacement – Construction.

CEB Impacts

- None identified at this time.

S. 723 Northern Low Service Rehabilitation - Section 8

Project Purpose and Benefits

- Contributes to improved public health*
- Extends current asset life*
- Improves system operability and reliability*

To improve the condition and reliability of unlined cast-iron pipes serving a portion of the Northern Low System. These pipelines, have reduced carrying capacity because of rust build-up, and have experienced leaks at above average rates. Improvements will consist of a combination of replacement, cleaning, lining, and valve repairs. Rehabilitation of Sections 37 and 46 will improve the service to East Boston and will allow the shutdown of Section 8. The construction of Section 97A provides needed redundancy to East Boston via the Northern High System.

Project History and Background

Section 8 was installed between 1897 and 1915 and serves Malden, Everett, Chelsea, and East Boston. Section 8 is currently functioning at approximately 45% of its original capacity (C-value: 60) due to the build-up of rust deposits and other matter along the interior pipe wall. Excavations for the installation of new valves along portions of Section 8 have indicated severe external corrosion on the pipe wall, which could affect the structural stability of the pipeline.

Before rehabilitating Section 8, the distribution system supplying East Boston must be strengthened. Sections 37 and 46, located in Chelsea, are 36-inch diameter cast iron pipes. These two pipe sections connect between Section 57, portions of which were previously rehabilitated, and the two Chelsea River crossings to East Boston at Sections 8 and 38. It is anticipated that Sections 37 & 46 will need cleaning and cement mortar lining. Section 97A, a new 16-inch diameter pipe provides redundancy to East Boston via Northern High System. The pipeline connects to existing Meter 99 in East Boston and to the Boston low-pressure system through a new pressure-reducing valve.

Scope

Sub-phase	Scope	Status
Design/CA, Construction, and REI – Section 8 and 57 (7092/6322/7719)	Cleaning and cement mortar lining of the pipeline interior, replacement of all defective and inoperable valves, and the addition of new valves for 7,500 linear feet of 48-inch pipe on Section 8 in Malden and Everett. Replacement work consists of replacing 9,722 feet of 42-inch pipeline with new 36-inch ductile iron main and replacement of blow-off connections from Second Street in Everett to the Mystic River Bridge in Chelsea.	Future
Rehab Sections 37 and 46 Chelsea, East Boston Design/CA, Construction and REI (7405/6962/7718)	Rehabilitation of approximately 3,550 linear feet of 36-inch cast iron main (Section 37) and approximately 2,500 linear feet of 36-inch cast iron main (Section 46). Both sections are located in Chelsea and are critical to the supply of water to East Boston. Section 38, the 36-inch ductile iron pipeline under the Chelsea River, is assumed to not need rehabilitation.	Future
Section 97A Construction (7021)	Installation of approximately 3,000 linear feet of 20-inch, 16-inch and 12-inch water main and a new pressure-reducing valve. This completed work is part of the Northern High System and adds redundancy to East Boston, including Logan Airport.	Completed

Sub-phase	Scope	Status
Sections 50/57 Water Rehabilitation Design CA/RI (7540) and Construction (7541)	Design, CA/RI and construction of rehabilitation of: 600 feet of 20-inch cast iron Northern High System water pipe; and 2,500 feet of 48-inch steel Northern Low System water pipe and associated valves and structures located in Medford, MA.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$68,982	\$5,592	\$63,754	(\$30)	\$2,607	\$15	\$69	\$63,351

Project Status 05/23	8.0%	Status as % is approximation based on project budget and expenditures.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$69,346	\$68,982	(\$364)	Jul-28	Jul-32	48 mos.	\$62,174	\$69	(\$62,105)

Explanation of Changes

- Project cost changed primarily due to project closeout for Section 50 & 57 Water & 21/20/19 Sewer Design/ESDC.
- Project spending changed primarily due to updated schedules for Section 8 and 57, Section 37 & 46 Chelsea/Boston, and Section 50 and 57 contracts.

CEB Impacts

- None identified at this time.

S. 727 Southern Extra High Redundancy & Storage

Project Purpose and Benefits

- ☑ *Contributes to improved public health*
- ☑ *Provides environmental benefits*
- ☑ *Extends current asset life*
- ☑ *Improves system operability and reliability*

Master Plan Project ☑ 2008 Priority Rating 2 (see Appendix 3)

To provide redundancy to the southern extra high mains Section 77 and 88 serving Boston, Canton, Norwood, Stoughton and Dedham-Westwood by construction a redundant pipeline. Also, to increase distribution storage within the service area to improve system operation and reliability.

Project History and Background

This project will provide redundancy to Sections 77 and 88 serving Boston, Canton, Norwood, Stoughton, and Dedham-Westwood, through construction of a redundant pipeline. The project will also increase distribution storage within the service area to improve system operation and reliability.

MWRA's Southern Extra High pressure zone serves Canton, Dedham, Norwood, Stoughton, Westwood, portions of Brookline, Milton, Newton, and the Roslindale and West Roxbury sections of Boston. Water is pumped to this pressure zone from the Dorchester tunnel through two pump stations.

The Southern Extra High pressure zone is currently deficient in distribution storage and lacking in redundant distribution pipelines. MWRA maintains two distribution storage tanks (Bellevue Tank 1 and Bellevue Tank 2) totaling 6.2 million gallons of storage for the entire Southern Extra High service area, which is significantly below the goal of one day of storage. Further highlighting the deficiency is the fact that the overflow elevation for the 2.5-million-gallon Bellevue Tank 1 is 25 feet lower than the overflow elevation for the newer 3.7-million-gallon Bellevue Tank 2, limiting its useful capacity.

The five communities in the southern portion of the service area (Canton, Norwood, Dedham, Westwood, and Stoughton) are served by a single MWRA 36-inch diameter transmission main (Section 77), which is five miles long. Canton and Stoughton are served by a branch (Section 88) off of Section 77. Although several of these communities are partially supplied by MWRA, the loss of this single transmission main would result in a rapid loss of service in Norwood and Canton, and water restrictions for Stoughton and Dedham/Westwood.

In addition, the Southern Extra High service area has expanded during the past several years with the addition of the partially-supplied Town of Stoughton and the Dedham-Westwood Water District. This growth has been concentrated to the south while the Bellevue tanks are located at the northern end of the service area. Although several of these communities are partially supplied by MWRA, the Town of Norwood is fully supplied by this line and has no back-up source of supply. There have been several instances when the water supply to Norwood has been interrupted due to valve and/or pipe failures.

Scope

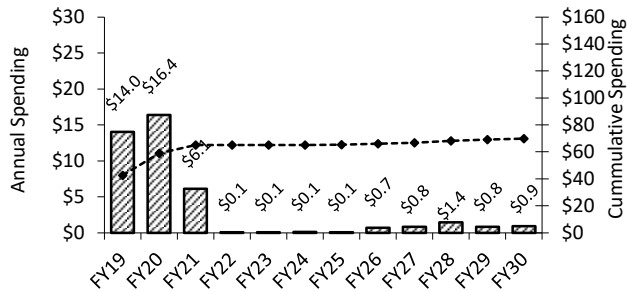
Sub-phase	Scope	Status
Concept Plan (6452)	A study to assess storage, capacity and condition of existing distribution pipes, new pipeline routing options and tank sites were identified.	Completed

Sub-phase	Scope	Status
University Ave Water Main Section 108 (6445)	Initial phase to provide redundant pipeline on University Avenue in Norwood. Project broken out from the larger SEH redundancy and storage projects. This work has been completed.	Completed
Redundancy Pipeline Section 111 Design (6453) & Construction Ph 1 Contracts 1, 2, and 3 (6454, 7504, 7505)	The first phase funds the design and construction of a pipeline from the Bellevue storage tank to East Street in Westwood, which will provide redundancy to Sections 77 & 88.	Completed
Storage Design & Construction Phase 2 (6444/7245)	The second phase will provide redundancy to Sections 77 & 88 through design and construction of one (1) 2.5 million gallon distribution storage tank. This tank is needed to provide adequate one day storage to the service area.	Future
Storage Design & Construction Phase 3 Second Tank (7263/7262)	The third phase will provide additional redundancy to Sections 77 & 88 through design and construction of an additional one (1) 2.5 million gallon distribution storage tank. This tank is needed to provide additional one day storage to the service area.	Future
Section 77/88 Design/ESDC, Construction and REI (7112/7113/7706)	Rehabilitation of Sections 77 & 88 after redundant pipeline is in place.	Future
SEH Redundancy/Storage Phase 2 Study	Concept Plan to identify potential storage locations in the Southern Extra High pressure zone.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$169,288	\$65,022	\$104,266	\$63	\$36,640	\$96	\$3,130	\$101,073

SEH Redundancy & Storage



Project Status 05/23	38.4%	Status as % is approximation based on project budget and expenditures. Conceptual Design began in February 2007. University Ave Water Main was substantially complete in November 2008. Redundancy/Storage Phase 1 Final Design/CA/RI commenced in February 2014. Redundancy Pipeline Section 111 Construction 1 was substantially complete in September 2018. Redundancy Pipeline Section 111 Construction 2 was substantially complete in February 2020. Redundancy Pipeline Section 111 Construction 3 was substantially complete in May 2021.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$146,425	\$169,288	\$22,863	Dec-35	Jun-37	18 mos.	\$19,968	\$3,130	(\$16,838)

Explanation of Changes

- Project cost changed primarily due to inflation adjustments on unawarded contracts.
- Project spending changed primarily due to updated schedules for Redundancy/Storage Phase 2 and Sections 77 & 88 Rehab contracts.

CEB Impacts

None identified at this time

735 Section 80 Rehabilitation

Project Purpose and Benefits

- Contributes to improved public health*
- Extends current asset life*
- Improves system operability and reliability*

Master Plan Project 2009 Priority Rating 3 (see Appendix 3)

Rehabilitation of approximately 16,197 feet of pipe along Route 128/95. Section 80 supplies water to Wellesley and Needham. Rehabilitation will improve water quality to these two MWRA communities.

Project History and Background

Section 80 is a steel main that runs from Shaft 5 of the City Tunnel in Weston extending through Newton to supply Wellesley and Needham. The main runs along portions of 128/95 and has been exposed to highly corrosive conditions and the cathodic protection system has not been maintained. Complaints from residents in Needham and Wellesley of a tar-like smell in the water indicate deterioration of the pipe liner. Testing indicated phenols levels 10 times above allowable limits. Failure of Section 80 would create huge traffic challenges on this major metro-Boston highway.

Scope

Sub-phase	Scope	Status
Section 80 Rehabilitation Design/CA (6892), Construction (6891), and REI (7675)	Design and rehabilitation of approximately 16,197 feet of Section 80 along route 128/95.	Future
Section 80 Repair Construction (7532)	Replacement of 200 linear feet of Section 80 that was leaking.	Completed

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$24,675	\$1,925	\$22,750	\$1	\$1	\$3	\$1,347	\$21,402

Project Status 05/23	7.8%	Status as % is approximation based on project budget and expenditures. Section 80 Repair Construction was substantially complete in June 2018.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$21,711	\$24,675	\$2,964	Jul-28	Jul-31	36 mos.	\$12,714	\$1,347	(\$11,367)

Explanation of Changes

- Project cost changed primarily due to inflation adjustments on Section 80 Rehabilitation Design/Construction Administration and Construction.
- Project spending changed due to updated schedules for Section 80 Rehabilitation Design/Construction Administration, Construction, and REI contracts.

CEB Impacts

- None identified at this time.

S. 753 Central Monitoring System

Project Purpose and Benefits

- Contributes to improved public health*
- Improves system operability and reliability*
- Extends current asset life*
- Results in a net reduction in operating costs*

To provide a modern centralized system for monitoring, coordinating, and controlling critical waterworks functions. Many existing MWRA facilities are monitored and operated using obsolete methods and equipment, which can hinder emergency response capabilities and prevent coordinated system operation. Two operations control centers are already operational, and various field facilities have been equipped with telemetry and communications equipment as part of this project.

Project History and Background

MWRA has been converting to system-wide remote monitoring and control of essentially all hydraulic and hydroelectric operations. The original instrumentation used to measure operating parameters was incomplete, old, and in poor condition. In many cases necessary instrumentation did not exist. The system also lacked telemetry to provide centralized and immediate information on system performance, and the ability to remotely intervene when malfunctions occurred. Without telemetry, operating decisions had to be delayed until field personnel were dispatched to collect measurements. This was a cumbersome and undesirable mode of operation, particularly in emergency situations.

The lack of flow measurement within the water delivery system also impeded identification of sources of unmetered water. When fully implemented, the central monitoring system will generate instantaneous data on water flow and pressure in 18 subsystems beginning with the supply sources and ending at the delivery points to user communities. The data will assist operations staff in detecting and pinpointing leaks in the system. The response time for leak repair work can then be lessened, resulting in significant savings of water and reduction in potential MWRA liability for public safety and property damage.

The central monitoring project has grown from the initial automation of the Reservoir Road Pump Station to include eight other pump stations. Monitoring and control of water treatment facilities has expanded to include the Interim Corrosion Control Facility in Marlborough, the Cosgrove Disinfection Facility, the Norumbega Temporary Disinfection Facility and the Ware Disinfection Facility. In addition, water quality is monitored at seven locations from two Operations Control Centers. Real time Supervisory Control and Data Acquisition (SCADA) monitoring of Telog data is being established with 150 sites currently active. Operation control centers (OCCs) at the MWRA Chelsea and Clinton facilities provide remote monitoring and control of all the SCADA facilities. Also, as part of its Integrated Water Supply Improvement Program, MWRA built several new and upgraded facilities. These included the Nash Hill Covered Storage facility and the Loring Road Covered Storage facility, Carroll Water Treatment Plant, MetroWest Water Supply Tunnel, and the Norumbega Covered Storage facility. The existing system-wide backbone microwave communications network has been improved to connect these facilities to the waterworks communications system.

Scope

Sub-phase	Scope	Status
Study	Study to determine the implementation phases.	Completed
Design	Design of the replacement and rehabilitation of 34 existing master meter sites, 22 new master meter sites, 15 western revenue meter sites, 28 reservoir level instrumentation sites, ten pumping stations, eight pressure regulator control sites, four major throttle valve sites, six chemical feed sites, four hydroelectric sites, five weather stations, five sluice gate control sites, one stream gauging station, and other facilities.	Completed
Communications Structures	Installation of two radio towers, five antennas, one satellite dish, and an equipment shelter.	Completed
CS/Start-Up Services	Construction and startup services for the metropolitan Operations Control Center, as well as metering and monitoring construction.	Completed
Equipment Pre-Purchase	Purchase of instrumentation equipment, mechanical equipment, and new master meters.	Completed
Construction 1 – Reservoir Road and Cosgrove Pilots	Purchase and installation of equipment to automate the Reservoir Road Pump Station and an aqueduct monitoring system for use by the Cosgrove Intake and Shaft 4 operators. MWRA staff installed the equipment.	Completed
SCADA Implementation	Purchase of Supervisory Control and Data Acquisition System (SCADA) equipment for monitoring, control and metering sites.	Completed
Microwave Equipment	Purchase of services and equipment necessary to allow MWRA to convert from analog to digital communications to continue to utilize the Commonwealth's Interagency Microwave System.	Completed
Construction – Operations Center	Construction of a 5,000 square feet center including an environmentally controlled computer room, a printer room, a control room, office space, and sanitary facilities in Chestnut Hill.	Completed
System Wide Backbone C.P. Construction– Monitoring & Control Communications Network	Improvement of the existing Waterworks system wide backbone including upgrades of microwave antennas at MDC Hill and Bellevue water tank and provision of new microwave antennas at five facilities.	Completed
Study and Design – Waterworks Monitoring & Control Communications Network	Provision of microwave antennas and radio equipment at twelve facilities.	Completed

Sub-phase	Scope	Status
Microwave Communication for Waterworks Facilities	Furnish and install seventeen microwave antennas (dishes), three 3-legged, 90- to 100-foot towers, one unpowered 80-foot steel monopole, and two prefabricated concrete shelters to house radio equipment with associated racks, cabinets and wiring.	Completed
Quabbin Power, Communication & Security Design CA/RI and Construction	Design and construction of 2.4 miles of power, and communication to Quabbin Aqueduct Shaft 12 and 1,500 feet to the DCR Boat Cove. Also, upgrading 9,000 feet of existing overhead power line from Winsor Power Station to Quabbin Lookout Tower to insure uninterrupted service of the communication network. Increased security will be provided at Shaft 12, Winsor Power Station, CVA Intake, Nash Hill gate house, William A. Brutsch Water Treatment Facility, DCR Boat Cove and Quabbin Administration building. The Verizon communications service needed for the security devices to communicate to the Chelsea Head-end Facility was extended to support this function.	Completed
Waterworks SCADA/PLC Upgrades (CWTP SCADA Upgrades Design Programming RE and Construction, Other Design and Programming Services, Other Construction, and Other Equipment/Hardware)	Replacement of existing SCADA PLC's nearing their end of life with an updated PLC platform. New PLC's further provide enhanced security capabilities, continued vendors support and future reliability. Secondary goals include standardizing PLC logic and HMI graphics, and upgrading aging field instrumentation. During FY17 staff purchased equipment and contracted outside support to replace the obsolete PLC at the Commonwealth Ave. West Pump Station. This work was complete in the spring of 2017. Additional work to upgrade the Brutsch Water Treatment facility chemical feed PLC through CIP purchases and use of In-house staff for design and installation will be complete in 2019. The design work for the CWTP SCADA Improvement was completed and the Construction Contract for the replacement of legacy SCADA system began in September 2021. Work continues to replace legacy SCADA hardware at other MWRA facilities through new construction contracts including CAPS West, Wachusett Bastion, Shaft 5, Arlington Tanks etc.	Active/Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$43,500	\$26,187	\$17,314	\$6,271	\$11,753	\$5,056	\$11,043	\$0
Project Status 05/23	74.9%	Status as % is approximation based on project budget and expenditures. Quabbin Power Communications & Security Construction was substantially complete in April 2017. CWTP SCADA Design Programming RE was awarded in December 2018 and construction commenced in September 2021.					

Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$43,157	\$43,500	\$343	Oct-28	Oct-28	None	\$9,940	\$11,043	\$1,103

Explanation of Changes

- Project cost and spending changed primarily due to updated costs for change orders and amendment for CWTPP SCADA.
- Project spending increased primarily due to updated updated cash flows for CWTP SCADA Upgrade Design and Construction.

CEB Impacts

- None identified at this time.

S. 763 Distribution Systems Facilities Mapping

Project Purpose and Benefits

- Contributes to improved public health*
- Improves system operability and reliability*

To produce a complete, up-to-date set of appropriate scale maps of all underground waterworks facilities, along with a comprehensive database inventory. Existing maps were outdated and unreliable, complicating emergency response, field repairs, and planning.

Project History and Background

In 1995 MWRA did not have an adequate, updated set of maps of all of its underground waterworks facilities. Existing maps did not consistently show current conditions and were often incompatible or contradictory with MWRA databases. Engineering, operations, and emergency response were all affected by this inadequacy. Outdated maps hampered engineering because maps needed to be re-created. Field operations crews could not predict with certainty the results of valve shut-offs during repair efforts. The planning process was impaired because management did not have authoritative, consolidated data to evaluate pipe condition, age, C-Values, materials, and soil conditions. Additionally, the lack of a comprehensive understanding of the relationships between MWRA and local community pipe systems could result in service delays. The former mapping system created the possibility of incorrect actions, and in critical instances could have resulted in exacerbated property damage.

Reliable engineering records do not exist for certain sections of the distribution system. The Records Development sub-phase will create, update and automate record drawings and detail records for high priority areas.

Scope

Sub-phase	Scope	Status
Planning/Design	Creation of a complete set of 200 to 400 scale maps of the distribution system with an associated verified inventory of size, material, age, and condition of pipes.	Completed
Data Purchase	Purchase of project related data from Boston Edison.	Completed
Records Development (6525)	Automation of MWRA record drawings.	Future
Update of Record Drawings (7489)	Update record drawings and detail record information for selected water pipeline sections using information from detail records, plans, field books, surveys, and valve inventories. Establish procedures for continued updating and maintenance of detail record information.	Future
Water System Hydraulic Model (7613)	Upgrade and calibrate the water system hydraulic model.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$3,087	\$1,295	\$1,792	\$330	\$590	\$199	\$1,461	\$0

Project Status 05/23	47.9%	Status as % is approximation based on project budget and expenditures. Water System Hydraulic Model was awarded in May 2021.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$3,087	\$3,087	\$0	Oct-26	Oct-27	12 mos.	\$1,402	\$1,461	\$59

Explanation of Changes

- Project schedule changed due to a schedule change to the Records Development project.
- Project spending shifted due to updated cash flows for the Water System Hydraulic Model project.

CEB Impacts

- None identified at this time.

S. 765 Local Water System Assistance Program

Project Purpose and Benefit

- Contributes to improved public health*
- Provides environmental benefits.*

To provide loans to facilitate water system improvements in MWRA communities.

Project History and Background

The Local Water System Assistance Program is a critical piece of MWRA's Integrated Water Supply Improvement Program. In November 1999, the Board of Directors approved the Phase 1 Local Pipeline Assistance Program, supported through a Tax Exempt Commercial Paper (TECP) program, to make \$25 million available annually in loans to MWRA communities for pipeline relining and replacement in proportion to each community's share of total unlined pipe miles. Communities are required to pay back principal for each loan during a ten-year time period beginning one year after the project funding is approved. MWRA increased the initial total program budget to \$256,796,500 to provide funds for additional water system communities: Stoughton (\$4,480,000), Reading (\$1,916,000), Lynnfield (\$320,000), Dedham/Westwood (\$7,500), and Wilmington (\$73,000). The Phase 1 Local Pipeline Assistance Program concluded at the end of FY13 with a total of \$222.3 million in interest-free loans distributed to member water communities.

An additional \$210 million was added to the FY11 budget for the Phase 2 Local Water System Assistance Program. Community distributions from this program will be made from FY11 through FY 23 with repayments scheduled for FY12 through FY33. The \$210 million is split with \$200 million allocated among 42 Metro-Boston/Metro-West communities and \$10 million allocated among three Chicopee Valley Aqueduct (CVA) communities.

The Local Water System Assistance Program was expanded beginning in FY17 to include \$100 million in interest-free loans to communities solely for efforts to fully replace lead service lines. The *Lead Service Line Replacement Loan Program* is budgeted over twenty years, but the pace of spending for the program will depend on the level of participation by communities, the communities' ability to work with individual homeowners, and future regulatory requirements.

In FY18 Local Water System Assistance Program Phase 3 was added in the amount of \$292 million. Community distributions from this program will be made from FY18 through FY30 with repayments scheduled for FY19 through FY40. In FY 21, MWRA increased the initial total program budget to \$293,346,800 to provide funds for additional water system communities: Ashland (\$519,400) and Burlington (\$827,400).

Scope

Sub-phase	Scope	Status
Community Loans	Loans for MWRA water communities to replace and rehabilitate local water pipelines based on each community's share of total unlined pipe miles. These loans will be complete by the end of FY13.	Completed
Community Repayments	Principal repayment over a ten-year period beginning one year after origination of the loans.	Active
Local Water System Assistance Program Loans	This is a continuation of the program of providing interest-free loans to water system communities for pipeline replacement, cleaning and lining, water metering and other local water system improvements.	Active

Local Water System Assistance Program Repayments	Principal repayment over a ten-year period beginning one year after origination of the loans.	Active
CVA Loans	This is an extension of the Local Water System Assistance program to the CVA communities to provide interest-free loans to water system communities for pipeline replacement, cleaning and lining, water metering and other local water system improvements.	Active
CVA Repayments	Principal repayment over a ten-year period beginning one year after origination of the loans.	Active
Lead Service Line Replacement Loans	Replacement of lead service lines budgeted over a twenty year period beginning in FY17.	Active
Lead Service Line Replacement Repayments	Principal repayment over a ten-year period beginning one year after origination of the loans.	Active
Local Water System Assistance Phase 3 Loans	This is a continuation of the program (Phase 3) of providing interest-free loans to water system communities for pipeline replacement, cleaning and lining, water metering and other local water system improvements.	Active
Local Water System Assistance Phase 3 Repayments	Principal repayment over a ten-year period beginning one year after origination of the loans.	Active
Local Water System Assistance Phase 3 CVA Loans	This is an extension of the Local Water System Assistance program to the CVA communities to provide interest-free loans to water system communities for pipeline replacement, cleaning and lining, water metering and other local water system improvements.	Active
Local Water System Assistance Phase 3 CVA Repayments	Principal repayment over a ten-year period beginning one year after origination of the loans.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget*	Payments thru FY22	Remaining Balance	FY23	FY219-23	FY24	FY24-28	Beyond FY28
\$0	\$ 183,009	(\$183,009)	\$ 5,577	\$ 48,312	\$ 14,100	\$ 24,000	(\$212,586)

*Total Loan Distributions less Loan Repayments.

Project Distribution Status 05/23	68.0%	Through May 2023, MWRA has distributed \$560.3 million in loans to fund 519 projects in 43 communities under the Local Water System Financial Assistance Program, and loans to fund 39 projects in 14 communities under the Lead Service Line Replacement Program.
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Project Repayment Status 05/23	45.9%	Through May 2023, a total of \$378.4 million has been repaid by member communities receiving interest-free loans under the Local Water System Assistance Program.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$0	\$0	\$0	May-46	May-46	None	\$1,531	\$24,000	\$22,469

Explanation of Changes

- Spending change is primarily due to updated cash flows for Local Water System Assistance Program Phase 2, Phase 3, Lead Service and CVA distributions and repayments.

CEB Impact

- The annual interest paid for the Commercial Paper program supporting the Local Water System Assistance Program initiative is \$2.1 million average per year based on the last 5 years of actual spending.

S. 766 Waterworks Facility Asset Protection

Project Purpose and Benefits

- Contributes to improved public health*
- Extends current asset life*
- Improves system operability and reliability*
- Improves energy efficiency*

To protect the investment of MWRA ratepayers by ensuring timely replacement of equipment and systems.

Project History and Background

This project was developed to ensure that MWRA maintains ongoing service while optimizing operations in its water facilities. This project in its current form addresses immediate critical facility and equipment issues. This project will eventually include five areas:

1. Equipment replacement (pumps, HVAC equipment, blowers, etc.).
2. Architectural projects (concrete corrosion, etc.).
3. Utilities projects (water, sewer, drainage, electrical wiring, heating system, etc.).
4. Support Projects (process control system upgrades, etc.).
5. Specialty Projects (instrumentation upgrades, fuel storage tanks, etc.).

While the current schedule indicates a completion date of 2023 for construction, the Waterworks Facility Asset Protection project will be ongoing throughout the useful life of the facilities.

Scope

Sub-phase	Scope	Status
Meter Vault Manhole Retrofits Construction (7479)	Retrofit approximately 195 meter manholes.	Future
Painting for Deer Island Water Storage Tank (7601)	Exterior and interior abrasive blast cleaning and painting for Deer Island Tank. Structural and concrete repairs. Removing, storing, installing and reinstalling components of the microwave communication system. Erection and maintenance for scaffolding and staging including enclosures with protection and ventilation.	Completed
Painting for Bellevue 2 and Turkey Hill Steel Water Storage Tanks (7634)	Exterior and interior abrasive blast cleaning and painting for Bellevue 2 and Turkey Hill Tanks. Structural and concrete repairs and design and erect scaffolding to support the temporary antenna relocation at Turkey Hill. Installation of the interior components of the cathodic protection system.	Completed
Design/CA for Steel Tank Improvements (6832), Construction (7493) REI (7676), Phase 2 Constr. (7727) and REI (7728)	Design and construction to recoat the interior and exterior, replace cathodic protection systems and make necessary improvements to the Walnut Hill steel water storage tanks. Design and construction for improvements to SCADA, Security, and Water Quality at 6 steel water storage tanks (Bellevue 1 & 2, Turkey Hill, Walnut Hill, Arlington Heights, and Deer Island Water Tank).	Active/Future

Waltham Pipe Bridge Replacement (6910)	Replacement of approximately 100 feet of 30-inch steel pipe over commuter rail tracks in Waltham including a bridge crossing.	Completed
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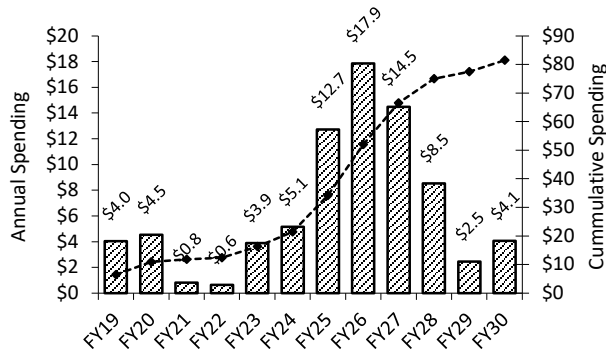
Sub-phase	Scope	Status
Design and Construction Cosgrove Valve Replacement (7064/7065)	Replacement of isolation sluice gates at Cosgrove Intake to improve reliability for emergency shut down of Cosgrove facility and to isolate new sliding sleeve valves to facilitate preventive maintenance and any future corrective maintenance.	Future
Transformer at Cosgrove Intake Building (7228)	Replacement of a 45 year old main service transformer and load break switch. This transformer supplies power to the Cosgrove Intake Building. If it were to fail, the building would be running on generator power for a significant period of time.	Completed
Fells/Loring Road Covered Storage Tank Rehabilitation Design and Construction (7385/7482)	Rehabilitation of Fells and Loring Road Covered storage facilities commencing in FY19. The valves, sluice gates, and piping should be considered for rehabilitation by this time, as each facility will be more than 20 years old.	Future
Southborough Headquarters Electrical System Upgrades (7425)	Upgrade of existing 13.8kV distribution system that supplies the various buildings at Southborough Headquarters due to on-going service disruptions. Install electrical metering equipment to better manage electrical use in facility.	Active
Water Meter Upgrade Replacement and Meter Vault Manhole Retrofit Phase 1 Design (In-House)	Upgrade of 11 Boston water meters. Scope includes removing fire flow bypasses and increasing venturi tube size at four meters, installing new aboveground cabinets and replacing the venturi tube at five meters, and installing new aboveground cabinets at two meters. Retrofit the manholes of a total of nine of these existing meters. This will provide more accurate and reliable meter data since current meters are beyond their life expectancy.	On Hold
Beacon Street Line Repair Design CA/RI (7474) and Construction (7458)	Repair of 48" water main in Brookline serving Boston Meter 44. This main provides important water supply redundancy to Meter 60 which serves the Longwood Medical Center in Boston. Construction Contract 7458 was awarded with an NTP dated June 23, 2016. Project substantial completion achieved March 31, 2017.	Completed
Cosgrove Construction (7022)/and Gillis PS/Cottage Farm CSO Construction (6888) Flat Roof Replacements	Replacement of the entire flat roofs at Cosgrove, Gillis Pump Station, and Cottage Farm CSO Facility. Designs have been developed with the assistance of Technical Assistance Consulting Services Task Orders. Limited Task Order services are being used to support ESDC services.	Completed
New Roofs at Water Pumping Stations Construction (7626)	Replace pump station roofs at Belmont (membrane), Spring St (membrane), and Lexington St in Belmont, Arlington, Waltham and Brookline.	Active
New Roofs at Gillis, Brattle Court, Newton Street Pumping Stations Design CA (7902), Construction (7901), and REI (7900)	Replace pump station roofs at Gillis, Brattle Ct (slate), and Newton Street (membrane) Pumping Stations.	Active

Sub-phase	Scope	Status
Generator Docking Station (7025) and REI (7024)	To install an electrical switchboard at eleven facilities, 5 - Water and 6 - Wastewater as a means for a quick connection to a towable generator. Generator will be deployed for use as a back-up in the event of prolonged utility failure or failure of the in-house emergency power generator. Construction Contract 7025 was awarded with an NTP on April 23, 2019. REI Contract 7024 awarded at April 17, 2019 BOD meeting.	Completed
Water Tank Masonry/Struct. Cond. Assessment/Evaluation (7711), Construction (7694), and REI (7712)	Evaluate/Repair/Replacement of the structurally impaired concrete/masonry structures at the Bellevue 1 standpipe and the Arlington Heights tank. A condition assessment phase will start in late 2023.	Future
Water Tanks Paint Phase 1 Design/ESDC, Construction, REI Bellevue 2/Deer Island/Turkey Hill (7739, 7740, 7748, 7741)	Rehabilitate Bellevue 2, Deer Island, and Turkey Hill storage facilities including repaint, replace cathodic protection and other improvements.	Future
Water Tanks Paint Phase 2 Design/ESDC, Construction, REI Bellevue 1/Park Circle/Walnut Hill (7742, 7743, 7744)	Rehabilitate Bellevue 1, Park Circle, and Walnut Hill storage facilities including repaint, replace cathodic protection and other improvements.	Future
Cosgrove Tunnel Rehabilitation Inspection (8030), Design/ESDC (7738)	Repairs need to the Cosgrove Tunnel as a result of an inspection in 2003. A new inspection will be performed. This project would be for the design and engineering services during construction for these repairs.	Future
Beacon Street Line Rehabilitation Design/ESDC, Construction, REI (7729, 7730, 7731)	Rehabilitation of the remaining portion of the Beacon Street line near the Chestnut Hill area. The project will include the replacement of thirty cathodic protection systems on pipe sections located in Brookline and Boston.	Future
Brutsch Treatment Plant Sodium Hypo Upgrade (8021)	Replacement of sodium hypochlorite pumps, pipes and storage tanks.	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$132,276	\$12,394	\$119,882	\$3,883	\$13,894	\$5,142	\$58,734	\$57,265

Waterworks Facilities Asset Protection



Project Status 05/23	11.7%	Status as % is approximation based on project budget and expenditures. Transformer Replacement at Cosgrove Intake Building contract was completed in July 2012. Beacon Street Line Repair construction was substantially complete in April 2017. Cosgrove Roof Replacement was substantially complete in September 2019. Bellevue Hill II and Turkey Hill Tanks Repainting were substantially complete in October 2019. Generator Docking Station construction was substantially complete in April 2020. Gillis PS/Cottage Farm CSO Roof Replacement was completed in July 2020. Steel Tanks Painting and Improvements Design/ESDC was awarded in November 2020. Southborough Electrical Upgrades commenced in June 2022.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$128,224	\$132,276	\$4,052	Jul-41	Jul-41	None	\$79,541	\$58,734	(\$20,807)

Explanation of Changes

- Project costs changed due to updated cost estimates for Painting of Deer Island Water tank, Painting of Bellevue & Turkey Hill Steel Water Storage Tanks and Cosgrove Valve Replacement, updated cost estimate for Beacon Street Line Design/ESDC, Steel Tank Improvements Construction Ph.1, Masonry/Structural Repairs Design/ESDC, and Cosgrove Tunnel Rehab Inspection. Also, new project for Brutsch Treatment Plant Sodium Hypo Upgrade.
- Project spending changed primarily for updated schedules for Cosgrove Tunnel Design/ESDC, Water Meter Vault Manhole Design/Construction/REI contracts, Cosgrove Valve Replacement Design and Construction, updated cost estimates for Steel Tank Improvements Construction and Beacon Street Line Design/ESDC.

CEB Impacts

- None identified at this time.

Business and Operations Support



S. 881 Equipment Purchase

Project Purpose

To provide critical equipment for improved maintenance and operations at MWRA facilities.

Project History and Background

This project includes the purchase of large vehicles, purchase and installation of security equipment at various MWRA facilities, and purchase of an Inductively Coupled Plasma-Mass Spectrometer (ICP-MS) for MWRA's Central Laboratory. The security equipment and installation component of the project includes the design and installation of security systems at MWRA facilities. MWRA is ranking facilities and locations with respect to the critical nature of service delivery, with an emphasis on the waterworks system. This ranking will frame the extent and scheduling of the security improvements for each specific site. The project also includes contaminant monitoring system/buoy quality monitoring. Enqual-Water deploys three water quality buoys on the Wachusett Reservoir & one buoy on the Quabbin Reservoir on a seasonal basis typically through May-November. Each buoy profiles using sonde/sensor equipment at a prescribed frequency throughout the day gathering and relaying water quality data to MWRA. This equipment allows MWRA to monitor reservoir algal trends, changes throughout the water column due to weather events, understand reservoir stratification and turnover, and track the Quabbin interflow. The buoys also aid in the event of a potential or actual chemical contamination event near or within the reservoir.

Scope

Sub-phase	Scope	Status
Security Equipment & Installation	Design and installation of security systems at various MWRA facilities and sites.	Active
ICP-MS Lab Testing Equipment	Purchase of Inductively Coupled Plasma – Mass Spectrometer to replace a 14-year-old instrument and expand the laboratory's high sensitivity metals testing capacity. Equipment was purchased in 2008.	Completed
FY14-18 Major Laboratory Instrumentation	Purchase major laboratory instrumentation, such as high resolution GC-MS or LC-MS to provide for lab testing of newly regulated contaminants.	Completed
Major Laboratory Instrumentation	Purchase major laboratory instrumentation, such as high resolution GC-MS or LC-MS to provide for lab testing of newly regulated contaminants.	Active
<i>Vehicles:</i>		
High Lift Fork Loader (Lull)	Purchase High Lift Fork Loader (Lull) to move equipment and materials at Deer Island.	Completed
Prior Vehicle Purchases	Vehicle purchases including TV Inspection Truck, Two Back Hoes, Vactor Truck, Water Service Truck, Bucket Machine, Excavator, Grove Crane, Land Fill Loader, Power Sweeper/Catch Basin Cleaner, Front-End Loader, Two Dump Trucks, Crane, and International Tractor/Trailer.	Completed
Ramp Truck	Purchase of Ramp Truck to support Fleet Services.	Completed
Street Sweeper	Purchase of Street Sweeper to support MWRA facilities and community assistance.	Completed

Sub-phase	Scope	Status
Contaminant Monitoring Equipment	Contaminant monitoring system panel replacement or expansion, and buoys. Also, Shed 12 Sampling System upgrades to address current issues MWRA has to minimize intake clogging, and to install tanks for remote auto filling in the event of contamination of the reservoir.	Active
FY11-13 Vehicle Purchases	Vehicle purchases planned for FY11-13.	Completed
FY14-18 Vehicle Purchases	Vehicle purchases planned for FY14-18.	Completed
FY19-23 Vehicle Purchases	Vehicle purchases planned for FY19-23.	Completed
FY24-28 Vehicle Purchases	Vehicle purchases planned for FY24-28.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$42,623	\$26,154	\$ 16,469	\$821	\$5,118	\$4,756	\$15,648	\$0

Project Status 5/23	63.2%	Status as % is approximation based on project budget and expenditures. Purchase and installation of security equipment is in process and will continue into FY24.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$42,357	\$42,623	\$266	Jun-28	Jun-28	None	\$10,530	\$15,648	\$5,118

Explanation of Changes

- Project cost changed primarily due to updated cost estimates for FY24-28 Vehicle Purchases for vehicle purchases that were expected in FY22-23 but were delayed as a result of supply chain issues. In addition, updated cost estimate for Security Equipment & Installation.
- Project spending changed due to updated cost estimates and cash flows for Vehicle Purchases and Security Equipment and Installation, and updated cash flow for Contaminant Monitoring Equipment.

CEB Impacts

- No impacts identified at this time.

S.925 Technical Assistance

Project Purpose

To ensure ready access on an as needed basis, to professional and technical services not available or not cost-effectively provided by in-house staff.

Project History and Background

Efficient implementation of MWRA’s Capital Improvement Program and other projects often requires specialized skills and technical assistance that are not available from in-house staff. This project ensures ready access to a variety of services through a series of task order contracts with pre-set limits. Task orders are used when immediate expertise on projects is required. When a task order is complete, the expense is transferred to the appropriate capital project or Current Expense Budget cost center.

Scope

Sub-phase	Scope
Technical Assistance	MWRA technical assistance contracts include hazardous materials assessment and land appraisals.

Status: MWRA uses technical assistance contracts in support of various CIP and CEB projects.

Expenditure Forecast (in \$000s)

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$1,300	\$0	\$1,300	\$360	\$360	\$435	\$940	\$0

Changes in Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$1,300	\$1,300	\$0	Jun-24	Jun-25	12 mos.	\$435	\$940	\$505

Explanation of Changes

- Project schedule and spending changed to reflect continuation of contracts for an additional year.

CEB Impacts

- When Technical Assistance contracts are used to support a project in the operating budget, the costs are charged to the Current Expense Budget (CEB).

S. 933 Capital Maintenance Planning/Development

Project Purpose

To optimize the efficiency and effectiveness of MWRA maintenance practices by developing and implementing a strategic maintenance plan for MWRA assets.

Project History and Background

MWRA is responsible for rehabilitating, repairing, and maintaining the regional water and sewerage system infrastructure. Since its assumption of the ownership and operations of the water and sewer systems in 1985, MWRA has undertaken an ambitious program of capital improvements to the systems, with estimated expenditures of more than \$8 billion for fiscal years 1986 through 2018.

Given the significant value and critical nature of these assets, system maintenance is of paramount importance. This project helps MWRA optimize maintenance practices by evaluating alternative approaches to equipment, infrastructure and facility maintenance, recommending a maintenance strategy, implementing a pilot program to test the recommended strategy, and developing a plan to implement the recommended strategy throughout MWRA.

The purpose of technical assistance contracts is to make available, on a continuing basis, the services of qualified, professional engineering firms to assist MWRA staff on engineering study and/or design initiatives. The contracts involve the engineering disciplines of architecture, civil, structural, geotechnical, surveying, environmental and sanitary, mechanical and process, fire protection, electrical, control systems, chemical, corrosion and odor control, permitting and security. These agency-wide technical assistance contracts supplement in-house staff on high-priority or unanticipated projects, or provide expertise on short-term assignments requiring specialized disciplines that are not cost effective for MWRA to maintain on an in-house basis and will ensure that adequate resources are available to quickly and comprehensively respond to MWRA's needs, particularly when emergency or unanticipated situations arise.

Scope

Sub-phase	Scope	Status
Inventory & Evaluation Phases 1 & 2	Development of a comprehensive, strategic maintenance plan for MWRA. (Completed by July 2005).	Completed
As-Needed CS/REI 1 & 2	As-Needed Construction Services/Resident Engineering Inspection Services. Services/Contracts can be used in circumstances when additional Resident Engineers or senior level Resident Engineers with special expertise are required as well as CS/REI services for in-house or as-needed technical assistance design contracts.	Active
As-Needed Design	Contracts for professional design and/or technical assistance services for either wastewater or waterworks system improvement projects to supplement existing engineering resources for specialized and/or complex engineering issues.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$39,160	\$20,120	\$19,040	\$2,999	\$8,918	\$4,208	\$14,479	\$1,562

Project Status 5/23	56.2%	Status as % is approximation based on project budget and expenditures. All tasks in <i>Inventory & Evaluation Phases 1 & 2</i> are complete. Agency-wide As-Needed Contract 7 was substantially completed in July 2012. As-Needed Contract 8 was completed in February 2012. As-Needed Contracts 9 and 10 were completed in January and February 2014, respectively. Contract 11 was completed in August 2015. Contracts 12 and 13 were completed in July 2016 and August 2016, respectively. As-Needed Contracts 14 and 15 commenced in June 2016 and were completed in December 2018. Contracts 16 and 17 commenced in June 2018 with Contract 16 completed in December 2020 and Contract 17 completed in December 2021. Contracts 18 and 19 were awarded in October 2020 with Notice-to-Proceeds issued in late 2020 and will be completed in December and November of 2023. Contracts 20 and 21 commenced in January 2023 and December 2022 and will expire in January 2025 and December of 2024.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$28,764	\$39,160	\$10,396	Dec-24	Dec-28	48 mos.	\$4,146	\$14,479	\$10,333

Explanation of Changes

- Project cost and spending changed due to addition of three new contracts (As-Needed Design Contracts 22-24, amendments for As-Needed Design contracts 20 and 21, partially offset by the updated cost estimate of As-Needed CS/REI 1 contract.
- Schedule completion date changed due to the addition of As-Needed Design Contract 24.

CEB Impacts

- None identified at this time.

S. 934 MWRA Facilities Management and Planning

Project Purpose

To improve MWRA operations by consolidating projects and providing a central point of review and decision making for space planning decisions.

Project History and Background

This project consolidated existing MWRA projects (DI Maintenance Facilities and DI CSB Demolition) to provide a central point of review and decision making for space planning decisions across the organization.

The project will cover work to rehabilitate or demolish the old Administration Building on Deer Island as the building has deteriorated and certain structures need to be upgraded to current standards if it is to remain occupied. The project also included funds for demolition of the CSB (Construction Support Building) which was built as a temporary structure and has also deteriorated. The CSB Demolition contract was completed in September 2009.

Scope

Sub-phase	Scope	Status
Design & Engineering Services	Design and engineering services to support space plan.	Future
Facilities Construction	Construction of modifications to MWRA facilities in accordance with space plan.	Future
Office Space Modifications	Office space modifications needed as a result of staff moving from CNY to DI and Chelsea facilities.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$22,700	\$379	\$22,320	\$29,620	\$19,629	\$0	\$2,700	\$0

Project Status 5/23	76.6%	Status as % is approximation based on project budget and expenditures. CSB Demolition contract was substantially complete in September 2009. Records Center Shelving and Moving to the interim warehouse/records center was completed in the spring of 2009. Remaining work is to demolish old Administration Building on Deer Island. Some rehabilitation work will need to be done as well. Also, office space modifications for DI and Chelsea completed in July 2023.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$18,375	\$22,700	\$4,324	Aug-27	Aug-27	None	\$2,698	\$2,700	\$2

Explanation of Changes

- Project cost and spending changed due to award of Office Space Modifications contract was greater than budget.

CEB Impacts

- None identified at this time.

S. 935 Alternative Energy Initiatives

Project Purpose

A comprehensive “green energy” initiative that is expected to bring solar, wind and hydroelectric power either alone or in combination to a number of MWRA facilities

Project History and Background

This project was originally included under Deer Island in previous budget cycles. Building upon its track record in sustainable resource use – most notably dramatic system-wide reductions in water demand, 100% beneficial reuse of biosolids, self-generation of approximately 25% of Deer’s Island power needs, and maximizing revenue through hydropower – MWRA continues to work aggressively to use its resources efficiently, respond appropriately to climate change, and reduce the environmental impacts of its daily operations. Key initiatives completed to-date include: A comprehensive “green energy” initiative that brought solar, wind and hydroelectric power to a number of MWRA facilities.

Scope

Sub-phase	Scope	Status
DI Solar Residuals Odor Control (ROC)	Design and construction of 100 kw photovoltaic array. Projected annual output estimated at 105,000 kwh.	Completed
DI Wind	Design and construction of 2 600kw solar wind turbine systems. Projected annual output estimated at 2,300,000 kwh. Project added to include repair/rehabilitation contract.	Completed
DI Solar Maintenance/Warehouse	Design and construction of 180kw photovoltaic array. Projected annual output estimated at over 200,000 kwh. Project funding includes \$735K million from the American Recovery and Reinvestment Act (“ARRA”).	Completed
Future Renewable Energy (7270)	Design and construction for future renewable energy projects throughout the Authority.	Future
DI Solar Power Purchase Agreement (PPA)	Design and construction of 456 kw photovoltaic array through a third party 20 yr Power Purchase Agreement. Projected annual output estimated at 520,000 kwh. Project partially subsidized by \$1.1M from ARRA program. No capital costs to MWRA; pay for electricity generated.	Completed
Loring Road Hydro	Construction of a 200 kW hydropower turbine/generator at Loring Road. Projected annual output estimated at 1,200,000 kwh. Project funding includes \$1.5 million from the ARRA program.	Completed
Energy Advisory Consultant Services	Consultant for comprehensive energy advisory services on throughout the Authority.	Completed
Technical Assistance	Various technical assistance contracts to aid solar, wind, and hydro initiatives.	Completed
Carroll WTP Solar Construction	Installation of photovoltaic cells with generating capacity of 496 kw at Carroll WTP plant. Projected annual output estimated at over 616,000 kwh. Project funding includes \$2.2 million from the ARRA program.	Completed

Charlestown Wind	Design and construction of 1.5 MW wind turbine system. Projected annual output estimated at 3,000,000 kwh. Project funding includes \$4.8 million from the ARRA program.	Completed
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Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$28,184	\$18,184	\$10,000	\$0	(\$234)	\$0	\$10,000	\$0

Project Status 5/23	64.5%	Status as % is approximation based on project budget and expenditures. Carroll Water Treatment Solar and Loring Road Hydro Construction were completed in May 2011. Carroll Water Treatment Plant Solar Construction and Charlestown Wind Project were completed in 2011. DITP Solar PPA was completed in 2011. Hatchery Pipeline & Hydro was substantially complete in September 2017.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$26,184	\$28,184	\$2,000	Dec-24	Dec-25	23 mos.	\$8,000	\$10,000	\$2,000

Explanation of Changes

- Project cost, schedule and spending changed due to updated cost estimate and schedule for Future Renewable Energy contract.

CEB Impacts

- None identified at this time.

Information Technology (IT)

The MIS Department provides MWRA with secure information processing services necessary to carry out the Authority's mission. Applications in use range from financial to operational, and enhance MWRA's ability to access data and improve internal controls, reporting, and management performance. In addition to computing and telephone systems, the department also provides library and records management services. The MIS department supports all MWRA users, across more than fourteen sites including those at the Chelsea Facility, Deer Island Wastewater Treatment Plant, Southborough Facility, and Carroll Water Treatment Plant.

In order to provide these services, MIS has structured its capital improvement projects as follows:

Application Improvement Program – This program, along with associated projects, continue MWRA's efforts to update and enhance a wide range of applications to improve efficiencies of business processes and effectiveness of the staff while ensuring the availability and integrity of the MWRA's data resources.

Information Security Program – This program focuses on the strength, resiliency, and sustainability of MWRA's cyber security practices for its data and computing-related assets. The program also monitors for and protects against penetrations, intrusions, and malicious actions from both internal and external threats. The projects associated with this program continue to assess, implement, and improve MWRA's information security protections, including recommendations to improve each IT system's security profile.

Information Technology Management Program -This program improves the organization of MIS and the oversight processes for selecting and implementing IT solutions throughout the MWRA. This program updates the IT Steering Committee to ensure that the business and technology priorities of the MWRA are aligned and are being met.

Information Technology Improvement Program-This program assesses and implements consolidated and optimized versions of core IT infrastructure elements to improve and optimize data management practices, including: storage, backup, archive and purge processes, and technologies. These improvements cover the 1,060 desktops, 392 laptops, 60 physical servers, more than 400 virtual machines, 183 tablets, 286 smartphones, 19 Wide Area Network circuits and associated ancillary equipment, as well as the almost 4 petabytes (PB) of data managed and protected by MIS.

S. 940 Applications Improvements Program

Project Purpose

To develop, improve, and procure information technology (IT) applications to improve efficiencies of business processes associated with managing the operations, and support divisions.

Project History and Background

This program will continue the work started in previous years to update and enhance a wide range of applications to improve efficiencies of business process and effectiveness of the staff performing the processes while ensuring the availability, integrity and confidentiality of the MWRA's data resources. The program will continue to enhance the integration and availability of data to provide a more holistic view of the overall operational status with seamless access to the detailed data.

Scope – The table describes the CIP phases and associated projects.

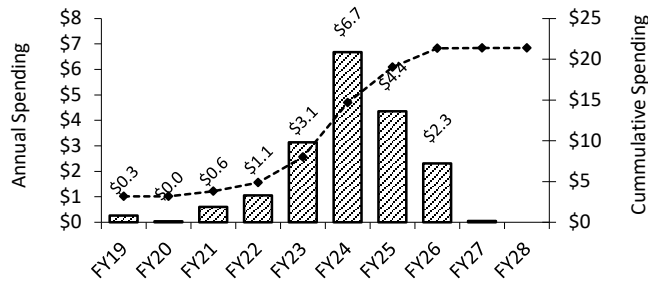
Sub-phase	Scope	Status
GIS Applications & Integration	Expand role of GIS technology for scientific, environmental and engineering applications. This project will assess the current state of the GIS Program and make recommendations for improvements. Completed in FY22.	Complete
Lawson Upgrade	Migrate to a SaaS environment and implement these additional application modules: Global Human Resources which will provide the latest enhancements to the Employee Safety, Position Budgeting, Benefits, Employee Relations, Absence and Occupational Health Modules and Work Force Management which will provide a new time entry and tracking system.	Active
Pre-Treatment Information Management System (PIMS) Replace or Build	PIMS is used by the MWRA to monitor the pretreatment program pursuant to MWRA's NPDES permit and EPA regulations. Planned are the PIMS database upgrade to Oracle 19 and mitigation of web page security header vulnerabilities. Additional plans upgrading Middle Tier & Web Servers from MS Windows 2012 to MS Windows 2019, as well as, upgrading the PIMS Client from 32 bit to 64-bit Client.	Active
SAP BO Upgrade/ Migration	Upgrade SAP Business Objects Suite to v4.3, including Crystal Reports to v2020. The upgraded Business Objects platform will support existing custom reports and provide data visualization to end-users of various data systems. Nearly 1000 existing Crystal reports will be migrated to the new platform. The upgraded platform will also host existing Oracle Discoverer Reports. There is an estimated 500 Oracle Discoverer reports to be migrated. This work involves creating new Universes and Web Intelligence Reports.	Active
Enterprise Content Management	Implement an Authority-wide Content Management Program to address dependence upon paper records, support records management and improve access to information, streamline workflows and replace several department-level solutions.	Active
WQRS Aquarius	Implement functionality improvements to the Water Quality Reporting System.	Complete
Sub-phase	Scope	Status

Maximo Interface Enhancements	The MWRA utilizes a custom interface to synchronize the Maximo Enterprise Asset Management (EAM) and Infor/Lawson Enterprise Resource Planning (ERP) systems. Enhancements are being done in an effort to build on the existing interface by streamlining process flows, enhancing functionality, and adding data validation for optimal performance and transaction integrity. Eliminating user errors ensures better data and reduces staff time involved troubleshooting problems	Active
Laboratory Information Management System (LIMS) Upgrade	Upgrade current Laboratory Information Management system to version 7. Phase II will leverage lessons learned from Phase I and implement ELN for the Wastewater Labs.	Future
Hyperion Pillar	The Hyperion Pillar application, currently used for budgeting, is outdated and no longer supported by Oracle and needs to be replaced with a commercially viable product.	Future
HOML	Harbor outfall monitoring loading application provides a web portal for outside contractors to load Boston Harbor sampling data used to submit NPDES reports to EPA by ENQUAL group. Future plans for HOML include OKTA Integration (Single Sign-On) and negotiating with vendor support company to provide support services.	Complete
PI (OSI)	Upgrade and consolidation of the separate DI and FOD PI systems into one.	Future
Maximo (Upgrade)	Upgrade current IBM Maximo and ICD to version 7.6.1	Future

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$ 21,375	\$ 4,853	\$ 16,522	\$3,134	\$5,095	\$6,680	\$13,387	\$0

Application Improvements Program



Changes to Project Scope, Budget, and Schedule

Project Status 5/23	27.0%	Status as % is approximation based on project budget and expenditures.
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Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$21,459	\$21,375	(\$84)	Dec-25	Dec-26	12 mos.	\$10,506	\$13,387	\$2,881

Explanation of Changes

- Project cost changed primarily due to updated cost estimates for MAXIMO Upgrade and Enterprise Content Management contracts, adjustment to life-to-date actuals for GIS Applications & Integration and SAP BO Migration contracts, and closure of Archiving & Data Management contract.
- Schedule updated for Lawson Upgrade revised schedule.
- Spending change due to updated cost estimates, adjustments, contract closure and schedules listed above, and updated cost estimates.

CEB Impacts

- None identified at this time.

S. 942 Information Security Program

Project Purpose

To ensure the availability, integrity and confidentiality of the MWRA's data resources through the selection and implementation of information technology solutions associated with cyber security.

Project History and Background

This program focuses on the resiliency and sustainability of the MWRA's data security practices. The projects associated with this program established policies, procedures and an information security awareness program for all of the MWRA. This program included the design of both an information security program and electronic security plans in order to provide a more formal, comprehensive IT security framework that is compliant with Federal Standards.

Scope – The table describes the CIP phases and associated projects.

Sub-phase	Scope	Status
MSSP	The current Managed Security Service Provider (MSSP) contract ends on 1/4/23.	Complete
MSSP/SIEM	New contract for Managed Security Service Provider (MSSP) and Security infrastructure technology refresh.	Active
ITSM Access Management	Implementation of additional technologies to manage and monitor user access to IT assets and services.	Future
Information Security Plan Implementation	Coordinate a system-by-system development of Information Security Plan to apply security controls and standards to each system within MWRA's application portfolio.	Future
IT Security Program (ISP) Development	Formal and informal activities to inform staff (including contractors and business partners) of the information security risks associated with their activities and their responsibilities in complying with MWRA policies and procedures designed to reduce these risks.	Ongoing

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$3,709	\$ 2,861	\$ 848	\$256	\$1,409	\$360	\$592	\$0

Project Status 5/23	83.6%	Status as % is approximation based on project budget and expenditures.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$8,428	\$3,709	(\$4,719)	Dec-27	Dec-27	None	\$4,030	\$592	(\$3,438)

Explanation of Changes

- Project cost and spending change due to updated cost for MSSP.

CEB Impacts

- None identified at this time.

S. 944 Information Technology Management Program

Project Purpose

To improve the overall efficiencies in how MIS delivers IT services and to more effectively adapt to the changing business needs associated with managing the operational and administrative systems of the Authority.

Project History and Background

This program improves the organization of MIS and the oversight processes for selecting and implementing IT solutions throughout the MWRA. This program updates the IT Steering Committee to ensure that the business and technology priorities of the MWRA are aligned and are being met.

Scope – The table describes the CIP phases and associated projects.

Sub-phase	Scope	Status
IT Project Management Methodology	Implement a set of procedures, standards, tools and techniques that will improve the predictability of deliverables and cost associated with information technology projects. Scope includes IT Project Governance which will implement a governance program to align business operational goals with IT initiatives.	Ongoing

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$2	\$2	\$0	\$0	\$2	\$0	\$0	\$0

Project Status 5/23	100%	This is an ongoing effort to evaluate and identify opportunities for improvement within the program.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$2	\$2	0	Jun-22	Jun-22	None	\$0	\$0	\$0

Explanation of Changes

- N/A

CEB Impacts

- None identified at this time.

S. 946 IT Infrastructure Program

Project Purpose

To assess and implement consolidated and optimized versions of equipment and databases, and improve and optimize data management practices.

Project History and Background

The MWRA currently owns and operates 1,004 desktops, 596 laptops, 69 physical servers, more than 400 virtual machines, 184 tablets, 302 smartphones, 19 Wide Area Network circuits and associated ancillary equipment, as well as almost 1.75 petabytes (PB) of data. This program assesses and implements consolidated and optimized versions of core IT infrastructure elements to improve and optimize data management practices, including: storage, backup, archive and purge processes, and technologies.

Scope – The table describes the CIP phases and associated projects.

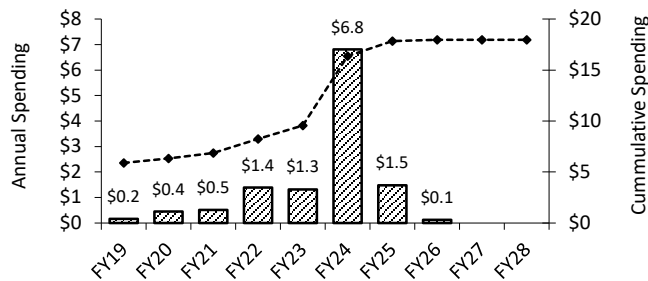
Sub-phase	Scope	Status
IT Infrastructure Upgrades	Server upgrades will be performed in FY18-FY 20 These upgrades will use specifications developed for server hardware and software including the ability to implement greater virtualization as well as take advantage of opportunities to standardize operating systems, and hardware, for greater ease of support.	Completed
Cabling	Replacement of older Ethernet and fiber cabling to support PBX replacement.	Active
SAN Storage	Implement recommended IT infrastructure changes that include enhancements to capacity and performance of networking and communications, storage, backups, server consolidation, disaster recovery, and integration approach and tools.	Active
Oracle Database Appliance	Upgrade Oracle Database appliances that will be end-of-life.	Future
Servers Upgrades	Server upgrades will be performed based on the end-of-life dates for existing hardware.	Active
Near Field Communications	Implementation of wireless asset management technology.	Future
Enterprise Data Management	Develop an Authority-wide data architecture that maximizes benefit from data capture and ongoing maintenance. Implement Authority-wide data modeling and management, to standardize data access across multiple systems for a consistent view of the Authority across all business units.	Future
Application Delivery Controllers	Upgrade the Netscaler hardware on which the XEN Mobile/XEN App/Work Space applications reside.	Active

Sub-Phase	Scope	Status
Telephone System Upgrade	Replace the end-of-life PBX telephone system. The Authority's current hardware cannot be replaced except with refurbished equipment as it is no longer being manufactured. A new system will offer up-to-date technology with features that are not available in the 20 year old system	Active
Core Switches	Upgrade of existing end-of-life hardware.	Active
Edge Switches	Upgrade of existing end-of-life hardware.	Active
Disaster Recovery	Design and implementation of disaster recovery solution.	Future
Instrumentation & Controls IT	Design and implementation of technologies to monitor and manage IT infrastructure and applications.	Future
Future Workplace	Infrastructure changes and enhancements to support the future workplace initiative to provide a single streamlined user experience regardless of location. Support for remote work, shared work and collaboration spaces.	Active

Expenditure Forecast (in \$000s) and Project Status

Total Budget	Payments thru FY22	Remaining Balance	FY23	FY19-23	FY24	FY24-28	Beyond FY28
\$17,966	\$ 8,238	\$ 9,727	\$1,320	\$3,828	\$6,808	\$8,407	\$0

IT Infrastructure Program



Project Status 5/23	49.6%	Status as % is approximation based on project budget and expenditures.
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Changes to Project Scope, Budget, and Schedule

Project Cost			Scheduled Completion Date			FY24-28 Spending		
FY23	FY24	Chge.	FY23	FY24	Chge.	FY23	FY24	Chge.
\$18,581	\$17,966	(\$615)	Jun-25	Jun-25	None	\$2,601	\$8,407	\$5,805

Explanation of Changes

- Project cost change due to updated costs for Sans Storage, Servers, and Telephone System Upgrade.
- Project spending change primarily due to updated schedules for Cabling, Oracle Database Appliance, Edge Switches, and Instrumentation & Controls IT.

CEB Impacts

- None identified at this time.

APPENDIX 2

Expenditure Forecast Report with Planned NTP and SC dates

Understanding the Expenditure Forecast

Capital expenditure forecasts, also referred to as projected cashflows, are presented in this section of the FY24 CIP document. Expenditure forecasts are accrual based, i.e., they are estimated based on when services are expected to be rendered. Projects appear in this report in the same order they appear on-line, i.e. organized by capital program area.

The following presents a description of each column in the expenditure forecast tables:

Project and Subphase Names	The first column of the expenditure forecast identifies the organizational hierarchy of the CIP: division area (i.e., Wastewater), followed by the program category (i.e., Interception and Pumping), then individual sub-phases (i.e. Design/CS/RI,) followed by the project name and dollar totals comprising all the sub-phases within that project (i.e. Braintree-Weymouth Relief Facilities). Sub-phases represent both awarded and unawarded contracts.
Contract Number	<p>Following each project name is a string of nine numbers. These numbers are assigned by the Rates and Budget Department and are the number reference for the sub-phase in MWRA's capital budgeting database.</p> <p>The first string is a five-digit number representing the MWRA Lawson Activity Management System sub-phase number. Project budgets and expenditures are tracked by this account number.</p> <p>Following the five-digit sub-phase number is a four-digit number representing the contract reference number in MWRA's contract management system. This reference number is used to access contract information such as the award amount, change order activity, and processed invoices.</p>
Notice to Proceed (NTP) and Substantial Completion (SC)	Project schedules are tracked by two key milestones; Notice to Proceed and Substantial Completion. These milestones indicate the expected start and end dates for contract activity.
Contract Value	The Contract Value represents the budgeted amount for the capital program, divisions, program categories, projects, and sub-phases. For unawarded contracts, the contract amount is based on a cost estimate. For awarded contracts, this amount includes the award amount plus any change orders, amendments, and purchase orders accounted for prior to completing the budget.
Payments through FY22	Payments through FY22 include actual and accrued expenditures since the inception of the contract through the end of FY22.
Remaining Balance	Remaining Balance is calculated by subtracting Payments through FY22 from the Contract Amount. This amount is then spread in the columns to the right, for FY23, FY24-28 and Beyond FY28.

APPENDIX 2
FY24 FIVE-YEAR CIP BY MAJOR PROGRAM CATEGORY
FY24 by Quarters

CAPITAL IMPROVEMENT PROGRAM													
EXPENDITURE FORECAST FY2024-2028													
(\$000)													
	Total Contract Amount	Project Payments Thr. FY22	Balance as of 6/30/22	QI FY24	QII FY24	QIII FY24	QIV FY24	FY24	FY25	FY26	FY27	FY28	5-Year Total FY24-28
Wastewater System Improvements	4,821,406	2,400,809	2,420,597	19,102	21,548	39,108	57,889	137,647	199,580	195,551	253,269	308,692	1,094,739
Waterworks System Improvements	5,072,429	2,336,392	2,736,037	20,579	21,637	28,694	70,832	141,742	162,378	131,260	114,348	114,136	663,865
Business & Operations Support	212,870	116,644	96,226	3,200	5,091	4,859	10,097	23,247	21,200	10,596	6,178	4,933	66,153
Total MWRA	10,106,705	4,853,845	5,252,860	42,881	48,276	72,661	138,818	302,636	383,158	337,408	373,795	427,761	1,824,757
Contingency	310,448		310,448					15,185	21,753	20,719	23,567	31,729	112,952
Total MWRA w/ Contingency	10,417,153	4,853,845	5,563,308	42,881	48,276	72,661	138,818	317,821	404,911	358,127	397,362	459,490	1,937,709

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Total MWRA				10,106,704,839	4,853,845,140	5,252,859,672	191,853,092	771,935,912	302,635,758	383,158,159	337,407,512	373,795,231	427,760,566	1,824,757,226	3,236,249,368
Wastewater				4,821,405,610	2,400,808,817	2,420,596,778	61,556,889	401,048,587	137,646,785	199,580,098	195,551,278	253,268,921	308,691,855	1,094,738,937	1,264,300,976
Interception & Pumping				1,622,775,556	739,472,444	883,303,113	29,513,953	166,586,266	31,024,410	40,788,289	34,566,734	82,808,557	110,349,630	299,537,620	554,251,533
102 Quincy Pump Facilities Total		completed project		25,907,202	25,907,202	-									
104 Braintree-Weymouth (B/W) Relief Facilities															
Geotechnical - Marine	10001_5333	Nov-91	Apr-92	442,860	442,860	-	-	-	-	-	-	-	-	-	-
Geotechnical - Land	10044_5332	Nov-91	Mar-92	7,980	7,980	-	-	-	-	-	-	-	-	-	-
Facilities Planning - Phase 1	10045_5311	Oct-81	Dec-90	331,140	331,140	-	-	-	-	-	-	-	-	-	-
Environmental Impact Report (EIR) - Phase 1	10046_5312	Nov-84	Oct-90	513,530	513,530	-	-	-	-	-	-	-	-	-	-
Design 1/CS/RI	10047_5313	Nov-94	Jun-06	18,882,312	18,882,312	-	-	-	-	-	-	-	-	-	-
Land Acquisition	10048_5314	Mar-97	Jun-10	12,841,909	12,841,908	-	-	-	-	-	-	-	-	-	-
Tunnel Construction/Rescue	10049_5315	Jun-99	Jul-03	83,190,599	83,190,599	-	-	-	-	-	-	-	-	-	-
Intermediate Pump Station-Construction	10050_5316	Dec-00	Apr-05	47,444,929	47,444,929	-	-	-	-	-	-	-	-	-	-
North Weymouth Relief Interceptor	10051_5303	Mar-01	Jun-02	4,704,618	4,704,618	-	-	-	-	-	-	-	-	-	-
HDD Siphon - Construction	10052_5373	Jul-03	May-07	16,357,407	16,357,407	-	-	-	-	-	-	-	-	-	-
B/W Replacement Pump Station	10054_5375	Jan-05	Apr-08	17,728,028	17,728,028	-	-	-	-	-	-	-	-	-	-
Design - Rehab	10055_5308	Sep-88	Dec-89	23,710	23,710	-	-	-	-	-	-	-	-	-	-
Construction - Rehab	10056_5309	Jan-92	Dec-96	255,490	255,490	-	-	-	-	-	-	-	-	-	-
Final EIR/Facility Plan	10057_5324	Apr-91	Aug-93	1,111,007	1,111,007	-	-	-	-	-	-	-	-	-	-
Design 2/CS/RI	10058_5331	Apr-95	Dec-11	14,999,141	14,999,141	-	-	-	-	-	-	-	-	-	-
Rehabilitation of Section 624 - Construction	10060_5310	Jul-10	Dec-10	2,505,767	2,505,767	-	-	-	-	-	-	-	-	-	-
Technical Assistance	10061_5951	Nov-84	Apr-07	144,264	144,264	-	-	-	-	-	-	-	-	-	-
Sedimentation Testing	10251_6016	Sep-94	Apr-96	95,880	95,880	-	-	-	-	-	-	-	-	-	-
Legal	10263_6072	Jul-95	Apr-08	849,335	849,326	9	-	106	-	-	-	-	-	-	-
Hazardous Waste	10265_6074	Jul-95	Apr-07	7,937	7,937	-	-	-	-	-	-	-	-	-	-
Marine Pipeline - Design	10278_6119	Feb-97	Aug-97	1,100,000	1,100,000	-	-	-	-	-	-	-	-	-	-
Mill Cove Siphon - Construction	10302_6368	Aug-97	Jun-98	2,748,908	2,748,908	-	-	-	-	-	-	-	-	-	-
Community Technical Assistance	10354_6631	Jul-99	Apr-07	1,111,451	1,111,451	-	-	-	-	-	-	-	-	-	-
Geotechnical Consultant	10375_6766	Sep-00	Mar-03	56,045	56,045	-	-	-	-	-	-	-	-	-	-
Intermediate Pump Station (IPS/RPS) Communication System	10378_6792	Dec-02	Apr-08	224,884	224,884	-	-	-	-	-	-	-	-	-	-
Wetlands Replication	10470_7290			25,607	25,606	1	-	-	-	-	-	-	-	-	-
Mill Cove Siphon Sluice Gates - Design	10479_7326	Apr-29	Apr-32	974,630	-	974,630	-	-	-	-	-	-	-	-	974,630
Mill Cove Sluice Gates - Construction	10480_7327	Aug-30	Apr-31	2,473,682	-	2,473,682	-	-	-	-	-	-	-	-	2,473,683
B/W Improvements - Construction	10493_7366	Sep-22	Jun-24	13,489,975	-	13,489,975	3,527,319	3,527,319	9,725,947	236,709	-	-	-	-	9,962,656
IPS Transformer Replacement	18670_7995	Mar-23	Dec-24	293,392	-	293,392	30,500	30,500	-	262,892	-	-	-	-	262,892
B/W Improvements - Design/CS	19567_7435	Dec-18	Dec-24	2,239,568	1,188,720	1,050,848	348,534	1,537,254	702,314	-	-	-	-	-	702,314
B/W Improvements - Resident Engineering Inspection (REI)	19568_7683	Nov-22	Sep-24	858,575	-	858,575	206,058	206,058	480,804	171,714	-	-	-	-	652,518
104 Braintree-Weymouth Relief Facilities Total				248,034,560	228,893,447	19,141,112	4,112,411	5,301,237	10,909,065	671,315	-	-	-	11,580,380	3,448,313
105 New Neponset Valley Relief Sewer Total		completed project		30,300,304	30,300,304	-									
106 Wellesley Extension Replacement Sewer Total		completed project		64,358,543	64,358,543	-									
107 Framingham Extension Relief Sewer Total		completed project		47,855,986	47,855,986	-									
127 Cummingsville Replacement Sewer Total		completed project		8,998,768	8,998,768	-									
130 Siphon Structure Rehabilitation															

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Planning	10253_6017	Jan-96	Nov-98	937,670	937,670	-	-	-	-	-	-	-	-	-	-
Land Acquisition	10280_6165	Jan-22	Dec-23	200,000	2,100	197,900	147,900	147,900	50,000	-	-	-	-	50,000	-
Phase 1 Design/ Construction Administration (CA)	10293_6224	Apr-20	Apr-26	2,854,552	1,854,401	1,000,151	500,151	2,354,553	300,000	200,000	-	-	-	500,000	-
Construction	10294_6225	Oct-23	Apr-25	8,315,000	-	8,315,000	-	-	3,315,000	5,000,000	-	-	-	8,315,000	-
Phase 2 Land Acquisition	10600_7684	Jul-25	Jun-26	200,000	-	200,000	-	-	-	-	200,000	-	-	200,000	-
Phase 2 Design/ CA	10601_7685	Jan-26	Jan-31	2,855,000	-	2,855,000	-	-	-	-	300,000	818,000	818,000	1,936,000	-
Phase 2 Construction	10602_7686	Jan-28	Jan-30	7,000,000	-	7,000,000	-	-	-	-	-	-	1,000,000	1,000,000	6,000,000
Siphon Structure Rehabilitation Phase 1 REI	10603_7996	Oct-23	Apr-25	1,000,000	-	1,000,000	-	-	400,000	600,000	-	-	-	1,000,000	-
Siphon Structure Rehabilitation Phase 2 REI	10604_7997	Jan-28	Jan-30	1,000,000	-	1,000,000	-	-	-	-	-	-	250,000	250,000	750,001
130 Siphon Structure Rehabilitation Total				24,362,222	2,794,171	21,568,051	648,051	2,502,453	4,065,000	5,800,000	500,000	818,000	2,068,000	13,251,000	6,750,001
131 Upper Neponset Valley Sewer System Total			completed project	54,174,077	54,174,077	-									
132 Corrosion & Odor Control															
Planning/Study	10279_6137	Jan-97	Dec-98	587,422	587,422	-	-	-	-	-	-	-	-	-	-
Land Acquisition	10323_6549	Aug-02	Jun-05	27,846	27,846	-	-	16,014	-	-	-	-	-	-	-
Legal	10325_6551	Dec-00	Jul-08	1,925	1,925	-	-	-	-	-	-	-	-	-	-
Design/Construction Services (CS)/Resident Inspection (RI)	10327_6553	Aug-02	Jun-05	1,787,912	1,787,912	-	-	-	-	-	-	-	-	-	-
Interim Corrosion Control	10373_6743	Jul-00	Dec-01	620,805	620,805	-	-	-	-	-	-	-	-	-	-
FES/FERS Biofilters - Design	10406_6919	Jul-32	May-35	1,393,340	-	1,393,340	-	-	-	-	-	-	-	-	1,393,340
FES/FERS Biofilters - Construction	10456_7215	Dec-33	Dec-34	2,280,011	-	2,280,011	-	-	-	-	-	-	-	-	2,280,011
System-wide Odor Control - Study	10491_7364	Jan-31	Jan-32	1,000,000	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Nut Island (NI) Mechanical & Electrical Upgrades - Design/CA	10492_7365	Jul-28	Nov-33	4,800,000	-	4,800,000	-	-	-	-	-	-	-	-	4,800,000
NI System-wide Odor Control - Evaluation	10495_7494	Sep-15	Feb-17	487,280	487,280	-	-	-	-	-	-	-	-	-	-
NI Mechanical & Electrical Upgrades - Construction	10496_7495	Nov-30	Nov-32	20,000,000	-	20,000,000	-	-	-	-	-	-	-	-	20,000,000
NI Odor Control & HVAC Improvements - Design/CA/REI	10497_7517	Mar-17	Jun-24	8,730,752	6,673,078	2,057,673	1,221,754	5,212,068	835,919	-	-	-	-	835,919	-
NI Odor Control & HVAC Improvements - Phase 2	10498_7548	Feb-20	Jun-23	61,339,537	44,489,096	16,850,441	14,717,213	59,206,309	2,133,228	-	-	-	-	2,133,228	-
NI Mechanical & Electrical Upgrades - REI	10580_7635	Nov-30	Nov-32	440,000	-	440,000	-	-	-	-	-	-	-	-	440,000
132 Corrosion & Odor Control Total				103,496,830	54,675,364	48,821,465	15,938,967	64,434,391	2,969,147	-	-	-	-	2,969,147	29,913,351
136 West Roxbury Tunnel															
Inspection	10299_6230	Jul-98	Sep-99	344,202	344,202	-	-	-	-	-	-	-	-	-	-
Tunnel Easements & Permits	10329_6566	Mar-10	Dec-15	53,789	53,789	-	-	-	-	-	-	-	-	-	-
Legal	10330_6567	Apr-00	Mar-10	2,133	2,133	-	-	-	-	-	-	-	-	-	-
Land Acquisition	10331_6568	Apr-00	Mar-10	440,154	440,154	-	-	-	-	-	-	-	-	-	-
Construction	10332_6569	Jun-01	Jun-02	6,673,671	6,673,671	-	-	-	-	-	-	-	-	-	-
Design/CS/RI	10333_6570	Apr-00	Jun-03	1,416,580	1,416,580	-	-	-	-	-	-	-	-	-	-
Technical Assistance	10366_6709	Nov-99	Mar-10	7,752	7,752	-	-	-	-	-	-	-	-	-	-
Tunnel - Design	10400_6897	Feb-09	Jun-11	1,375,292	1,375,292	-	-	-	-	-	-	-	-	-	-
Tunnel Inspection	10401_6898	Jan-24	Oct-24	650,000	-	650,000	-	-	325,000	325,000	-	-	-	650,000	-
136 West Roxbury Tunnel Total				10,963,573	10,313,573	650,000			325,000	325,000	-	-	-	650,000	-
137 Wastewater Central Monitoring															
Planning	10301_6232	Jan-98	Jul-99	563,425	563,425	-	-	-	-	-	-	-	-	-	-
Design and Integration Services	10319_6532	Jun-02	Jul-10	6,344,266	6,344,266	-	-	-	-	-	-	-	-	-	-
Construction 1 (CP1)	10320_6533	Mar-06	Jan-08	7,662,173	7,662,173	-	-	-	-	-	-	-	-	-	-
Construction 2 (CP2)	10321_6534	Feb-08	Jul-09	5,139,444	5,139,444	-	-	-	-	-	-	-	-	-	-
Technical Assistance	10322_6535	Sep-02	Jul-10	7,425	7,425	-	-	-	-	-	-	-	-	-	-
Equipment Prepurchase	10398_6861	Apr-05	Dec-09	65,408	-	65,408	-	105	-	-	-	-	-	-	-
Wastewater Redundant Communications	10490_7363	Sep-24	Nov-28	700,000	-	700,000	-	-	-	98,000	168,000	168,000	168,000	602,000	98,000
Design & Programming Services	10551_7578	Apr-18	Oct-27	3,470,000	41,324	3,428,676	-	41,324	-	-	250,000	250,000	250,000	750,000	2,678,676
Construction	10552_7579	Mar-26	Mar-28	1,420,000	-	1,420,000	-	-	-	-	59,167	710,000	650,833	1,420,000	-

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Equipment/Hardware	10553_7580	Jun-18	Oct-27	2,110,000	102,413	2,007,587	-	102,413	-	-	150,000	200,000	200,000	550,000	1,457,587
137 Wastewater Central Monitoring Total				27,482,141	19,925,878	7,556,263	-	143,842	-	98,000	627,167	1,328,000	1,268,833	3,322,000	4,234,263
139 South System Relief Project															
Archdale - CS/RI	10309_6419	Nov-98	Aug-99	5,379	5,379	-	-	-	-	-	-	-	-	-	-
Archdale - Construction	10310_6420	May-99	Aug-99	210,748	210,748	-	-	-	-	-	-	-	-	-	-
Sections 70 & 71 High Level Sewer (HLS) - Evaluation	10318_6519	Sep-98	Oct-99	215,140	215,140	-	-	-	-	-	-	-	-	-	-
Outfall 023 - Design	10345_6595	Jun-99	Sep-99	509	509	-	-	-	-	-	-	-	-	-	-
Outfall 023 - Cleaning	10346_6596	Apr-00	Nov-00	1,097,526	1,097,526	-	-	-	-	-	-	-	-	-	-
Land Acquisition/Easements	10347_6605	Apr-99	Apr-05	5,053	5,053	-	-	-	-	-	-	-	-	-	-
Sections 70 & 71 HLS - Construction	10349_6611	Jun-99	Oct-99	417,021	417,021	-	-	-	-	-	-	-	-	-	-
Milton Financial Assistance	10350_6616	Oct-99	Jun-00	1,487,868	1,487,868	-	-	-	-	-	-	-	-	-	-
Outfall 023 - Structural Improvements	10386_6801	Jan-30	Dec-31	1,500,000	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000
139 South System Relief Project Total				4,939,244	3,439,244	1,500,000	-	-	-	-	-	-	-	-	1,500,000
141 Wastewater Process Optimization															
Planning	10367_6733	Aug-01	Aug-04	930,308	930,308	-	-	-	-	-	-	-	-	-	-
North System Hydraulic Study	10412_6930	Nov-11	Jun-15	560,840	560,840	-	-	(10,619)	-	-	-	-	-	-	-
Hydraulic Modeling Engineering - Design and Construction	19401_7412	Mar-19	Jun-31	6,819,023	681,076	6,137,947	27,444	708,520	-	-	-	-	-	-	6,110,503
141 Wastewater Process Optimization Total				8,310,171	2,172,224	6,137,947	27,444	697,901	-	-	-	-	-	-	6,110,503
142 Wastewater Meter System - Equipment Replacement															
Planning / Study / Design	10371_6739	Jul-17	Mar-23	3,145,841	2,880,034	265,808	265,808	2,559,386	-	-	-	-	-	-	-
Equipment Purchase & Installation	10379_6793	Nov-03	Jun-08	5,137,912	5,137,912	-	-	-	-	-	-	-	-	-	-
Wastewater Metering Asset Protection/Equipment Purchase	10451_7191	Dec-20	Dec-42	12,746,155	3,943,333	8,802,822	129,129	4,072,462	-	-	-	-	-	-	8,673,693
142 Wastewater Meter System - Equipment Replacement Total				21,029,908	11,961,279	9,068,630	394,937	6,631,848	-	-	-	-	-	-	8,673,693
143 Regional I/I Management & Planning Total				completed project	168,987	168,987	-	-	-	-	-	-	-	-	-
145 Facility Asset Protection															
Prison Point HVAC Upgrades - Construction	10380_6795	Dec-10	Dec-13	2,764,181	2,764,181	-	-	-	-	-	-	-	-	-	-
Remote Headworks Heating Syst Upgrade	10381_6796	May-05	May-06	1,175,181	1,175,181	-	-	-	-	-	-	-	-	-	-
Alewif Brook Pump Station Rehabilitation - Construction	10382_6797	Jan-16	Apr-19	13,485,007	13,485,007	-	-	3,711,730	-	-	-	-	-	-	-
Rehabilitation of Section 93A Lexington	10383_6798	Jul-03	Apr-04	1,565,742	1,565,742	-	-	-	-	-	-	-	-	-	-
Chelsea Creek Upgrades - REI	10387_6802	Nov-16	Feb-21	3,446,834	3,061,150	385,684	385,684	2,582,240	-	-	-	-	-	-	-
Technical Assistance	10392_6829	Jul-02	Mar-22	286,475	205,682	80,793	80,793	188,798	-	-	-	-	-	-	-
Sections 80 & 83	10394_6842	Apr-07	Sep-07	364,590	364,590	-	-	-	-	-	-	-	-	-	-
Section 160	10395_6843	Jun-07	Dec-08	1,581,369	1,581,369	-	-	-	-	-	-	-	-	-	-
Survey	10396_6857	Nov-04	May-05	10,708	10,708	-	-	-	-	-	-	-	-	-	-
Permits	10397_6858	May-03	May-25	17,414	17,459	(45)	(45)	2,435	-	-	-	-	-	-	-
Remote Headworks Concept Plan	10399_6886	May-08	Sep-09	670,436	670,436	-	-	-	-	-	-	-	-	-	-
Construction Cambridge Branch Sewer (CB) 1 Sect 23, 24, 25,26 (Sont Renairs)	10418_6936	Apr-26	Apr-28	10,000,000	-	10,000,000	-	-	-	-	-	5,000,000	5,000,000	10,000,000	-
Alewif Brook Pump Stn Rehab - Des/CA	10419_6937	Apr-10	Oct-11	223,194	223,194	-	-	-	-	-	-	-	-	-	-
Prison Point HVAC Upgrades - Design	10420_6938	Jan-08	Mar-13	441,387	441,387	-	-	-	-	-	-	-	-	-	-
93 A Force Main Replacement	10423_6987	May-06	Jan-07	461,962	461,962	-	-	-	-	-	-	-	-	-	-
Mill Brook Valley Sewer Section 79 & 9 2	10424_7004	Jun-04	Mar-05	542,292	542,292	-	-	-	-	-	-	-	-	-	-
Hingham Pump Station Isolation Gate - Construction	10427_7033	Sep-11	May-12	124,500	124,500	-	-	-	-	-	-	-	-	-	-
Alewif Brook Pump Station - Final Design/CA/REI	10428_7034	Mar-12	Feb-20	2,175,346	2,175,346	-	-	540,445	-	-	-	-	-	-	-
Caruso Pump Station Improvements - Design/CA/REI	10431_7037	Aug-12	Jun-17	861,097	861,097	-	-	-	-	-	-	-	-	-	-
Land/Easements	10440_7073	Jul-03	Jun-10	154,786	154,786	-	-	51,400	-	-	-	-	-	-	-
Nut Island Headworks Fire Alarm/Wire Conduit	10444_7144	Jun-09	Dec-09	285,391	285,391	-	-	-	-	-	-	-	-	-	-
Chelsea Creek Upgrades - Construction	10445_7161	Nov-16	Apr-21	84,122,234	82,481,613	1,640,621	1,640,621	52,592,100	-	-	-	-	-	-	-

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Hayes Pump Station Rehabilitation - Design	10446_7162	Nov-20	Aug-26	2,100,013	608,546	1,491,468	462,344	1,070,889	287,600	287,600	264,600	189,324	-	1,029,124	
Interceptor Renewal 1, Reading Extension & Metro Sewer - Design/CA/REI	10447_7163	Aug-15	Jun-19	933,775	933,775	-	-	241,982	-	-	-	-	-	-	
Interceptor Renewal 1, Reading Extension & Metro Sewer - Construction	10448_7164	Aug-17	Dec-18	1,935,162	1,935,162	-	-	961,653	-	-	-	-	-	-	
Chelsea Creek Upgrades - Design/CA	10455_7206	Jul-10	Apr-22	10,902,831	10,847,805	55,026	55,026	3,541,938	-	-	-	-	-	-	
Interceptor Renewal 7, Malden & Melrose - Study/Design/CA	10457_7216	Oct-20	Jul-27	2,559,331	1,283,002	1,276,329	300,000	1,583,002	325,000	250,000	250,000	151,329	-	976,329	
Interceptor Renewal 7, Malden & Melrose - Construction	10458_7217	Jul-24	Jul-26	9,400,000	-	9,400,000	-	-	-	4,500,000	4,500,000	400,000	-	9,400,000	
Remote Headworks & Deer Island Shaft Study	10463_7237	Sep-18	Jun-20	1,023,243	1,023,243	-	-	1,023,243	-	-	-	-	-	-	
Inter Ren 3, Dor Inter Sewer - Construct	10467_7279	Jul-20	Sep-21	4,276,566	4,161,000	115,566	115,566	4,276,566	-	-	-	-	-	-	
Construction Cambridge Branch 2, Sections 23 & 24	10468_7280	Sep-28	Sep-30	30,000,000	-	30,000,000	-	-	-	-	-	-	-	-	30,000,000
Cottage Farm Fuel System Upgrade	10469_7281	Jun-12	Apr-13	497,358	497,358	-	-	(200)	-	-	-	-	-	-	
Nut Island Electrical & Grit/Sreenings Conveyance - Design	10477_7312	Mar-11	May-16	1,229,761	1,229,761	-	-	-	-	-	-	-	-	-	
Nut Island Electrical & Grit/Sreenings Conveyance - Construction	10478_7313	Jul-13	May-15	5,192,243	5,192,243	-	-	-	-	-	-	-	-	-	
Interceptor Renewal 5, New Neponset Valley Sewer Sections 607-610 Construction	10481_7328	Jul-29	Jul-32	13,200,000	-	13,200,000	-	-	-	-	-	-	-	-	13,200,000
Interceptor Renewal No. 6 - Chelsea	10482_7329	Aug-31	Aug-33	11,000,000	-	11,000,000	-	-	-	-	-	-	-	-	11,000,000
Prison Point/Cottage Farm Pump & Gearbox Rebuilds - Engineering Services During Construction (ESDC)	10483_7330	Feb-14	Dec-16	314,767	314,767	-	-	-	-	-	-	-	-	-	
Somerville/Marginal Influent Gates Replacement	10484_7344	Jul-11	Nov-11	366,848	366,848	-	-	-	-	-	-	-	-	-	
Prison Point Rehab - Design/CA/RI	10486_7359	Aug-16	Aug-28	4,577,823	2,239,264	2,338,559	-	840,288	320,000	640,000	640,000	640,000	98,559	2,338,559	
DeLauri Pump Station Screens & Security Upgrades	10488_7361	Feb-18	Feb-19	1,343,284	1,343,284	-	-	1,150,079	-	-	-	-	-	-	
Caruso Pump Station Improvements - Construction	10489_7362	Mar-16	Jun-17	4,416,578	4,416,578	-	-	-	-	-	-	-	-	-	
Hayes Pump Station Rehabilitation - Construction	10500_7375	Dec-23	Aug-26	19,510,000	-	19,510,000	-	-	3,000,000	10,510,000	6,000,000	-	-	19,510,000	
Cottage Farm PCB Abatement - Construction 1	10501_7389	Dec-24	Dec-26	10,600,000	-	10,600,000	-	-	-	3,091,667	5,300,000	2,208,333	-	10,600,000	
Cottage Farm PCB Abatement - Design/CA	10502_7392	Jul-23	Dec-27	1,800,000	-	1,800,000	-	-	450,000	450,000	425,000	425,000	50,000	1,800,000	
Section 156 Rehabilitation - Design/Build	10503_7393	Jul-11	Jul-12	2,562,773	2,562,773	-	-	-	-	-	-	-	-	-	
Cambridge Branch 1, Sections 23, 24, 25, 26 - Design/ESDC	10504_7410	Apr-24	Apr-29	2,000,000	-	2,000,000	-	-	200,000	425,000	425,000	425,000	425,000	1,900,000	100,000
Sections 4, 5, 6, 186 - Design CA/RI	10505_7421	Jan-24	Jan-30	2,004,000	-	2,004,000	-	-	100,000	223,000	223,000	445,000	445,000	1,436,000	568,000
Sections 4, 5, 6, 186 - Construction	10506_7422	Jul-26	Jul-28	7,400,000	-	7,400,000	-	-	-	-	-	-	2,775,000	3,700,000	925,000
Sections 4, 5, 6, 186 - Study	10507_7423	Feb-17	May-18	905,649	905,649	-	-	-	-	-	-	-	-	-	
Ward St. & Columbus Park Headworks - Design/CA	10510_7429	Jan-21	Jan-30	28,896,530	3,055,388	25,841,142	1,751,900	4,807,288	4,000,000	4,151,000	2,924,000	3,040,000	3,040,000	17,155,000	6,934,242
Ward St. Headworks - Construction	10511_7430	Jul-26	Jul-30	142,800,000	-	142,800,000	-	-	-	-	-	26,250,000	35,000,000	61,250,000	81,550,000
Chelsea Screenhouse Upgrades	10512_7431	Aug-15	Sep-16	4,953,041	4,953,041	-	-	-	-	-	-	-	-	-	
Prison Point/Cottage Farm Pump & Gearbox Rebuilds	10515_7452	Oct-13	Nov-15	6,439,438	6,439,438	-	-	-	-	-	-	-	-	-	
Prison Point Piping Rehab	10518_7459	Oct-16	Sep-17	461,919	461,919	-	-	262,367	-	-	-	-	-	-	
Chelsea Screenhouse Upgrades - ESDC/REI	10521_7490	Sep-15	Sep-17	863,238	863,239	-	-	14,351	-	-	-	-	-	-	
CF Chem Bld & Diesel Engine Des	10522_7508	Jan-23	Sep-27	-	18,299	(18,299)	(18,299)	-	-	-	-	-	-	-	
Chelsea Headworks - Caruso Pump Station Utilities	10523_7510	Jul-16	Jun-20	26,459	26,459	-	-	15,603	-	-	-	-	-	-	
Cambridge Branch Sections 23, 24, 26, 27 - Study	10524_7511	Oct-16	Jan-18	511,602	511,602	-	-	-	-	-	-	-	-	-	
Interrepor Renewal 3, Dorchester Interceptor Sewer - Design/CA/RI	10525_7512	Apr-17	May-22	1,557,832	1,045,724	512,108	512,108	1,194,327	-	-	-	-	-	-	
Cambridge Branch 2, Sections 23 & 24 - Design/ESDC	10526_7513	Sep-30	Sep-35	6,000,000	-	6,000,000	-	-	-	-	-	-	-	-	6,000,000
Interceptor Renewal 6, Chelsea - Design CA/REI	10527_7514	Aug-29	Aug-34	2,200,000	-	2,200,000	-	-	-	-	-	-	-	-	2,200,000
Interceptor Renewal 5, New Neponset Valley Sewer Sections 607-610 - Design/CA	10528_7515	Sep-27	Sep-32	3,000,000	-	3,000,000	-	-	-	-	-	-	350,000	350,000	2,650,000
Quincy/Hingham Pump Station Fuel Storage Upgrade - Construction	10529_7534	Jul-17	Mar-18	528,532	528,532	-	-	-	-	-	-	-	-	-	
Chelsea Creek Headworks Shaft - Design/CA	10530_7549	Dec-28	Dec-32	800,000	-	800,000	-	-	-	-	-	-	-	-	800,000
Remote Headworks Shaft Access Improvements - Construction	10531_7550	Jul-22	Apr-23	2,408,888	-	2,408,888	1,802,028	1,802,028	606,860	-	-	-	-	606,860	
Wiggins Terminal Pump Station - Design/Construction	10533_7552	Jul-30	Jul-31	1,767,000	-	1,767,000	-	-	-	-	-	-	-	-	1,767,000
Fuel Oil Tank Replacement - Construction Phase 1	10535_7554	Apr-20	Dec-21	1,542,799	1,507,632	35,167	35,167	1,542,799	-	-	-	-	-	-	
Fuel Oil Tank Replacement - Construction Phase 2	10536_7555	Aug-22	Jan-24	1,819,888	-	1,819,888	661,000	661,000	1,158,888	-	-	-	-	1,158,888	
Columbus Park Headworks - Construction	10537_7587	Jan-27	Jan-31	142,800,000	-	142,800,000	-	-	-	-	-	8,750,000	35,000,000	43,750,000	99,050,000
Ward St. & Columbus Park Headworks - REI	10538_7636	Jul-26	Jan-31	7,161,000	-	7,161,000	-	-	-	-	-	895,000	1,790,000	2,685,000	4,476,000

**FY24 Capital Improvement Program (CIP)
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Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Fuel Oil Tank Replacement - Construction Phase 3	10539_7637	Nov-23	Nov-25	3,750,000	-	3,750,000	-	-	500,000	2,642,857	607,143	-	-	3,750,000	
Hayes Pump Station Rehabilitation - REI	10540_7668	Dec-23	Aug-26	1,000,000	-	1,000,000	-	-	342,850	342,850	314,300	-	-	1,000,000	
Somerville-Marginal CSO Facility Rehabilitation	10545_7688	Oct-25	Oct-27	12,500,000	-	12,500,000	-	-	-	-	2,708,333	7,250,000	2,541,667	12,500,000	
Somerville-Marginal CSO Facility Rehabilitation - Design/CA	10546_7689	Oct-23	Oct-28	3,000,000	-	3,000,000	-	-	300,000	900,000	1,000,000	600,000	200,000	3,000,000	
Interceptor Renewal 7 - REI	10547_7751	Jul-24	Jul-26	1,300,000	-	1,300,000	-	-	-	700,000	327,000	273,000	-	1,300,000	
Remote Headworks Shaft Access Improvements - ESDC/REI	10548_7781	Jun-22	Mar-23	338,500	-	338,500	338,500	338,500	-	-	-	-	-	-	
Chelsea Creek Headworks Radio Equipment	10550_7785	Sep-22	May-23	269,750	-	269,750	269,750	269,750	-	-	-	-	-	-	
DeLauri Pump Station Rehabilitation - Design	10820_7824	Jul-26	Jul-31	1,500,000	-	1,500,000	-	-	-	-	-	225,000	300,000	525,000	975,000
DeLauri Pump Station Rehabilitation - REI	10821_7825	Jul-28	Jul-30	1,000,000	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
DeLauri Pump Station Rehabilitation	10822_7826	Jul-28	Jul-30	12,500,000	-	12,500,000	-	-	-	-	-	-	-	-	12,500,000
Hingham Pump Station Rehabilitation - Design	10823_7827	Dec-23	Dec-28	1,900,000	-	1,900,000	-	-	190,000	380,000	380,000	380,000	380,000	1,710,000	190,000
Hingham Pump Station Rehabilitation - REI	10824_7796	Dec-26	Dec-28	600,000	-	600,000	-	-	-	-	-	300,000	187,000	487,000	113,000
Hingham Pump Station Rehabilitation	10825_7797	Dec-26	Dec-28	7,500,000	-	7,500,000	-	-	-	-	-	3,750,000	3,000,000	6,750,000	750,000
Houghs Neck Pump Station Rehabilitation - Design	10826_7798	Jul-26	Jul-31	600,000	-	600,000	-	-	-	-	-	90,000	120,000	210,000	390,000
Houghs Neck Pump Station Rehabilitation - REI	10827_7799	Jul-28	Jul-30	400,000	-	400,000	-	-	-	-	-	-	-	-	400,000
Houghs Neck Pump Station Rehabilitation	10828_7828	Jul-28	Jul-30	5,000,000	-	5,000,000	-	-	-	-	-	-	-	-	5,000,000
Somerville-Marginal CSO Rehabilitation - REI	10829_7829	Oct-25	Oct-27	1,000,000	-	1,000,000	-	-	-	-	250,000	700,000	50,000	1,000,000	
Cottage Farm Rehabilitation & PCB Abatement - Design/CA/REI	10831_7970	Dec-25	Dec-32	3,700,000	-	3,700,000	-	-	-	-	176,191	528,571	528,571	1,233,333	2,466,667
Cottage Farm Rehabilitation & PCB Abatement - Construction	10832_7971	Dec-28	Dec-31	20,000,000	-	20,000,000	-	-	-	-	-	-	-	-	20,000,000
Phase IV Fuel Storage Tank Replacements	10833_7986	Jul-24	Dec-25	1,500,000	-	1,500,000	-	-	-	750,000	750,000	-	-	1,500,000	
Phase V Fuel Storage Tank Replacements	10834_7987	Jan-29	Jun-30	1,500,000	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000
Belle Isle Sandcatcher Rehabilitation	10835_7988	Feb-25	Feb-26	4,000,000	-	4,000,000	-	-	-	1,000,000	3,000,000	-	-	4,000,000	
Belle Isle Rehabilitation - Design/ESDC/REI	10836_7989	Aug-23	Feb-27	1,900,000	-	1,900,000	-	-	475,000	475,000	475,000	475,000	-	1,900,000	
Prison Point Construction 2 - Discharge Piping Rehabilitation	10838_8013	Oct-23	Oct-24	800,000	-	800,000	-	-	500,000	300,000	-	-	-	800,000	
Cambridge Branch 3, Section 25/26 Replacement - Design	10839_8014	Jul-28	Jun-33	3,000,000	-	3,000,000	-	-	-	-	-	-	-	-	3,000,000
Cambridge Branch 3, Section 25/26 Replacement - Construction	10840_8015	Jul-30	Jun-32	30,000,000	-	30,000,000	-	-	-	-	-	-	-	-	30,000,000
Prison Point Rehabilitation	10841_8020	Aug-26	Aug-28	38,679,000	-	38,679,000	-	-	-	-	-	13,872,000	14,807,000	28,679,000	10,000,000
New Neponset Pump Station Rehabilitation - Construction	10842_8037	Jul-32	Jul-34	20,000,000	-	20,000,000	-	-	-	-	-	-	-	-	20,000,000
New Neponset Pump Station Rehabilitation - Design/ESDC	10843_8038	Jul-30	Jul-35	3,000,000	-	3,000,000	-	-	-	-	-	-	-	-	3,000,000
New Neponset Pump Station Rehabilitation - REI	10844_8039	Jul-32	Jul-34	1,000,000	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Framingham Pump Station Rehabilitation - Design/ESDC	10845_8040	Jul-30	Jul-35	3,000,000	-	3,000,000	-	-	-	-	-	-	-	-	3,000,000
Framingham Pump Station Rehabilitation - REI	10846_8041	Jul-32	Jul-34	1,000,000	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Framingham Pump Station Rehabilitation - Construction	10847_8042	Jul-32	Jul-34	20,000,000	-	20,000,000	-	-	-	-	-	-	-	-	20,000,000
Quincy Pump Station Rehabilitation - Design/ESDC	10848_8043	Jul-28	Jul-33	3,000,000	-	3,000,000	-	-	-	-	-	-	-	-	3,000,000
Quincy Pump Station Rehabilitation - REI	10849_8044	Jul-30	Jul-32	1,000,000	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Quincy Pump Station Rehabilitation - Construction	10850_8045	Jul-30	Jul-32	20,000,000	-	20,000,000	-	-	-	-	-	-	-	-	20,000,000
Squantum Pump Station - Design/ESDC	10851_8046	Jul-28	Jul-33	3,000,000	-	3,000,000	-	-	-	-	-	-	-	-	3,000,000
Squantum Pump Station - REI	10852_8047	Jul-30	Jul-32	1,000,000	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Squantum Pump Station - Construction	10853_8048	Jul-30	Jul-32	20,000,000	-	20,000,000	-	-	-	-	-	-	-	-	20,000,000
Intermediate Pump Station - Design/ESDC	10854_8049	Jul-28	Jul-33	5,000,000	-	5,000,000	-	-	-	-	-	-	-	-	5,000,000
Intermediate Pump Station - REI	10855_8050	Jul-30	Jul-32	1,500,000	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000
Intermediate Pump Station - Construction	10856_8051	Jul-30	Jul-32	40,000,000	-	40,000,000	-	-	-	-	-	-	-	-	40,000,000
Sections 191 & 192 Rehabilitation	54012_7643	Jan-20	Jul-20	1,607,993	1,607,993	-	-	1,607,993	-	-	-	-	-	-	
145 Facility Asset Protection Total				936,695,540	173,533,397	763,162,145	8,392,143	86,874,594	12,756,198	32,018,974	30,939,567	80,037,557	107,012,797	262,765,093	492,004,909
146 D.I. Cross Harbor Tunnel															
DI Cross Harbor Tunnels Inspection	10454_7199	Jul-24	Jun-29	5,000,000	-	5,000,000	-	-	-	1,875,000	2,500,000	625,000	-	5,000,000	
146 D.I. Cross Harbor Tunnel Total				5,000,000	-	5,000,000	-	-	-	1,875,000	2,500,000	625,000	-	5,000,000	
147 Randolph Trunk Sewer Relief															
Study	10461_7220	Jul-28	Jun-30	697,500	-	697,500	-	-	-	-	-	-	-	-	697,500

**FY24 Capital Improvement Program (CIP)
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Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
147 Randolph Trunk Sewer Relief Total				697,500	-	697,500									697,500
Treatment				1,626,192,049	348,359,987	1,277,832,057	9,871,663	57,074,861	56,228,653	109,474,262	132,143,004	138,097,168	159,819,524	595,762,611	672,197,785
182 Deer Island Primary and Secondary Treatment Total		completed project		(957,878)	(957,878)	-									
200 DI Plant Optimization Total		completed project		33,278,598	33,278,598	-									
206 Deer Island Treatment Plant (DITP) Asset Protection															
DITP Roof Replacements	18045_6196	Jun-10	Jun-11	2,299,881	2,299,881	-	-	-	-	-	-	-	-	-	-
Digester & Storage Tank Rehabilitation - Construction	19161_6240	Jun-26	Jun-30	68,000,000	-	68,000,000	-	-	-	-	-	10,000,000	7,873,000	17,873,000	50,127,000
DISC Application	19162_6241			125,077	125,077	-	-	-	-	-	-	-	-	-	-
Pump Packing Replacement	19176_6422	Sep-03	Jun-08	732,447	732,447	-	-	-	-	-	-	-	-	-	-
Deminerlizer Construction	19177_6423	Jul-00	Dec-00	50,527	-	-	-	-	-	-	-	-	-	-	-
Odor Control Rehabilitation - Construction	19188_6538	Dec-27	Jun-31	80,000,000	-	80,000,000	-	-	-	-	-	-	9,692,000	9,692,000	70,308,000
Odor Control Rehabilitation - REI	19191_6592	Sep-27	Jun-31	6,200,000	-	6,200,000	-	-	-	-	-	-	1,630,000	1,630,000	4,570,000
Equipment Condition Monitoring	19193_6594	May-04	Jan-05	1,776,946	1,776,946	-	-	-	-	-	-	-	-	-	-
North Main Pump Station (NMPS) Winthrop Terminal Facility (WTF) Valve & Piping - ESDC/REI	19194_6598	Dec-14	Oct-18	1,486,644	1,486,644	-	-	(6,476)	-	-	-	-	-	-	-
Expansion Joint Repair - Design	19204_6668	Apr-99	Oct-04	149,421	149,421	-	-	-	-	-	-	-	-	-	-
Expansion Joint Repair - Construction 1	19205_6669	Aug-02	Nov-03	304,726	304,726	-	-	-	-	-	-	-	-	-	-
Expansion Joint Repair - Construction 2	19217_6704	Aug-12	Feb-14	1,893,500	1,893,500	-	-	-	-	-	-	-	-	-	-
As-needed Design Phase 6-1	19220_6721	May-09	Oct-12	1,910,867	1,910,867	-	-	-	-	-	-	-	-	-	-
As-needed Design Phase 6-2	19221_6722	May-09	Aug-12	1,743,843	1,743,843	-	-	-	-	-	-	-	-	-	-
Eastern Seawall Design/ESDC/REI	19222_6723	Oct-20	Jun-28	2,600,473	687,810	1,912,663	665,000	1,352,810	308,000	312,000	298,266	200,000	129,397	1,247,663	-
Eastern Seawall Construction 1	19223_6724	Jan-25	Sep-28	18,000,000	-	18,000,000	-	-	-	2,000,000	3,000,000	2,000,000	2,000,000	9,000,000	9,000,000
Barge Berth Rehabilitation - Design/ESDC/REI	19224_6725	Apr-24	Aug-29	3,955,488	-	3,955,488	-	-	-	787,000	787,000	787,000	499,000	2,860,000	1,095,488
Barge Berth Rehabilitation - Construction	19225_6726	Oct-26	Aug-28	12,734,875	-	12,734,875	-	-	-	-	-	4,402,000	4,402,000	8,804,000	3,930,875
Rip-rap Material DITP	19226_6727	Mar-17	Jun-17	227,055	227,055	-	-	-	-	-	-	-	-	-	-
Digester Gas Flare No 4 - Design/ESDC	19227_6728	Oct-24	Jul-28	1,143,531	-	1,143,531	-	-	-	159,118	334,770	273,051	273,051	1,039,990	103,541
Digester Gas Flare No. 4 - Construction	19228_6729	Apr-26	Jul-27	2,668,239	-	2,668,239	-	-	-	-	-	2,000,000	668,239	2,668,239	-
Combined Heat & Power (CHP) - Design/ESDC/REI	19229_6730	Sep-23	Jul-31	14,500,000	-	14,500,000	-	-	713,750	3,059,000	2,419,000	1,240,000	1,240,000	8,671,750	5,828,250
Roof Replacement - Phase I	19230_5464	Mar-09	Mar-10	2,749,941	2,749,941	-	-	-	-	-	-	-	-	-	-
Drive Chain Replacement	19231_6742	Oct-01	Jul-03	264,000	264,000	-	-	-	-	-	-	-	-	-	-
Busduct Replacement (2+22)	19236_6763	Jan-01	Oct-01	195,500	195,500	-	-	-	-	-	-	-	-	-	-
Reline Hypochlorite Tanks 1 & 3	19237_6764	May-07	Nov-07	1,691,095	1,691,095	-	-	-	-	-	-	-	-	-	-
Combustion Turbine Generator (CTG) Modifications	19238_6765	Mar-01	May-02	482,339	482,339	-	-	-	-	-	-	-	-	-	-
Electrical Equipment Upgrade - Construction 2	19239_6767	Apr-05	Feb-07	1,913,183	-	1,913,183	-	-	-	-	-	-	-	-	-
Document Format Conversion	19241_6791	May-07	Jun-19	68,110	68,110	-	-	-	-	-	-	-	-	-	-
Outfall Modification - Inspection	19243_6811	Dec-01	Jul-02	173,500	173,500	-	-	-	-	-	-	-	-	-	-
Secondary Clarifier Access	19244_6812	Sep-01	Jul-02	274,874	274,874	-	-	-	-	-	-	-	-	-	-
Transformer Replacement	19245_6813			1,703,072	-	1,703,072	-	-	-	-	-	-	-	-	-
Digested Sludge Pump (DSP) Pump Replacement - Phase 2	19246_6821	Jan-16	Jul-17	2,672,377	2,672,377	-	-	(1,000)	-	-	-	-	-	-	-
Co-Digestion Design/Build	19247_6822	Aug-31	Feb-33	5,000,000	-	5,000,000	-	-	-	-	-	-	-	-	5,000,000
Reline Hypochlorite Tanks 2 & 4	19250_6849	Apr-08	Oct-08	2,241,692	2,241,692	-	-	-	-	-	-	-	-	-	-
Chemical Pipe Replacement - Design	19252_6851	Dec-28	Mar-33	2,000,000	-	2,000,000	-	-	-	-	-	-	-	-	2,000,000
Chemical Pipe Replacement - Construction	19253_6852	Nov-23	Nov-25	7,000,000	-	7,000,000	-	-	1,000,000	3,000,000	3,000,000	-	-	7,000,000	-
Electrical Equipment Upgrade - Construction 3	19256_6855	Feb-08	Aug-11	15,173,750	15,173,750	-	-	-	-	-	-	-	-	-	-
WTF Variable Frequency Drive (VFD) Replacement - Construction	19258_6875	Jun-16	Apr-21	11,964,176	11,964,176	-	-	8,349,403	-	-	-	-	-	-	-
Heat Loop Pipe Replacement - Construction 1	19259_6876	Mar-05	Dec-05	615,000	615,000	-	-	-	-	-	-	-	-	-	-
Secondary Reactor VFDs	19260_6877	May-05	Aug-16	3,232,191	3,232,191	-	-	(1,000)	-	-	-	-	-	-	-

**FY24 Capital Improvement Program (CIP)
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Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28	
Grit Air Handler Replacements	19264_6881	Jul-08	Jun-10	2,029,247	2,029,247	-	-	-	-	-	-	-	-	-	-	
Continuous Emissions Monitoring Systems (CEMS) Equipment Replacement	19265_6882	Nov-05	Mar-06	100,392	100,392	-	-	-	-	-	-	-	-	-	-	
Heat Loop Pipe Replacement - Construction 2	19266_6883	Dec-06	Feb-08	1,488,356	1,488,356	-	-	-	-	-	-	-	-	-	-	
PICS Replacement - Construction	19267_6884	Jul-11	Sep-15	1,229,952	1,229,952	-	-	-	-	-	-	-	-	-	-	
Primary & Secondary Clarifier Rehabilitation -Construction	19268_6899	Feb-09	Feb-12	58,613,089	58,613,089	-	-	-	-	-	-	-	-	-	-	
Electrical Equipment Upgrade - Construction 4	19270_6901	May-13	May-16	7,831,148	-	-	-	(40,000)	-	-	-	-	-	-	-	
NMPS VFD Replacement - Design/ESDC	19271_6902	Dec-07	Apr-12	1,277,604	1,277,604	-	-	-	-	-	-	-	-	-	-	
NMPS VFD Replacement - Construction	19272_6903	Dec-11	Mar-16	24,432,063	24,432,063	-	-	-	-	-	-	-	-	-	-	
Fire Alarm System Replacemen - Design	19273_6904	Dec-15	Aug-26	2,528,771	1,063,773	1,464,998	326,712	671,796	229,100	329,100	486,443	93,644	-	1,138,287	-	
CHP Alternatives Study	19274_6963	Apr-19	Jan-22	1,098,531	1,081,967	16,564	16,564	1,098,531	-	-	-	-	-	-	-	-
Combined Heat & Power - Construction	19275_6964	Apr-26	Apr-31	114,000,000	-	114,000,000	-	-	-	-	10,750,000	12,750,000	20,750,000	44,250,000	69,750,000	
Primary & Secondary Clarifier Rehabilitation - Design	19276_6965	Mar-09	Sep-13	1,677,666	1,677,666	-	-	-	-	-	-	-	-	-	-	
Gravity Thickener Improvements - Construction	19277_6966	Apr-10	Jun-12	928,773	928,773	-	-	(4,345)	-	-	-	-	-	-	-	
Steam Turbine Generator (STG) System Modifications - Design	19278_6967	Jun-09	Apr-11	(44,268)	(44,268)	-	-	-	-	-	-	-	-	-	-	
Electrical Equipment Upgrade 3 - REI	19279_6968	Feb-08	Nov-11	1,111,984	1,111,984	-	-	-	-	-	-	-	-	-	-	
NMPS Motor Control Center (MCC) - Construction	19283_6972	Jan-12	Apr-13	913,900	913,900	-	-	-	-	-	-	-	-	-	-	
STG System Modifications - Construction	19284_6973	May-10	Apr-11	2,119,673	2,119,673	-	-	-	-	-	-	-	-	-	-	
Digester Chiller Replacement	19287_7005	Sep-05	May-06	635,244	635,244	-	-	-	-	-	-	-	-	-	-	
Dystor Tank Membrane Replacement	19288_7006	Sep-04	Oct-05	640,195	640,195	-	-	-	-	-	-	-	-	-	-	
Fire Alarm System Replacement - Construction	19289_7051	Dec-23	Dec-27	35,000,000	-	35,000,000	-	-	2,500,000	8,000,000	8,000,000	7,500,000	9,000,000	35,000,000	-	
Digester & Storage Tank Rehabilitation - Design/ESDC	19290_7052	Nov-23	Aug-31	6,000,000	-	6,000,000	-	-	410,000	610,000	610,000	610,000	610,000	2,850,000	3,150,000	
Digester & Storage Tank Rehabilitation - REI	19291_7053	Jul-26	Mar-31	6,092,000	-	6,092,000	-	-	-	-	-	1,500,000	2,000,000	3,500,000	2,592,000	
Thickened Primary Sludge Pump Replacement - Construction	19292_7054	Oct-13	Jun-14	27,297	27,297	-	-	-	-	-	-	-	-	-	-	
Digester Modules 1 & 2 Pipe Replacemnt	19293_7055	Aug-11	Aug-14	7,096,335	7,096,335	-	-	-	-	-	-	-	-	-	-	
Cathodic Protection - Construction	19294_7056	Sep-27	Mar-31	9,000,000	-	9,000,000	-	-	-	-	-	-	2,000,000	2,000,000	7,000,000	
Centrifuge Backdrive Replacement	19295_7057	Feb-13	Mar-15	3,965,204	3,965,204	-	-	-	-	-	-	-	-	-	-	
Switchgear Relay Replacement - Construction	19297_7059	Dec-28	Dec-31	8,000,000	-	8,000,000	-	-	-	-	-	-	-	-	8,000,000	
Power Consultant Recommendations - Design	19298_7060	Jan-06	Jan-06	2,097,404	2,097,404	-	-	-	-	-	-	-	-	-	-	
Power System Improvements - Construction	19299_7061	Jan-09	May-17	10,112,401	10,112,400	-	-	(4,906)	-	-	-	-	-	-	-	
NMPS VFD Replacement - REI	19300_7062	Dec-12	Jun-16	740,442	740,442	-	-	-	-	-	-	-	-	-	-	
Heat Loop Pipe Replacement - Construction 3	19301_7063	Jun-09	Jun-11	11,410,205	11,410,204	-	-	(136,187)	-	-	-	-	-	-	-	
Odor Control Rehabilitation - Design/ESDC	19303_7088	Dec-23	Nov-31	8,500,000	-	8,500,000	-	-	568,000	1,568,000	1,502,000	1,102,000	1,093,000	5,833,000	2,667,000	
Sodium Hypochlorite Tank Liner Removal	19304_7089	May-06	Sep-06	196,400	196,400	-	-	-	-	-	-	-	-	-	-	
As-needed Design Phase 5-1	19305_7090	Aug-07	Aug-09	955,174	955,174	-	-	-	-	-	-	-	-	-	-	
As-needed Design Phase 5-2	19306_7091	Jul-07	Jul-09	1,055,822	1,055,822	-	-	-	-	-	-	-	-	-	-	
HVAC Equipment Replacement - REI	19307_7094	Jun-24	Oct-30	6,200,000	-	6,200,000	-	-	200,000	1,200,000	1,200,000	1,200,000	1,400,000	5,200,000	1,000,000	
HVAC Equipment Replacement - Design/ESDC	19309_7111	Mar-14	Nov-19	1,434,296	1,434,296	-	-	45,145	-	-	-	-	-	-	-	
HVAC Design/ESDC	19310_7110	Oct-23	Oct-31	3,000,000	-	3,000,000	-	-	125,000	350,000	350,000	350,000	350,000	1,525,000	1,475,000	
Deer Island As-needed Technical Design	19311_7121	Jul-23	Jun-30	14,850,000	-	14,850,000	-	-	1,500,000	3,000,000	3,000,000	3,000,000	2,000,000	12,500,000	2,350,000	
Radio Repeater System Upgrade 1	19312_7122	Oct-18	Nov-20	211,921	211,921	-	-	211,921	-	-	-	-	-	-	-	
Digester Sludge Pump Replacement - Construction	19313_7123	Oct-09	Dec-14	1,870,723	1,870,723	-	-	77,577	-	-	-	-	-	-	-	
Electrical Equipment Upgrade 5 - Construction	19314_7124	Dec-28	Dec-31	23,161,875	-	23,161,875	-	-	-	-	-	-	-	-	23,161,875	
Miscellaneous VFD Replacements FY19-FY23	19315_7125	Oct-20	Jun-25	700,000	-	700,000	427,778	427,778	272,222	-	-	-	-	272,222	-	
SSPS VFD Replacement - Design/ESDC/REI	19316_7126	Jun-21	Jun-29	8,297,069	667,170	7,629,898	2,898,210	3,565,380	1,678,076	1,495,544	623,253	300,000	300,000	4,396,873	334,815	
SSPS VFD Replacement - Construction	19317_7127	Dec-24	Dec-29	80,500,000	-	80,500,000	-	-	-	1,500,000	14,000,000	15,000,000	15,000,000	45,500,000	35,000,000	
NMPS VFD Replacement - Design/ESDC/REI	19318_7128	Jun-29	Dec-36	9,300,000	-	9,300,000	-	-	-	-	-	-	-	-	9,300,000	
NMPS VFD Replacement - Construction	19319_7129	Dec-31	Dec-35	43,400,000	-	43,400,000	-	-	-	-	-	-	-	-	43,400,000	
Electrical Equipment 5 - Design/ESDC/REI	19320_7130	Dec-28	Dec-34	6,700,000	-	6,700,000	-	-	-	-	-	-	-	-	6,700,000	
Miscellaneous VFD Replacements FY18	19321_7131	Oct-17	Jun-18	498,000	498,000	-	-	48,000	-	-	-	-	-	-	-	
Deer Island Switchgear Replacement - Design/ESDC/REI	19322_7132	Jul-28	Jul-33	4,500,000	-	4,500,000	-	-	-	-	-	-	-	-	4,500,000	

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Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Deer Island Switchgear Replacement - Construction	19323_7133	Jul-30	Jul-32	25,000,000	-	25,000,000	-	-	-	-	-	-	-	-	25,000,000
Radio Repeater System Upgrade 2	19324_7134	Sep-22	Jun-25	2,499,500	-	2,499,500	600,000	600,000	1,000,000	899,500	-	-	-	1,899,500	-
Deer Island Dystor Membrane Replacements	19325_7135	Nov-23	Jul-24	5,000,000	-	5,000,000	-	-	2,500,000	2,500,000	-	-	-	5,000,000	-
Deer Island CTG Rebuilds	19326_7136	Jul-29	Jul-30	12,000,000	-	12,000,000	-	-	-	-	-	-	-	-	12,000,000
Centrifuge Replacements - Design/ESDC/REI	19327_7137	Dec-24	Jun-31	5,160,000	-	5,160,000	-	-	-	500,000	1,000,000	1,000,000	750,000	3,250,000	1,910,000
Centrifuge Replacements - Construction	19328_7138	Jul-28	Jul-31	16,640,000	-	16,640,000	-	-	-	-	-	-	-	-	16,640,000
Cryogenics Plant Equipment Replacement - Design/ESDC/REI	19329_7139	Mar-24	Dec-31	6,300,000	-	6,300,000	-	-	-	950,000	950,000	950,000	950,000	3,800,000	2,500,000
Cryogenics Plant Equipment Replacement - Construction	19330_7140	Apr-27	Dec-30	32,500,000	-	32,500,000	-	-	-	-	-	-	7,500,000	7,500,000	25,000,000
Sodium Hypochlorite and Bisulfite Tanks Replacement	19332_7142	Jul-29	Jul-33	40,000,000	-	40,000,000	-	-	-	-	-	-	-	-	40,000,000
Gas Protection System Replacement Phase 1	19333_7167	Sep-19	Oct-21	1,444,952	1,444,952	-	-	1,444,952	-	-	-	-	-	-	-
Personnel Dock Rehabilitation	19334_7168	Feb-17	Oct-17	1,367,835	1,367,835	-	-	(84,744)	-	-	-	-	-	-	-
Gas Protection System Replacement Phase 2	19335_7169	Dec-23	Dec-25	5,500,000	-	5,500,000	-	-	750,000	2,500,000	2,250,000	-	-	5,500,000	-
East/West Odor Control Air Handler Replacement	19336_7170	Jun-28	Jul-30	4,800,000	-	4,800,000	-	-	-	-	-	-	-	-	4,800,000
PICS Fiber Optic Loop Replacement	19338_7172	Jul-29	Jun-33	18,700,000	-	18,700,000	-	-	-	-	-	-	-	-	18,700,000
NMPS & WTF Butterfly Valve Replacement	19339_7275	Jun-14	Sep-17	17,513,566	17,513,566	-	-	-	-	-	-	-	-	-	-
Chemical Tank and Digester Pipe	19345_7373	Aug-19	Dec-21	8,769,899	8,769,899	-	-	8,769,899	-	-	-	-	-	-	-
Clarifier W3H Flushing System	19346_7374	Jul-12	Jul-13	1,262,406	1,262,406	-	-	-	-	-	-	-	-	-	-
Clarifier Rehabilitation Phase 2 - Design/ESDC	19347_7394	Jan-15	Dec-26	2,687,376	-	1,445,899	404,657	672,022	310,330	200,000	200,000	126,490	-	836,820	-
Clarifier Rehabilitation Phase 2 - Construction	19348_7395	Mar-23	Sep-28	289,359,690	-	289,359,690	-	-	24,750,000	50,000,000	50,000,000	50,000,000	50,000,000	224,750,000	64,609,690
Scum Skimmer Replacement	19349_7396	Oct-13	Oct-16	20,393,784	20,393,784	-	-	-	-	-	-	-	-	-	-
Clarifier Rehabilitation Phase 2 - REI	19351_7397	Dec-23	Sep-29	7,300,000	-	7,300,000	-	-	425,000	1,525,000	1,525,000	1,525,000	1,300,000	6,300,000	1,000,000
Cryogenics Chillers Replacement	19352_7398	Oct-14	Oct-16	3,218,470	3,218,470	-	-	(800)	-	-	-	-	-	-	-
As-Needed Design 7-1	19353_7399	Oct-12	Oct-15	1,547,446	1,547,445	-	-	-	-	-	-	-	-	-	-
As-Needed Design 7-2	19354_7400	Oct-12	Apr-16	1,060,919	1,060,919	-	-	-	-	-	-	-	-	-	-
Thermal Power Plant (TPP) Boiler Controls Replacement	19355_7401	Nov-14	Nov-16	1,619,520	1,619,520	-	-	-	-	-	-	-	-	-	-
Electrical Equipment Upgrade 6 - Construction	19557_7414	Dec-30	Dec-34	30,000,000	-	30,000,000	-	-	-	-	-	-	-	-	30,000,000
Fuel Pipe Abandonment	19558_7415	Aug-12	Jan-13	229,800	229,800	-	-	(200)	-	-	-	-	-	-	-
Electrical Equipment Upgrades 4 - REI	19559_7416	May-14	Oct-16	858,375	858,375	-	-	-	-	-	-	-	-	-	-
MCC & Switchgear Replacement - Design/ESDC/REI	19560_7419	Jan-17	Feb-26	2,879,672	808,379	2,071,293	498,844	700,000	588,162	600,000	384,287	-	-	1,572,449	-
MCC & Switchgear Replacement - Construction	19561_7420	Dec-23	Apr-27	23,500,000	-	23,500,000	-	-	6,000,000	7,000,000	7,000,000	3,500,000	-	23,500,000	-
Roof Replacement Phase 3	19562_7424	Sep-13	Jul-14	609,500	609,500	-	-	(1,000)	-	-	-	-	-	-	-
Fire System Replacement - REI	19563_7426	Dec-23	Dec-28	4,800,000	-	4,800,000	-	-	500,000	1,000,000	1,800,000	1,500,000	-	4,800,000	-
Gravity Thickener Center Column Replacement	19564_7427	Jan-13	Jan-14	825,457	825,457	-	-	-	-	-	-	-	-	-	-
Gravity Thickener Rehabilitation	19565_7428	May-18	Sep-21	20,196,908	20,184,308	12,600	12,600	19,789,408	-	-	-	-	-	-	-
As-Needed Design 7-3	19566_7434	Oct-12	Apr-16	950,148	950,148	-	-	-	-	-	-	-	-	-	-
As-Needed Design 8-1	19600_7501	Jul-16	Jul-19	748,098	727,037	21,061	21,061	303,575	-	-	-	-	-	-	-
As-Needed Design 8-2	19601_7502	Jul-16	Jul-19	794,199	794,199	-	-	411,309	-	-	-	-	-	-	-
As-Needed Design 8-3	19602_7503	Jul-16	Mar-21	917,678	917,678	-	-	509,642	-	-	-	-	-	-	-
Hydroturbine Replacement - Design/ESDC/REI	19603_7570	Jul-25	Jul-33	4,800,000	-	4,800,000	-	-	-	-	300,000	500,000	700,000	1,500,000	3,300,000
Hydroturbine Replacement - Construction	19604_7571	Jul-28	Jul-32	15,200,000	-	15,200,000	-	-	-	-	-	-	-	-	15,200,000
As-Needed Des 9-1	19605_7644	Jul-19	Jun-23	1,600,000	873,836	726,164	433,211	1,307,046	292,954	-	-	-	-	292,954	-
As-Needed Des 9-2	19606_7645	Sep-19	Jun-23	1,600,000	795,649	804,351	586,675	1,382,324	217,676	-	-	-	-	217,676	-
As-Needed Des 9-3	19607_7646	Sep-19	Sep-22	600,000	-	600,000	600,000	600,000	-	-	-	-	-	-	-
DTP Roofing Replacement	19609_7734	Aug-23	May-24	9,000,000	-	9,000,000	-	-	4,000,000	5,000,000	-	-	-	9,000,000	-
HVAC Control System Replacement	19610_7745	Jun-24	Oct-30	22,000,000	-	22,000,000	-	-	-	4,000,000	4,000,000	4,000,000	4,000,000	16,000,000	6,000,000
HVAC Fume Hoods Replacement	19611_7746	May-25	Feb-30	19,000,000	-	19,000,000	-	-	-	2,000,000	4,000,000	4,000,000	6,000,000	12,000,000	7,000,000
HVAC Mechanical Equipment Replacement	19612_7747	May-25	Oct-30	22,000,000	-	22,000,000	-	-	-	-	4,000,000	4,000,000	4,000,000	12,000,000	10,000,000
Hypochlorite & Bisulfite Tanks - Design/ESDC	19613_7749	Jul-28	Jul-34	6,700,000	-	6,700,000	-	-	-	-	-	-	-	-	6,700,000
Electrical Equipmnt Upgrades 6 - Design/ESDC	19614_7750	Dec-30	Dec-36	7,000,000	-	7,000,000	-	-	-	-	-	-	-	-	7,000,000
Replacement of Odor Control Dampers	19615_7913	Jan-22	Jan-23	539,701	180,781	358,920	358,920	539,701	-	-	-	-	-	-	-
As-Needed Design 10-1	19616_8018	Sep-23	Feb-26	2,400,000	-	2,400,000	-	-	400,000	800,000	1,200,000	-	-	2,400,000	-

**FY24 Capital Improvement Program (CIP)
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Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
As-Needed Design 10-2	19617_7981	Sep-23	Feb-26	2,400,000	-	2,400,000	-	-	400,000	800,000	1,200,000	-	-	2,400,000	-
As-Needed Design 10-3	19618_7982	Sep-23	Feb-26	2,400,000	-	2,400,000	-	-	400,000	800,000	1,200,000	-	-	2,400,000	-
Co-Digestion Temporary Facilities	26073_7148	Sep-13	Jun-15	433,832	433,832	-	-	-	-	-	-	-	-	-	-
206 Deer Island Treatment Plant Asset Protection Total				1,556,031,959	297,106,768	1,258,925,187	7,850,232	52,597,561	52,038,270	106,444,262	129,370,019	135,409,185	158,109,687	581,371,423	669,703,534
210 Clinton Wastewater Treatment Plant (CWWTP)															
Clinton Soda Ash Replacement	19302_7075	Nov-07	Aug-08	267,221	267,221	-	-	-	-	-	-	-	-	-	-
Clinton Permanent Standby Generator	19308_7095	Feb-07	Nov-07	230,440	230,440	-	-	-	-	-	-	-	-	-	-
Clinton Concrete Repairs - Design	19340_7276	Feb-13	Dec-13	62,615	62,615	-	-	-	-	-	-	-	-	-	-
Clinton Digester Cleaning & Rehabilitation	19341_7277	May-10	Apr-17	3,442,672	3,442,672	-	-	-	-	-	-	-	-	-	-
Clinton Aeration Efficiency Improvement	19342_7278	Apr-12	Feb-13	1,864,562	1,864,561	-	-	-	-	-	-	-	-	-	-
CWWTP Rehabilitation - Design/ESDC/REI	19343_7371	Dec-24	Jun-29	2,000,000	-	2,000,000	-	-	-	200,000	500,000	500,000	400,000	1,600,000	400,000
Valves and Pipe Replacement	19344_7372	Sep-20	Dec-21	488,946	488,946	-	-	488,946	-	-	-	-	-	-	-
Phosphorus Reduction - Design/ESDC	19350_7377	Nov-13	Mar-19	1,435,598	1,435,598	-	-	19,646	-	-	-	-	-	-	-
Phosphorus Reduction - Construction	19400_7411	Mar-16	Mar-18	7,511,835	7,511,835	-	-	926,102	-	-	-	-	-	-	-
Clinton Roofing Rehabilitation	19405_7450	Sep-18	Sep-19	807,004	807,004	-	-	807,004	-	-	-	-	-	-	-
CWWTP Rehabilitation - Construction	19406_7451	Dec-25	Jun-29	4,392,071	-	4,392,071	-	-	-	-	500,000	2,187,983	1,309,837	3,997,820	394,251
NGRID Gas Line	19407_7528	Apr-16	Jun-17	395,762	395,762	-	-	-	-	-	-	-	-	-	-
Screw Pump Replacement Phase 2 - Construction	19408_7591	Mar-24	Mar-26	3,452,985	-	3,452,985	-	-	200,000	1,880,000	1,372,985	-	-	3,452,985	-
Digester Cover Replacement	19409_7648	Oct-23	May-24	2,100,000	-	2,100,000	200,000	200,000	1,900,000	-	-	-	-	1,900,000	-
Equipment Storage Building	19410_7693	Jun-30	Jun-32	700,000	-	700,000	-	-	-	-	-	-	-	-	700,000
Screw Pump Replacement	19411_7704	Nov-21	May-23	3,452,985	214,171	3,238,814	1,821,431	2,035,602	1,417,383	-	-	-	-	1,417,383	-
Clinton Clarifloculator Valve Repl	19412_7735	Aug-23	Aug-24	1,100,000	-	1,100,000	-	-	500,000	600,000	-	-	-	1,100,000	-
Clinton SCADA Upgrades	19413_7736	Jul-24	Jul-26	750,000	-	750,000	-	-	-	350,000	400,000	-	-	750,000	-
Landfill Cell No.1 Closure	19414_7754	Oct-28	Oct-29	1,000,000	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Influent Sampler Enclosure	19415_8071	Jul-23	Dec-24	173,000	-	173,000	-	-	173,000	-	-	-	-	173,000	-
210 Clinton Wastewater Treatment Plant Total				35,627,696	16,720,825	18,906,870	2,021,431	4,477,300	4,190,383	3,030,000	2,772,985	2,687,983	1,709,837	14,391,188	2,494,251
211 Laboratory Services Total		completed project		2,211,674	2,211,674	-									
Residuals				171,325,664	80,696,483	90,629,181	-	15,649,460	-	800,000	800,000	3,494,040	3,492,053	8,586,093	82,043,088
261 Residuals Total				63,810,848	63,810,848	-									
271 Residuals Asset Protection															
Residuals Facility Upgrades - Design	26070_7145	Aug-24	Feb-30	4,000,000	-	4,000,000	-	-	-	800,000	800,000	800,000	800,000	3,200,000	800,000
Condition Assessment/Technology & Regulatory Review	26072_7147	May-09	Jan-14	831,775	831,775	-	-	-	-	-	-	-	-	-	-
Residuals Phase 2 - Design	26074_7149	Feb-27	Jul-35	15,000,000	-	15,000,000	-	-	-	-	-	2,694,040	2,692,053	5,386,093	9,613,907
Residuals Phase 2 - Construction	26075_7150	Apr-29	Apr-35	71,629,181	-	71,629,181	-	-	-	-	-	-	-	-	71,629,181
Sludge Tank & Silo Coating	26076_7151	Sep-17	Sep-18	763,871	763,871	-	-	506,671	-	-	-	-	-	-	-
Residual Electrical/Mechanical/Dryer Drum Replacements	26078_7153	Jun-19	Dec-20	10,690,860	10,690,860	-	-	10,543,660	-	-	-	-	-	-	-
Pellet Conveyance Piping Relocation	26079_7173	Aug-19	Dec-20	4,599,129	4,599,129	-	-	4,599,129	-	-	-	-	-	-	-
271 Residuals Asset Protection Total				107,514,816	16,885,635	90,629,181	-	15,649,460	-	800,000	800,000	3,494,040	3,492,053	8,586,093	82,043,088
CSO				933,246,461	911,926,950	21,319,499	2,800,000	12,330,528	7,458,588	7,060,911	500,000	500,000	833,333	16,352,832	2,166,667
CSO MWRA Managed				437,697,311	433,534,311	4,163,000	1,000,000	1,000,000	2,300,000	863,000	-	-	-	3,163,000	-
339 North Dorchester Bay Total		completed project		221,509,794	221,509,794	-									
347 East Boston Branch Sewer Relief Total		completed project		85,637,164	85,637,164	-									

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348 BOS019 Storage Conduit Total			completed project	14,287,581	14,287,581	-									
349 Chelsea Trunk Sewer															
Design/CS/RI	32659_6198	Jun-97	Aug-03	3,651,480	3,651,480	-	-	-	-	-	-	-	-	-	-
Chelsea Trunk Relief	32679_6262	Sep-99	Aug-00	3,577,296	3,577,297	-	-	-	-	-	-	-	-	-	-
Chelsea Branch Sewer	32680_6263	Dec-99	Jul-01	19,140,708	19,140,708	-	-	-	-	-	-	-	-	-	-
Rehabilitate/Chelsea Branch/Revere Extension	32689_6370	Aug-01	Jun-02	3,125,485	3,125,485	-	-	-	-	-	-	-	-	-	-
Modify Chelsea Screen House	32690_6371	Aug-00	Dec-00	284,350	284,350	-	-	-	-	-	-	-	-	-	-
CHE008 Pipe Replacement	32760_7915	Dec-22	Sep-23	2,000,000	-	2,000,000	1,000,000	1,000,000	1,000,000	-	-	-	-	1,000,000	
349 Chelsea Trunk Sewer Total				31,779,319	29,779,320	2,000,000	1,000,000	1,000,000	1,000,000	-	-	-	-	1,000,000	
350 Union Park Detention Treatment Facility Total			completed project	49,583,407	49,583,407	-									
353 Upgrade Existing CSO Facilities Total			completed project	22,385,200	22,385,200	-									
354 Hydraulic Relief Projects															
Construction	32669_6252	Jul-99	Aug-00	1,736,683	1,736,683	-	-	-	-	-	-	-	-	-	-
Design/CS/RI	32692_6250	Aug-97	Aug-01	557,866	557,866	-	-	-	-	-	-	-	-	-	-
Somerville Marginal New Pipe Connection	32765_7985	Oct-23	Dec-24	1,663,000	-	1,663,000	-	-	1,000,000	663,000	-	-	-	1,663,000	
Somerville Marginal New Pipe Connection - REI	32766_8070	Oct-23	Dec-24	500,000	-	500,000	-	-	300,000	200,000	-	-	-	500,000	
354 Hydraulic Relief Projects Total				4,457,549	2,294,549	2,163,000			1,300,000	863,000	-	-	-	2,163,000	
355 MWR003 Gate & Siphon Total			completed project	4,424,220	4,424,219	-									
357 Charles River CSO Controls Total			completed project	3,633,077	3,633,077	-									
CSO Community Managed				433,780,127	423,780,113	10,000,000	625,000	4,388,053	3,812,500	5,562,500	-	-	-	9,375,000	-
340 Dorchester Bay Sewer Separation (Fox Point) Total			completed project	55,028,985	55,028,985	-									
341 Dorchester Bay Sewer Separation (Commercial Point) Total			completed project	61,443,027	61,443,026	-	-	1,581,386							
342 Neponset River Sewer Separation Total			completed project	2,491,747	2,491,747	-									
343 Constitution Beach Sewer Separation Total			completed project	3,731,315	3,731,315	-									
344 Stony Brook Sewer Separation Total			completed project	44,319,314	44,319,314	-									
346 Cambridge Sewer Separation Total			completed project	104,552,056	104,552,054	-									
351 BWSC Floatables Controls Total			completed project	945,936	945,936	-									
352 Cambridge Floatables Controls Total			completed project	1,126,708	1,126,708	-									
356 Fort Point Channel Sewer Separation															
Design	32724_6991	May-04	Jun-11	1,655,376	1,655,375	-	-	-	-	-	-	-	-	-	-
Construction	32725_6992	Mar-05	Dec-10	9,851,881	9,851,881	-	-	-	-	-	-	-	-	-	-
Fort Point Channel & Mystic	32780_8054	Nov-22	Nov-25	10,000,000	-	10,000,000	625,000	625,000	3,812,500	5,562,500	-	-	-	9,375,000	
356 Fort Point Channel Sewer Separation Total				21,507,257	11,507,256	10,000,000	625,000	625,000	3,812,500	5,562,500	-	-	-	9,375,000	
358 Morrissey Boulevard Drain Total			completed project	32,181,036	32,181,034	-									
359 Reserved Channel Sewer Separation Total			completed project	70,524,212	70,524,205	-									
360 Brookline Sewer Separation Total			completed project	24,715,291	24,715,291	-									

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361 Bulfinch Triangle Sewer Separation Total			completed project	9,031,576	9,031,575	-									
362 East Boston CSO Control Total			completed project	2,181,667	2,181,667	-		2,181,667							
CSO Planning & Support				61,769,023	54,612,526	7,156,499	1,175,000	6,942,475	1,346,088	635,411	500,000	500,000	833,333	3,814,832	2,166,667
324 CSO Support															
Technical Assistance	32400_5790	Feb-94	Dec-95	228,320	228,320	-	-	-	-	-	-	-	-	-	-
Planning/EIR	32401_5791	Mar-88	Sep-90	10,768,610	10,768,610	-	-	-	-	-	-	-	-	-	-
Master Planning	32403_5716	Mar-92	Sep-04	21,762,805	21,762,805	-	-	-	-	-	-	-	-	-	-
Technical Assistance - Geotech	32407_5970	Jun-90	Jun-92	61,110	61,110	-	-	-	-	-	-	-	-	-	-
Modeling	32409_5795	May-92	Mar-95	299,840	299,840	-	-	-	-	-	-	-	-	-	-
Standard Optimization Plans (SOP) Program	32411_5767	Jan-94	May-01	772,828	772,829	-	-	-	-	-	-	-	-	-	-
Watershed Planning	32645_6036	Dec-94	Apr-01	877,134	877,134	-	-	-	-	-	-	-	-	-	-
Technical Review	32648_6150	Jul-96	Aug-24	584,583	528,932	55,651	-	-	44,520	11,131	-	-	-	-	55,651
Land Acquisition/Easement	32658_6169	Jul-96	Aug-24	12,915,388	12,849,791	65,597	-	4,877	52,477	13,120	-	-	-	-	65,597
System Assessment	32691_6372	May-97	Aug-24	255,000	68,637	186,363	-	-	149,091	37,272	-	-	-	-	186,363
Somerville Marginal In-System Storage	32748_7539	Aug-18	Oct-21	1,400,000	1,400,000	-	-	1,400,000	-	-	-	-	-	-	-
CSO Performance Assessment	32749_7572	Nov-17	Apr-25	6,843,405	4,994,518	1,848,888	1,175,000	5,537,598	600,000	73,888	-	-	-	-	673,888
CSO Updated Control Plan Des	32757_8057	Jun-27	Jun-32	5,000,000	-	5,000,000	-	-	500,000	500,000	500,000	500,000	833,333	2,833,333	2,166,667
324 CSO Support Total				61,769,023	54,612,526	7,156,499	1,175,000	6,942,475	1,346,088	635,411	500,000	500,000	833,333	3,814,832	2,166,667
Other Wastewater				467,865,880	320,352,953	147,512,928	19,371,273	149,407,472	42,935,134	41,456,636	27,541,540	28,369,156	34,197,315	174,499,781	(46,358,097)
128 I/I Local Financial Assistance															
Community I/I Grants	10232_5300			5,799,719	5,799,719	-	-	-	-	-	-	-	-	-	-
Community I/I Loans	10233_5393			17,277,596	17,277,596	-	-	-	-	-	-	-	-	-	-
Community I/I Loan Repayments	10234_5394			(17,277,588)	(17,277,588)	-	-	-	-	-	-	-	-	-	-
Phase II - Grants	10273_6084	May-93	May-06	10,128,805	10,128,805	-	-	-	-	-	-	-	-	-	-
Phase II - Loans	10274_6085	May-93	May-06	30,386,404	30,386,404	-	-	-	-	-	-	-	-	-	-
Phase II - Repayments	10282_6170	May-94	May-11	(30,386,407)	(30,386,407)	-	-	-	-	-	-	-	-	-	-
Phase III - Grants	10315_6505			16,650,000	16,650,000	-	-	-	-	-	-	-	-	-	-
Phase III - Loans	10316_6506			20,350,000	20,350,000	-	-	-	-	-	-	-	-	-	-
Phase III - Repayments	10317_6507			(20,349,994)	(20,349,994)	-	-	-	-	-	-	-	-	-	-
Public Participation	10348_6609	Feb-99	Jun-02	6,461	6,461	-	-	-	-	-	-	-	-	-	-
Phase IV - Grants	10368_6736	Nov-99	May-10	18,000,000	18,000,000	-	-	-	-	-	-	-	-	-	-
Phase IV - Loans	10369_6737	Nov-99	May-10	21,999,999	21,999,999	-	-	-	-	-	-	-	-	-	-
Phase IV - Repayments	10370_6738	Nov-00	May-15	(21,999,991)	(21,999,991)	-	-	-	-	-	-	-	-	-	-
Phase V - Grants	10407_6925	Aug-04	May-12	18,000,000	18,000,010	(10)	-	-	-	-	-	-	-	-	-
Phase V - Loans	10408_6926	Aug-04	May-12	22,000,000	22,000,007	(7)	-	-	-	-	-	-	-	-	-
Phase V - Repayments	10409_6927	Aug-05	May-17	(22,000,000)	(21,999,989)	(11)	-	-	-	-	-	-	-	-	-
Phase VI - Grants	10441_7107	Nov-06	Jun-21	18,000,000	17,999,997	3	-	471,600	3	-	-	-	-	-	3
Phase VI - Loans	10442_7108	Nov-06	Jun-21	22,000,000	21,999,996	4	-	576,400	4	-	-	-	-	-	4
Phase VI - Repayments	10443_7109	Nov-07	Jun-26	(22,000,000)	(21,674,614)	(325,386)	(210,106)	(2,213,278)	(115,280)	-	-	-	-	-	(115,280)
Phase VII - Grants	10471_7293	Aug-09	Jun-21	18,000,000	17,989,182	10,819	-	10,819	736,219	-	-	-	-	-	-
Phase VII - Loans	10472_7294	Aug-09	Jun-21	22,000,000	21,986,779	13,222	13,221	899,821	-	-	-	-	-	-	-
Phase VII - Repayments	10473_7295	Aug-10	Jun-26	(22,000,000)	(20,849,935)	(1,150,065)	(541,180)	(4,049,633)	(178,642)	(180,000)	(250,243)	-	-	-	(608,885)
Phase VIII - Grants	10474_7296	Aug-12	Jun-21	18,000,000	17,049,465	950,535	950,535	2,389,315	-	-	-	-	-	-	-
Phase VIII - Loans	10475_7297	Aug-12	Jun-21	22,000,000	20,838,233	1,161,767	1,161,767	2,920,274	-	-	-	-	-	-	-
Phase VIII - Repayments	10476_7298	Aug-13	Jun-26	(22,000,000)	(19,162,030)	(2,837,970)	(1,001,490)	(7,818,230)	(414,795)	(470,000)	(280,000)	(260,000)	(411,685)	(1,836,480)	
Phase IX Grants	10560_7464	Jul-14	Jun-25	60,000,000	53,793,981	6,206,019	586,019	23,673,008	1,500,000	4,120,000	-	-	-	-	5,620,000

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Phase IX Loans	10561_7465	Jul-14	Jun-25	20,000,000	17,931,327	2,068,673	198,673	7,894,336	500,000	1,370,000	-	-	-	1,870,000	
Phase IX Repayments	10562_7466	Jul-15	Jun-35	(20,000,000)	(8,435,930)	(11,564,070)	(1,764,294)	(7,967,976)	(1,575,278)	(1,583,364)	(1,368,217)	(1,210,844)	(1,010,000)	(6,747,703)	(3,052,072)
Phase X Grants	10563_7467	Jul-14	Aug-25	60,000,000	41,958,952	18,041,048	2,081,049	28,573,650	7,500,000	8,460,000	-	-	-	15,960,000	
Phase X Loans	10564_7468	Jul-14	Aug-25	20,000,000	13,986,317	6,013,683	693,684	9,524,551	2,500,000	2,820,000	-	-	-	5,320,000	
Phase X Repayments	10565_7469	Jul-15	Aug-35	(20,000,000)	(3,521,997)	(16,478,004)	(1,400,000)	(4,392,484)	(1,470,000)	(1,720,000)	(2,000,000)	(1,800,000)	(1,730,000)	(8,720,000)	(6,358,003)
Phase XI Grants	10566_7620	Jul-18	Aug-24	75,000,000	33,844,500	41,155,500	4,365,500	38,210,000	6,000,000	6,000,000	7,500,000	8,620,000	8,670,000	36,790,000	
Phase XI Loans	10567_7621	Jul-18	Aug-24	25,000,000	11,281,500	13,718,500	1,458,500	12,740,000	2,000,000	2,000,000	2,500,000	2,880,000	2,880,000	12,260,000	
Phase XI Repayments	10568_7622	Jul-19	Aug-34	(25,000,000)	(2,417,371)	(22,582,629)	(1,130,000)	(3,547,370)	(1,274,055)	(1,470,000)	(1,670,000)	(1,920,000)	(2,221,000)	(8,555,055)	(12,897,575)
Phase XII Grants	10569_7623	Jul-18	Aug-24	75,000,000	23,059,545	51,940,455	4,690,455	27,750,000	7,500,000	7,500,000	9,000,000	9,000,000	9,000,000	42,000,000	5,250,000
Phase XII Loans	10570_7624	Jul-18	Aug-24	25,000,000	7,686,515	17,313,485	1,553,485	9,240,000	2,500,000	2,500,000	3,000,000	3,000,000	3,000,000	14,000,000	1,760,000
Phase XII Repayments	10571_7625	Jul-19	Aug-34	(25,000,000)	(1,009,367)	(23,990,633)	(769,364)	(1,778,731)	(930,000)	(1,180,000)	(1,430,000)	(1,730,000)	(2,020,000)	(7,290,000)	(15,931,270)
I/I Loans Only	10572_7640	Jul-18	Aug-30	100,000,000	7,610,000	92,390,000	2,880,000	10,490,000	-	5,000,000	5,000,000	5,000,000	12,000,000	27,000,000	62,510,000
I/I Loans Only Repayments	10573_7641	Jul-19	Aug-40	(100,000,000)	(458,000)	(99,542,000)	(786,000)	(1,244,000)	(1,073,500)	(1,050,000)	(1,550,000)	(2,050,000)	(2,550,000)	(8,273,500)	(90,482,500)
Phase XIV - Grants	10574_8023	Oct-22	Jun-30	75,000,000	-	75,000,000	4,750,000	4,750,000	15,000,000	7,500,000	7,500,000	7,500,000	7,500,000	45,000,000	25,250,000
Phase XIV - Loans	10575_8024	Oct-22	Jun-30	25,000,000	-	25,000,000	1,580,000	1,580,000	5,000,000	2,500,000	2,500,000	2,500,000	2,500,000	15,000,000	8,420,000
Phase XIV - Repayments	10576_8025	Nov-23	May-40	(25,000,000)	-	(25,000,000)	-	-	(33,323)	(660,000)	(910,000)	(1,160,000)	(1,410,000)	(4,173,323)	(20,826,677)
128 I/I Local Financial Assistance Total				467,585,004	320,072,077	147,512,928	19,371,273	149,407,472	42,935,134	41,456,636	27,541,540	28,369,156	34,197,315	174,499,781	(46,358,097)
138 Sewerage System Mapping Upgrades Total		completed project		280,876	280,876	-									
Waterworks				5,072,428,938	2,336,392,426	2,736,036,499	101,785,715	326,762,878	141,742,082	162,378,420	131,259,832	114,348,400	114,136,153	663,864,887	1,970,385,893
Drinking Water Quality Improvements				730,719,576	658,226,186	72,493,382	4,303,380	12,557,192	3,982,140	5,694,537	5,330,102	3,738,222	7,829,000	26,574,001	41,616,000
542 Carroll Water Treatment Plant (CWTP)															
Study 1	53293_5023	Jan-88	Feb-89	444,190	444,190	-	-	-	-	-	-	-	-	-	-
Study 2	53294_5024	Jul-90	Mar-94	2,368,323	2,368,323	-	-	-	-	-	-	-	-	-	-
EIR / Conceptual Design	53296_5042	Nov-93	Jul-95	5,807,703	5,807,703	-	-	-	-	-	-	-	-	-	-
Technical Assistance	53300_5997	Jan-88	Jun-00	101,439	101,439	-	-	26,881	-	-	-	-	-	-	-
Wachusett Water Treatment Plant - Design/CS/RI	53301_5017	Oct-96	Sep-06	46,605,542	46,605,542	-	-	-	-	-	-	-	-	-	-
Permit Fees	53304_5157	Jul-93	Nov-19	100,598	97,598	3,000	-	10,924	3,000	-	-	-	-	3,000	-
Cryptosporidium Inactivation Study	53367_6118	Feb-97	May-00	150,000	150,000	-	-	-	-	-	-	-	-	-	-
Management Support - Design	53371_6134	Apr-97	Apr-00	1,729,937	1,729,937	-	-	-	-	-	-	-	-	-	-
AWWARF Study	53375_6182	Dec-96	Sep-03	650,342	650,342	-	-	-	-	-	-	-	-	-	-
Emergency Discharge Reservoir Water Management Study	53376_6206	Nov-98	Sep-02	1,453,825	1,453,825	-	-	-	-	-	-	-	-	-	-
Wachusett and Cosgrove Intakes - CP1	53377_6207	Jun-00	Jun-03	15,489,314	15,489,314	-	-	-	-	-	-	-	-	-	-
Construction Management / Resident Inspection (CMRI)	53378_6208	Aug-98	Sep-06	31,437,824	31,437,824	-	-	-	-	-	-	-	-	-	-
Cosgrove Disinfection - Phase II	53390_6365	Apr-98	May-99	2,169,292	2,169,292	-	-	-	-	-	-	-	-	-	-
Cosgrove Disinfection - Phase I	53391_6397	Jul-97	Oct-97	150,380	150,380	-	-	-	-	-	-	-	-	-	-
Distribution Water Consultant	53392_6401	Jul-97	Jun-98	3,200	3,200	-	-	-	-	-	-	-	-	-	-
Immediate Disinfection - Massachusetts Electric Company (MECO)	53393_6406	Jul-97	Jul-97	10,300	10,300	-	-	-	-	-	-	-	-	-	-
Cosgrove Disinfection Facility - Underwater	53406_6479	Jan-98	Jun-98	217,400	217,400	-	-	-	-	-	-	-	-	-	-
Community Chlorine Analyzers	53410_6485	Apr-98	Jun-98	48,863	48,863	-	-	-	-	-	-	-	-	-	-
Wachusett Aqueduct Interim Rehabilitation - CP2	53412_5522	Dec-00	Oct-02	23,400,005	23,400,005	-	-	-	-	-	-	-	-	-	-
Sitework & Storage Tanks - CP3	53413_6488	Mar-99	Nov-02	67,367,673	67,367,673	-	-	-	-	-	-	-	-	-	-
Treatment Facilities - CP4	53414_6489	Dec-00	Jul-05	145,761,497	145,761,497	-	-	-	-	-	-	-	-	-	-
Late Sitework - CP6	53416_6491	Jul-04	Jan-06	4,087,831	4,087,831	-	-	-	-	-	-	-	-	-	-
OCIP	53418_6494	Mar-99	Dec-07	5,107,089	5,107,089	-	-	-	-	-	-	-	-	-	-
Professional Services	53419_6495	Sep-98	Oct-05	2,752,328	2,752,328	-	-	-	-	-	-	-	-	-	-
Marlboro Memorandum of Agreement (MOA)	53420_6497	Sep-98	Jun-05	5,859,141	5,859,141	-	-	-	-	-	-	-	-	-	-
CWTP- MECO	53421_6520	Sep-98	Mar-05	128,328	128,328	-	-	-	-	-	-	-	-	-	-

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Site Security Services	53425_6613	May-99	Mar-05	1,263,635	1,263,635	-	-	-	-	-	-	-	-	-	-
Existing Facilities Modifications - CP7	53426_6650	Aug-15	Jun-22	8,488,337	8,023,450	464,888	464,887	1,557,967	-	-	-	-	-	-	-
CSX Railroad Crossing	53427_6670	Aug-01	Dec-01	64,700	64,700	-	-	-	-	-	-	-	-	-	-
Wachusett Algae - Design CS/RI	53428_6671	Jul-28	Oct-30	450,000	-	450,000	-	-	-	-	-	-	-	-	450,000
Public Health Research	53432_6691	Jul-00	Jun-07	1,702,560	1,702,560	-	-	-	-	-	-	-	-	-	-
Security Equipment	53435_6756	Jun-00	Jun-00	570,721	570,721	-	-	-	-	-	-	-	-	-	-
Cosgrove Screens, CP8 - Construction	53437_6773	Aug-03	Aug-04	3,238,306	3,238,306	-	-	-	-	-	-	-	-	-	-
AWWARF - Evaluation Ozone & Ultraviolet (UV) Fitout / Construction	53443_6815	Jul-01	Jan-04	301,750	301,750	-	-	-	-	-	-	-	-	-	-
	53445_6827	Oct-03	Nov-21	712,615	662,615	50,000	50,000	165,498	-	-	-	-	-	-	-
Wachusett Algae - Construction	53448_6889	Jul-29	Oct-30	1,800,000	-	1,800,000	-	-	-	-	-	-	-	-	1,800,000
CWTP Ultraviolet Disinfection - Design/ESDC/REI	53450_6923	Jul-08	Apr-15	4,350,956	4,350,956	-	-	-	-	-	-	-	-	-	-
CWTP Ultraviolet Disinfection - Construction	53451_6924	Apr-11	Feb-14	31,057,187	31,057,187	-	-	-	-	-	-	-	-	-	-
As-needed Technical Assistance No. 1	53452_6939	Jan-06	Jun-08	491,274	491,274	-	-	-	-	-	-	-	-	-	-
Existing Facilities Modifications, CP7 - Design	53453_6951	Jul-05	Apr-15	964,746	964,746	-	-	-	-	-	-	-	-	-	-
As-needed Technical Assistance	53455_6989	Jan-06	Jun-08	702,024	702,024	-	-	-	-	-	-	-	-	-	-
Ancillary Modifications - Construction 1	53456_7084	Jul-06	Jun-08	160,475	160,475	-	-	-	-	-	-	-	-	-	-
Ancillary Modifications - Construction	53457_7085	Jan-09	Aug-22	7,384,881	7,101,689	283,192	283,192	2,486,939	-	-	-	-	-	-	-
Ancillary Modifications - Design 3	53458_7192	Mar-08	Sep-10	299,101	299,101	-	-	-	-	-	-	-	-	-	-
Ancillary Modifications - Design 4	53459_7208	Mar-08	Sep-10	527,412	527,412	-	-	-	-	-	-	-	-	-	-
Technical Assistance 5	53464_7315	Sep-10	Mar-13	254,922	254,922	-	-	-	-	-	-	-	-	-	-
Technical Assistance 6	53465_7316	Sep-10	Mar-13	407,989	407,989	-	-	-	-	-	-	-	-	-	-
CWTP Storage Tank Roof Drainage System	53470_7376	Jan-29	Jun-30	7,000,000	-	7,000,000	-	-	-	-	-	-	-	-	7,000,000
Technical Assistance 7	75530_7406	Jun-13	Nov-15	593,529	593,529	-	-	-	-	-	-	-	-	-	-
Technical Assistance 8	75531_7407	Jan-16	Jun-18	419,454	419,454	-	-	(8,695)	-	-	-	-	-	-	-
Technical Assistance 9	75601_7543	Jul-18	Dec-20	460,644	460,644	-	-	460,644	-	-	-	-	-	-	-
Technical Assistance 10	75602_7544	Jul-18	Dec-20	791,474	791,474	-	-	791,474	-	-	-	-	-	-	-
Technical Assistance 11	75603_7713	Dec-20	Dec-23	1,225,436	440,544	784,892	230,465	671,009	554,427	-	-	-	-	554,427	-
Technical Assistance 12	75604_7714	Dec-20	Dec-23	975,224	719,194	256,030	256,030	975,224	-	-	-	-	-	-	-
Technical Assistance 13	75605_7973	Mar-23	Mar-25	2,000,000	-	2,000,000	250,000	250,000	1,000,000	750,000	-	-	-	1,750,000	-
Technical Assistance 14	75606_7974	Mar-23	Mar-25	2,000,000	-	2,000,000	250,000	250,000	1,000,000	750,000	-	-	-	1,750,000	-
542 Carroll Water Treatment Plant Total				444,061,716	428,969,715	15,092,002	1,784,574	7,637,865	2,557,427	1,500,000	-	-	-	4,057,427	9,250,000
543 Quabbin Water Treatment Plant Total		completed project		19,972,883	19,972,879	-									
544 Norumbega Covered Storage Facility Total		completed project		106,674,147	106,674,146	-									
545 Blue Hills Covered Storage Total				40,082,837	40,082,837	-									
550 Spot Pond Storage Facility Total				60,126,092	60,126,087	-									
555 Carroll Water Treatment Plant (CWTP) Asset Protection															
CWTP Control Room Fire Suppression System	54000_7592	Jul-30	Oct-31	500,000	-	500,000	-	-	-	-	-	-	-	-	500,000
CWTP Asset Protection Study	54001_7593	Apr-30	Apr-31	465,000	-	465,000	-	-	-	-	-	-	-	-	465,000
Liquid Oxygen (LOX) Yard Redundancy	54002_7594	Jul-24	Dec-25	2,000,000	-	2,000,000	-	-	-	1,500,000	500,000	-	-	2,000,000	-
CWTP Water Pump VFD Replacements	54003_7595	Oct-24	Oct-25	186,000	-	186,000	-	-	-	93,000	93,000	-	-	186,000	-
Ozone Generator Re-Build	54004_7596	Jan-29	Jan-30	930,000	-	930,000	-	-	-	-	-	-	-	-	930,000
CWTP System Upgrades	54005_7597	Jul-29	Jul-30	2,200,000	-	2,200,000	-	-	-	-	-	-	-	-	2,200,000
CWTP Chemical Feed System Improvements	54006_7598	Mar-22	Jun-23	2,464,000	181,387	2,282,613	2,282,613	2,464,000	-	-	-	-	-	-	-
HVAC Equipment Replacement	54007_7605	Sep-19	Jan-26	1,113,220	423,220	690,000	-	423,220	-	158,780	343,000	188,220	-	690,000	-
Plant Water Pump Replacement	54008_7606	Jul-27	Jul-30	2,000,000	-	2,000,000	-	-	-	-	-	-	486,000	486,000	1,514,000
Ozone Generator Replacement	54009_7607	Oct-27	Oct-30	20,000,000	-	20,000,000	-	-	-	-	-	-	3,243,000	3,243,000	16,757,000
UV Reactor Replacement	54010_7608	Oct-32	Oct-34	10,000,000	-	10,000,000	-	-	-	-	-	-	-	-	10,000,000

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
CWTP Emergency Generator No. 1 Replacement	54011_7642	Feb-19	May-20	440,614	440,614	-	-	440,614	-	-	-	-	-	-	-
Corrosion Control Pipe Loop Study	54013_7737	Feb-23	Feb-25	937,056	-	937,056	163,000	163,000	489,000	285,056	-	-	-	774,056	-
CWTP Parapet Wall Repairs	54014_7755	Oct-23	Aug-24	759,000	-	759,000	-	-	675,000	84,000	-	-	-	759,000	-
CWTP UV Rooms Dehumidification	54015_7790	Aug-24	Aug-25	1,617,800	-	1,617,800	-	-	-	1,323,700	294,100	-	-	1,617,800	-
Marlboro Pump Station Construction	54016_7791	Nov-21	Oct-22	1,357,493	1,355,301	2,193	2,193	1,357,493	-	-	-	-	-	-	-
Soda Ash & Fluoride REI	54017_7972	Feb-23	May-24	331,713	-	331,713	71,000	71,000	260,713	-	-	-	-	260,713	-
Interim Corrosion Control - Construction	54018_7999	Jul-24	Jul-25	1	-	1	-	-	-	1	-	-	-	1	-
Interim Corrosion Control - REI	54019_8000	Jul-24	Jul-25	1	-	1	-	-	-	-	1	-	-	1	-
Permanent Corrosion Control - Design	54020_8001	May-25	May-27	1	-	1	-	-	-	-	1	-	-	1	-
Permanent Corrosion Control - Construction	54021_8002	Aug-26	Feb-28	1	-	1	-	-	-	-	-	1	-	1	-
Permanent Corrosion Control - REI	54022_8003	Aug-26	Feb-28	1	-	1	-	-	-	-	-	1	-	1	-
CWTP Butterfly Valve 4 - Design	54023_8031	Jul-24	Jul-28	2,000,000	-	2,000,000	-	-	-	750,000	1,000,000	250,000	-	2,000,000	-
CWTP Butterfly Valve 4 - Construction	54024_8032	Jul-25	Jul-27	10,000,000	-	10,000,000	-	-	-	-	3,000,000	3,000,000	4,000,000	10,000,000	-
CWTP Butterfly Valve 4 - REI	54025_8033	Jul-25	Jul-27	500,000	-	500,000	-	-	-	-	100,000	300,000	100,000	500,000	-
555 Carroll Water Treatment Plant (CWTP) Asset Protection Total				59,801,901	2,400,522	57,401,380	2,518,806	4,919,327	1,424,713	4,194,537	5,330,102	3,738,222	7,829,000	22,516,574	32,366,000
Transmission				2,976,391,067	895,522,891	2,080,868,176	42,030,254	112,352,876	66,175,447	60,549,400	36,243,723	39,576,593	91,363,181	293,908,344	1,744,929,575
597 Winsor Station Pipeline															
Preliminary Permit, Study & Licensing	60032_6276	Nov-97	Jun-99	38,901	38,897	4	-	-	-	-	-	-	-	-	-
Quabbin Aqueduct TV Inspection	60033_6277	Nov-29	Apr-30	4,568,967	-	4,568,967	-	-	-	-	-	-	-	4,568,967	-
Hatchery Pipeline - Design/ESDC/RI	60077_7017	Aug-13	Mar-19	909,425	909,425	-	-	131,452	-	-	-	-	-	-	-
Quabbin Aqueduct & Winsor Power Station (WPS) Upgrades - Design/CA/RI	60087_7114	Feb-10	Aug-15	838,031	838,031	-	-	-	-	-	-	-	-	-	-
Quabbin Aqueduct & WPS - Construction	60088_7115	Jan-31	Jan-35	28,502,245	-	28,502,245	-	-	-	-	-	-	-	28,502,245	-
Shaft 12 Isolation Gates Construction	60095_7197	Jul-29	Jul-31	24,229,186	-	24,229,186	-	-	-	-	-	-	-	24,229,186	-
Shaft 2 Construction	60096_7198	Jun-21	Jun-22	1,411,297	1,580,000	(168,703)	(168,703)	1,411,297	-	-	-	-	-	-	-
Winsor Station Chapman Valve Repair	60101_7212	Feb-09	Nov-09	416,425	416,425	-	-	-	-	-	-	-	-	-	-
Purchase of Sleeve Valves	60105_7234	Jul-08	May-09	368,270	368,270	-	-	-	-	-	-	-	-	-	-
Hatchery Pipeline - Construction	60106_7235	Mar-16	Sep-17	2,567,661	2,567,662	-	-	57,895	-	-	-	-	-	-	-
Quabbin Aqueduct & WPS - Final Design/CA/RI	60140_7460	Jan-30	Jan-36	4,350,000	-	4,350,000	-	-	-	-	-	-	-	4,350,000	-
Shaft 12 Isolation Gates - Design CA/RI	60141_7509	Mar-17	Dec-18	799,095	799,095	-	-	14,573	-	-	-	-	-	-	-
Shaft 12 Isolation Gate - Design/CA/RI	60180_8034	Jul-28	Jul-32	1,000,000	-	1,000,000	-	-	-	-	-	-	-	1,000,000	-
597 Winsor Station Pipeline Total				69,999,503	7,517,805	62,481,699	(168,703)	1,615,217							62,650,398
601 Sluice Gate Rehabilitation Total			completed project	9,158,411	9,158,411	-									
604 MetroWest Tunnel															
Study	59794_5043	Jun-84	Oct-89	414,770	414,770	-	-	-	-	-	-	-	-	-	-
Design/EIR - Tunnel/ESDC	59795_5044	Apr-92	Mar-07	37,939,302	37,939,302	-	-	-	-	-	-	-	-	-	-
Sudbury Pipe Bridge - Construction	59796_5048	Nov-91	Jun-92	295,910	295,910	-	-	-	-	-	-	-	-	-	-
West Tunnel Segment - CP1	59798_6054	Apr-97	Apr-03	147,774,009	147,774,009	-	-	-	-	-	-	-	-	-	-
Construction Management/Resident Inspection	59799_5284	May-95	Apr-04	39,427,799	39,427,799	-	-	-	-	-	-	-	-	-	-
Technical Assistance	59804_5976	Jun-84	Jun-98	131,400	131,400	-	-	-	-	-	-	-	-	-	-
Land Acquisition	59805_5139	Oct-95	Jul-13	6,258,741	6,258,741	-	-	-	-	-	-	-	-	-	-
Hultman Study	59806_5141	Apr-95	Mar-05	1,863,998	1,863,998	-	-	-	-	-	-	-	-	-	-
Department of Environmental Protection (DEP) Permit Fees	60012_6037	Oct-94	Sep-14	58,000	56,178	1,822	-	-	-	1,000	822	-	-	1,822	-
Middle Tunnel Segment - CP2	60013_6055	Jun-96	Apr-03	245,809,358	245,809,358	-	-	-	-	-	-	-	-	-	-
Mass Highway Department (MHD) Salt Sheds - CP5	60014_6056	Sep-96	Jun-97	1,313,900	-	1,313,900	-	-	-	-	-	-	-	-	-
Shaft 5A - CP3	60015_6059	Aug-97	Aug-98	5,815,614	5,815,614	-	-	-	-	-	-	-	-	-	-
Local Supply Contingency - Design/CA/RI	60017_6063	May-96	Oct-99	858,703	858,703	-	-	-	-	-	-	-	-	-	-

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Community Technical Assistance	60018_6067	Jun-95	Apr-99	297,408	297,408	-			-	-	-	-	-	-	-
Professional Services	60020_6117	Nov-95	Dec-03	730,860	730,860	-			-	-	-	-	-	-	-
OClP	60021_6122	Jun-96	May-06	26,021,794	26,021,794	-			-	-	-	-	-	-	-
Hultman Leak Repair	60022_6128	Aug-96	May-97	307,280	307,280	-			-	-	-	-	-	-	-
Framingham Memorandum of Understanding (MOU)	60023_6129	May-96	Dec-03	2,444,171	2,444,171	-			-	-	-	-	-	-	-
Local Supply Contingency - Construction	60024_6130	Jun-97	Dec-03	4,298,444	4,298,444	-			-	-	-	-	-	-	-
Local Supply Contingency - Legal/Easements	60025_6131	Apr-97	Jun-02	9,110	9,110	-			-	-	-	-	-	-	-
Hultman Repair Bands	60026_6140	Aug-96	Dec-96	28,400	28,400	-			-	-	-	-	-	-	-
Loring Road Storage Tanks - CP-8	60029_6203	Sep-97	Nov-00	41,367,921	41,367,921	-			-	-	-	-	-	-	-
Testing & Disinfection - CP7	60030_6204	Jan-03	Oct-03	3,612,435	3,612,435	-			-	-	-	-	-	-	-
Upper Hultman Rehabilitation - CP6B	60031_6205	Apr-12	Jun-13	5,849,390	5,849,390	-			-	-	-	-	-	-	-
Southboro MOA	60038_6366	May-97	Jun-03	254,883	254,883	-			-	-	-	-	-	-	-
Weston MOA	60039_6367	Apr-96	Oct-04	1,005,524	1,005,524	-			-	-	-	-	-	-	-
East Tunnel Segment - CP3A	60040_6374	Nov-98	Sep-02	56,262,907	56,262,907	1			-	-	-	-	-	-	-
Hultman Investigation and Repair	60042_6430	Jun-99	Nov-00	1,604,381	1,604,381	-			-	-	-	-	-	-	-
Hultman Repair Bands 98-99	60043_6492	Apr-99	Jun-99	116,457	116,457	-			-	-	-	-	-	-	-
Wayland MOA	60053_6762	Jun-00	Dec-02	35,040	35,040	-			-	-	-	-	-	-	-
Equipment Prepurchase	60054_6777	Jun-05	Mar-06	198,000	198,000	-			-	-	-	-	-	-	-
Hultman Rehabilitation - CP9	60058_6856	Nov-05	Dec-06	3,256,702	3,256,702	-			-	-	-	-	-	-	-
Interim Disinfection	60059_6872	Jan-03	Oct-05	1,244,540	1,244,540	-			-	-	-	-	-	-	-
Hultman Interconnections - Final Design/CA/R	60066_6911	Sep-05	Sep-14	5,732,364	5,732,364	-			-	-	-	-	-	-	-
Lower Hultman Rehabilitation -CP6A	60073_6975	Sep-09	May-13	52,288,838	52,288,838	-			-	-	-	-	-	-	-
Hultman Interconnections - RI Services	60083_7082	Jan-10	Jan-15	1,870,346	1,870,346	-			-	-	-	-	-	-	-
CP6 Easements	60085_7105	Jan-08	Apr-14	33,091	33,091	-			-	-	-	-	-	-	-
CP6A Demolition	60086_7106	Sep-08	Jan-09	57,222	57,222	-			-	-	-	-	-	-	-
Valve Chamber & Storage Tank Improvements - Design	60109_7283	Jul-24	Mar-29	600,000	-	600,000			-	320,000	155,000	120,000	5,000	600,000	
Valve Chamber & Storage Tank Access Improvements - Construction	60160_7476	Mar-26	Mar-28	2,400,000	-	2,400,000			-	-	-	1,200,000	1,200,000	2,400,000	
Shaft 5A/5 Surface Piping Cathodic Protection - Construction	60161_7477	Nov-16	Jun-17	142,028	-	142,028			-	-	-	-	-	-	
Hultman Leak Shaft 5A	60162_7507	Mar-16	May-16	153,138	-	153,138			-	-	-	-	-	-	
604 MetroWest Tunnel Total				700,184,178	697,182,356	3,001,823			-	321,000	155,822	1,320,000	1,205,000	3,001,822	
615 Chicopee Valley Aqueduct Redundancy Total			completed project	8,666,292	8,666,291	-									
616 Quabbin Transmission System															
Facilities Inspection	60055_6828	Oct-05	Oct-07	1,005,413	1,005,413	-	-	-	-	-	-	-	-	-	-
Oakdale High Line Replacement - Construction	60068_6940	Jan-29	Sep-29	465,000	-	465,000	-	-	-	-	-	-	-	-	465,000
Equipment Pre-purchase	60075_7007	Feb-05	Jun-08	549,890	543,890	6,000	6,000	15,524	-	-	-	-	-	-	-
Oakdale Phase 1A Electrical - Design	60103_7229	Oct-09	Jul-14	775,534	775,534	-	-	-	-	-	-	-	-	-	-
Oakdale Phase 1A Electrical - Construction	60104_7230	Apr-12	Jul-13	2,260,002	2,260,001	1	-	-	-	-	-	-	-	-	-
Ware River Intake Valve Replacement - Design	60108_7282	Jul-25	Jul-28	300,000	-	300,000	-	-	-	-	100,000	100,000	75,000	275,000	25,000
Rehabilitate Wachusett Bastion - Design	60113_7333	Feb-20	May-23	768,275	394,950	373,324	373,324	768,275	-	-	-	-	-	-	-
Rehabilitate Oakdale Turbine	60135_7378	May-26	Oct-27	2,000,000	-	2,000,000	-	-	-	-	-	1,500,000	500,000	2,000,000	
Wachusett Lower Gatehouse Interim Pipe Replacement	60136_7379	Oct-19	Jun-20	409,752	409,752	-	-	409,752	-	-	-	-	-	-	-
Wachusett Lower Gatehouse Pipe & Boiler Replacement - Construction	60137_7380	Feb-23	Aug-24	18,993,573	-	18,993,573	3,081,773	3,081,773	13,637,200	2,274,600	-	-	-	15,911,800	
Ware Rver Intake Valve Replacement Construction	60138_7487	Jul-25	Jul-27	900,000	-	900,000	-	-	-	-	600,000	200,000	100,000	900,000	
Chicopee Valley Aqueduct (CVA) Motorized Screens Replacement - Construction	60139_7488	Jan-17	Aug-17	1,209,930	1,209,930	-	-	-	-	-	-	-	-	-	-
Oakdale Turbine Rehab Des	60201_7545	May-25	Jun-29	200,000	-	200,000	-	-	-	-	75,000	50,000	50,000	175,000	25,000
Wachusett Bastion Rehabilitation - Construction	60225_7697	Feb-22	Apr-23	4,063,080	675,430	3,387,650	3,387,651	4,063,081	-	-	-	-	-	-	-
Wach Bastion Rehab REI	60227_7716	Apr-22	Jul-23	435,044	65,229	369,815	332,921	398,150	36,894	-	-	-	-	36,894	
Wach LGH Pipe Repl REI	60228_7717	Feb-23	Feb-25	882,142	-	882,142	115,000	115,000	460,200	306,942	-	-	-	767,142	

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Wachusett Dam Bridge Crane Removal	60230_7780	Mar-21	Sep-21	290,717	290,718	-	-	290,718	-	-	-	-	-	-	-
Wachusett Lower Gatehouse Windows & Doors	60231_7788	Oct-21	Sep-23	664,000	137,135	526,865	(18,130)	119,005	544,995	-	-	-	-	544,995	-
Wachusett Lower Gatehouse Roof & Repointing	60232_7789	Feb-25	Nov-25	350,000	-	350,000	-	-	-	50,000	300,000	-	-	350,000	-
Permits/Easements	60233_8060	Jan-23	Sep-26	2,000	-	2,000	-	-	1,000	1,000	-	-	-	2,000	-
Heat Pumps at Wachusett Lower Gatehouse, New Neponset & Newton St. Pump Station	60234_8061	Nov-23	Oct-25	1,100,000	-	1,100,000	-	-	300,000	550,000	250,000	-	-	1,100,000	-
Oakdale Valves - Phase 1 Construction	75491_6690	Oct-05	Jun-06	1,811,309	1,811,309	-	-	-	-	-	-	-	-	-	-
Oakdale Valves - Phase 1 Study & Design	75496_6831	Apr-04	Jun-07	1,070,290	1,070,290	-	-	-	-	-	-	-	-	-	-
616 Quabbin Transmission System Total				40,505,951	10,649,581	29,856,370	7,278,539	9,261,278	14,980,289	3,182,542	1,325,000	1,850,000	725,000	22,062,831	515,000
617 Sudbury/Weston Aqueduct Repairs															
Sudbury Aqueduct Inspection	60056_6838	Aug-05	Oct-06	369,520	369,520	-	-	-	-	-	-	-	-	-	-
Technical Assistance	60057_6839	Sep-09	Dec-11	25,000	25,000	-	-	-	-	-	-	-	-	-	-
Sudbury Short - Term Repairs	60076_7016	Jul-24	Jun-25	720,752	-	720,752	-	-	-	466,974	253,778	-	-	720,752	-
Sudbury Short-Term Repairs - Phase 2	60110_7317	Jul-24	Jul-25	2,098,000	-	2,098,000	-	-	-	1,573,500	524,500	-	-	2,098,000	-
Weston Aqueduct Sluice Gates - Construction	60130_7369	Nov-20	Sep-21	2,243,635	2,243,635	-	-	2,243,635	-	-	-	-	-	-	-
Rosemary Brook Building Repairs	60150_7472	Mar-16	May-18	1,748,794	1,748,794	-	-	385,956	-	-	-	-	-	-	-
Evaluation of Farm Pond Buildings - Waban Arches	60151_7473	Jul-16	Jul-18	217,771	217,771	-	-	8,829	-	-	-	-	-	-	-
Waban Arches Rehabilitation - Design/CA/RI	60153_7616	Oct-24	Oct-29	300,000	-	300,000	-	-	-	-	32,000	64,000	64,000	160,000	140,000
Waban Arches Rehabilitation - Constructon	60154_7617	Oct-26	Oct-28	1,200,000	-	1,200,000	-	-	-	-	-	288,000	576,000	864,000	336,000
Farm Pond Inlet Chamber & Gatehouse - Design	60155_7618	Oct-24	Oct-29	400,000	-	400,000	-	-	-	44,000	87,000	87,000	87,000	305,000	95,000
Farm Pond Inlet Chamber & Gatehouse - Construction	60156_7619	Oct-26	Oct-28	2,000,000	-	2,000,000	-	-	-	-	-	480,000	960,000	1,440,000	560,000
Weston Aqueduct Gatehouse Rehabilitation	60157_7700	Jan-26	Jan-27	1,324,000	-	1,324,000	-	-	-	-	306,000	1,018,000	-	1,324,000	-
Hazardous Material Sudbury Aqueduct	75486_6617	Apr-99	May-05	265,428	265,428	-	-	-	-	-	-	-	-	-	-
617 Sudbury/Weston Aqueduct Repairs Total				12,912,900	4,870,148	8,042,752	-	2,638,420	-	2,084,474	1,203,278	1,937,000	1,687,000	6,911,752	1,131,000
620 Wachusett Reservoir Spillway Improvements Total				9,287,460	9,287,460	-	-	-	-	-	-	-	-	-	-
621 Watershed Land															
Land Acquisition	60081_7069	Apr-06	Jun-28	34,000,000	27,406,900	6,593,100	1,070,000	5,630,500	1,000,000	1,000,000	1,000,000	1,000,000	1,523,100	5,523,100	-
621 Watershed Land Total				34,000,000	27,406,900	6,593,100	1,070,000	5,630,500	1,000,000	1,000,000	1,000,000	1,000,000	1,523,100	5,523,100	-
622 Cosgrove Tunnel Redundancy Total			completed project	58,618,586	58,618,586	-	-	6,600,691	-	-	-	-	-	-	-
623 Dam Projects															
Dam Safety Modifications & Repairs - Construction	60094_7194	Aug-11	Sep-12	2,054,559	2,054,554	5	-	-	-	-	-	-	-	-	-
Dam Safety Modifications & Repairs - Design/ESDC	60100_7211	Sep-09	Jun-14	1,060,757	1,060,757	-	-	-	-	-	-	-	-	-	-
Dam Permits	60118_7346	Jul-18	Dec-21	1,674	1,674	-	-	1,240	-	-	-	-	-	-	-
Quinapoxet Dam Removal - Design/ESDC	60119_7347	Nov-19	Apr-24	425,442	214,697	210,746	110,860	325,557	99,885	-	-	-	-	99,885	-
Quinapoxet Dam Removal - Construction	60120_7348	Nov-23	Apr-24	2,000,000	-	2,000,000	-	-	2,000,000	-	-	-	-	2,000,000	-
Sudbury/Foss Dam Improvements - Design/CA/RI	60190_7614	Mar-19	Dec-24	481,042	251,663	229,379	15,922	267,585	79,315	134,141	-	-	-	213,456	-
Sudbury/Foss Dam Improvements -Construction	60191_7615	Oct-23	Jun-25	3,200,000	-	3,200,000	-	-	1,000,000	2,200,000	-	-	-	3,200,000	-
Quinapoxet Dam Removal - REI	60192_7690	Nov-23	Apr-24	100,000	-	100,000	-	-	100,000	-	-	-	-	100,000	-
Foss Reservoir 3 Sluice Gates - Repoint Construction	60193_8058	Jan-24	Jul-24	1,200,000	-	1,200,000	-	-	400,000	800,000	-	-	-	1,200,000	-
623 Dam Projects Total				10,523,474	3,583,345	6,940,130	126,782	594,382	3,679,200	3,134,141	-	-	-	6,813,341	-
625 Metro Tunnel Redundancy															
Water Transmission Redundancy Plan	60035_6273	Oct-08	Sep-11	1,396,572	1,396,572	-	-	-	-	-	-	-	-	-	-
Preliminary Design & Massachusetts Environmental Protection Agency (MEPA) Review	60092_7159	Jul-20	Jan-24	15,692,527	7,205,728	8,486,799	4,497,563	11,703,291	3,989,236	-	-	-	-	3,989,236	-
Tunnel Construction	60107_7291	Jan-28	Jan-40	1,253,680,967	-	1,253,680,967	-	-	-	-	-	-	50,000,000	50,000,000	1,203,680,967
Sudbury Aqueduct - MEPA Review	60122_7352	Oct-12	Jun-17	2,072,688	2,072,687	-	-	13,292	-	-	-	-	-	-	-
Construction Management	60126_7356	Jan-26	Jan-40	149,265,156	-	149,265,156	-	-	-	-	2,000,000	2,000,000	4,000,000	8,000,000	141,265,156

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Tops of Shafts Surface Construction	60127_7357	Jan-28	Jan-34	52,981,812	-	52,981,812	-	-	-	-	-	-	2,800,000	2,800,000	50,181,812
Administration, Legal & Public Outreach	60170_7516	Jan-24	Jan-40	157,260,322	1,898,670	155,361,652	8,350	1,907,020	2,180,000	8,730,000	8,730,000	8,730,000	8,730,000	37,100,000	118,253,302
Top of Shafts Rehabilitation - Design/CA/RI	60172_7521	Apr-38	Apr-43	1,609,722	-	1,609,722	-	-	-	-	-	-	-	-	1,609,722
Top of Shafts Rehabilitation - Construction	60173_7522	Apr-40	Apr-42	6,731,566	-	6,731,566	-	-	-	-	-	-	-	-	6,731,566
Final Design/ESDC	60174_7556	Jul-24	Jan-40	114,436,620	-	114,436,620	-	-	-	11,443,750	11,443,750	11,443,750	11,443,750	45,775,000	68,661,620
Geotechnical Support Services	60175_7557	Jan-23	Dec-25	12,789,889	-	12,789,889	3,483,000	3,483,000	5,977,001	3,309,000	20,889	-	-	9,306,890	-
Shaft 7 Building - Design/CA/RI	60176_7558	Apr-38	Apr-43	1,411,605	-	1,411,605	-	-	-	-	-	-	-	-	1,411,605
Shaft 7 Buildings - Construction	60177_7559	Apr-40	Apr-42	7,755,526	-	7,755,526	-	-	-	-	-	-	-	-	7,755,526
Program Support Services	60178_7655	Apr-19	Mar-28	17,497,877	6,141,803	11,356,074	2,119,229	8,261,033	2,300,000	1,750,000	1,750,000	1,775,000	1,661,844	9,236,844	-
625 Metro Tunnel Redundancy Total				1,794,582,849	18,715,460	1,775,867,388	10,108,142	25,367,636	14,446,237	25,232,750	23,944,639	23,948,750	78,635,594	166,207,970	1,599,551,276
628 Metropolitan Redundancy Interim Improvements															
CP1 Shafts 6, 8, 9A	60202_7561	Oct-20	Apr-22	2,209,993	2,153,993	56,000	56,000	2,209,993	-	-	-	-	-	-	-
Weston Aqueduct Supply Mains (WASM)/Spot Pond Supply Mains (SPSM) Pressure Reducing Valves (PRV) Improvements - Construction	60204_7563	Jun-21	Jul-23	11,605,860	3,081,794	8,524,065	7,601,500	10,683,294	922,565	-	-	-	-	922,565	-
Easements/Permits	60206_7573	Apr-19	Jun-27	300,000	33,210	266,790	25,000	58,110	50,000	50,000	62,950	78,840	-	241,790	-
Chestnut Hill Emergency Pump Station Improvements (CHEPS) - Design/CA	60207_7574	Apr-19	May-23	680,950	558,761	122,189	122,189	680,950	-	-	-	-	-	-	-
WASM/SPSM PRV - Design/CA	60208_7575	Jul-18	May-24	2,849,332	1,704,255	1,145,077	291,159	1,995,413	853,919	-	-	-	-	853,919	-
Shaft 5 Improvements - Design/CA	60209_7599	May-21	May-26	1,158,678	225,781	932,897	430,188	655,969	500,000	2,709	-	-	-	502,709	-
Shaft 5 Improvements - Construction	60210_7600	Oct-23	Oct-25	3,000,000	-	3,000,000	-	-	750,000	1,250,000	1,000,000	-	-	3,000,000	-
CP3 Shafts 7, 7B, 7C & 7D	60213_7670	Oct-23	Apr-25	8,560,000	-	8,560,000	-	-	5,660,000	2,900,000	-	-	-	8,560,000	-
CP2 Shaft 5	60214_7671	Nov-23	May-25	4,881,000	-	4,881,000	-	-	1,627,000	3,254,000	-	-	-	4,881,000	-
Waltham Water Pipeline - REI	60215_7672	Oct-22	Jul-25	2,882,956	-	2,882,956	471,017	471,017	1,200,000	1,211,940	-	-	-	2,411,940	-
Shaft 5 Improvements - REI	60216_7673	Oct-23	Jul-25	286,000	-	286,000	-	-	82,000	204,000	-	-	-	286,000	-
WASM/SPSM PRV - REI	60217_7674	Jun-21	Jul-23	718,080	174,234	543,846	425,154	599,388	118,692	-	-	-	-	118,692	-
CP2 Tops of Shafts - REI	60220_7702	Nov-23	May-25	528,000	-	528,000	-	-	60,000	390,000	78,000	-	-	528,000	-
CP3 Tops of Shafts - REI	60221_7703	Oct-23	Apr-25	250,000	-	250,000	-	-	125,000	125,000	-	-	-	250,000	-
CP3 Section 101 Control Valve - REI	60222_8026	Jul-30	Oct-32	1,933,000	-	1,933,000	-	-	-	-	-	-	-	-	1,933,000
CP3 Section 101 Control Valve - Design/CA	60223_8027	Jul-28	Oct-33	4,991,000	-	4,991,000	-	-	-	-	-	-	-	4,991,000	-
Shaft 9 Building Improvements - Construction	60236_8074	Jul-30	Jul-32	13,600,000	-	13,600,000	-	-	-	-	-	-	-	-	13,600,001
Shaft 9 Building Improvements - Design/ESDC	60237_8075	Jul-28	Jul-33	1,200,000	-	1,200,000	-	-	-	-	-	-	-	-	1,200,000
Shaft 9 Building Improvements - REI	60238_8076	Jul-30	Jul-32	600,000	-	600,000	-	-	-	-	-	-	-	-	600,000
WASM 3 - MEPA/Design/CA/RI	68166_6539	Jul-13	Jun-27	15,512,835	5,622,428	9,890,407	1,374,949	4,982,972	1,350,000	2,150,000	2,150,000	1,487,971	1,377,487	8,515,458	-
WASM 3 Rehabilitation CP-2	68170_6543	Mar-24	May-27	13,722,100	-	13,722,100	-	-	-	4,574,034	4,574,034	4,574,032	-	13,722,100	-
WASM 3 Rehabilitation CP-1	68171_6544	Oct-20	Aug-24	20,256,272	13,049,418	7,206,854	5,260,350	18,309,768	1,946,507	-	-	-	-	1,946,507	-
CP3 Section 101 Control Valve - Construction	68172_6545	Jul-30	Jul-32	54,047,900	-	54,047,900	-	-	-	-	-	-	-	-	54,047,900
Waltham Water Pipeline - Construction	68333_7457	Jul-22	Apr-24	27,552,619	-	27,552,619	6,350,001	6,350,001	13,500,000	7,702,619	-	-	-	21,202,619	-
Commonwealth Ave. Pump Station Improvements - Design/CA/RI	75580_7523	Jan-17	Apr-22	3,054,052	3,030,099	23,953	23,953	2,231,269	-	-	-	-	-	-	-
Commonwealth Ave. Pump Station Improvements - Construction	75581_7524	Feb-19	Mar-21	7,988,600	7,768,601	219,999	220,000	7,988,601	-	-	-	-	-	-	-
628 Metro Redundancy Interim Improvements Total				204,369,227	37,402,574	166,966,652	22,651,460	57,216,745	28,745,683	23,814,302	7,864,984	6,140,843	1,377,487	67,943,299	76,371,901
630 Watershed Division Capital Improvements															
Quabbin Administration Building Rehabilitation - Design/CA/RI	60300_7564	Jul-25	Jul-31	2,800,000	-	2,800,000	-	-	-	-	500,000	500,000	450,000	1,450,000	1,350,000
Quabbin Administration Building Rehabilitation - Construction	60301_7565	Oct-26	Oct-29	12,000,000	-	12,000,000	-	-	-	-	-	2,880,000	5,760,000	8,640,000	3,360,000
Quabbin Administration Building Rehabilitation - Conceptual Design Report	60302_7569	Dec-23	Dec-24	250,000	-	250,000	-	-	175,000	75,000	-	-	-	250,000	-
Maintenance Garage/Wash Bay/Storage Building - Construction	60303_7577	Dec-23	Dec-25	4,800,000	-	4,800,000	-	-	2,900,000	1,650,000	250,000	-	-	4,800,000	-
Maintenance Garage/Wash Bay/Storage Building - Design/CA/RI	60304_7677	May-21	Dec-24	1,318,278	570,480	747,798	452,903	1,023,382	244,705	50,191	-	-	-	294,896	-

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
River Rd Improvements - Wachusett	60305_7701	Feb-21	Nov-21	1,902,495	1,893,494	9,001	9,001	1,902,495	-	-	-	-	-	-	-
Quabbin Water Supply - Construction	60307_7753	May-22	Feb-23	501,463	-	501,463	501,463	501,463	-	-	-	-	-	-	-
New Salem Building Constr	60308_7911	Jun-25	Jul-26	-	-	-	-	-	-	-	-	-	-	-	-
Permits	60309_8022	Sep-22	Jul-30	10,000	-	10,000	667	667	4,333	5,000	-	-	-	9,333	-
New Salem Building Design	60310_8073	Jan-24	Jan-25	-	-	-	-	-	-	-	-	-	-	-	-
630 Watershed Division Capital Improvements Total				23,582,236	2,463,974	21,118,262	964,034	3,428,007	3,324,038	1,780,191	750,000	3,380,000	6,210,000	15,444,229	4,710,000
Distribution And Pumping				1,178,966,835	552,270,446	626,696,384	39,391,173	127,304,127	47,087,466	68,845,383	64,952,469	52,725,051	14,533,882	248,144,251	339,160,961
618 Peabody Pipeline Project Total		completed project		1,447,968	1,447,967	-	-	388,886							
677 Valve Replacement Total		completed project		12,016,383	12,016,378	-									
678 Boston Low Service - Pipe & Valve Rehabilitation Total		completed project		23,690,863	23,690,863	-									
683 Heath Hill Road Pipe ReplacementTotal		completed project		19,358,036	19,358,036	-									
689 James L. Gillis Pump Station Rehabilitation Total		completed project		33,419,007	33,419,008	-									
692 Northern High Service (NHS) - Section 27 Improvements															
Section 27 - Construction	67769_6333	Mar-30	Nov-31	1,723,254	26,581	1,696,673	-	-	-	-	-	-	-	-	1,696,673
Easements	68192_6589	Apr-16	Jun-22	1,600	-	1,600	1,600	1,600	-	-	-	-	-	-	-
Technical Assistance	68211_6712	Oct-99	Jun-22	62,519	59,794	2,725	2,725	2,725	-	-	-	-	-	-	-
Surveying	68229_6809	Jun-01	Mar-17	37,271	37,271	-	-	-	-	-	-	-	-	-	-
Section 27 Rehabilitation - Design/CA	68390_7721	Mar-29		187,600	-	187,600	-	-	-	-	-	-	-	-	187,600
Section 27 Rehabilitation - REI	68391_7722	Mar-30	Nov-31	128,354	-	128,354	-	-	-	-	-	-	-	-	128,354
692 Northern High Service (NHS) - Section 27 Improvements Total				2,140,598	123,646	2,016,952	4,325	4,325							2,012,627
693 NHS - Revere & Malden Pipeline Improvements															
Revere & Malden - Design/CS/RI	67780_5185	May-88	Sep-94	1,785,747	1,785,747	-	-	-	-	-	-	-	-	-	-
Revere Beach - Construction	67781_5186	Aug-92	Oct-94	6,314,186	6,314,186	-	-	-	-	-	-	-	-	-	-
Malden Section 53 - Construction	67782_5176	Apr-92	Sep-94	10,026,430	10,026,430	-	-	-	-	-	-	-	-	-	-
Revere Section 53 - Construction	67784_5177	Sep-08	Aug-09	2,938,022	2,938,022	-	-	-	-	-	-	-	-	-	-
Control Valves - Construction	67785_5191	Jun-88	Aug-89	948,780	948,780	-	-	-	-	-	-	-	-	-	-
Deer Island Pipeline Cleaning & Lining - Construction	67786_5179	Jun-90	Sep-90	157,930	157,930	-	-	-	-	-	-	-	-	-	-
Winthrop Cleaning & Lining - Construction	67787_5178	Jun-90	Aug-90	575,040	575,040	-	-	-	-	-	-	-	-	-	-
CP-1 Section 53 Connections - Construction	67790_6335	Jul-24	Oct-26	51,500,000	-	51,500,000	-	-	-	15,000,000	21,500,000	15,000,000	-	51,500,000	-
Technical Assistance	67791_5986	Jul-06	Mar-18	246,445	246,445	-	-	-	-	-	-	-	-	-	-
Linden Square - Construction	67792_5238	Apr-91	Nov-91	1,849,430	1,849,430	-	-	-	-	-	-	-	-	-	-
Linden Square - Construction Administration	67793_5239	Apr-91	Nov-91	125,380	125,380	-	-	-	-	-	-	-	-	-	-
Road Restoration - Design/CA/RI	67996_6033	Nov-94	Dec-95	77,250	77,250	-	-	-	-	-	-	-	-	-	-
Road Restoration - Construction	67997_6034	Jul-95	Jun-96	1,713,790	1,713,790	-	-	-	-	-	-	-	-	-	-
Malden Section 53 - Landscaping	68020_6113	Apr-96	Jun-96	20,000	-	20,000	-	-	-	-	-	-	-	-	-
Sidewalk Restoration	68033_6183	Sep-96	Oct-96	54,100	54,100	-	-	-	-	-	-	-	-	-	-
Revere Section 53 - Easements	68078_6334	Sep-02	Jul-09	210	210	-	-	-	-	-	-	-	-	-	-
Sect 14 Water Pipe Relocation (Malden)	68257_6957	Jul-17	May-18	1,554,119	1,554,119	-	-	52,458	-	-	-	-	-	-	-
Permits	68280_7049	Apr-05	Mar-22	5,000	2,430	2,570	2,570	2,870	-	-	-	-	-	-	-
Section 56 Replacement/Saugus - Design/CA	75545_7454	Nov-19	Jul-25	4,345,880	2,265,409	2,080,470	487,420	2,752,830	600,000	600,000	393,050	-	-	1,593,050	-
Sections 53 and 99 Connections - Design/CA	75548_7485	Feb-20	Jul-29	4,985,263	1,363,391	3,621,872	1,180,862	2,544,253	472,000	472,000	472,000	472,000	472,000	2,360,000	81,010
Section 56 Replacement- Construction	75549_7486	Jul-24	Jul-25	6,700,000	-	6,700,000	-	-	-	6,000,000	700,000	-	-	6,700,000	-
Section 56 Replacement Feasibility Study	75565_7500	Dec-15	Jun-17	224,777	224,777	-	-	-	-	-	-	-	-	-	-
Section 56 Pipe Demolition Construction	75570_7536	Oct-18	May-19	1,780,754	1,780,754	-	-	1,780,754	-	-	-	-	-	-	-

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Sections 13 & 48 Rehabilitation - Design /CA/RI	75571_7602	Jul-27	Jul-32	2,309,800	-	2,309,800	-	-	-	-	-	-	500,000	500,000	1,809,800
Sections 13 & 48 Rehabilitation - Construction	75572_7603	Jul-29	Jul-31	12,450,000	-	12,450,000	-	-	-	-	-	-	-	-	12,450,000
Section 56 Replacement - REI	75573_7681	Jul-24	Jul-25	622,032	-	622,032	-	-	-	500,000	122,032	-	-	622,032	-
Sections 14, 53 & 99 Connections - REI	75574_7682	Jul-24	Apr-29	3,131,000	-	3,131,000	-	-	-	800,000	1,131,000	600,000	500,000	3,031,000	100,000
CP2 Section 14 - Construction	75577_7699	Apr-26	Apr-28	5,829,000	-	5,829,000	-	-	-	-	-	3,829,000	2,000,000	5,829,000	-
693 NHS - Revere & Malden Pipeline Improvements Total				122,270,365	34,023,620	88,246,744	1,670,852	7,133,165	1,072,000	23,372,000	24,318,082	19,901,000	3,472,000	72,135,082	14,440,810
702 New Connecting Mains - Shaft 7 to WASM 3															
Routing Study	67846_5163	Aug-94	Nov-96	397,087	397,087	-	-	-	-	-	-	-	-	-	-
Watertown MOU	68035_6199	Jun-94	Sep-97	167,000	167,000	-	-	-	-	-	-	-	-	-	-
CP1- Design/CA/RI	68110_6383	Sep-98	Jul-11	3,532,814	3,532,814	-	-	-	-	-	-	-	-	-	-
Design/CA/RI DP2/4 Meter 120	68111_6384	Aug-02	Oct-08	1,277,722	1,277,722	-	-	-	-	-	-	-	-	-	-
CP3 (Sect 23, 24, 47) - Final Design/CA/RI	68112_6385	Jul-16	Aug-25	3,752,269	2,091,451	1,660,818	951,345	1,433,990	497,720	200,000	11,753	-	-	709,473	-
CP1 A & B - Easements	68114_6387			16,919	16,919	-	-	-	-	-	-	-	-	-	-
CP3 - Easements	68115_6388	Jan-18	Dec-18	27,963	-	27,963	27,963	27,963	-	-	-	-	-	-	-
CP5 - Easements	68117_6390	Dec-06	Jan-11	21,659	21,659	-	-	-	-	-	-	-	-	-	-
CP3-Sections 23, 24 & 47 Rehabilitation	68119_6392	Nov-21	May-24	24,583,000	2,686,987	21,896,013	12,441,204	15,128,190	9,454,810	-	-	-	-	9,454,810	-
CP5 - Northeast Segment	68121_6394	Aug-09	Nov-11	5,902,607	5,902,606	1	-	-	-	-	-	-	-	-	-
CP-3 - Clean & Line Sections 47, 59 & 60	68174_6548	Apr-25	Apr-27	13,814,895	-	13,814,895	-	-	-	804,174	6,838,000	6,172,721	-	13,814,895	-
CP2 -Easements	68175_6547	May-17	May-25	33,000	1,000	32,000	8,259	9,259	12,655	11,087	-	-	-	23,742	-
Sections 25, 75, 24, 47, 59 & 60 - Design/CA	68255_6955	Jan-19	Jun-26	6,451,907	2,847,635	3,604,272	1,133,845	3,981,480	1,000,000	1,000,000	470,427	-	-	2,470,427	-
Sections 25 & 24 - Construction CP-2	68256_6956	Apr-23	Oct-25	21,421,787	-	21,421,787	-	-	9,000,000	12,000,000	421,787	-	-	21,421,787	-
Section 75 Extension - Construction CP-1	68350_7484	Oct-23	Oct-25	14,000,000	-	14,000,000	-	-	6,000,000	7,000,000	1,000,000	-	-	14,000,000	-
Sections 24 & 25, CP2 - REI	68351_7680	Apr-23	Dec-25	1,960,000	-	1,960,000	-	-	500,000	800,000	660,000	-	-	1,960,000	-
Section 75 Extension, CP-1 - REI	68352_8067	Oct-23	Oct-25	1,154,000	-	1,154,000	-	-	154,000	700,000	300,000	-	-	1,154,000	-
Sections 59 & 60 Extension, CP-3 - REI	68353_8068	Apr-25	Apr-27	1,154,000	-	1,154,000	-	-	-	154,000	600,000	400,000	-	1,154,000	-
702 New Connecting Mains - Shaft 7 to WASM 3 Total				99,668,629	18,942,880	80,725,749	14,562,616	20,580,882	26,619,185	22,669,261	10,301,967	6,572,721	-	66,163,134	-
704 Rehabilitation of Other Pump Stations															
Preliminary Design	67885_5153	Aug-94	Mar-96	351,000	351,000	-	-	-	-	-	-	-	-	-	-
Design/CS/RI	68017_6110	May-97	Nov-04	2,545,826	2,545,826	-	-	-	-	-	-	-	-	-	-
Construction II & C	68072_6304	Jan-00	Feb-01	639,272	639,272	-	-	-	-	-	-	-	-	-	-
Rehabilitation of 5 Pump Stations	68102_6375	Oct-06	Jun-10	21,847,856	21,847,856	-	-	-	-	-	-	-	-	-	-
Technical Assistance	68178_6556	Jul-99	May-27	32,610	32,610	-	-	32,610	-	-	-	-	-	-	-
Legal	68179_6557	Jul-99	Jan-10	6,097	6,097	-	-	-	-	-	-	-	-	-	-
Proprietary Equipment Purchases	68204_6676	Jun-99	Jan-10	157,638	157,638	-	-	-	-	-	-	-	-	-	-
Design 2 CS/RI	68266_6980	Dec-04	Jun-11	4,510,163	4,510,163	-	-	-	-	-	-	-	-	-	-
Pump Station Rehabilitation - Design/CA	75583_7526	Jul-25	Jun-31	3,963,500	-	3,963,500	-	-	-	-	594,000	793,000	793,000	2,180,000	1,783,500
Pump Station Rehabilitation - Construction	75584_7527	Jul-28	Jun-30	16,010,000	-	16,010,000	-	-	-	-	-	-	-	-	16,010,000
Pump Station Rehabilitation - REI	75585_7720	Jul-28	Jun-30	1,508,346	-	1,508,346	-	-	-	-	-	-	-	-	1,508,346
704 Rehabilitation of Other Pump Stations Total				51,572,308	30,090,462	21,481,846	-	32,610	-	-	594,000	793,000	793,000	2,180,000	19,301,846
706 NHS-Connecting Mains from Section 91 Total			completed project	2,360,194	2,360,194	-									
708 Northern Extra High Service (NEH) - New Pipelines															
Design/CA/RI	67970_5242	Sep-94	Jun-01	587,802	587,802	-	-	-	-	-	-	-	-	-	-
Appraisal & Easements	67971_6339	Sep-94	Jun-01	389	389	-	-	-	-	-	-	-	-	-	-
Construction	67972_6340	Aug-99	Sep-01	3,031,572	3,031,572	-	-	-	-	-	-	-	-	-	-
Regulatory Compliance	68010_6099	Nov-95	Oct-00	250	250	-	-	-	-	-	-	-	-	-	-
CP-1 NEH Improvements	68162_6522	Mar-22	Jun-24	10,955,146	2,194,889	8,760,257	7,713,725	9,908,614	1,046,532	-	-	-	-	1,046,532	-
Public Participation	68176_6554	Jul-15	Nov-28	5,000	-	5,000	5,000	5,000	-	-	-	-	-	-	-
Legal	68177_6555	Jul-15	Nov-28	1,200,000	-	1,200,000	5,000	5,000	695,000	500,000	-	-	-	1,195,000	-

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Technical Assistance	68210_6707	Nov-10	Nov-28	7,886	7,886	-	-	-	-	-	-	-	-	-	-
PLC Equipment Purchases	68215_6749	Dec-99	Dec-00	4,220	4,220	1	-	-	-	-	-	-	-	-	-
Permits	68281_7050	Nov-10	Nov-28	3,150	3,150	-	-	3,150	-	-	-	-	-	-	-
NEH Improvements - Design/ESDC	75528_7404	Feb-21	Nov-28	6,710,054	1,330,579	5,379,475	1,509,596	2,840,175	1,000,000	800,000	800,000	276,748	800,000	3,676,748	193,130
NEH Improvements - REI	75595_7724	Apr-22	Nov-27	865,228	-	865,228	215,798	215,798	150,000	150,000	150,000	99,430	100,000	649,430	-
CP-2 NEH Improvements	75596_7725	Dec-23	Jul-27	20,700,000	-	20,700,000	-	-	1,000,000	8,000,000	8,000,000	3,000,000	700,000	20,700,000	-
CP-3 NEH Improvements	75680_7910	Jul-26	Nov-30	12,700,000	-	12,700,000	-	-	-	-	-	1,700,000	4,000,000	5,700,000	7,000,000
CP-2 - REI	75681_8004	Dec-23	Oct-27	1,500,000	-	1,500,000	-	-	150,000	450,000	450,000	440,000	10,000	1,500,000	-
CP-3 - REI	75682_8005	Jul-26	Nov-30	1,500,000	-	1,500,000	-	-	-	-	-	270,000	360,000	630,000	870,000
708 Northern Extra High Service (NEH) - New Pipelines Total				59,770,697	7,160,737	52,609,961	9,449,119	12,977,737	4,041,532	9,900,000	9,400,000	5,786,178	5,970,000	35,097,710	8,063,130
712 Cathodic Protection of Distribution Mains															
Planning Phase I	68002_6058	Apr-95	Dec-97	107,680	107,680	-	-	-	-	-	-	-	-	-	-
Cathodic Protection Testing & Evaluation Program	68129_6438	Aug-15	Aug-17	128,716	128,716	-	-	-	-	-	-	-	-	-	-
Cathodic Protection Shafts E, L, N & W - Construction	68130_6439	Jan-24	Oct-25	5,067,000	-	5,067,000	-	-	1,381,909	2,763,818	921,273	-	-	5,067,000	-
Cathodic Protection Shafts E & L	68131_6440	Jan-19	Aug-19	890,500	890,500	-	-	890,500	-	-	-	-	-	-	-
Technical Assistance	68216_6751	Jan-00	May-09	33,233	33,233	-	-	-	-	-	-	-	-	-	-
Cathodic Protection Shafts E, L, N & W - REI	68381_7610	Jan-24	Oct-25	1,041,000	-	1,041,000	-	-	283,909	567,818	189,273	-	-	1,041,000	-
712 Cathodic Protection of Distribution Mains Total				7,268,129	1,160,129	6,108,000	-	890,500	1,665,818	3,331,636	1,110,546	-	-	6,108,000	-
713 Spot Pond Supply Mains Rehabilitation															
Section 4 Webster Ave. Bridge Pipe Rehabilitation - Design	60114_7334	Oct-13	Mar-17	642,341	642,341	-	-	-	-	-	-	-	-	-	-
Section 4 Webster Ave. Bridge Pipe Rehabilitation - Construction	60115_7335	May-15	Dec-16	3,792,313	3,792,313	-	-	-	-	-	-	-	-	-	-
Walnut St. Bridge Truss - Construction	60145_7483	Feb-22	Aug-23	988,900	134,166	854,734	668,000	802,166	186,734	-	-	-	-	186,734	-
Walnut St. Bridge Truss Repair	60146_7787	May-28	Oct-29	800,000	-	800,000	-	-	-	-	-	-	-	-	800,000
Preliminary Design & Design/CA/RI	68038_6223	Sep-98	Oct-08	10,868,582	10,868,582	-	-	-	-	-	-	-	-	-	-
Easements & Paving - CP1	68059_6316	May-00	Mar-02	143,347	143,347	-	-	-	-	-	-	-	-	-	-
North (Medford/Melrose), CP1	68060_6317	May-00	Jan-02	6,597,330	6,597,330	-	-	-	-	-	-	-	-	-	-
Easements - CP2	68106_6379	May-02	Jun-06	49,601	49,601	-	-	-	-	-	-	-	-	-	-
Easements - CP3	68107_6380	Apr-04	Nov-07	79,782	79,782	-	-	-	-	-	-	-	-	-	-
Middle (Medford/Somerville), CP2	68108_6381	Jun-02	Jul-06	22,176,813	22,176,813	-	-	-	-	-	-	-	-	-	-
South (Cambridge/Boston), CP3	68109_6382	Oct-04	Apr-08	17,590,133	17,590,133	-	-	-	-	-	-	-	-	-	-
Early Valve Replacement Contract	68150_6475	Sep-98	Jan-00	2,387,073	2,387,073	-	-	-	-	-	-	-	-	-	-
Easements - CP4	68151_6476	Sep-06	May-09	1,451	1,451	-	-	-	-	-	-	-	-	-	-
Early Valve Equipment Purchase	68153_6483	May-98	Nov-01	161,390	161,390	-	-	-	-	-	-	-	-	-	-
Easements - CP5	68225_6784	Jul-14	Jun-20	78,097	78,097	-	-	3,600	-	-	-	-	-	-	-
South (Cambridge/Boston), CP3 - CA/RI	68274_7003	Sep-04	Apr-09	924,656	924,656	-	-	-	-	-	-	-	-	-	-
713 Spot Pond Supply Mains Rehabilitation Total				67,281,809	65,627,075	1,654,734	668,000	805,766	186,734	-	-	-	-	186,734	800,000
714 Southern Extra High Sections 41 & 42 Total			completed project	3,657,244	3,657,244	-									
719 Chestnut Hill Connecting Mains															
Pump Station Potable Connection - Design/CA/RI	68026_6141	Mar-00	Dec-04	1,359,533	1,359,533	-	-	-	-	-	-	-	-	-	-
Preliminary Engineering	68051_6301	Jan-05	Apr-06	457,200	457,200	-	-	-	-	-	-	-	-	-	-
Easements	68053_6303	Apr-03	Dec-07	80,575	80,575	-	-	-	-	-	-	-	-	-	-
Emergency Pump Relocation - Construction	68155_6501	Feb-99	Mar-01	6,502,187	6,502,187	-	-	-	-	-	-	-	-	-	-
Emergency Pump Relocation - Design/CA/RI	68157_6503	May-98	May-01	1,120,816	1,120,816	-	-	-	-	-	-	-	-	-	-
Boston Paving	68180_6558	Jul-99	Dec-07	132,896	132,896	-	-	-	-	-	-	-	-	-	-
Legal	68182_6560	Jul-99	Jun-08	1,137	1,137	-	-	-	-	-	-	-	-	-	-
(Boston Edison Company (BECO) Emergency Pump Construction	68199_6623	Sep-99	Jun-00	430,641	430,641	-	-	-	-	-	-	-	-	-	-
Pump Station Potable Connection - Construction	68203_6651	Apr-02	Dec-03	7,132,109	7,132,109	-	-	-	-	-	-	-	-	-	-

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Equipment Pre-purchase	68230_6814	Apr-01	Oct-01	154,337	154,337	-									
Demolition of Garages	68231_6820	Feb-02	May-02	71,600	71,600	-									
Utilities	68244_6869	Jun-02	Aug-02	43,644	43,644	-									
Chestnut Hill Final Connections - Construction	68267_6982	Jul-31	Dec-33	28,259,219	-	28,259,219									28,259,219
Chestnut Hill Final Connections - Design/ESDC	68268_6995	Jul-29	Dec-34	5,327,157	-	5,327,157									5,327,157
Chestnut Hill Gatehouse No. 1 Repairs - Construction	75521_7382	Nov-17	Apr-18	799,843	799,843	-									-
Chestnut Hill Final Connectons - REI	75591_7705	Jul-31	Dec-33	2,559,968	-	2,559,968									2,559,968
719 Chestnut Hill Connecting Mains Total				54,432,862	18,286,518	36,146,344									36,146,344
720 Warren Cottage Line Rehabilitation Total		completed project		1,204,821	1,204,821	-									
721 Southern Spine Distribution Mains															
Sections 21, 43 & 22 - Design	68083_6290	Sep-00	May-13	7,114,815	7,114,815	-	-	-	-	-	-	-	-	-	-
Sections 21, 43 & 22 - Easements	68084_6291	Mar-02	May-12	106,986	106,986	-	-	-	-	-	-	-	-	-	-
Section 22 South - Construction	68085_6292	Jul-03	Jun-05	4,993,131	4,993,131	-	-	-	-	-	-	-	-	-	-
Sections 20 & 58 - Design/ESDC	68089_6296	Jul-28	Jun-33	5,633,316	-	5,633,316	-	-	-	-	-	-	-	-	5,633,316
Sections 20 & 58 - Easements	68090_6297	Jul-28	Jun-33	35,070	-	35,070	-	-	-	-	-	-	-	-	35,070
Sections 20 & 58 - Construction	68091_6298	Jul-30	Jul-32	28,616,627	-	28,616,627	-	-	-	-	-	-	-	-	28,616,627
Adams Street Bridge	68122_6396	Jul-98	Dec-99	153,783	153,783	-	-	-	-	-	-	-	-	-	-
Southern High Public Participation	68193_6601	Oct-98	May-99	15,000	15,000	-	-	-	-	-	-	-	-	-	-
Southern High Extension Study	68194_6602	Sep-98	May-99	242,372	242,372	-	-	-	-	-	-	-	-	-	-
Boston Paving	68228_6787			3,194	3,194	-	-	-	-	-	-	-	-	-	-
Section 22 - Construction	68235_6844	Jul-28	Jul-30	34,897,159	-	34,897,159	-	-	-	-	-	-	-	-	34,897,159
Section 107 Phase 1 - Construction	68236_6845	Jul-07	Jan-09	6,184,362	6,184,362	-	-	-	-	-	-	-	-	-	-
Legal	68237_6846	May-04	May-27	5,000	1,692	3,308	534	1,034	641	619	620	894	-	2,774	-
Technical Assistance	68238_6847	Feb-04	Oct-05	28,102	28,102	-	-	-	-	-	-	-	-	-	-
Contract 1A - Construction	68247_6885	Nov-03	Jun-05	2,858,603	2,858,603	-	-	-	-	-	-	-	-	-	-
Section 107 Phase 2 - Construction	68290_7099	Jan-10	Jan-12	14,846,562	14,846,562	-	-	-	-	-	-	-	-	-	-
Milton Pressure Regulator Valve	68291_7104	Jun-06	Nov-06	135,000	135,000	-	-	-	-	-	-	-	-	-	-
Section 22 - Design/ESDC	68298_7120	Mar-24	Apr-29	2,672,800	-	2,672,800	-	-	53,456	518,523	518,523	518,523	518,523	2,127,548	545,252
Section 22 Rehabilitation Alternative Analysis & Environmental Permitting	68299_7155	Sep-19	Sep-23	2,220,000	1,761,742	458,258	232,445	1,994,187	225,813	-	-	-	-	225,813	-
Section 22 - REI	68415_7723	Jul-28	Jul-30	1,623,525	-	1,623,525	-	-	-	-	-	-	-	-	1,623,525
Sections 20 & 58 - REI	68417_8009	Sep-29	May-31	1,219,420	-	1,219,420	-	-	-	-	-	-	-	-	1,219,420
721 Southern Spine Distribution Mains Total				113,604,827	38,445,344	75,159,483	232,979	1,995,221	279,910	519,142	519,143	519,417	518,523	2,356,135	72,570,369
722 Northern Intermediate High (NIH) Redundancy & Storage															
Concept Plan	53454_6954	Feb-06	Aug-10	796,748	796,748	-	-	-	-	-	-	-	-	-	-
Easements	68093_6306	Jul-17	Jun-20	469,450	469,450	-	-	40,000	-	-	-	-	-	-	-
Section 89 & 29 Redundancy - Design	68252_6906	Mar-11	Dec-20	6,311,074	6,311,074	-	-	1,139,708	-	-	-	-	-	-	-
Purchase Mobile Pump Unit	68276_7026	Jul-09	Jan-10	290,848	290,848	-	-	-	-	-	-	-	-	-	-
Short Term Improvements - Design/CA/RI	68277_7045	Sep-09	May-15	820,733	820,733	-	-	-	-	-	-	-	-	-	-
Permits	68278_7047	Jan-10	Jan-28	5,000	1,022	3,978	990	1,862	2,083	905	-	-	-	2,988	-
Technical Assistance	68279_7048	Jan-10	Jan-28	18,000	-	18,000	3,000	3,000	3,000	3,000	3,000	6,000	-	15,000	-
West St. Pipe Woburn/Reading Phase 1A Construction	68282_7066	Jun-14	May-15	1,909,952	1,909,952	-	-	-	-	-	-	-	-	-	-
Section 89 & 29 Redundancy Phase 2 Construction	68283_7067	Sep-17	Jun-20	25,261,876	25,261,876	-	-	19,805,674	-	-	-	-	-	-	-
NIH Storage - Construction	68284_7068	Jan-26	Jan-28	33,028,377	-	33,028,377	-	-	-	-	16,414,188	16,414,188	200,001	33,028,377	-
Section 89 & 29 Replacement - Design/ESDC	68294_7116	Apr-18	Jun-26	4,391,725	2,935,819	1,455,906	376,989	3,168,054	450,000	400,000	228,917	-	-	1,078,917	-
Section 89 & 29 Replacement - Construction	68295_7117	Aug-21	Aug-25	33,659,000	4,265,703	29,393,297	11,843,413	16,109,116	10,775,000	6,774,884	-	-	-	17,549,884	-
Gillis Pump Station Improvements	68309_7260	Jul-13	Dec-14	2,092,773	2,092,773	-	-	(85,552)	-	-	-	-	-	-	-
Reading/Stoneham Interconnections	68310_7261	Aug-11	Oct-12	3,466,546	3,466,546	-	-	-	-	-	-	-	-	-	-
NIH Storage - Design	68316_7311	Jan-24	Jan-29	6,701,410	-	6,701,410	-	-	1,340,282	1,340,282	1,340,282	1,340,282	1,340,282	6,701,410	-

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Section 89 & 29 Redundancy Phase 1B Construction	68317_7471	Jan-16	May-18	12,374,590	12,374,590	-	-	126,780	-	-	-	-	-	-	-
Section 89 & 29 Redundancy Phase 1C Construction	68318_7478	Jan-17	Sep-18	18,280,098	18,280,098	-	-	2,235,356	-	-	-	-	-	-	-
Reading Reimbursement	68319_7590	Jun-17	Sep-17	(62,470)	(62,470)	-	-	-	-	-	-	-	-	-	-
Section 89 & 29 Replacement - RE/RI Services	68320_7633	Jun-21	Jun-25	1,697,990	157,949	1,540,041	545,215	703,164	537,990	456,836	-	-	-	994,826	-
722 Northern Intermediate High (NIH) Redundancy & Storage Total				151,513,720	79,372,711	72,141,009	12,769,607	43,247,162	13,108,355	8,975,907	17,986,387	17,760,470	1,540,283	59,371,402	
723 Northern Low Service Rehabilitation - Section 8															
Easements	68094_6321	Jul-15	Jul-27	80,000	20,800	59,200	3,333	24,133	12,000	12,000	12,000	12,000	7,867	55,867	-
Section 8 & 57 - Construction	68095_6322	Jul-30	Jul-32	37,263,428	-	37,263,428	-	-	-	-	-	-	-	-	37,263,428
Rehabilitate Sections 37 & 46 Chelsea/East Boston - Construction	68262_6962	Jul-30	Jul-32	6,500,000	-	6,500,000	-	-	-	-	-	-	-	-	6,500,000
Permits	68263_6977	Jul-05	Jul-27	299,000	284,912	14,088	838	838	3,000	3,000	3,000	3,000	1,250	13,250	-
Technical Assistance	68264_6979	Jul-05	Jul-17	44,245	44,245	-	-	-	-	-	-	-	-	-	-
Section 97A - Construction	68275_7021	Oct-08	Oct-09	1,991,829	1,991,829	-	-	-	-	-	-	-	-	-	-
Section 8 & 57 - Design/CA	68287_7092	Jul-28	Jun-33	6,912,085	-	6,912,085	-	-	-	-	-	-	-	-	6,912,085
Rehabilitate Sections 37 & 46 Chelsea/East Boston - Design/CA/RI	75529_7405	Jul-28	Jun-33	1,395,379	-	1,395,379	-	-	-	-	-	-	-	-	1,395,379
Sections 50 & 57 Water Rehabilitation - Design/ESDC	75610_7540	Jul-17	May-22	3,215,164	3,249,788	(34,624)	(34,623)	2,581,536	-	-	-	-	-	-	-
Sections 50 & 57 Water Rehabilitation - Design/ESDC	75611_7541	Jul-28	Dec-29	8,000,000	-	8,000,000	-	-	-	-	-	-	-	-	8,000,000
Rehabilitate Sections 37 & 46 Chelsea/East Boston - REI	75613_7718	Jul-30	Jul-32	1,610,171	-	1,610,171	-	-	-	-	-	-	-	-	1,610,172
Section 8 & 57 - REI	75614_7719	Jul-29	Jul-31	1,670,265	-	1,670,265	-	-	-	-	-	-	-	-	1,670,265
723 Northern Low Service Rehabilitation - Section 8 Total				68,981,566	5,591,574	63,389,992	(30,452)	2,606,507	15,000	15,000	15,000	15,000	9,117	69,117	63,351,329
725 Hydraulic Model Update Total			completed project	598,358	598,358	-									
727 Southern Extra High (SEH) Redundancy & Storage															
Conceptual Plan/Preliminary Design/Environmental Review	53397_6452	Feb-07	Feb-14	632,519	632,520	-	-	-	-	-	-	-	-	-	-
Redundancy Pipeline Phase 1 - Design/CA/RI	53398_6453	Feb-14	Aug-21	7,066,247	7,066,247	-	-	2,462,657	-	-	-	-	-	-	-
Redundancy Pipeline Section III Phase 1 - Construction	53399_6454	Jul-16	Sep-18	12,567,009	12,567,009	-	-	159,041	-	-	-	-	-	-	-
Redundancy/Storage Phase 2 - Final Design/CA/RI	68135_6444	Jul-29	Jun-35	6,972,905	-	6,972,905	-	-	-	-	-	-	-	-	6,972,905
University Avenue Water Main	68136_6445	Mar-08	Nov-08	6,137,445	6,137,445	-	-	-	-	-	-	-	-	-	-
Sections 77 & 88 Rehabilitation - Design/ESDC	68292_7112	Jul-28	Jul-34	2,280,253	-	2,280,253	-	-	-	-	-	-	-	-	2,280,253
Sections 77 & 88 Rehabilitation - Construction	68293_7113	Jul-30	Jul-32	10,176,350	-	10,176,350	-	-	-	-	-	-	-	-	10,176,350
Easements/Agreements	68305_7226	Jul-14	Jul-27	300,000	12,048	287,952	29,857	29,857	45,619	50,000	50,000	50,000	62,476	258,095	-
Permits/Utilities	68306_7227	Aug-08	Jul-27	300,000	16,117	283,883	33,333	43,649	50,000	11,187	22,696	25,000	141,667	250,550	-
Redundancy/Storage Phase 2 - Construction	68308_7245	Jul-35	Jun-37	53,773,623	-	53,773,623	-	-	-	-	-	-	-	-	53,773,623
Phase 3, 2nd Tank - Construction	68311_7262	Jan-33	Dec-35	18,938,006	-	18,938,006	-	-	-	-	-	-	-	-	18,938,006
Phase 3, 2nd Tank - Design	68312_7263	Jan-31	Dec-36	3,787,601	-	3,787,601	-	-	-	-	-	-	-	-	3,787,601
Redundancy Pipeline Section 111 - Construction 2	68555_7504	Oct-17	Feb-20	18,536,231	18,536,231	-	-	13,890,791	-	-	-	-	-	-	-
Redundancy Pipeline Section 111 - Construction 3	68556_7505	Aug-18	May-21	20,054,434	20,054,434	-	-	20,054,434	-	-	-	-	-	-	-
Sections 77 & 88 - REI	68557_7706	Jul-26	Dec-28	2,007,467	-	2,007,467	-	-	-	-	632,273	745,758	243,182	1,621,213	386,254
Redundancy/Storage Phase 2 - REI	68558_8010	Jul-35	Jun-37	3,518,655	-	3,518,655	-	-	-	-	-	-	-	-	3,518,655
Phase 3, 2nd Tank - REI	68559_8011	Jan-33	Dec-35	1,239,200	-	1,239,200	-	-	-	-	-	-	-	-	1,239,200
Redundancy/Storage Phase 2 - Study	68560_8029	Jul-27	Jun-28	1,000,000	-	1,000,000	-	-	-	-	-	-	1,000,000	1,000,000	-
727 Southern Extra High (SEH) Redundancy & Storage Total				169,287,945	65,022,051	104,265,895	63,190	36,640,429	95,619	61,187	704,969	820,758	1,447,325	3,129,858	101,072,847
730 Weston Aqueduct Supply Mains (WASM) Total			completed project	80,402,977	80,402,977	-									
731 Lynnfield Pipeline Total				5,625,829	5,625,828	-									
732 Walnut St. & Fisher Hill Pipeline Rehabilitation Total				2,717,141	2,717,141	-									
735 Section 80 Rehabilitation															

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Section 80 Rehabilitation - Construction	68249_6891	Jul-28	Jul-31	18,158,192	-	18,158,192	-	-	-	-	-	-	-	-	18,158,192
Section 80 Rehabilitation - Design/CA	68250_6892	Jul-26	Jul-32	3,612,965	-	3,612,965	-	-	-	-	-	554,382	783,634	1,338,016	2,274,949
Section 80 Replacement - Construction	68410_7532	Dec-16	Jun-18	1,908,279	1,908,279	-	-	-	-	-	-	-	-	-	-
Permits	68411_7533	Oct-16	Jun-24	26,605	16,605	10,000	937	937	3,313	1,250	2,375	2,125	-	9,063	-
Section 80 Rehabilitation - REI	68412_7675	Jul-28	Jul-32	968,518	-	968,518	-	-	-	-	-	-	-	-	968,518
735 Section 80 Rehabilitation Total				24,674,559	1,924,884	22,749,675	937	937	3,313	1,250	2,375	556,507	783,634	1,347,079	21,401,659
Other Waterworks				186,351,460	230,372,903	(44,021,443)	16,060,908	74,548,683	24,497,029	27,289,100	24,733,538	18,308,534	410,090	95,238,291	(155,320,643)
753 Central Monitoring System															
Study	75300_5025	Mar-84	Sep-86	189,590	189,590	-	-	-	-	-	-	-	-	-	-
Design	75301_5026	Oct-87	Jan-92	2,651,250	2,651,250	-	-	-	-	-	-	-	-	-	-
Equipment Prepurchase	75302_5027	Oct-87	Dec-93	2,161,920	2,161,920	-	-	-	-	-	-	-	-	-	-
SCADA Implementation	75303_5028	Aug-96	Mar-17	2,034,833	2,034,833	-	-	-	-	-	-	-	-	-	-
Communications Structures	75304_5160	Nov-92	May-93	161,290	161,290	-	-	-	-	-	-	-	-	-	-
Construction & Start-up Services	75305_5173	Jul-92	Aug-98	352,040	352,040	-	-	-	-	-	-	-	-	-	-
Construction 1	75306_5171	Nov-97	Nov-98	208,950	208,950	-	-	-	-	-	-	-	-	-	-
Operations Center - Construction	75308_5849	Sep-92	Jun-94	1,498,980	1,498,980	-	-	-	-	-	-	-	-	-	-
Technical Assistance	75309_5987	Jul-92	Dec-97	385,601	385,601	-	-	-	-	-	-	-	-	-	-
Waterworks SCADA/PLC Upgrades	75310_5218	Oct-16	Oct-31	188,547	188,547	-	-	-	-	-	-	-	-	-	-
Microwave Equipment	75474_6125	Mar-96	Dec-01	781,987	781,987	-	-	-	-	-	-	-	-	-	-
Microwave Communication System-Wide Backbone	75488_6653	Sep-01	Jun-02	1,694,018	1,694,018	-	-	-	-	-	-	-	-	-	-
Monitoring & Control - Study & Design	75489_6654	Dec-99	Sep-04	1,807,784	1,807,784	-	-	-	-	-	-	-	-	-	-
Microwave Communication for Waterworks Facilities	75494_6816	Sep-02	Jul-04	1,957,399	1,957,399	-	-	-	-	-	-	-	-	-	-
Ludlow Communications	75495_6825	Sep-01	Oct-01	40,504	40,504	-	-	-	-	-	-	-	-	-	-
Quabbin Power, Communication & Security - Construction	75512_7338	Feb-16	Apr-17	3,512,205	3,512,205	-	-	-	-	-	-	-	-	-	-
Quabbin Power, Communication & Security - Design	75540_7461	Sep-14	Sep-18	798,792	798,792	-	-	(15,113)	-	-	-	-	-	-	-
Utility Fees and Permits	75541_7475	Jul-14	Dec-17	229,956	229,956	1	-	(33,817)	-	-	-	-	-	-	-
CWTP SCADA Upgrades - Design Programming RE	75630_7581	Jan-19	Oct-25	6,010,390	2,552,356	3,458,034	1,000,000	3,552,356	1,217,985	1,000,000	240,049	-	-	2,458,034	-
CWTP SCADA Upgrades - Construction	75631_7582	Sep-21	Oct-24	13,160,148	2,978,502	10,181,646	5,270,744	8,249,246	2,995,000	1,435,000	480,902	-	-	4,910,902	-
Other Design and Programming Services	75632_7583	Jul-23	Oct-29	2,880,000	-	2,880,000	-	-	660,000	660,000	660,000	660,000	240,000	2,880,000	-
Other Equipment/Hardware	75634_7585	Dec-23	Oct-28	794,181	-	794,181	-	-	183,000	183,000	183,000	184,000	61,181	794,181	-
753 Central Monitoring System Total				43,500,366	26,186,504	17,313,862	6,270,744	11,752,672	5,055,985	3,278,000	1,563,951	844,000	301,181	11,043,117	
763 Distribution Systems Facilities Mapping															
Planning and Design	75458_5162	Feb-95	Dec-98	936,368	936,368	-	-	-	-	-	-	-	-	-	-
Data Purchase	75476_6152	Nov-95	Aug-96	100,000	100,000	-	-	-	-	-	-	-	-	-	-
Records Development	75484_6525	Oct-25	Oct-27	762,551	-	762,551	-	-	-	-	190,638	381,276	190,637	762,551	-
Update of Record Drawings	75600_7489	Jul-24	Jul-25	500,000	-	500,000	-	-	-	385,000	115,000	-	-	500,000	-
Water System Hydraulic Model	75650_7613	Jul-21	Jul-24	788,467	259,058	529,409	330,492	589,549	198,918	-	-	-	-	198,918	-
763 Distribution Systems Facilities Mapping Total				3,087,386	1,295,426	1,791,960	330,492	589,549	198,918	385,000	305,638	381,276	190,637	1,461,469	
764 Local Water Infrastructure Rehabilitation Total				7,487,762	7,487,762	-									
			completed project												
765 Local Water System Assistance Program (LWSAP)															
Community Loans	75485_6608	Aug-00	Jun-13	222,317,575	222,317,575	1	-	-	-	-	-	-	-	-	-
Community Repayment	75493_6759	Aug-01	Jun-23	(222,317,575)	(220,380,050)	(1,937,525)	(1,937,525)	(22,225,857)	-	-	-	-	-	-	-
Local Water System Assistance Loans	75513_7339	Aug-10	Jun-25	200,000,000	182,825,957	17,174,043	8,374,043	51,069,200	4,500,000	4,300,000	-	-	-	8,800,000	-
Local Water System Assistance Repayments	75514_7340	Aug-11	Jun-35	(200,000,000)	(105,287,728)	(94,712,272)	(16,200,000)	(79,071,019)	(15,200,000)	(13,500,000)	(11,800,000)	(10,200,000)	(8,200,000)	(58,900,000)	(19,612,272)
CVA Loans	75515_7350	Nov-10	Jun-20	10,000,000	6,721,400	3,278,600	1,978,600	3,127,000	1,000,000	300,000	-	-	-	1,300,000	-
CVA Repayments	75516_7351	Nov-11	Jun-30	(10,000,000)	(3,475,040)	(6,524,960)	(600,000)	(2,744,040)	(600,000)	(700,000)	(800,000)	(800,000)	(600,000)	(3,500,000)	(2,424,960)
Lead Service Line Replacement Loans	75517_7529	Aug-16	May-36	100,000,000	31,336,769	68,663,231	5,963,231	28,321,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	40,000,000	22,700,000

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Lead Service Line Replacement Repayments	75518_7530	Aug-17	May-46	(100,000,000)	(6,696,207)	(93,303,793)	(3,100,000)	(9,196,207)	(4,100,000)	(4,900,000)	(5,700,000)	(6,500,000)	(6,700,000)	(27,900,000)	(62,303,794)
LWSAP Phase 3 Distributions	75620_7567	Aug-17	May-26	278,000,000	86,301,803	191,698,197	18,698,197	97,787,735	30,000,000	30,000,000	30,000,000	30,000,000	20,000,000	140,000,000	33,000,000
LWSAP Phase 3 Repayments	75621_7568	Aug-18	May-36	(278,000,000)	(10,955,441)	(267,044,560)	(8,500,001)	(19,455,441)	(10,300,000)	(13,300,000)	(16,300,000)	(19,300,000)	(22,300,000)	(81,500,000)	(177,044,559)
LWSAP Phase 3 CVA Loans	75622_7588	Aug-17	May-26	14,000,000	500,000	13,500,000	1,000,000	1,000,000	1,000,000	1,000,000	2,000,000	2,000,000	2,000,000	8,000,000	4,500,000
LWSAP Phase 3 CVA Repayments	75623_7589	Aug-18	Aug-36	(14,000,000)	(200,000)	(13,800,000)	(100,000)	(300,000)	(200,000)	(300,000)	(400,000)	(600,000)	(800,000)	(2,300,000)	(11,400,000)
765 Local Water System Assistance Program (LWSAP) Total				-	183,009,038	(183,009,038)	5,576,545	48,312,371	14,100,000	10,900,000	5,000,000	2,600,000	(8,600,000)	24,000,000	(212,585,585)
766 Waterworks Facility Asset Protection															
Steel Tank Improvements - Design/CA	75497_6832	Jan-21	Oct-25	2,779,122	844,847	1,934,275	879,850	1,724,698	887,166	167,259	-	-	-	1,054,425	
Gillis Pump Station/Cottage Farm Flat Roof Replacements	75500_6888	Jul-19	Jul-20	561,692	561,692	-	-	561,692	-	-	-	-	-	-	-
Waltham Bridge Pipe Replacement	75501_6910	Mar-04	Sep-04	237,550	237,550	-	-	-	-	-	-	-	-	-	-
Permits and Legal Fees	75502_6920	Mar-04	Jun-23	16,340	11,186	5,154	5,154	5,154	-	-	-	-	-	-	-
Technical Assistance	75503_6921			9,050	9,050	-	-	9,050	-	-	-	-	-	-	-
Cosgrove Intake Roof Replacement	75505_7022	Nov-18	Sep-19	1,010,543	1,010,543	-	-	1,010,543	-	-	-	-	-	-	-
Generator Docking Station - REI	75507_7024	Jul-19	May-20	163,777	163,777	-	-	163,777	-	-	-	-	-	-	-
Generator Docking Station	75508_7025	Apr-19	Apr-20	1,037,013	1,037,013	-	-	1,037,013	-	-	-	-	-	-	-
Cosgrove Valve Replacement - Construction	75509_7064	Jul-29	Jul-30	2,541,180	-	2,541,180	-	-	-	-	-	-	-	-	2,541,180
Cosgrove Valve Replacement - Design	75510_7065	Jul-28	Dec-30	292,236	-	292,236	-	-	-	-	-	-	-	-	292,236
Transformer at Cosgrove Intake Building	75511_7228	Jun-11	Jul-12	299,313	299,313	-	-	-	-	-	-	-	-	-	-
Fells/Loring Rd. Tank - Design/CA/RI	75524_7385	Jul-24	Jul-29	1,000,000	-	1,000,000	-	-	-	153,333	245,000	245,000	240,000	883,333	116,667
Electrical Distribution Upgrades at Southborough	75535_7425	Jun-22	Aug-23	2,700,499	-	2,700,499	2,330,123	2,330,123	370,377	-	-	-	-	370,377	-
Beacon Street Line Repair - Construction	75537_7458	Jun-16	Apr-17	1,441,390	1,441,390	-	-	-	-	-	-	-	-	-	-
Beacon Street Line Repair - Design/CA/RI	75538_7474	Nov-14	Dec-17	393,771	393,771	-	-	-	-	-	-	-	-	-	-
Meter Vault Manhole Retrofits - Construction	75550_7479	Jul-30	Jul-32	2,125,473	-	2,125,473	-	-	-	-	-	-	-	-	2,125,473
Covered Storage Tank Rehabilitation - Construction	75553_7482	Jul-26	Jul-28	4,000,000	-	4,000,000	-	-	-	-	-	1,440,000	1,920,000	3,360,000	640,000
Water Meter Upgrade Replacement and Meter Vault Manhole Retrofit Phase 1 - Design	75554_7542	Jul-28	Jul-33	1,000,000	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Painting Deer Island Water Tank	75555_7601	Mar-19	Nov-19	2,439,661	2,439,661	-	-	2,439,661	-	-	-	-	-	-	-
New Roofs at Water Pump Stations - Construction	75556_7626	Dec-21	Jan-23	668,000	-	668,000	668,000	668,000	-	-	-	-	-	-	-
Paint Bellevue 2 & Turkey Hill Tanks	75559_7634	Aug-18	Sep-19	3,944,380	3,944,380	-	-	3,944,380	-	-	-	-	-	-	-
Steel Tanks Improvements - REI	75560_7676	Sep-23	Mar-26	1,125,000	-	1,125,000	-	-	254,000	435,000	436,000	-	-	1,125,000	-
Masonry/Structural Repairs at Bellevue 1/Arlington Heights	75575_7694	Nov-25	Apr-28	9,988,330	-	9,988,330	-	-	-	-	1,722,000	4,133,000	4,133,330	9,988,330	-
Water Meter Upgrade Replacement and Meter Vault Manhole Retrofit Phase 1 - REI	75652_7707	Jul-30	Jul-32	1,500,000	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000
Water Meter Upgrade Replacement and Meter Vault Manhole Retrofit Phase 2 - Design	75653_7708	Jul-29	Jul-34	1,000,000	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Water Meter Upgrade Replacement and Meter Vault Manhole Retrofit Phase 2 - Construction	75654_7709	Jul-31	Jun-33	3,000,000	-	3,000,000	-	-	-	-	-	-	-	-	3,000,000
Water Meter Upgrade Replacement and Meter Vault Manhole Retrofit Phase 2 - REI	75655_7710	Jul-31	Jun-33	1,500,000	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000
Water Tank Masonry/Structural Condition Assessment/Evaluation	75656_7711	Jan-24	Apr-25	1,091,524	-	1,091,524	-	-	170,000	400,000	521,524	-	-	1,091,524	-
Masonry/Structural Repairs - REI	75657_7712	Nov-25	Apr-28	1,875,000	-	1,875,000	-	-	-	-	323,000	776,000	776,000	1,875,000	-
Steel Tank Improvements Phase 2 - Construction	75658_7727	Mar-24	Mar-26	7,100,000	-	7,100,000	-	-	295,833	3,550,000	3,254,167	-	-	7,100,000	-
Steel Tank Improvements Phase 2 - REI	75659_7728	Mar-24	Jun-26	750,000	-	750,000	-	-	30,000	360,000	360,000	-	-	750,000	-
Beacon St. Line - Design/ESDC	75660_7729	Feb-24	Feb-29	4,922,576	-	4,922,576	-	-	240,000	1,544,258	1,544,258	1,544,258	49,802	4,922,576	-
Beacon St. Line - Construction	75661_7730	Feb-26	Feb-28	9,600,000	-	9,600,000	-	-	-	-	3,600,000	4,800,000	1,200,000	9,600,000	-
Beacon St. Line - REI	75662_7731	Feb-26	Feb-28	1,590,140	-	1,590,140	-	-	-	-	596,000	795,000	199,140	1,590,140	-
Cosgrove Tunnel Rehabilitation - Design/ESDC	75663_7738	Jul-28	Jul-33	10,000,000	-	10,000,000	-	-	-	-	-	-	-	-	10,000,000
Water Tanks Paint Phase 1 at Bellevue 2, Deer Island & Turkey Hill - Design/ESDC	75664_7739	Jul-34	Jul-39	903,580	-	903,580	-	-	-	-	-	-	-	-	903,580
Water Tanks Paint Phase 1 at Bellevue 2, Deer Island & Turkey Hill - Construction	75665_7740	Jul-36	Jul-38	4,904,302	-	4,904,302	-	-	-	-	-	-	-	-	4,904,302
Water Tanks Paint Phase 1 at Bellevue 2, Deer Island & Turkey Hill - REI	75666_7741	Jul-36	Jul-38	1,857,690	-	1,857,690	-	-	-	-	-	-	-	-	1,857,690
Water Tanks Paint Phase 2 at Bellevue 1, Park Circle & Walnut Hill - Design/ESDC	75667_7742	Jul-37	Jul-42	3,963,072	-	3,963,072	-	-	-	-	-	-	-	-	3,963,072

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
Water Tanks Paint Phase 2 at Bellevue 1, Park Circle & Walnut Hill - Construction	75668_7743	Jul-39	Jul-41	16,843,056	-	16,843,056	-	-	-	-	-	-	-	-	16,843,056
Water Tanks Paint Phase 2 at Bellevue 1, Park Circle & Walnut Hill - REI	75669_7744	Jul-39	Jul-41	1,857,690	-	1,857,690	-	-	-	-	-	-	-	-	1,857,690
Water Tanks Paint Phase 1 at Bellevue 2, Deer Island & Turkey Hill - Construction	75670_7748	Jul-36	Jul-38	3,219,996	-	3,219,996	-	-	-	-	-	-	-	-	3,219,996
New Roofs at Gillis, Brattle Court, Newton Street Pumping Stations - REI	75676_7900	Jul-24	Jul-25	300,000	-	300,000	-	-	-	208,000	92,000	-	-	300,000	-
New Roofs at Gillis, Brattle Court, Newton Street Pumping Stations - Construction	75677_7901	Jul-24	Jul-25	1,500,000	-	1,500,000	-	-	-	1,038,000	462,000	-	-	1,500,000	-
Brutsch Treatment Plant Sodium Hypochlorite Upgrade	75686_8021	Nov-23	Nov-24	705,000	-	705,000	-	-	293,750	411,250	-	-	-	705,000	-
Cosgrove Tunnel Rehabilitation - Inspection	75687_8030	Apr-26	Oct-26	1,000,000	-	1,000,000	-	-	-	-	250,000	750,000	-	1,000,000	-
Steel Tank Improvements - Construction	77552_7493	Sep-23	Mar-26	11,518,000	-	11,518,000	-	-	2,601,000	4,459,000	4,458,000	-	-	11,518,000	-
766 Waterworks Facility Asset Protection Total				132,275,946	12,394,173	119,881,773	3,883,127	13,894,091	5,142,126	12,726,100	17,863,949	14,483,258	8,518,272	58,733,705	57,264,942
Business & Operations Support				212,870,291	116,643,897	96,226,395	28,510,488	44,124,447	23,246,891	21,199,641	10,596,402	6,177,910	4,932,558	66,153,402	1,562,499
881 Equipment Purchase															
Contaminant Monitoring Equipment	88108_7631	Sep-21	Jun-25	1,568,260	144,259	1,424,001	352,000	496,259	682,000	130,000	130,000	130,000	-	1,072,000	
Security Equipment & Installation	92374_6760	Jan-01	Jun-24	13,330,221	10,167,581	3,162,640	108,818	1,169,515	1,546,525	1,010,525	250,000	246,771	-	3,053,821	
Inductively Coupled Plasma – Mass Spectrometer (ICP-MS) Lab Testing Equipment	92379_6808	Oct-08	Dec-08	117,432	117,432	-	-	-	-	-	-	-	-	-	
High Lift Fork Loader (Lull)	92411_7239	Oct-10	Dec-10	121,449	121,449	-	-	-	-	-	-	-	-	-	
Ford Ramp Truck	92416_7246	Apr-10	Jun-10	121,572	121,572	-	-	-	-	-	-	-	-	-	
Street Sweeper	92417_7247	Jul-09	Sep-09	181,673	-	181,673	-	-	-	-	-	-	-	-	
Prior Vehicle Purchases	98454_7306	Jul-00	Jun-10	2,415,190	2,415,190	-	-	-	-	-	-	-	-	-	
FY11-13 Vehicle Purchases	98455_7307	Jul-09	Jun-13	2,361,415	2,361,415	-	-	-	-	-	-	-	-	-	
FY14-18 Vehicle Purchases	98456_7308	Jul-13	Jun-18	6,670,782	6,670,780	2	-	-	-	-	-	-	-	-	
FY19-23 Vehicle Purchases	98457_7309	Jul-18	Jun-23	3,044,662	-	260,000	260,000	3,044,662	-	-	-	-	-	-	
FY14-18 Major Lab Instrumentation	98458_7310	Jun-16	Jun-18	639,294	639,294	-	-	-	-	-	-	-	-	-	
Front-End Loader	98467_7325	Oct-10	Dec-10	121,221	121,221	-	-	-	-	-	-	-	-	-	
Major Lab Instrumentation	98495_7632	Jul-18	Jun-24	1,000,000	307,729	692,271	100,000	407,729	187,500	154,633	162,638	87,500	-	592,271	
FY24-28 Vehicle Purchases	98497_7695	Jul-23	Jun-28	10,930,000	-	10,930,000	-	-	2,340,000	2,565,000	2,250,000	1,975,000	1,800,000	10,930,000	
881 Equipment Purchase Total				42,623,171	26,154,257	16,468,914	820,818	5,118,165	4,756,025	3,860,158	2,792,638	2,439,271	1,800,000	15,648,092	
925 Technical Assistance															
Land Appraisal	77000 LAND			200,000	-	200,000	55,000	55,000	68,000	77,000	-	-	-	145,000	
Hazardous Material	90000 HAZM			1,100,000	-	1,100,000	304,833	304,833	367,000	428,167	-	-	-	795,167	
925 Technical Assistance Total				1,300,000	-	1,300,000	359,833	359,833	435,000	505,167	-	-	-	940,167	
930 MWRA Facility - Chelsea Total			completed project	9,812,071	9,812,071	-									
931 Business Systems Plan Total			completed project	24,562,104	24,562,104	-	-	(500)							
932 Environmental Remediation Total			completed project	1,478,602	1,478,602	-									
933 Capital Maintenance Planning & Development															
Inventory & Evaluation - 1 & 2	19175_6421	Apr-00	Jul-05	2,579,434	2,579,434	-	-	-	-	-	-	-	-	-	
As-Needed Design Contract 1	92387_6976	Mar-05	Sep-07	313,302	313,302	-	-	-	-	-	-	-	-	-	
As Needed Design Contract 2	92393_6988	Mar-05	Sep-07	317,539	317,539	-	-	-	-	-	-	-	-	-	
As-Needed Design Contract 5	92399_7070	Sep-08	Mar-11	558,111	558,111	-	-	-	-	-	-	-	-	-	
As-Needed Design Contract 3	92402_7101	Aug-07	Feb-10	578,622	578,623	-	-	-	-	-	-	-	-	-	
As-Needed Design Contract 4	92403_7102	Aug-07	Aug-09	247,384	247,384	-	-	-	-	-	-	-	-	-	
As-Needed Design Contract 6	92413_7242	Aug-08	Aug-10	704,220	704,220	-	-	-	-	-	-	-	-	-	
As-Needed Design Contract 7	92414_7243	Jan-10	Jul-12	979,576	979,576	-	-	-	-	-	-	-	-	-	
As-Needed Design Contract 8	92415_7244	Feb-10	Jun-13	1,043,586	1,043,586	-	-	-	-	-	-	-	-	-	

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
As-Needed CS/REI Contract 1	94491_7629	Sep-18	May-22	380,407	378,945	1,462	1,462	380,407	-	-	-	-	-	-	-
As-Needed Design Contract 20	94495_7990	Nov-22	Nov-24	2,500,000	-	2,500,000	516,667	516,667	1,066,667	916,666	-	-	-	1,983,333	-
As-Needed Design Contract 21	94496_7991	Dec-22	Dec-24	2,500,000	-	2,500,000	516,667	516,667	1,066,667	916,666	-	-	-	1,983,333	-
As-Needed Des Contract 22	94497_8062	Nov-24	Nov-26	2,500,000	-	2,500,000	-	-	-	520,834	1,250,000	729,166	-	2,500,000	-
As-Needed Des Contract 23	94498_8063	Dec-24	Dec-26	2,500,000	-	2,500,000	-	-	-	416,667	1,250,000	833,333	-	2,500,000	-
As-Needed Des Contract 24	94499_8064	Nov-26	Nov-28	2,500,000	-	2,500,000	-	-	-	-	-	520,834	1,250,000	1,770,834	729,166
As-Needed Des Contract 25	94500_8065	Dec-26	Dec-28	2,500,000	-	2,500,000	-	-	-	-	-	416,667	1,250,000	1,666,667	833,333
As-Needed Design Contract 9	98470_7390	Jul-11	Jan-14	1,609,621	1,609,621	-	-	-	-	-	-	-	-	-	-
As-Needed Design Contract 10	98471_7391	Aug-11	Feb-14	1,867,677	1,867,677	-	-	-	-	-	-	-	-	-	-
As-Needed Design Contract 11	98473_7436	Feb-14	Aug-15	431,584	431,584	-	-	-	-	-	-	-	-	-	-
As-Needed Design Contract 12	98474_7437	Jan-14	Jul-16	721,695	721,695	-	-	-	-	-	-	-	-	-	-
As-Needed Design Contract 13	98485_7456	Feb-14	Aug-16	683,439	683,439	-	-	-	-	-	-	-	-	-	-
As-Needed Design Contract 14	98487_7496	Jun-16	Dec-18	920,521	920,521	-	-	241,576	-	-	-	-	-	-	-
As-Needed Design Contract 15	98488_7497	Jun-16	Dec-18	1,206,625	1,206,625	-	-	320,699	-	-	-	-	-	-	-
As-Needed Design Contract 16	98489_7498	Jun-18	Dec-20	1,741,683	1,741,683	-	-	1,741,683	-	-	-	-	-	-	-
As-Needed Design Contract 17	98490_7604	Jun-18	Dec-21	2,107,025	1,796,339	310,685	310,685	2,107,024	-	-	-	-	-	-	-
As-Needed Design Contract 18	98493_7691	Dec-20	Dec-23	2,625,000	739,781	1,885,219	626,903	1,366,684	1,258,316	-	-	-	-	1,258,316	-
As-Needed Design Contract 19	98494_7692	Nov-20	Nov-23	2,543,059	700,800	1,842,259	1,026,203	1,727,003	816,056	-	-	-	-	816,056	-
933 Capital Maintenance Planning & Development Total				39,160,110	20,120,485	19,039,625	2,998,587	8,918,410	4,207,706	2,770,833	2,500,000	2,500,000	2,500,000	14,478,539	1,562,499
934 MWRA Facilities Management & Planning															
Deer Island Administration Building Demolition - REI	92389_6983	Aug-25	Aug-27	700,000	(2)	700,002	-	-	-	-	232,556	234,889	232,558	700,003	-
Deer Island Administration Building Demolition - Construction	92390_6984	Aug-25	Aug-27	2,370,535	370,535	2,000,000	-	-	-	-	640,000	960,000	400,000	2,000,000	-
Office Space Modifications	92520_7980	Jul-22	Apr-23	19,629,212	8,830	19,620,382	19,620,382	19,629,212	-	-	-	-	-	-	-
934 MWRA Facilities Management & Planning Total				22,699,747	379,363	22,320,384	19,620,382	19,629,212	-	-	872,556	1,194,889	632,558	2,700,003	-
935 Alternative Energy Initiatives															
Deer Island Solar	19285_6974	Sep-07	May-08	903,714	903,714	-	-	-	-	-	-	-	-	-	-
Deer Island Wind	92428_6974C	Nov-08	Apr-10	4,063,294	4,063,294	-	-	-	-	-	-	-	-	-	-
Future Renewable Energy Projects	92430_7270	Oct-24	Dec-25	10,000,000	-	10,000,000	-	-	-	8,000,000	2,000,000	-	-	10,000,000	-
Loring Road Hydropower Turbine Generator - Design	92432_6974E	Mar-08	Sep-09	2,344	2,344	-	-	-	-	-	-	-	-	-	-
Technical Assistance - Solar	92439_7274	May-09	Nov-12	123,540	123,540	-	-	-	-	-	-	-	-	-	-
Energy Advisory Consultant Services	92440_6974B	Jun-08	Jun-10	45,632	45,632	-	-	-	-	-	-	-	-	-	-
Wind Power Feasibility Study	92441_0P67	Mar-07	Jun-10	346,426	346,426	-	-	-	-	-	-	-	-	-	-
Deer Island Photovoltaic System Phase 1 - Construction	92442_7292	Sep-09	Mar-10	1,119,000	1,119,000	-	-	-	-	-	-	-	-	-	-
Technical Assistance - Energy Efficiency	92443_7274A	May-09	Nov-13	463,085	463,085	-	-	-	-	-	-	-	-	-	-
Technical Assistance - Solar II	92444_7274B	May-09	Nov-12	347,937	347,937	-	-	-	-	-	-	-	-	-	-
Technical Assistance - Emerging Technology	92445_7274C	May-09	Dec-13	101,264	101,263	-	-	-	-	-	-	-	-	-	-
Technical Assistance - Wind	92446_7274D	May-09	May-13	460,242	460,242	-	-	-	-	-	-	-	-	-	-
Charlestown Wind - Construction	98450_7302	Feb-10	Oct-11	4,890,654	4,890,650	4	-	(233,852)	-	-	-	-	-	-	-
CWTP Solar - Construction	98452_7304	Jan-10	Aug-11	2,367,287	2,367,287	-	-	-	-	-	-	-	-	-	-
Loring Road Hydropower Turbine Generator - Construction	98459_6974F	Jan-10	May-11	1,882,218	1,882,218	-	-	-	-	-	-	-	-	-	-
Deer Island Wind Phase II Construction	98463_7321			37,080	37,080	-	-	-	-	-	-	-	-	-	-
Fish Hatchery Pipeline Hydropower	98465_7323	Mar-16	Sep-17	1,030,000	1,030,000	-	-	-	-	-	-	-	-	-	-
935 Alternative Energy Initiatives Total				28,183,717	18,183,712	10,000,004	-	(233,852)	-	8,000,000	2,000,000	-	-	10,000,000	-
940 Application Improvement Program															
GIS Applications & Integration	92420_7251	Jan-14	Jun-22	47,772	36,407	11,365	11,365	25,500	-	-	-	-	-	-	-
Lawson Upgrade	92435_7286	Dec-23	Dec-26	7,600,000	-	7,600,000	1,754,000	1,754,000	3,507,692	1,338,308	1,000,000	-	-	5,846,000	-
Maximo Upgrade	92436_7287	Jul-15	Jun-19	2,504,019	2,504,019	(1)	-	69,551	-	-	-	-	-	-	-
Pre-Treatment Information Management System (PIMS) Replace or Build	92437_7288	Jul-25	Sep-27	3,400,000	-	3,400,000	-	-	1,133,334	1,133,333	1,133,333	-	-	3,400,000	-

**FY24 Capital Improvement Program (CIP)
Expenditure Forecast**

Program / Project / Contract	Contract No.	Notice to Proceed	Substantial Completion	Total Contract Amount	Payments through FY22	Remaining Balance	FY23	FY19-FY23	FY24	FY25	FY26	FY27	FY28	FY24-FY28	Beyond FY28
SAP Business Objects (BO) Upgrade/Migration	92469_7386	Jun-16	Dec-23	729,895	165,619	564,276	399,683	484,402	164,593	-	-	-	-	164,593	
Enterprise Content Management	98475_7438	Apr-21	Dec-23	2,629,508	1,433,495	1,196,013	425,333	1,858,828	770,680	-	-	-	-	770,680	
Water Quality Reporting System (WQRS) Aquarius	98478_7441	Jan-19	Jun-22	162,712	162,712	-	-	162,712	-	-	-	-	-	-	
Laboratory Information Management System (LIMS) Upgrade	98484_7447	Mar-15	Dec-24	654,490	354,490	300,000	-	-	150,000	150,000	-	-	-	300,000	
MAXIMO Interface Enhancements	98500_7649	Jun-21	Dec-23	1,184,000	196,000	988,000	327,106	523,106	660,894	-	-	-	-	660,894	
MAXIMO Upgrade	98501_7650	Mar-24	Dec-24	1,637,285	-	1,637,285	-	-	163,729	1,473,556	-	-	-	1,637,285	
Hyperion Pillar	98503_7652	Jul-24	Apr-27	350,000	-	350,000	-	-	-	131,250	175,000	43,750	-	350,000	
Harbor outfall monitoring loading (HOML) Application	98504_7653	Apr-21	May-22	216,940	-	216,940	216,940	216,940	-	-	-	-	-	-	
Archiving & Data Management	98506_7656	Sep-22	Sep-23	-	-	-	-	-	-	-	-	-	-	-	
PI (OSI)	98606_7666	Jan-24	Dec-24	258,000	-	258,000	-	-	129,000	129,000	-	-	-	258,000	
940 Application Improvement Program Total				21,374,621	4,852,742	16,521,878	3,134,427	5,095,039	6,679,922	4,355,447	2,308,333	43,750	-	13,387,452	
942 Information Security Program (ISP)															
Information Technology (IT) Security Infrastructure - Equipment	92434_7285	Sep-11	Jun-14	501,414	501,414	-	-	-	-	-	-	-	-	-	
Managed Security Service Provider (MSSP)	92500_7499	Jun-16	Dec-22	1,650,542	1,424,832	225,711	225,710	789,031	-	-	-	-	-	-	
ITSM Access Management	92501_7657	Jan-24	Dec-24	325,000	93,031	231,969	(396)	92,635	-	232,365	-	-	-	232,365	
MSSP/SIEM	92502_7658	Jun-22	Dec-27	431,839	401,173	30,667	30,667	431,840	-	-	-	-	-	-	
Active Directory	92503_7659	Jan-20	Jun-22	95,202	95,202	-	-	95,202	-	-	-	-	-	-	
XenMobile/XenApp WorkSpace	98476_7439	Apr-14	Mar-20	26,568	26,569	(1)	-	-	-	-	-	-	-	-	
Information Security Assessments	98477_7440	Oct-23	Jun-24	360,000	-	360,000	-	-	360,000	-	-	-	-	360,000	
IT Security Program (ISP) Development	98483_7446	May-13	Jun-14	318,411	318,411	-	-	-	-	-	-	-	-	-	
942 Information Security Program (ISP) Total				3,708,976	2,860,632	848,346	255,981	1,408,708	360,000	232,365	-	-	-	592,365	
944 Information Technology Management Program Total		completed project		1,566	1,566	-	-	1,566							
946 IT Infrastructure Program															
IT System Architecture	92404_7200	Sep-12	Oct-15	1,009,341	1,009,341	-	-	-	-	-	-	-	-	-	
Cabling	92405_7201	Mar-11	Jun-24	5,066,302	1,065,716	4,000,586	134,795	134,795	3,865,791	-	-	-	-	3,865,791	
SAN Storage	92406_7203	Jul-13	Mar-23	1,826,562	1,364,036	462,526	462,526	786,059	-	-	-	-	-	-	
Oracle Database Appliance	92407_7204	Jul-13	Mar-25	1,356,000	580,658	775,342	-	-	387,671	387,671	-	-	-	775,342	
Server Upgrades	92408_7205	Oct-13	Mar-23	955,298	885,025	70,273	70,273	650,306	-	-	-	-	-	-	
Near Field Communications	98480_7443	Jul-23	Dec-23	790,379	647,492	142,888	-	9,113	142,887	-	-	-	-	142,887	
Exchange Upgrades	98481_7444	Jun-16	Jun-20	117,848	117,848	-	-	109,842	-	-	-	-	-	-	
Enterprise Data Management	98482_7445	Jan-14	Jul-24	2,121,361	1,083,362	1,037,999	-	-	519,000	519,000	-	-	-	1,038,000	
NetScalers	98505_7654	Mar-23	Aug-23	119,370	216,940	(97,570)	(116,940)	100,000	19,370	-	-	-	-	19,370	
Telephone System Upgrade	98600_7660	Apr-21	Jun-22	910,145	857,160	52,985	52,985	910,145	-	-	-	-	-	-	
Core Switches	98601_7661	Mar-23	Nov-23	500,000	-	500,000	-	-	500,000	-	-	-	-	500,000	
Edge Switches	98602_7662	Mar-22	Jun-24	1,400,000	410,785	989,215	444,821	855,606	544,394	-	-	-	-	544,394	
Disaster Recovery	98603_7663	Jul-23	Jun-25	983,000	-	983,000	-	-	368,625	491,500	122,875	-	-	983,000	
Instrumentation & Controls IT	98604_7664	Jul-23	Jun-24	310,000	-	310,000	-	-	232,500	77,500	-	-	-	310,000	
Future Workplace	98608_7802	Dec-22	Jun-23	500,000	-	500,000	272,000	272,000	228,000	-	-	-	-	228,000	
946 IT Infrastructure Program Total				17,965,606	8,238,363	9,727,244	1,320,460	3,827,866	6,808,238	1,475,671	122,875	-	-	8,406,784	

APPENDIX 3

New Capital Projects Added During the FY24 CIP

**Appendix 3
New Capital Projects Added to the FY24 CIP**

Program	Project	Subphase	Total Contract Amount	NTP	SC	FY23	FY24	FY25	FY26	FY27	FY28	FY24-28	Beyond FY28	Total Expenditures
Interception & Pumping	Facility Asset Protection	New Neponset Pump Station Rehab Design/ESDC	\$ 3,000,000	Jul-30	Jul-35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000
Interception & Pumping	Facility Asset Protection	New Neponset Pump Station Rehab Construction	\$ 20,000,000	Jul-32	Jul-34	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ 20,000,000
Interception & Pumping	Facility Asset Protection	New Neponset Pump Station Rehab REI	\$ 1,000,000	Jul-32	Jul-34	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
Interception & Pumping	Facility Asset Protection	Framingham Pump Station Rehab Design/ESDC	\$ 3,000,000	Jul-30	Jul-35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000
Interception & Pumping	Facility Asset Protection	Framingham Pump Station Rehab Construction	\$ 20,000,000	Jul-32	Jul-34	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ 20,000,000
Interception & Pumping	Facility Asset Protection	Framingham Pump Station Rehab REI	\$ 1,000,000	Jul-32	Jul-34	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
Interception & Pumping	Facility Asset Protection	Quincy Pump Station Rehab Design/ESDC	\$ 3,000,000	Jul-28	Jul-33	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000
Interception & Pumping	Facility Asset Protection	Quincy Pump Station Rehab Construction	\$ 20,000,000	Jul-30	Jul-32	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ 20,000,000

**Appendix 3
New Capital Projects Added to the FY24 CIP**

Program	Project	Subphase	Total Contract Amount	NTP	SC	FY23	FY24	FY25	FY26	FY27	FY28	FY24-28	Beyond FY28	Total Expenditures
Interception & Pumping	Facility Asset Protection	Quincy Pump Station Rehab REI	\$ 1,000,000	Jul-30	Jul-32	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
Interception & Pumping	Facility Asset Protection	Squantum Pump Station Rehab Design/ESDC	\$ 3,000,000	Jul-28	Jul-33	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000
Interception & Pumping	Facility Asset Protection	Squantum Pump Station Rehab Construction	\$ 20,000,000	Jul-30	Jul-32	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ 20,000,000
Interception & Pumping	Facility Asset Protection	Squantum Pump Station Rehab REI	\$ 1,000,000	Jul-30	Jul-32	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
Interception & Pumping	Facility Asset Protection	Intermediate Pump Station Rehab Design/ESDC	\$ 5,000,000	Jul-28	Jul-33	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000
Interception & Pumping	Facility Asset Protection	Intermediate Pump Station Rehab Construction	\$ 40,000,000	Jul-30	Jul-32	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000,000	\$ 40,000,000
Interception & Pumping	Facility Asset Protection	Intermediate Pump Station Rehab REI	\$ 1,500,000	Jul-30	Jul-32	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000
CSO Community Managed	356 Fort Point Channel Sewer S	Fort Point Channel & Mystic	\$ 10,000,000	Nov-22	Nov-25	\$ 625,000	\$ 3,813,000	\$ 5,563,000	\$ -	\$ -	\$ -	\$ 9,375,000	\$ -	\$ 10,000,000

**Appendix 3
New Capital Projects Added to the FY24 CIP**

Program	Project	Subphase	Total Contract Amount	NTP	SC	FY23	FY24	FY25	FY26	FY27	FY28	FY24-28	Beyond FY28	Total Expenditures
CSO Planning & Support	324 CSO Support	CSO Updated Control Plan Des	\$ 5,000,000	Jun-27	Jun-32	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 833,000	\$ 2,833,000	\$ 2,167,000	\$ 5,000,000
Other Wastewater	I/I Local Financial Assistance	Phase XIV Grants	\$ 75,000,000	Oct-22	Jun-30	\$ 4,750,000	\$ 15,000,000	\$ 7,500,000	\$ 7,500,000	\$ 7,500,000	\$ 7,500,000	\$ 45,000,000	\$ 25,250,000	\$ 75,000,000
Other Wastewater	I/I Local Financial Assistance	Phase XIV Loans	\$ 25,000,000	Oct-22	Jun-30	\$ 1,580,000	\$ 5,000,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 15,000,000	\$ 8,420,000	\$ 25,000,000
Other Wastewater	I/I Local Financial Assistance	Phase XIV Repayments	\$ (25,000,000)	Nov-23	May-40	\$ -	\$ (33,000)	\$ (660,000)	\$ (910,000)	\$ (1,160,000)	\$ (1,410,000)	\$ (4,173,000)	\$ (20,827,000)	\$ (25,000,000)
Drinking Water Quality Improvements	CWTP Asset Protection	CWTP Butterfly Valve 4 - Design	\$ 2,000,000	Jul-24	Jul-28	\$ -	\$ -	\$ 750,000	\$ 1,000,000	\$ 250,000	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000
Drinking Water Quality Improvements	CWTP Asset Protection	CWTP Butterfly Valve 4 - Construction	\$ 10,000,000	Jul-25	Jul-27	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000	\$ 4,000,000	\$ 10,000,000	\$ -	\$ 10,000,000
Drinking Water Quality Improvements	CWTP Asset Protection	CWTP Butterfly Valve 4 - REI	\$ 500,000	Jul-25	Jul-27	\$ -	\$ -	\$ -	\$ 100,000	\$ 300,000	\$ 100,000	\$ 500,000	\$ -	\$ 500,000
Other Waterworks	Waterworks Facility Asset Protection	Brutsch T.P. Sodium Hypo Upgr.	\$ 705,000	Oct-23	Oct-24	\$ -	\$ 294,000	\$ 411,000	\$ -	\$ -	\$ -	\$ 705,000	\$ -	\$ 705,000

Appendix 3
New Capital Projects Added to the FY24 CIP

Program	Project	Subphase	Total Contract Amount	NTP	SC	FY23	FY24	FY25	FY26	FY27	FY28	FY24-28	Beyond FY28	Total Expenditures
SUMMARY:														
Total Wastewater Projects			\$ 232,500,000			\$ 6,955,000	\$ 24,280,000	\$ 15,403,000	\$ 9,590,000	\$ 9,340,000	\$ 9,423,000	\$ 68,035,000	\$ 157,510,000	\$ 232,500,000
Total Water Projects			\$ 13,205,000			\$ -	\$ 294,000	\$ 1,161,000	\$ 4,100,000	\$ 3,550,000	\$ 4,100,000	\$ 13,205,000	\$ -	\$ 13,205,000
Total Projects			\$ 245,705,000			\$ 6,955,000	\$ 24,574,000	\$ 16,564,000	\$ 13,690,000	\$ 12,890,000	\$ 13,523,000	\$ 81,240,000	\$ 157,510,000	\$ 245,705,000

APPENDIX 4

Overview of the FY24 CIP and Changes from the FY23 Final CIP

APPENDIX 4
Overview of the FY24 Final CIP and Changes from the Final FY23 CIP

Program and Project	FY23 Final				FY24 Final				Change from Final FY23			
	Total Budget Amount	FY19-23	FY24-28	Beyond 28	Total Budget Amount	FY19-23	FY24-28	Beyond 28	Total Budget Amount	FY19-23	FY24-28	Beyond 28
Total MWRA	9,053,707	884,476	2,223,256	1,672,217	10,106,710	771,934	1,824,757	3,236,253	1,053,001	(112,543)	(398,498)	1,564,033
Wastewater	4,153,426	461,069	1,228,234	402,803	4,821,408	401,046	1,094,737	1,264,301	667,982	(60,023)	(133,497)	861,498
Interception & Pumping	1,294,212	180,142	376,409	135,262	1,622,777	166,586	299,537	554,252	328,565	(13,556)	(76,872)	418,990
102 Quincy Pump Facilities	25,907	-	-	-	25,907	-	-	-	-	-	-	-
104 Braintree-Weymouth Relief Facilities	243,825	5,584	9,675	861	248,035	5,301	11,580	3,448	4,210	(283)	1,905	2,587
105 New Neponset Valley Relief Sewer	30,300	-	-	-	30,300	-	-	-	-	-	-	-
106 Wellesley Extention Replacement Sewer	64,359	-	-	-	64,359	-	-	-	-	-	-	-
107 Framingham Extension Relief Sewer	47,856	-	-	-	47,856	-	-	-	-	-	-	-
127 Cummingsville Replacement Sewer	8,999	-	-	-	8,999	-	-	-	-	-	-	-
130 Siphon Structure Rehabilitation	19,423	4,659	13,824	-	24,362	2,502	13,251	7,669	4,939	(2,157)	(573)	7,669
131 Upper Neponset Valley Sewer	54,174	-	-	-	54,174	-	-	-	-	-	-	-
132 Corrosion & Odor Control	101,977	66,227	28,695	876	103,497	64,434	2,969	29,913	1,520	(1,793)	(25,726)	29,037
136 West Roxbury Tunnel	11,314	-	1,000	-	10,964	-	650	-	(350)	-	(350)	-
137 Wastewater Central Monitoring	27,482	234	7,368	98	27,482	144	3,322	4,234	-	(90)	(4,046)	4,136
139 South System Relief Project	4,939	-	1,500	-	4,939	-	-	1,500	-	-	(1,500)	1,500
141 Wastewater Process Optimization	8,310	701	2,954	3,154	8,310	698	-	6,111	-	(3)	(2,954)	2,957
142 Wastewater Meter System-Equipment	21,030	6,179	-	9,126	21,030	6,632	-	8,674	-	453	-	(452)
143 Regional I/I Management Planning	169	-	-	-	169	-	-	-	-	-	-	-
145 Facility Asset Protection	618,450	96,558	305,695	121,147	936,696	86,875	262,765	492,005	318,246	(9,683)	(42,930)	370,858
146 D.I. Cross Harbor Tunnel Inspection	5,000	-	5,000	-	5,000	-	5,000	-	-	-	-	-
147 Randolph Trunk Sewer Relief	698	-	698	-	698	-	-	698	-	-	(698)	698
Treatment	1,378,267	92,682	730,848	253,578	1,626,193	57,075	595,762	672,197	247,926	(35,607)	(135,086)	418,619
182 DI Primary and Secondary	(958)	-	-	-	(958)	-	-	-	-	-	-	-
200 DI Plant Optimization	33,279	-	-	-	33,279	-	-	-	-	-	-	-
206 DI Treatment Plant Asset Protection	1,308,809	84,632	718,989	252,828	1,556,032	52,598	581,371	669,704	247,223	(32,034)	(137,618)	416,876
210 Clinton Wastewater Treat Plant	34,925	8,050	11,859	751	35,628	4,477	14,391	2,494	703	(3,573)	2,532	1,743
211 Laboratory Services	2,212	-	-	-	2,212	-	-	-	-	-	-	-
Residuals	171,338	15,662	8,986	81,643	171,326	15,649	8,586	82,043	(12)	(13)	(400)	400
261 Residuals	63,811	-	-	-	63,811	-	-	-	-	-	-	-
271 Residuals Asset Protection	107,527	15,662	8,986	81,643	107,515	15,649	8,586	82,043	(12)	(13)	(400)	400

APPENDIX 4
Overview of the FY24 Final CIP and Changes from the Final FY23 CIP

Program and Project	FY23 Final				FY24 Final				Change from Final FY23			
	Total Budget Amount	FY19-23	FY24-28	Beyond 28	Total Budget Amount	FY19-23	FY24-28	Beyond 28	Total Budget Amount	FY19-23	FY24-28	Beyond 28
CSO	916,743	12,278	2,067	-	933,246	12,329	16,352	2,167	16,503	51	14,285	2,167
324 CSO Support	56,769	7,116	808	-	61,769	6,942	3,815	2,167	5,000	(174)	3,007	2,167
339 North Dorchester Bay	221,510	-	-	-	221,510	-	-	-	-	-	-	-
340 Dorchester Bay Sewer Separation (Fox Point)	55,029	-	-	-	55,029	-	-	-	-	-	-	-
341 Dorchester Bay Sewer Separation (Commercial Point)	61,443	1,581	-	-	61,443	1,581	-	-	-	-	-	-
342 Neponset River Sewer Separation	2,492	-	-	-	2,492	-	-	-	-	-	-	-
343 Constitution Beach Sewer Separation	3,731	-	-	-	3,731	-	-	-	-	-	-	-
344 Stony Brook Sewer Separation	44,319	-	-	-	44,319	-	-	-	-	-	-	-
346 Cambridge Sewer Separation	104,552	-	-	-	104,552	-	-	-	-	-	-	-
347 East Boston Branch Sewer Relief	85,637	-	-	-	85,637	-	-	-	-	-	-	-
348 BOS019 Storage Conduit	14,288	-	-	-	14,288	-	-	-	-	-	-	-
349 Chelsea Trunk Sewer	31,179	1,400	-	-	31,779	1,000	1,000	-	600	(400)	1,000	-
350 Union Park Detention Treatment Facility	49,583	-	-	-	49,583	-	-	-	-	-	-	-
351 BWSC Floatables Controls	946	-	-	-	946	-	-	-	-	-	-	-
352 Cambridge Floatables Control	1,127	-	-	-	1,127	-	-	-	-	-	-	-
353 Upgrade Existing CSO Facilities	22,385	-	-	-	22,385	-	-	-	-	-	-	-
354 Hydraulic Relief Projects	3,555	-	1,260	-	4,458	-	2,163	-	903	-	903	-
355 MWR003 Gate & Siphon	4,424	-	-	-	4,424	-	-	-	-	-	-	-
356 Fort Point Channel Sewer Separation	11,507	-	-	-	21,507	625	9,375	-	10,000	625	9,375	-
357 Charles River CSO Controls	3,633	-	-	-	3,633	-	-	-	-	-	-	-
358 Morrissey Boulevard Drain	32,181	-	-	-	32,181	-	-	-	-	-	-	-
359 Reserved Channel Sewer Separation	70,524	-	-	-	70,524	-	-	-	-	-	-	-
360 Brookline Sewer Separation	24,715	-	-	-	24,715	-	-	-	-	-	-	-
361 Bulfinch Triangle Sewer Separation	9,032	-	-	-	9,032	-	-	-	-	-	-	-
362 East Boston CSO Control	2,182	2,182	-	-	2,182	2,182	-	-	-	-	-	-
Other Wastewater	392,866	160,305	109,924	(67,680)	467,866	149,407	174,500	(46,358)	75,000	(10,898)	64,576	21,322
128 I/I Local Financial Assistance	392,585	160,305	109,924	(67,680)	467,585	149,407	174,500	(46,358)	75,000	(10,898)	64,576	21,322
138 Sewerage System Mapping Upgrade	281	-	-	-	281	-	-	-	-	-	-	-
Total Waterworks	4,698,980	366,083	952,075	1,269,417	5,072,430	326,764	663,867	1,970,390	373,450	(39,319)	(288,208)	700,973
Drinking Water Quality	732,200	12,775	41,182	28,271	730,720	12,557	26,574	41,616	(1,480)	(218)	(14,608)	13,345
542 Carroll Water Treatment Plant	442,141	7,571	11,454	-	444,062	7,638	4,057	9,250	1,921	67	(7,397)	9,250
543 Quabbin Water Treatment Plant	19,973	-	-	-	19,973	-	-	-	-	-	-	-
544 Norumbega Covered Storage	106,674	-	-	-	106,674	-	-	-	-	-	-	-
545 Blue Hills Covered Storage	40,083	-	-	-	40,083	-	-	-	-	-	-	-
550 Spot Pond Storage Facility	60,126	-	-	-	60,126	-	-	-	-	-	-	-
555 CWTP Asset Protection	63,203	5,204	29,728	28,271	59,802	4,919	22,517	32,366	(3,401)	(285)	(7,211)	4,095

APPENDIX 4
Overview of the FY24 Final CIP and Changes from the Final FY23 CIP

Program and Project	FY23 Final				FY24 Final				Change from Final FY23			
	Total Budget Amount	FY19-23	FY24-28	Beyond 28	Total Budget Amount	FY19-23	FY24-28	Beyond 28	Total Budget Amount	FY19-23	FY24-28	Beyond 28
Transmission	2,677,081	132,698	379,133	1,340,055	2,976,392	112,355	293,910	1,744,932	299,311	(20,343)	(85,223)	404,877
597 Winsor Station Pipeline	59,087	1,943	50,757	653	70,000	1,615	-	62,651	10,913	(328)	(50,757)	61,998
601 Sluice Gate Rehabilitation	9,158	-	-	-	9,158	-	-	-	-	-	-	-
604 MetroWest Tunnel	700,184	-	3,002	-	700,184	-	3,002	-	-	-	-	-
615 Chicopee Valley Aqueduct Redundancy	8,666	-	-	-	8,666	-	-	-	-	-	-	-
616 Quabbin Transmission System	24,126	9,920	5,489	50	40,506	9,261	22,063	515	16,380	(659)	16,574	465
617 Sudbury/Weston Aqueduct Repairs	12,815	2,638	7,278	667	12,913	2,638	6,912	1,131	98	-	(366)	464
620 Wachusett Reservoir Spillway Improvement	9,287	-	-	-	9,287	-	-	-	-	-	-	-
621 Watershed Land	29,000	6,154	-	-	34,000	5,631	5,523	-	5,000	(523)	5,523	-
622 Cosgrove/Wachusett Redundancy	58,619	6,601	-	-	58,619	6,601	-	-	-	-	-	-
623 Dam Projects	8,323	773	4,434	-	10,523	594	6,813	-	2,200	(179)	2,379	-
625 Metro Tunnel Redundancy	1,557,718	25,730	196,709	1,331,823	1,794,583	25,368	166,208	1,599,551	236,865	(362)	(30,501)	267,728
628 Metro Redundancy Interim Improvement	176,731	72,140	99,154	2,600	204,369	57,217	67,943	76,372	27,638	(14,923)	(31,211)	73,772
630 Watershed Division Capital Improvement	23,365	6,797	12,308	4,260	23,582	3,428	15,444	4,710	217	(3,369)	3,136	450
Distribution & Pumping	1,107,743	124,366	439,346	79,678	1,178,967	127,304	248,145	339,160	71,224	2,938	(191,201)	259,482
618 Peabody Pipeline	1,448	389	-	-	1,448	389	-	-	-	-	-	-
677 Valve Replacement	22,635	-	6,747	3,872	12,016	-	-	-	(10,619)	-	(6,747)	(3,872)
678 Boston Low Service-Pipe & Valve Rehabilitation	23,691	-	-	-	23,691	-	-	-	-	-	-	-
683 Heath Hill Road Pipe Replacement	19,358	-	-	-	19,358	-	-	-	-	-	-	-
689 James L. Gillis Pump Station Rehabilitation	33,419	-	-	-	33,419	-	-	-	-	-	-	-
692 NHS - Section 27 Improvements	2,164	28	2,013	-	2,141	4	-	2,013	(23)	(24)	(2,013)	2,013
693 NHS - Revere & Malden Pipeline Improvement	84,861	7,058	46,590	2,652	122,270	7,133	72,135	14,441	37,409	75	25,545	11,789
702 New Connect Mains-Shaft 7 to WASM 3	88,293	20,679	54,690	-	99,669	20,581	66,163	-	11,376	(98)	11,473	-
704 Rehabilitation of Other Pump Stations	51,572	33	19,500	1,982	51,572	33	2,180	19,302	-	-	(17,320)	17,320
706 NHS-Connecting Mains from Section 91	2,360	-	-	-	2,360	-	-	-	-	-	-	-
708 Northern Extra High Service New Pipelines	51,304	10,895	36,437	340	59,771	12,978	35,098	8,063	8,467	2,083	(1,339)	7,723
712 Cathodic Protection Of Distrubution Mains	39,284	3,422	34,769	824	7,268	891	6,108	-	(32,016)	(2,531)	(28,661)	(824)
713 Spot Pond Supply Mains Rehabilitation	66,697	408	800	-	67,282	806	187	800	585	398	(613)	800
714 Southern Extra High Sections 41 & 42	3,657	-	-	-	3,657	-	-	-	-	-	-	-
719 Chestnut Hill Connecting Mains	43,504	-	24,941	277	54,433	-	-	36,146	10,929	-	(24,941)	35,869
720 Warren Cottage Line Rehabilitation	1,205	-	-	-	1,205	-	-	-	-	-	-	-
721 South Spine Distribution Mains	104,191	2,285	64,515	708	113,605	1,995	2,356	72,570	9,414	(290)	(62,159)	71,862
722 NIH Redundancy & Storage	141,221	38,839	53,487	-	151,514	43,247	59,371	-	10,293	4,408	5,884	-
723 Northern Low Service Rehabilitation Section 8	69,346	2,988	62,174	1,229	68,982	2,607	69	63,351	(364)	(381)	(62,105)	62,122
724 Northern High Service - Pipeline Rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-
725 Hydraulic Model Update	598	-	-	-	598	-	-	-	-	-	-	-
727 Southern Extra High Redundancy & Storage	146,425	37,287	19,968	60,725	169,288	36,640	3,130	101,072	22,863	(647)	(16,838)	40,347
730 Weston Aqueduct Supply Mains	80,457	54	-	-	80,403	-	-	-	(54)	(54)	-	-
731 Lynnfield Pipeline	5,626	-	-	-	5,626	-	-	-	-	-	-	-
732 Walnut St. & Fisher Hill Pipeline Rehabilitation	2,717	-	-	-	2,717	-	-	-	-	-	-	-
733 NHS Pipeline Rehabilitation 13-18 & 48	-	-	-	-	-	-	-	-	-	-	-	-
734 Southern Extra High Pipelines-Sections 30, 39,40, & 44	-	-	-	-	-	-	-	-	-	-	-	-

APPENDIX 4
Overview of the FY24 Final CIP and Changes from the Final FY23 CIP

Program and Project	FY23 Final				FY24 Final				Change from Final FY23			
	Total Budget Amount	FY19-23	FY24-28	Beyond 28	Total Budget Amount	FY19-23	FY24-28	Beyond 28	Total Budget Amount	FY19-23	FY24-28	Beyond 28
735 Section 80 Rehabilitation	21,711	2	12,714	7,069	24,675	1	1,347	21,402	2,964	(1)	(11,367)	14,333
Other	181,956	96,244	92,414	(178,589)	186,351	74,548	95,238	(155,320)	4,395	(21,696)	2,824	23,269
753 Central Monitoring System	43,157	12,512	9,940	-	43,500	11,753	11,043	-	343	(759)	1,103	-
763 Distribution Systems Facilities Mapping	3,087	649	1,402	-	3,087	590	1,461	-	-	(59)	59	-
764 Local water infrastructure Renovation Assistance Program	7,488	-	-	-	7,488	-	-	-	-	-	-	-
765 Local Water Pipeline Improvement Loan Program	-	68,391	1,531	(210,195)	-	48,312	24,000	(212,585)	-	(20,079)	22,469	(2,390)
766 Waterworks Facility Asset Protection	128,224	14,693	79,541	31,606	132,276	13,894	58,734	57,265	4,052	(799)	(20,807)	25,659
Business & Operations Support	201,301	57,324	42,947	-	212,872	44,124	66,153	1,562	11,569	(13,201)	23,207	1,562
881 Equipment Purchase	42,357	9,970	10,530	-	42,623	5,118	15,648	-	266	(4,852)	5,118	-
925 Technical Assistance	1,300	865	435	-	1,300	360	940	-	-	(505)	505	-
930 MWRA Facility - Chelsea	9,812	-	-	-	9,812	-	-	-	-	-	-	-
931 Business Systems Plan	24,562	(1)	-	-	24,562	(1)	-	-	-	-	-	-
932 Environmental Remediation	1,479	-	-	-	1,479	-	-	-	-	-	-	-
933 Capital Maintenance Planning	28,764	10,418	4,146	-	39,160	8,918	14,479	1,562	10,396	(1,500)	10,333	1,562
934 MWRA Facilities Management	18,375	15,307	2,698	-	22,700	19,629	2,700	-	4,325	4,322	2	-
935 Alternative Energy Initiatives	26,184	(234)	8,000	-	28,184	(234)	10,000	-	2,000	-	2,000	-
940 Applicat Improv Program	21,459	8,060	10,506	-	21,375	5,095	13,387	-	(84)	(2,965)	2,881	-
942 Info Security Program ISP	8,428	2,690	4,030	-	3,709	1,409	592	-	(4,719)	(1,281)	(3,438)	-
944 Info Tech Mgmt Program	2	2	-	-	2	2	-	-	-	-	-	-
946 IT Infrastructure Program	18,581	10,248	2,601	-	17,966	3,828	8,407	-	(615)	(6,420)	5,806	-

APPENDIX 5

Master Plan/CIP Status

**Appendix 5
Master Plan/CIP Status**

Listing of Master Plan Projects	Original MP Rating	CIP Year	Rating when added to CIP	NTP	SC	Total Contract Amount	FY19-23	Beyond FY23	Comment
FY24 Budget Cycle									
No Projects from Master Plan Added to Budget this Cycle									
FY23 Budget Cycle									
No Projects from Master Plan Added to Budget this Cycle									
FY22 Budget Cycle									
No Projects from Master Plan Added to Budget this Cycle									
FY21 Budget Cycle									
S.206 DITP Asset Protection									
DITP Roofing Replacement	3	FY21	3	Jan-21	Jun-22	2,000,000	2,000,000	0	
210 Clinton Wastewater Treat Plant									
Clinton SCADA Upgrades	3	FY21	3	Jan-24	Jan-26	750,000	0	750,000	
Clinton Fire Alarm Replacement	3	FY21	3	Jan-21	Jul-22	900,000	900,000	0	
S.542 Carroll Water Treatment Plant									
Corrosion Control Pipe Loop Study	3	FY21	3	Mar-21	Mar-22	500,000	500,000	0	
Technical Assistance 11	3	FY21	3	Jan-21	Dec-22	750,000	750,000	0	
Technical Assistance 12	3	FY21	3	Jan-21	Dec-22	750,000	750,000	0	
FY21 Master Plan Totals - 6 projects						\$5,650,000	\$4,900,000	\$750,000	
FY20 Budget Cycle									
S.145 I&P Asset Protection									
Section 191 & 192 Charles River Valley Sewer	3	FY20	3	May-19	Oct-19	500,000	500,000	0	
Pump Stations & CSO Facility Rehab Design/CA/REI	3	FY20	3	Nov-21	Nov-31	7,500,000	650,000	6,850,000	
Pump Stations & CSO Facility Rehab Construction	3	FY20	3	Nov-23	Nov-30	37,500,000	0	37,500,000	
S.555 Carroll Water Treatment Plant Asset Protection									
CWTP Emergency Generator #1 Replacement (Electric Portion)	3	FY20	2	Jan-19	Aug-19	750,000	750,000	0	
FY20 Master Plan Totals - 4 projects						\$46,250,000	\$1,900,000	\$44,350,000	
FY19 Budget Cycle									
S.206 Deer Island Asset Protection									
Hydroturbine Replacements Design/ESDC/REI	3	FY19	3	Sep-18	Jun-24	2,000,000	1,720,253	279,747	
Hydroturbine Replacements Construction	3	FY19	3	Jun-20	Jun-23	10,000,000	8,611,111	1,388,889	
Bidirectional Radio Repeater System Upgrade	2	FY19	2	Apr-18	Oct-19	3,000,000	3,000,000		
S.128 I/I Local Financial Assistance									
Phases 11 & 12	3	FY19	3	Aug-18	Aug-25	90,000,000	63,700,000	26,300,000	
S. 542 Carroll Water Treatment Plant									
HVAC Equipment Replacement	2	FY19	2	Jul-19	May-22	2,300,000		2,300,000	
CWTP Chemical Pipe System Pipe, Pumps and Tank Replacement	2	FY19	2	Jul-27	Jun-29	4,000,000		4,000,000	
CWTP Water Pump Replacement	2	FY19	2	Jul-27	Jul-30	2,000,000		2,000,000	
Ozone Generator Replacement	2	FY19	2	Oct-27	Oct-30	20,000,000		20,000,000	
Ultra Violet Reactor Replacement	2	FY19	2	Oct-32	Oct-34	10,000,000		10,000,000	
S. 623 Dam Projects									
Sudbury/Foss Dam Impr/Wach North Dike Overtopping Protection Design CA/RI	2	FY19	2	Oct-24	Oct-29	210,000		302,960	
Sudbury/Foss Dam Improvements/Wachusett North Dike Overtopping Protection Construction	2	FY19	2	Oct-26	Oct-28	1,600,000	1,693,325		
S.617 Sudbury/Weston Aqueduct Repairs									
Farm Pond Inlet Chamber and Gate House - Rehabilitation Design CA/RI	3	FY19	3	Oct-24	Oct-29	400,000		400,000	
Farm Pond Inlet Chamber and Gate House - Rehabilitation Construction	3	FY19	3	Oct-26	Oct-28	2,000,000		2,000,000	
Waban Arches Rehabilitation Design CA/RI	3	FY19	3	Oct-23	Oct-28	300,000		300,000	
Waban Arches Rehabilitation Construction	3	FY19	3	Oct-25	Oct-27	1,200,000		1,200,000	
S.621 Watershed Land									
Watershed Land Acquisition	3	FY19	3	Apr-06	Jun-23	5,000,000		5,000,000	
S.693 NHS Revere & Malden Pipeline									
Sections 13 & 48 Rehabilitation Design CA/RI	3	FY19	3	Jul-24	Jul-29	2,150,000		2,150,000	
Sections 13 & 48 Rehabilitation Construction	3	FY19	3	Jul-26	Jul-28	10,750,000		10,750,000	
S.712 Cathodic Protection Distribution Mains									
Cathodic Protection Western System Design/CA/RI	3	FY19	2	Jul-19	Jun-23	930,000	909,000	21,000	Condition determined to be worse than when Master Plan Priority Ratings assigned.
Cathodic Protection Western System Construction	3	FY19	2	Jul-21	Jun-23	4,300,000	3,762,000	538,000	Condition determined to be worse than when Master Plan Priority Ratings assigned.
Cathodic Protection Metropolitan System Design/CA/RI	3	FY19	2	Jul-20	Jun-26	9,900,000	4,602,000	5,298,000	Condition determined to be worse than when Master Plan Priority Ratings assigned.
Cathodic Protection Metropolitan System Construction	3	FY19	2	Jul-22	Jun-26	47,100,000	8,831,000	38,269,000	Condition determined to be worse than when Master Plan Priority Ratings assigned.
S.763 Distribution Systems Facilities Mapping									
Water System Hydraulic Model	4	FY19	4	Jul-19	Jun-20	500,000	500,000		
FY19 Master Plan Totals - 17 projects						\$229,640,000	\$97,631,649	\$132,194,636	

Master Plan Priority Ratings - Wastewater

Priority One

Critical/Emergency

Risk moderate to high/Consequence very high

Projects which:

Resolve emergencies or critical threats to public health or worker health and safety

Prevent imminent failure of the system and significant loss of service

Priority Two

Essential Projects

Risk variable/Consequences high

Projects which are essential to:

Critical facility assessment

Fix existing reliability or capacity problems during dry weather flow conditions

Reduce sanitary sewer overflows from the MWRA system

Address facilities in poor condition where the ability to provide uninterrupted service or adequate flow is compromised.

Upgrade or maintain emergency backup facilities in poor condition

Meet minimum hydraulic performance requirements and service needs

Implement MWRA's approved CSO control plan

Maintain wastewater effluent and residuals quality

To comply with mandated legal, regulatory or statutory requirements

Priority Three

Necessary Projects

Risk moderate to high/Consequence moderate to low

Projects which are necessary to:

Improve public health and worker safety

Restore the system's infrastructure where it is seriously deteriorated

Improve hydraulic performance

Significantly improve the effectiveness, efficiency, or reliability of system operations and service delivery including where appropriate, the ability to monitor the system

Maintain consumer confidence

To comply with other legal, regulatory or statutory requirements

Priority Four

Important Projects

Risk moderate/Consequences low

Projects which are important to:

Maintain the integrity of the system's infrastructure

Produce significant cost savings or revenue gains for MWRA

Monitor system needs and plan appropriate longer-term responses

Provide acceptable working conditions at field sites and at maintenance support facilities

Implement the regional I/I plan

Priority Five

Desirable Projects

Risk/Consequence both low

Projects which are desirable because they would:

Yield worthwhile cost savings, revenue gains, or efficiency improvements for MWRA

Protect the long term value and usefulness of system assets

Solve future problems and conditions which are expected to arise in the latter half of the planning period

Be beneficial towards the improved operation of a local system

Master Plan Priority Ratings - Water

Priority One

Critical/Emergency

Risk moderate to high/Consequence very high

Projects which:

Resolve emergencies or critical threats to public health or worker health and safety

Prevent imminent failure of the system and significant loss of service

Priority Two

Essential Projects

Risk variable/Consequences high

Projects which are essential to:

Critical facility assessment

Fix existing reliability problems related to “single points of failure”

Upgrade or maintain emergency back-up facilities in operational condition

Address facilities in poor condition where the ability to provide uninterrupted service, sanitary protections or adequate flow is compromised.

Meet minimum hydraulic performance requirements and service needs including adequate distribution storage in areas with a critical shortfall of storage

To comply with mandated legal, regulatory or statutory requirements

Priority Three

Necessary Projects

Risk moderate to high/Consequences moderate to low

Projects which are necessary to:

Improve public health and worker safety

Restore the system’s infrastructure where it is seriously deteriorated

Significantly improve the effectiveness, efficiency, or reliability of system operations and service delivery including where appropriate, the ability to monitor the system

Preserve water quality during distribution

Maintain consumer confidence

To comply with other legal, regulatory or statutory requirements

Priority Four

Important Projects

Risk moderate/Consequence low

Projects which are important to:

Maintain the integrity of the system's infrastructure

Improve hydraulic performance or add distribution storage

Produce significant cost savings or revenue gains for MWRA

Monitor system needs and plan appropriate longer-term responses

Provide acceptable working conditions at field sites and at maintenance support facilities

Maintain efforts to manage system demands

Provide broader environmental benefits

Priority Five

Desirable Projects

Risk/Consequence both low

Projects which are desirable because they would:

Yield worthwhile cost savings, revenue gains, or efficiency improvements for MWRA

Protect the long term value and usefulness of system assets

Solve future problems and conditions which are expected to arise in the latter half of the planning period

Be beneficial towards the improved operation of a local system

APPENDIX 6

Municipality and Project Reference by Municipality

**APPENDIX 6
PROJECT/MUNICIPALITY(S)**

Project	Number/ Project	Community(s) Served
104	Braintree-Weymouth Relief Facilities	Braintree, Hingham, Holbrook, Randolph, Weymouth, Quincy
128	Infiltration/Inflow Local Financial Assistance Program	All Wastewater Communities
130	Siphon Structure Rehabilitation	All Wastewater Communities
131	Upper Neponset Valley Sewer System	Dedham, Boston, Brookline, Newton
132	Corrosion and Odor Control Study	All Wastewater Communities
136	West Roxbury Tunnel	Ashland, Framingham, Natick, Wellesley, Dedham, Boston, Brookline, Newton, Needham, and
137	Wastewater Central Monitoring	All Wastewater Communities
139	South System Relief Project	Boston, Milton
141	Wastewater Process Optimization	All Wastewater Communities
142	Wastewater Metering System Equipment Replacement	All Wastewater Communities
145	Interception & Pumping Facility Asset Protection	All Wastewater Communities
146	D.I. Cross Harbor Tunnel	All Wastewater Communities
147	Randolph Trunk Sewer Relief	Braintree & Randolph
206	Deer Island Treatment Plant Asset Protection	All Wastewater Communities
210	Clinton Wastewater Treatment Plant	Clinton
211	Laboratory Services	All MWRA Communities
271	Residuals Asset Protection	All Wastewater Communities
324	CSO Support	Boston, Cambridge, Chelsea, Revere, Somerville
339	North Dorchester Bay & Reserve Channel Conduits/CSO	Boston
340	South Dorchester Bay Sewer Separation (Fox Point)	Boston
341	South Dorchester Bay Sewer Separation (Commercial Pt.)	Boston
346	Cambridge CAM002-004 Sewer Separation	Cambridge
347	East Boston Branch Sewer Relief	Boston, Chelsea, Everett
355	MWR003 Gate and Siphon	Boston, Cambridge
356	Fort Point Channel Sewer Separation	Boston
357	Charles River CSO Controls	Boston, Brookline, Cambridge
358	Morrissey Boulevard Drain	Boston
359	Reserved Channel Sewer Separation	Boston
360	Brookline Sewer Separation	Brookline
361	Bulfinch Triangle Sewer Separation	Boston
362	East Boston CSO Control	Boston, Chelsea, Everett
542	Carroll Water Treatment Plant	All Water Customers (except Chicopee, Wilbraham, South Hadley Fire District #1, Worcester, Clinton, and Leominster)
543	Quabbin Water Treatment Plant	South Hadley, Chicopee, Wilbraham
545	Blue Hills Covered Storage	Boston, Canton, Milton, Norwood, Quincy, Brookline, Dedham, Westwood, Stoughton
550	Low Service Storage Near Spot Pond	Cambridge, Charlestown, Chelsea, East Boston, Everett, Malden, Medford, Somerville
555	Carroll Water Treatment Plant Asset Protection	All Water Customers (except Chicopee, Wilbraham, South Hadley Fire District #1, Worcester, Clinton, and Leominster)
597	Winsor Dam Hydroelectric	All Water Communities
604	MetroWest Tunnel	All Water Communities (except South Hadley Fire District #1, Chicopee, Wilbraham, Worcester, Clinton, and Leominster)
616	Quabbin Transmission System	Chicopee, South Hadley, Wilbraham
617	Sudbury/Weston Aqueduct Repairs	All Water Communities (except South Hadley Fire District #1, Chicopee, Wilbraham, Worcester, Clinton, and Leominster)
618	Peabody Pipeline Project	Peabody
621	Watershed Land	All Water Communities
622	Cosgrove Tunnel Redundancy	All Water Customers (except Chicopee, Wilbraham, South Hadley Fire District #1, Worcester, Clinton, and Leominster)
623	Dam Projects	All Water Communities
625	Metro Tunnel Redundancy	All Water Customers (except Chicopee, Wilbraham, South Hadley Fire District #1, Worcester, Clinton, and Leominster)
628	Metro Redundancy Interim Improvements	All Water Customers (except Chicopee, Wilbraham, South Hadley Fire District #1, Worcester, Clinton, and Leominster)
630	Watershed Division Capital Improvements	All Water Communities
677	Valve Replacement	All Water Communities
692	Northern High Service Section 27 Improvements	Lynn, Marblehead, Nahant, Swampscott
693	Northern High Service Pipe Improvements - Revere/Malden	Boston, Lynn, Malden, Marblehead, Nahant, Peabody, Reading, Revere, Saugus, Winthrop, Wakefield, Melrose, Lynnfield, Swampscott, Stoneham, Medford
702	New Connecting Mains - Shaft 7 to WASM 3	Arlington, Bedford, Belmont, Boston, Lexington, Medford, Newton, Somerville, Waltham, Watertown, Winchester
704	Rehabilitation of Other Pump Stations	Arlington, Bedford, Belmont, Boston, Brookline, Canton, Lexington, Milton, Norwood, Waltham, Watertown, Winchester
708	Northern Extra High Service - New Pipelines	Arlington, Bedford, Lexington, Waltham
712	Cathodic Protection of Distribution Mains	All Water Communities
713	Spot Pond Supply Mains Rehabilitation	Arlington, Boston, Cambridge, Chelsea, Everett, Malden, Medford, Somerville
719	Chestnut Hill Connecting Mains	Boston, Brookline, Newton
721	Southern Spine Distribution Mains	Boston, Brookline, Canton, Milton, Norwood, Quincy, Dedham, Westwood, Stoughton

**APPENDIX 6
PROJECT/MUNICIPALITY(S)**

Project	Number/ Project	Community(s) Served
722	NIH Redundancy & Covered Storage	Reading, Stoneham, Wakefield, Winchester, Woburn
723	Northern Low Service Rehab. - Sections 8	Chelsea, Boston, Everett
727	SEH Redundancy & Storage	Boston, Brookline, Canton, Milton, Norwood, Dedham, Westwood, Stoughton
730	Weston Aqueduct Supply Mains	Weston, Newton, Boston, Watertown, Cambridge, Waltham, Belmont, Arlington, Somerville
731	Lynnfield Pipeline	Lynnfield, Saugus
735	Section 80 Rehabilitation	Wellesley and Needham
753	Central Monitoring System	All Water Communities
763	Distribution Systems Facilities Mapping	All Water Communities
765	Local Water Pipeline Imp. Loan Program	All Water Communities
766	Waterworks Facility Asset Protection	All Water Communities
881	Centralized Equipment Purchase	All MWRA Customers
925	Technical Assistance	All MWRA Customers
931	Business Systems Plan	All MWRA Customers
932	Environmental Remediation	All MWRA Customers
933	Capital Maintenance Planning/Development	All MWRA Customers
934	MWRA Facilities Management	All MWRA Customers
935	Alternative Energy Initiatives	All MWRA Customers
940	Application Improvement Program	All MWRA Customers
942	Information Security Program ISP	All MWRA Customers
944	Information Technology Management Program	All MWRA Customers
946	IT Infrastructure Program	All MWRA Customers

**APPENDIX 6
MUNICIPALITY/PROJECT(S)**

Municipality Project Number/Project	Municipality Project Number/Project
All MWRA COMMUNITIES	
211 Laboratory Services	Ashland
881 Equipment Purchase	136 West Roxbury Tunnel
925 Technical Assistance	
931 Business Systems Plan	Bedford
932 Environmental Remediation	702 New Connecting Mains - Shaft 7 to WASM 3
933 Capital Maintenance Planning/Development	704 Rehabilitation of Other Pump Stations
934 MWRA Facilities Management	708 Northern Extra High Service - New Pipelines
935 Alternative Energy Initiatives	
940 Application Improvement Program	Belmont
942 Information Security Program ISP	702 New Connecting Mains - Shaft 7 to WASM 3
944 Information Technology Management Program	704 Rehabilitation of Other Pump Stations
946 IT Infrastructure Program	730 Weston Aqueduct Supply Mains
ALL WASTEWATER COMMUNITIES	Boston
128 Infiltration/Inflow Local Financial Assistance Program	131 Upper Neponset Valley Sewer System
130 Siphon Structure Rehabilitation	136 West Roxbury Tunnel
132 Corrosion & Odor Control Study	139 South System Relief Project
137 Wastewater Central Monitoring	324 CSO Support
141 Wastewater Process Optimization	339 North Dorchester Bay & Reserve Channel Conduits/CSO
142 Wastewater Metering System Equipment Replacement	340 South Dorchester Bay Sewer Separation (Fox Point)
145 Interception & Pumping Facilities Asset Protection	341 South Dorchester Bay Sewer Separation (Commercial Pt.)
146 D.I. Cross Harbor Tunnel	347 East Boston Branch Sewer Relief
147 Randolph Trunk Sewer Relief	355 MWR003 Gate and Siphon
206 Deer Island Treatment Plant Asset Protection	356 Fort Point Channel Sewer Separation
271 Residuals Asset Protection	357 Charles River CSO Controls
	358 Morrissey Boulevard Drain
	359 Reserved Channel Sewer Separation
	361 Bulfinch Triangle Sewer Separation
	362 East Boston CSO Control
	545 Blue Hills Covered Storage
	550 Spot Pond Covered Storage
	693 Northern High Service Pipe Improvements - Revere/Malden
	702 New Connecting Mains - Shaft 7 to WASM 3
	704 Rehabilitation of Other Pump Stations
	713 Spot Pond Supply Mains Rehabilitation
	719 Chestnut Hill Connecting Mains
	721 Southern Spine Distribution Mains
	723 Northern Low Service Rehab. - Sections 8 & 57
	727 SEH Redundancy & Storage
	730 Weston Aqueduct Supply Mains
ALL WATER COMMUNITIES	
597 Winsor Dam Hydroelectric	
621 Watershed Land	
623 Dam Projects	
630 Watershed Division Capital Improvements	
677 Valve Replacement	
712 Cathodic Protection of Distribution Mains	
753 Central Monitoring System	
763 Distribution Systems Facilities Mapping	
765 Local Water Pipeline Improvement Loan Program	
766 Watertown Facility Asset Protection	
ALL WATER COMMUNITIES (except South Hadley, Chicopee, Wiburham, Worcester, Clinton, and Leominster)	
542 Carroll Water Treatment Plant	Braintree
544 Norumbega Covered Storage	104 Braintree-Weymouth Relief Facilities
555 Carroll Water Treatment Asset Protection	147 Randolph Trunk Sewer Relief
604 MetroWest Tunnel	
622 Cosgrove Tunnel Redundancy	
625 Metro Tunnel Redundancy	
628 Metro Redundancy Interim Improvements	
Arlington	
702 New Connecting Mains - Shaft 7 to WASM 3	
704 Rehabilitation of Other Pump Stations	
708 Northern Extra High Service - New Pipelines	
713 Spot Pond Supply Mains Rehabilitation	
730 Weston Aqueduct Supply Mains	

**APPENDIX 6
MUNICIPALITY/PROJECT(S)**

Municipality Project Number/Project	Municipality Project Number/Project
Brookline	Chicopee
131 Upper Neponset Valley Sewer System	543 Quabbin Water Treatment Plant
136 West Roxbury Tunnel	615 Chicopee Valley Aqueduct Redundancy
357 Charles River CSO Controls	616 Quabbin Transmission System
360 Brookline Sewer Separation	753 Central Monitoring System
704 Rehabilitation of Other Pump Stations	
719 Chestnut Hill Connecting Mains	Clinton
721 Southern Spine Distribution Mains	210 Clinton Wastewater Treatment Plant
727 SEH Redundancy & Storage	
Burlington	Dedham
127 Cummingsville Replacement Sewer	131 Upper Neponset Valley Sewer System
	136 West Roxbury Tunnel
	727 SEH Redundancy & Storage
Cambridge	Dover
324 CSO Support	136 West Roxbury Tunnel
346 Cambridge CAM002-004 Sewer Separation	
355 MWR003 Gate and Siphon	Everett
357 Charles River CSO Controls	347 East Boston Branch Sewer Relief
550 Spot Pond Covered Storage	550 Spot Pond Covered Storage
713 Spot Pond Supply Mains Rehabilitation	713 Spot Pond Supply Mains Rehabilitation
730 Weston Aqueduct Supply Mains	723 Northern Low Service Rehab. - Sections 8 & 57
	362 East Boston CSO Control
Canton	Frammingham
545 Blue Hills Covered Storage	136 West Roxbury Tunnel
704 Rehabilitation of Other Pump Stations	617 Sudbury/Weston Aqueduct
714 Southern Extra High - Sections 41, 42, and 74	
721 Southern Spine Distribution Mains	Hingham
727 SEH Redundancy & Storage	104 Braintree-Weymouth Relief Facilities
Chelsea	Holbrook
324 CSO Support	104 Braintree-Weymouth Relief Facilities
347 East Boston Branch Sewer Relief	617 Sudbury/Weston Aqueduct
362 East Boston CSO Control	
550 Spot Pond Covered Storage	Lexington
713 Spot Pond Supply Mains Rehabilitation	702 New Connecting Mains - Shaft 7 to WASM 3
723 Northern Low Service Rehab. - Sections 8 & 57	704 Rehabilitation of Other Pump Stations
Lynn	Nahant
692 Northern High Service Section 27 Improvements	692 Northern High Service Section 27
693 Northern High Service Pipe Improvements - Revere/Malden	693 Northern High Service Pipe Improvements - Revere/Malden
Lynnfield	Natick
731 Lynnfield Pipeline	136 West Roxbury Tunnel
693 Northern High Service Pipe Improvements - Revere/Malden	617 Sudbury/Weston Aqueduct Repairs
Malden	Needham
550 Spot Pond Covered Storage	136 West Roxbury Tunnel
693 Northern High Service Pipe Improvements - Revere/Malden	735 Section 80 Rehabilitation
713 Spot Pond Supply Mains Rehabilitation	

**APPENDIX 6
MUNICIPALITY/PROJECT(S)**

Municipality Project Number/Project	Municipality Project Number/Project
Marblehead	Newton
692 Northern High Service Section 27	136 West Roxbury Tunnel
693 Northern High Service Pipe Improvements - Revere/Malden	702 New Connecting Mains - Shaft 7 to WASM 3
	719 Chestnut Hill Connecting Mains
	730 Weston Aqueduct Supply Mains
Medford	Norwood
547 Fells Covered Storage	545 Blue Hills Covered Storage
550 Spot Pond Covered Storage	704 Rehabilitation of Other Pump Stations
702 New Connecting Mains - Shaft 7 to WASM 3	714 Southern Extra High - Sections 41 and 42
713 Spot Pond Supply Mains Rehabilitation	721 Southern Spine Distribution Mains
693 Northern High Service Pipe Improvements - Revere/Malden	727 SEH Redundancy & Storage
Melrose	Peabody
693 Northern High Service Pipe Improvements - Revere/Malden	618 Peabody Pipeline Project
	693 Northern High Service Pipe Improvements - Revere/Malden
	722 NIH Redundancy & Storage
Milton	Wilbraham
545 Blue Hills Covered Storage	543 Quabbin Water Treatment Plant
704 Rehabilitation of Other Pump Stations	616 Quabbin Transmission System
721 Southern Spine Distribution Mains	753 Central Monitoring System
727 SEH Redundancy & Storage	Wakefield
Quincy	722 NIH Redundancy & Covered Storage
104 Braintree-Weymouth Relief Facilities	693 Northern High Service Pipe Improvements - Revere/Malden
545 Blue Hills Covered Storage	
721 Southern Spine Distribution Mains	Waltham
147 Randolph Trunk Sewer Relief	702 New Connecting Mains - Shaft 7 to WASM 3
Reading	704 Rehabilitation of Other Pump Stations
722 NIH Redundancy & Covered Storage	708 Northern Extra High Service - New Pipelines
693 Northern High Service Pipe Improvements - Revere/Malden	730 Weston Aqueduct Supply Mains
Revere	Watertown
349 Chelsea Trunk Sewer	702 New Connecting Mains - Shaft 7 to WASM 3
693 Northern High Service Pipe Improvements - Revere/Malden	704 Rehabilitation of Other Pump Stations
Saugus	Wellesley
693 Northern High Service Pipe Improvements - Revere/Malden	136 West Roxbury Tunnel
731 Lynnfield Pipeline	617 Sudbury/Weston Aqueduct Repairs
	735 Section 80 Rehabilitation

**APPENDIX 6
MUNICIPALITY/PROJECT(S)**

Municipality Project Number/Project	Municipality Project Number/Project
<p>Somerville</p> <p>550 Spot Pond Covered Storage</p> <p>702 New Connecting Mains - Shaft 7 to WASM 3</p> <p>713 Spot Pond Supply Mains Rehabilitation</p> <p>730 Weston Aqueduct Supply Mains</p> <p>South Hadley</p> <p>543 Quabbin Water Treatment Plant</p> <p>616 Quabbin Transmission System</p> <p>753 Central Monitoring System</p> <p>Stoneham</p> <p>722 NIH Redundancy & Covered Storage</p> <p>693 Northern High Service Pipe Improvements - Revere/Malden</p> <p>Stoughton</p> <p>714 Southern Extra High - Sections 41, 42, and 74</p> <p>721 Southern Spine Distribution Mains</p> <p>727 SEH Redundancy & Storage</p> <p>Sudbury</p> <p>617 Sudbury/Weston Aqueduct Repairs</p> <p>Swampscott</p> <p>692 Northern High Service Section 27</p> <p>693 Northern High Service Pipe Improvements - Revere/Malden</p>	<p>West Roxbury</p> <p>131 Upper Neponset Valley Relief Sewer</p> <p>727 SEH Redundancy & Storage</p> <p>Weston</p> <p>617 Sudbury/Weston Aqueduct Repairs</p> <p>730 Weston Aqueduct Supply Mains</p> <p>Westwood</p> <p>721 Southern Spine Distribution Mains</p> <p>727 SEH Redundancy & Storage</p> <p>104 Braintree-Weymouth Relief Facilities</p> <p>Winchester</p> <p>702 New Connecting Mains - Shaft 7 to WASM 3</p> <p>704 Rehabilitation of Other Pump Stations</p> <p>722 NIH Redundancy & Covered Storage</p> <p>Winthrop</p> <p>693 Northern High Service Pipe Improvements - Revere/Malden</p> <p>Woburn</p> <p>722 NIH Redundancy & Storage</p>

APPENDIX 7

MWRA Completed Projects

Appendix 7
MWRA Completed Projects
(as of June 30, 2023)

Project	Total Cost (\$000)	Completion Date	Summary
Wastewater	\$5,281,972		
Waterworks	\$1,865,771		
Business and Operations Support	\$67,176		
MWRA Total	\$7,214,919		

Bolded items represent projects added since the last document.

Italicized items represent a change in value to a closed project due to a determination that past retainage values no longer represent a liability to the Authority.

Wastewater System Improvements			
Boston Harbor Project	\$3,512,332	Nov-01	BHP constructed to minimize the pollution of Boston Harbor. The new Deer Island Primary and Secondary Treatment Facilities are the largest components of the Project to comply with the requirements of the federal Clean Water Act and to improve the harbor for
S.101 Wastewater Metering System Upgrade	\$7,516	Dec-93	Construction of system to provide accurate flow data.
S.102 Quincy Pump Facilities	\$25,907	Sep-03	Constructed 3 new pump station and rehabbed force mains to ensure continuous pumping to treatment facilities.
S.103 Hingham Pump Station	\$3,027	Apr-92	Elimination of untreated sewage discharges.
S.104 Braintree-Weymouth Relief Facilities	\$232,410	Jun-10	Project reduces overflows into Weymouth Fore River during wet weather events.
S.105 New Neponset Valley Relief Sewer	\$30,300	Jul-96	Relief facilities to correct structural and hydraulic deficiencies in the New Neponset Valley Interceptor Sewer System.
S.106 Wellesley Extension Replacement Sewer	\$64,359	Jan-96	Construction of a replacement sewer and rehabilitation of sections of existing sewer lines to alleviate capacity restraints, improve the water quality of the Charles River, protect aquifers, and reduce back-ups in Needham and Dedham.
S.107 Framingham Extension Relief Sewer	\$47,856	Sep-04	Installation of a new force main and gravity sewer and construction of a new pump station.
S.108 Alewife Brook Pkwy Pump St Rehab	\$1,465	May-95	Replacement of equipment, construction of building addition and wet well modifications.
S.110 East Boston Pump Facilities	\$48,234	Jan-93	Constructed to eliminate sewage back-ups.
S.112 Charlestown Pump Station Replacement	\$32,533	Apr-93	New 93 mgd pump station to increase pumping efficiency and eliminate overflows to the Mystic River.
S.115 Reading Pump Station Replacement and Extension Relief Sewer	\$412	Sep-87	Elimination of surcharges, reduction in staff requirements, and correction of safety hazards.

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S.118 Bell Isle Siphon Rehabilitation	\$79	Apr-89	Reduction of salt water infiltration and increase in system capacity.
S.127 Cummingsville Replacement Sewer	\$8,999	Jul-08	Replacement and rehabilitation of existing sewers to provide additional capacity for upstream communities.
S.129 North Metropolitan Trunk Sewer	\$11,997	Mar-99	Rehabilitation of a 19,700 linear-foot 100-year old sewer line.
S.131 Upper Neponset Valley Sewer System	\$54,175	Mar-08	Project anticipated to eliminate interceptor backups during wet weather events.
S.136 West Roxbury Tunnel	\$10,314	Jun-11	Investigate and rehabilitate West Roxbury Tunnel Sewer.
S.138 Sewerage System Mapping	\$281	Apr-04	Updated and new GIS maps of sewer system.
S.143 Regional I/I Management Planning	\$169	Jun-03	Reduction in infiltration and inflow water entering the MWRA system.
S.178 Deer Island Pump and Power Station Upgrade	\$32,952	Feb-91	Constructed to prevent sewage surcharges and overflows in the upstream sewer system by improving flows to Deer Island Tunnel System and Plant.
S.179 Deer Island Remote Headworks Improvements	\$26,081	Jul-99	Facility rehabilitation restored headworks capacity.
S.180 D.I. Sedimentation Tank System Improvements	\$1,684	Jul-89	Restoration of operating efficiency by replacing 80 inlet sluice gates and baffles, rehabilitation of control building and other improvements.
S.181 D.I. Intermediate Upgrade	\$9,474	Jun-92	Upgrade of the old Deer Island treatment plant.
S.184 Nut Island Immediate Upgrade	\$1,206	Dec-86	Upgrade or replacement of equipment, including switch gear, sludge cross collectors and replacement of electric distribution substation to accommodate increased flows to Deer Island Treatment Plant.
S.185 Clinton Wastewater Treatment Plant	\$36,747	Sep-92	Upgrade existing plant to improve water quality and met standards by rehabbing and new equipment.
S.187 Deer Island Sludge Thickeners Rebuilding	\$114	Sep-88	Ensuring efficient operation of Deer Island treatment plant digesters.
S.189 DI Dual Fuel Engine	\$281	Jan-06	Overhaul of five diesel engines.
S.190 Deer Island Electrical Equipment Upgrade	\$28	Mar-88	Restoration of system operating efficiency.
S.191 DI Chlorination Facility Rehab	\$4	Mar-89	Provision of effective disinfection operation and safe working environment.
S.194 Nut Island Intermediate Upgrade	\$1,507	Dec-92	Improvements to ensure effective operation of the Nut Island treatment plant.

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S.196 Other Wastewater	\$92	Apr-90	Removal of hazardous materials from wastewater facilities and creation of on-going safety management programs.
S.197 Deer Island Treatment Plant Outfall Repair	\$1,300	Sep-97	Repair of effluent discharge Outfall 002.
S.198 Boston Harbor Performance Certification	\$1,275	Dec-02	Certification required for continuous federal grant and loan programs during construction.
S.200 DI Plant Optimization	\$33,279	Sep-08	Capital investment to optimize the operation of the Deer Island Treatment Plant. Remaining initiatives rolled into DI Plant Asset Protection.
S.211 Laboratory Services	\$2,212	Feb-12	Upgrade and restore the Central Laboratory
S.261 Residuals	\$172,056	Dec-01	Phase 1 Feb - 92 - construction of the Residuals Treatment Facility at ore River Staging Area (FRSA). Termination of the sludge discharge to Boston Harbor. Phase 2 Dec-01 - To expand the residuals processing plate at the FRSA in Quincy to provide the capacity to process the sludge quantities produced by Deer Island.
S.325 Fox Point CSO Facility	\$152	Apr-89	Elimination of untreated sewage discharges.
S.326 Commercial Point CSO Facility	\$7,117	Feb-91	Improvements to water quality by reducing wet weather overflows via construction of a screening and disinfection facility.
S.327 Southwest Corridor CSO	-\$6	Fall 86	Elimination of combined sewer overflows.
S.330 St. Mary's Street CSO Modifications	\$17	Feb-87	Identification of solution for storm water detention.
S.332 Somerville Marginal CSO Rehabilitation	\$98	Feb-89	Elimination of inadequately treated sewage discharges.
S.335 Moon Island	\$1		
S.338 Cottage Farm CSO Ventilation System Repairs	\$133	Sep-94	Rehabilitation of HVAC duct work.
S.339 North Dorchester Bay	\$221,510	May-11	Eliminate CSO discharges and provide a high level of storm water control.
S.340 South Dorchester Bay Sewer Separation (Fox Pt.)	\$55,029	Nov-06	Eliminate CSO discharges to South Dorchester Bay
341 Dorch Bay Sew Separ (Commercial Point)	\$61,443	Dec-16	Eliminate CSO discharges to South Dorchester Bay
S.342 Neponset River Sewer Separation	\$2,492	Aug-02	Elimination of CSO discharges to the Neponset River.

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S.343 Constitution Beach Sewer Separation	\$3,731	Apr-02	Elimination of CSO discharges at the Constitution Beach CSO Facility.
S.344 Stony Brook Sewer Separation	\$44,319	Sep-06	Minimize CSO discharges to the Stony Brook conduit and the Back Bay Fens.
346 Cambridge Sewer Separation	\$104,552	Jun-17	Minimize CSO discharges to the Alewife Brook and upgrading connections to MWRA interceptors.
S.347 East Boston Branch Sewer Relief	\$85,638	Jul-10	To increase hydraulic capacity and provide long-term structural integrity to MWRA's East Boston Branch Sewer.
S.348 BOS019 Storage Conduit	\$14,288	Mar-07	To reduce CSO activations and annual volume to the Little Mystic Channel.
S.349 Chelsea Trunk Sewer	\$29,779	Jun-02	To control CSO discharges at outfalls CHE002, CHE003, CHE004, and CHE008.
S.350 Union Park Detention Treatment Facility	\$49,583	Jun-07	To reduce the frequency and impacts of CSO discharges from outfall BOS070.
S.351 BWSC Floatables Controls	\$946	Mar-02	Limit the discharge of floatable materials from 5 BWSC combined sewer outfalls.
S.352 Cambridge Floatables Controls	\$1,127	Dec-08	Limit the discharge of floatable materials from Cambridge CSO outfalls.
S.353 Upgrade Existing CSO Facilities	\$22,385	Aug-01	Minimize CSO impacts to the Lower Charles River, Upper Inner Harbor, Mystic/Chelsea Confluence, and South Dorchester Bay by upgrading 5 CSO treatment facilities.
S.354 Hydraulic Relief Projects	\$2,295	Aug-00	Elimination of hydraulic restrictions between local and MWRA Systems.
S.355 MWR003 Gates & Siphon	\$4,424	Oct-15	Minimize discharges to Alewife Brook as part of the MWRA's Alewife Brook CSO control plan.
S.356 Fort Point Channel Sewer Separation	\$11,507	Dec-10	To minimize CSO discharges to Fort Point Channel by separating combined sewer systems tributary and implementing system optimization measures.
S.357 Charles River CSO Controls	\$3,633	Oct-11	Implement wastewater system optimization measures, including structural and operational improvements.
S.358 Morrissey Boulevard Drain	\$32,181	Jun-09	Reroute storm water from BOS087 area
359 ReservedChannel Sewer Separation	\$70,524	Dec-15	To minimize SCO discharges to the Reserved Channel by separating combined sewer systems in the area of South Boston.
S.360 Brookline Sewer Separation	\$24,715	Jul-13	Minimize discharges to Charles River by separating combined sewer systems in several areas.
S.361 Bulfinch Triangle Sewer Separation	\$9,032	Jul-10	Minimize discharges to Charles River by separating combined sewer systems in several areas.
S.362 East Boston CSO Control	\$2,182	Jun-22	This project will reduces CSO discharges from BWSC CSOs (BOS003, BOS009 and BOS014).
S.402 Comprehensive Safety Action Project	\$891	Nov-90	Correction of safety hazards at MWRA facilities and establishment ongoing safety management program.

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S.403 Sewerage Division Management Services	\$1,930	Dec-86	Provision of engineering design and construction advice.
S.924 Harbor Environmental Studies	\$1,666	Jun-92	Collection and study of harbor water quality data.
Sub-Total Wastewater System Improvements	\$5,281,972		

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Waterworks System Improvements			
S.533 Local Sources of Supply	\$2,112	Jul-95	Provision of assistance to communities to promote effective protection of existing local water supply sources and encourage development of additional local sources where feasible.
S.535 Reservoir Risk Assessment	\$647	Jun-92	Development of maps and data to determine at risk areas.
S.537 Drinking Water Quality Improvement Wachusett	\$8,330	Oct-95	To comply with Safe Drinking Water Act to strengthen quality standards for water supply from Wachusett.
S.538 Sudbury Reservoir Treatment Plant Study and EIR	\$447	Sep-92	Evaluation of alternative uses of the Sudbury Reservoir.
S.539 Drinking Water Quality Improvement Quabbin	\$307	Nov-98	To comply with Safe Drinking Water Act to strengthen quality standards for water supply from Quabbin.
S.541 Watershed Protection	\$8,500	Dec-03	To develop watershed protection measures for the MWRA/MDC reservoir system.
S.542 Carroll Water Treatment Plant	\$429,360	Jun-05	To provide high quality drinking water to MWRA communities and to ensure water meets the standards established by the federal Safe Drinking Water Act.
S.543 Quabbin Water Treatment Plant	\$19,973	Oct-14	To improve the quality of drinking water to the three Chicopee Valley Aqueduct communities.
S.544 Norumbega Covered Storage	\$106,674	Jun-08	Construction of a covered 115 million gallon reinforced concrete storage tank to meet the drinking water quality standards mandated by the federal Safe Drinking Water Act.
S.545 Blue Hills Covered Storage	\$40,083	Apr-10	To ensure sufficient distribution storage for MWRA's Southern High Service Area.
S.547 Fells Covered Storage	\$18,004	Jun-00	Covered storage for Northern High Service System.
S.548 Nash Hill Covered Storage	\$14,296	Jul-99	To improve the quality of drinking water to the three Chicopee Valley Aqueduct communities.
S. 550 Spot Pond Storage Facility	\$60,126	Dec-15	Storage facility required to meet state and federal drinking water guidelines and provides 1 day's water demand.
S.598 Wachusett Reservoir By-pass Tunnel	\$15	Jan-89	Evaluation of the option of constructing a tunnel by-pass.
S.599 Dam Control Valve Replacement	\$1,763	Jul-98	Valve replacement at Sudbury Reservoir in Southborough and Wachusett Dam.
S.600 Oakdale Power Station Generator Repair	\$893	Sep-91	Repair of substation metering and transformer systems.
S.601 Sluice Gate Rehab	\$9,158	Jun-05	Installation of motorized gates and 12 facilities rehabilitated.

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S.602 Hultman – Weston Aqueduct Transfer for Hydropower	\$593	May-89	Production of approximately 3,700,000 kW hours per year of electricity.
S.603 Transmission Maintenance Facility	\$5,025	May-93	Construction of new waterworks maintenance facility in Southborough.
S.604 MetroWest Tunnel	\$697,254	Jun-03	To provide transmission redundancy for the Hultman Aqueduct ensuring reliable water delivery and providing sufficient hydraulic capacity to support the new Carroll Water Treatment Plant and covered storage distribution facilities.
S.605 Echo Bridge Rehabilitation	\$356	Sep-92	Repair and cleaning of bridge façade and construction of new surface topping.
S.606 Norumbega Chlorination Facility	\$10	Mar-89	Provision of a new water disinfection facility.
S.607 Weston Reservoir Chlorination Facility	\$2,539	Jun-93	Replacement of obsolete facility with new 4,000 sq. ft.. chlorination and ammonia feed facility.
S.615 Chicopee Valley Aqueduct. Redundancy	\$8,666	Apr-08	To provide redundancy for water service for the three communities supplied by the Chicopee Valley Aqueduct (CVA) in case of a CVA failure or shutdown.
S.620 Wachusett Reservoir Spillway Improvement	\$9,287	Jul-10	Provide the necessary improvements to the Wachusett Reservoir Dam.
622 Cosgrove/Wachusett Redundancy	\$58,619	Feb-19	Design and construction of an emergency pump station to pump water from the Wachusett Aqueduct to the Carroll Water Treatment Plant.
S.675 Water Distribution Master Plan	\$1,178	Mar-93	Development of data base and recommendations for master plan.
S.676 Water Meter Modernization	\$12,482	Jun-90	Rehab of 139 revenue meters
S.677 Valve Replacement	\$12,016	Apr-13	<i>To replace, repair or retrofit approximately 500 blow-off valves and several hundred main line valves within the pipeline distribution system.</i>
S.678 Boston Low Service Pipe & Valve Rehab	\$23,691	Sep-03	Improve the condition and operability of the pipelines serving the Boston Low Service System.
S.679 Nonantum Road Pipe Rehabilitation	\$2,153	Mar-97	Rehabilitation and/or replacement of deteriorated pipeline.
S.680 Orient Heights Booster Pump Station	\$3	Sep-90	Construction of a booster pump station to increase pressure throughout the Orient Height distribution system.

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S.681 Southern Service Improvements	\$14,450	Oct-99	Reliability and capability improvements to pipelines and pump stations serving the Southern service area.
S.683 Heath Hill Road Pipe Replacement	\$19,358	Oct-07	Repair and improve pipelines and valves in Southern High and Southern Extra High Service areas.
S.684 Commonwealth Ave Pump Station	\$8,503	Dec-99	Modernize and improve station serving a major portion of Newton.
S.685 Ward Street Pump Station	\$24	Aug-89	Evaluation of the feasibility of pump station rehabilitation.
S.686 Dudley Road Pump Station	\$55	Jun-91	Evaluation of the feasibility of pump station rehabilitation.
S.687 Lexington St Pump Station Rehabilitation	\$3,985	Jun-99	Installation of larger capacity pumping units, backup power generation, and various electrical upgrades.
S.688 Northern Intermediate High Pipelines	\$973	Nov-88	Increase in pipe capacity and pressure.
S.689 James L. Gillis Pump Station Rehab	\$33,138	May-02	To improve and modernize pumping facilities.
S.690 Northern Low Service Pipeline Replacement	\$714	Aug-99	Repair of Section 16W with replacement and pipe slip lining methods.
S.691 Northern High Service Improvements - Lynn Pipeline	\$17,271	Jun-99	Installation of a new primary supply line for the northeast section of the Northern High Service System.
S.701 Northern Extra High Service – Bedford Pipeline	\$71	Jan-92	Development of a plan to supply water to Bedford.
S.706 Northern High Service - Construction Mains from Section 91	\$2,360	Jun-02	To integrate the new Section 91 pipeline with the existing grid network, improving service pressures and reliability to community meters.
713 Spot Pond Supply Mains Rehabilitation	\$65,672	Dec-16	To improve the condition of carrying capacity and valve operability on the two long supply mains from Chestnut Hill to Spot Pond.

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S.714 Southern Extra High Sections 41 & 42	\$3,657	Dec-00	To increase hydraulic capacity of the mains that carry water to the Bellevue Tanks.
S.715 Newton Service Improvements	\$5,762	Nov-99	New supply to Newton's Oak Hill Tank replacing an antiquated pump station and providing some system redundancy in the area.
S.716 Water Main Relocation in Chelsea River	\$10,648	Nov-00	Relocation of the Section 8 water main over the Chelsea River.
S.720 Warren Cottage Line Rehabilitation	\$1,205	Dec-02	To improve the carrying capacity and internal condition of the Warren Cottage Line.
S.725 Hydraulic Model Update	\$598	Jun-07	To modernize MWRA hydraulic and water quality modeling capabilities.
730 Weston Aqueduct Supply Mains	\$80,403	Dec-16	To improve the condition of carrying capacity of these major supply lines and the quality of the water supplied to the low, High, Intermediate, and Extra High pressure zones.
S.731 Lynnfield Pipeline	\$5,626	Dec-12	Replace undersized water main to meet Lynnfield's high water demand
S.732 Walnut St. & Fisher Hill Pipeline Rehab.	\$2,716	Mar-09	Improve water quality and hydraulic capacity of the pipeline serving City of Boston.
S.754 Domestic Device Retrofit	\$9,928	Dec-93	Installation of water saving devices to reduce demand.
S.755 Leak Detection Survey	\$751	Aug-90	Provision of data on the magnitude and location of water leaks.
S.756 Asbestos Abatement	\$562	Aug-90	Elimination of asbestos in MWRA facilities.
S.757 PCB Abatement	\$432	Aug-91	Replacement of equipment with unacceptable levels of PCB concentrations.
S.758 Rehabilitation of Existing Facilities	\$14,173	Nov-02	Upgrade various facilities in need of significant capital improvement.
S.759 Municipal Toilet Replacement	\$127	Dec-90	Reduction in water consumption.
S.760 Chestnut Hill Pump Station REH	\$559	Oct-94	Rehab of pump station.
S.764 Local Water Infrastructure Rehabilitation Assistance Program	\$7,488	Jun-04	To provide financial support to MWRA waterworks communities to replace, rehabilitate, and maintain their waterworks system infrastructures.
Sub-Total Water System Improvements	\$1,865,771		

Appendix 7

Business & Operations Support			
S.901 Charlestown Headquarters	\$4,548	Jun-91	Provision of office equipment at MWRA headquarters.
S.921 Management Information Service	\$21,423	Dec-92	Enhancement to information systems to support more effective management of MWRA business activities.
S.922 Fore River Preservation	\$4,946	Nov-97	Modify FRSA for on-going construction and operational support.
S.929 Affirmative Action	\$403	Mar-91	Evaluation of minority participation in the MWRA procurement process.
S.930 MWRA Facility - Chelsea	\$9,813	Mar-08	To improve MWRA operations by consolidating facilities.
S.931 Business System Planning	\$24,563	Jun-11	Develop, improve, and procure management information systems.
S.932 Environmental Remediation	\$1,479	Oct-10	Implement remedial programs necessary to protect the environment and to ensure compliance with the Clean State Initiative.
944 Info Tech Mgmt Program Total	\$2	Jun-21	This program focuses on the resiliency and sustainability of the MWRA's data security practices. The projects associated with this program established
Sub-Total Business & Operations Support	\$67,176		

APPENDIX 8

Expected Useful Life of Capital Projects

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EXPECTED USEFUL LIFE OF CAPITAL PROJECTS

The estimated useful life of the MWRA's capital projects are summarized below:

Type of Capital Improvement	Estimated Useful Life (in years)
Buildings (includes all substantial above ground structures or enclosures)	40
Mechanical Equipment (includes pumps, chains, fans, HVAC, valves, etc.)	20
Electrical Equipment (motors, generators, motor control centers, lighting, conduit, etc)	20
Control Systems (computers, SCADA, PLCs, programming, etc)	10
Water Pipes	50 – 75
Water Pipe appurtenances (blow offs, air valves)	40
Sewer Pipes – gravity	50
Sewer Pipes – pressure	50
Sewer Pipe appurtenances (manholes, chambers)	50
Tunnels – Water	100
Tunnels – Wastewater	100
Tunnel appurtenances (shafts, control valves)	40
Distribution Reservoirs – above ground	40
Distribution Reservoirs – below ground	75 -100
Dams and Dam improvements	100
Motor Vehicles	10 – 15
Furniture and Fixtures	5 – 15
Leasehold Improvements	Period of lease
Study	5
Design – if constructed	20
Design – if not used	5
Inflow/Infiltration - Repair	20
Inflow/Infiltration - Replacement	50
Covered Storage	50